



**CFM Restructuring Support**  
**Operational Separation Plan**  
**Final version**

**London 30<sup>th</sup> September, 2022**

## TABLE OF CONTENTS

|                                                                |           |
|----------------------------------------------------------------|-----------|
| <b>EXECUTIVE SUMMARY</b>                                       | <b>5</b>  |
| <b>1. INTRODUCTION</b>                                         | <b>9</b>  |
| 1.1 Purpose of the Report                                      | 9         |
| 1.3 Structure of the report                                    | 9         |
| <b>2. DRIVERS OF STAFF AND ASSET SEPARATION</b>                | <b>11</b> |
| 2.1 New Railway Code                                           | 11        |
| 2.2 Resourcing of New Companies                                | 12        |
| 2.3 Practicality of Implementation                             | 12        |
| <b>3. CFM INFRASTRUCTURE MANAGER (CFM-INFRASTRUCTURE)</b>      | <b>13</b> |
| 3.1 Role, Functions, and Obligations                           | 13        |
| 3.2 Non-financial Asset Base                                   | 13        |
| 3.3 Revenue Sources                                            | 13        |
| 3.4 Liabilities                                                | 15        |
| 3.5 Financing of Investments                                   | 15        |
| <b>4. CFM PASSENGER SERVICES COMPANY (CFM-CALATORI)</b>        | <b>16</b> |
| 4.1 Role, Functions, and Obligations                           | 16        |
| 4.2 Non-financial Asset Base                                   | 16        |
| 4.3 Revenue Sources                                            | 16        |
| 4.4 Liabilities                                                | 17        |
| 4.5 Financing of Investments                                   | 18        |
| <b>5. CFM FREIGHT SERVICES COMPANY (CFM-MARFA)</b>             | <b>19</b> |
| 5.1 Role, Functions, and Obligations                           | 19        |
| 5.2 Non-financial Asset Base                                   | 19        |
| 5.3 Revenue Sources                                            | 19        |
| 5.4 Liabilities                                                | 19        |
| 5.5 Financing of Investments                                   | 20        |
| <b>6. CFM (FOURTH COMPANY)</b>                                 | <b>21</b> |
| 6.1 Role, Functions, and Obligations                           | 21        |
| 6.2 Funding Sources                                            | 23        |
| 6.3 Lifespan                                                   | 23        |
| <b>7. POST-SEPARATION CONTRACTUAL FRAMEWORK</b>                | <b>24</b> |
| 7.1 Elements of the Contractual Framework                      | 24        |
| 7.2 Contractual Framework for the Intercompany Services        | 25        |
| <b>8. CFM STAFF AND ASSETS – CURRENT SITUATION</b>             | <b>27</b> |
| 8.1 CFM Staff                                                  | 27        |
| 8.2 CFM Assets                                                 | 28        |
| <b>9. ALLOCATION PRINCIPLES AND APPLICATION TO CFM STAFF</b>   | <b>29</b> |
| 9.1 Overview                                                   | 29        |
| 9.2 Mapping of Functional Groups of CFM Staff                  | 29        |
| 9.3 Staff Allocation Principles                                | 30        |
| 9.4 Resulting Allocation of CFM Staff                          | 34        |
| <b>10. ALLOCATION PRINCIPLES AND APPLICATION TO CFM ASSETS</b> | <b>35</b> |
| 10.1 Overview                                                  | 35        |
| 10.2 Mapping of CFM Asset Groups                               | 35        |
| 10.3 Asset Allocation Principles                               | 37        |
| 10.4 Resulting Allocation of CFM Assets                        | 42        |
| <b>11. IMPLEMENTATION ASPECTS</b>                              | <b>44</b> |

## **APPENDICES**

|                                                                    |           |
|--------------------------------------------------------------------|-----------|
| <b>A: EXAMPLES OF CFM-INFRASTRUCTURE SERVICES TO THE OPERATORS</b> | <b>45</b> |
| <b>B: ANNEX I OF THE EU DIRECTIVE 2012/34/EU</b>                   | <b>47</b> |
| <b>C: CLASSIFICATION AND ALLOCATION OF CFM STAFF</b>               | <b>48</b> |
| <b>D: CLASSIFICATION AND ALLOCATION OF CFM ASSETS</b>              | <b>61</b> |

## GLOSSARY OF TERMS

|              |                                                     |
|--------------|-----------------------------------------------------|
| <b>CFM</b>   | Calea Ferata din Moldova                            |
| <b>EBRD</b>  | European Bank for Reconstruction and Development    |
| <b>EU</b>    | European Union                                      |
| <b>GOM</b>   | Government of Moldova                               |
| <b>MAIC</b>  | Multi-Annual Infrastructure Contract                |
| <b>MEI</b>   | Ministry of Economy and Infrastructure              |
| <b>MF</b>    | Ministry of Finance                                 |
| <b>MIRD</b>  | Ministry of Infrastructure and Regional Development |
| <b>PPE</b>   | Personal Protective Equipment                       |
| <b>PSO</b>   | Public Service Obligation                           |
| <b>PSP</b>   | Private Sector Participation                        |
| <b>RA</b>    | Railway Authority (Safety Regulator)                |
| <b>MRB</b>   | Market Regulation Body (Economic Regulator)         |
| <b>TEN-T</b> | Trans-European Transport Network                    |
| <b>TOR</b>   | Terms of Reference                                  |

Where needed the exchange rate is used at EUR 1 = MDL 20.1

## EXECUTIVE SUMMARY

### Drivers of Separation

Separation of the railway businesses in CFM requires allocation of CFM's labour force, fixed assets, rolling stock, and other items to the new businesses. The separation process is informed by three key drivers:

- **New Railway Code:** The Code stipulates that three new companies will be established for railway passenger services, railway freight services, and infrastructure management. Specifically, the Code requires the CFM to complete (1) identification of public assets managed by the railway and (2) their evaluation by 30<sup>th</sup> November 2022. This work directly helps with discharging the CFM obligation under item (1) above.
- **Resourcing needs of the companies:** Introduction of separate railway businesses as different companies in the railway sector in Moldova, and the scarcity of available resources, is likely to create the need for a variety of services and transactions to be performed between the new companies.
- **Practicality of implementation:** Maintaining the momentum of the reform and achieving the “quick wins” will require the new companies to be fully focused on their respective core businesses, as soon as practical. The companies therefore need “an enabler” to manage the variety of one-off tasks and the myriad contractual interfaces between the new companies, arising from the separation. The current railway company is well positioned to assume this role.

The three new railway companies will assume different roles previously discharged by the former monolith railway company. In alignment with the New Railway Code and the introduction of new interfaces the companies' sources of revenue will be as follows:

- CFM Infrastructure: Multi-Annual Infrastructure Contract (MAIC) with the Government of Moldova (GoM), Infrastructure Access Charges (IAC) contracts with the railway operators, and contracts for intercompany services.
- CFM-Callatori: Public Service Obligation (PSO) Contract, sales to customers, and contracts for intercompany services.
- CFM-Marfa: Sales to customers, and contracts for intercompany services.

### Principles of Allocation of Staff and Assets

The principles of allocation of CFM staff and assets are driven by the EU Directives governing the New Railway Code, specific on-the-ground resourcing needs and practicalities of implementation. The implications of each driver and allocation of staff and assets are interpreted for each company.

| CFM Unit/Atelier     | Infrastructure | Calatori | Marfa | CFM (4th co) |
|----------------------|----------------|----------|-------|--------------|
| Stations             |                |          |       |              |
| Locomotives          |                |          |       |              |
| DMUs                 |                |          |       |              |
| Wagons               |                |          |       |              |
| Coaches              |                |          |       |              |
| Track maintenance    |                |          |       |              |
| Signalling & Telecom |                |          |       |              |
| Electrical           |                |          |       |              |
| GF LVOK              |                |          |       |              |
| SPM                  |                |          |       |              |
| CIC                  |                |          |       |              |
| Administration       |                |          |       |              |
| SATM                 |                |          |       |              |
| STF                  |                |          |       |              |
| Spitalul Bender      |                |          |       |              |
| SACL                 |                |          |       |              |
| SACI                 |                |          |       |              |
| PCF                  |                |          |       |              |
| CSE                  |                |          |       |              |

Figure A –Staff allocation principles (note: Spitalul Bender has no staff associated with it)

| Core railway assets | Infrastructure | Calatori | Marfa | CFM (4th co) |
|---------------------|----------------|----------|-------|--------------|
| Infrastructure      |                |          |       |              |
| Stations            |                |          |       |              |
| Buildings           |                |          |       |              |
| Real estate         |                |          |       | for disposal |
| Track assets        |                |          |       |              |
| Marshalling yards   |                |          |       |              |
| Rolling stock       |                |          |       | for disposal |
| Land*               |                |          |       | for disposal |

Figure B – Allocation of core railway assets (\* relates to land associated with non-core assets)

### Allocation of Staff

Allocation of CFM staff is undertaken by using 14 practical staff categories to first classify the current CFM staff. This process of classification has been completed for staff in the four “households” (Signalling and Telecom, Electrical, Locomotives, Stations) and all “ateliers”. The operational challenge lied in the fact that HR charts related to “actual” staff while “households” organigrams refer to “planned” staff levels, which differed from the “actual” levels. In response, practical solution has been agreed with the CFM, for its experts to review and approve staff classifications completed by the Consultant.

| Group name   | Group no | DS    | Loco | Wag   | Track | S&T | Elec | Atelier | Sum   | %     |
|--------------|----------|-------|------|-------|-------|-----|------|---------|-------|-------|
| Loco drivers | G1       | 0     | 264  | 0     | 12    | 0   | 0    | 0       | 276   | 4.6   |
| Train crew   | G2       | 0     | 0    | 355   | 0     | 0   | 0    | 3       | 358   | 6.0   |
| Ticketing    | G3       | 8     | 0    | 0     | 0     | 0   | 0    | 53      | 61    | 1.0   |
| Loco mtce    | G4       | 0     | 311  | 0     | 0     | 0   | 0    | 5       | 316   | 5.3   |
| Wagon mtce   | G5       | 0     | 0    | 695   | 0     | 0   | 0    | 5       | 700   | 11.6  |
| Infra mtce   | G6       | 0     | 0    | 0     | 1,254 | 345 | 110  | 191     | 1,900 | 31.6  |
| Traffic mgt  | G7       | 449   | 0    | 0     | 0     | 0   | 0    | 31      | 480   | 8.0   |
| Traffic ops  | G8       | 196   | 0    | 1     | 1     | 0   | 0    | 7       | 205   | 3.4   |
| Commercial   | G9       | 254   | 0    | 1     | 0     | 0   | 0    | 31      | 286   | 4.8   |
| Security     | G10      | 21    | 2    | 37    | 23    | 8   | 2    | 406     | 499   | 8.3   |
| Shared       | G11      | 39    | 35   | 33    | 38    | 12  | 14   | 245     | 416   | 6.9   |
| Corp mgt     | G12      | 0     | 0    | 0     | 0     | 0   | 0    | 14      | 14    | 0.2   |
| Admin        | G13      | 5     | 5    | 3     | 3     | 0   | 3    | 17      | 36    | 0.6   |
| Other        | G14      | 78    | 102  | 59    | 46    | 29  | 33   | 119     | 466   | 7.7   |
|              |          | 1,050 | 719  | 1,184 | 1,377 | 394 | 162  | 1,127   | 6,013 | 100.0 |
| %            |          | 17.5  | 12.0 | 19.7  | 22.9  | 6.6 | 2.7  | 18.7    | 100.0 |       |

Figure C –Classification of current CFM staff

|                                          | 14 staff groups                  |                                |                              |                        |                                   |               |             |                      |                                |                       |               |            |        |        |                       |                       |                           |              |                               |                          |                    |           |       |
|------------------------------------------|----------------------------------|--------------------------------|------------------------------|------------------------|-----------------------------------|---------------|-------------|----------------------|--------------------------------|-----------------------|---------------|------------|--------|--------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|
|                                          | 1A Loco drivers passenger trains | 1B Loco drivers freight trains | 1C Dredge drivers infra mtce | 2 Passenger train crew | 3 Passenger service and ticketing | 4 A Loco mtce | 4B DMU mtce | 5A Wagon maintenance | 5B Passenger coach maintenance | 6A Track mtce and S&C | 6B Signalling | 6C Electro | 6D CSE | 6E S&C | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| CFM INFRASTRUCTURE                       | 0                                | 0                              | 29                           | 0                      | 0                                 | 0             | 0           | 0                    | 0                              | 1,388                 | 352           | 112        | 24     | 24     | 480                   | 1                     | 0                         | 460          | 257                           | 8                        | 19                 | 193       | 3,348 |
| CFM CALATORI                             | 0                                | 0                              | 0                            | 358                    | 61                                | 0             | 75          | 0                    | 171                            | 0                     | 0             | 0          | 0      | 0      | 0                     | 0                     | 0                         | 4            | 53                            | 3                        | 6                  | 67        | 798   |
| CFM MARFA                                | 31                               | 216                            | 0                            | 0                      | 0                                 | 241           | 0           | 529                  | 0                              | 0                     | 0             | 0          | 0      | 0      | 0                     | 204                   | 286                       | 36           | 105                           | 3                        | 11                 | 150       | 1,812 |
| CFM FOURTH COMPANY                       | 0                                | 0                              | 0                            | 0                      | 0                                 | 0             | 0           | 0                    | 0                              | 0                     | 0             | 0          | 0      | 0      | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 55        | 55    |
| TOTAL STAFF IN 4 FUTURE COMPANIES        | 31                               | 216                            | 29                           | 358                    | 61                                | 241           | 75          | 529                  | 171                            | 1,388                 | 352           | 112        | 24     | 24     | 480                   | 205                   | 286                       | 499          | 416                           | 14                       | 36                 | 466       | 6,013 |
| CFM HR DATABASE                          | 31                               | 216                            | 29                           | 358                    | 61                                | 241           | 75          | 529                  | 171                            | 1,388                 | 352           | 112        | 24     | 24     | 480                   | 205                   | 286                       | 499          | 416                           | 14                       | 36                 | 466       | 6,013 |
| TOTAL STAFF IN 4 COMPANIES - HR DATABASE | 0                                | 0                              | 0                            | 0                      | 0                                 | 0             | 0           | 0                    | 0                              | 0                     | 0             | 0          | 0      | 0      | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |

Figure D - Resulting allocation of staff

The ultimate allocation of each member of staff in the CFM staff register is clearly identified in electronic form and shared with CFM

### Allocation of Assets

Allocation of CFM assets is undertaken using 40 asset categories to first map the CFM assets. Similar to the approach used for staff, CFM experts reviewed and approved the detailed classifications of its assets completed by the Consultant.

| LAND                                            | WAGONS | LOCOMOTIVES | STATIONS | TRACK | S&T | ELECTR. | OTHER |
|-------------------------------------------------|--------|-------------|----------|-------|-----|---------|-------|
| 1 Land                                          |        |             |          |       |     |         |       |
| FIXED ASSETS                                    |        |             |          |       |     |         |       |
| 2 Water utilities                               |        |             |          |       |     |         |       |
| 3 Power network transmission and distribution   |        |             |          |       |     |         |       |
| 4 Road bridges                                  |        |             |          |       |     |         |       |
| 5 Engineering structures                        |        |             |          |       |     |         |       |
| 6 Track, crossings, platforms, switches         |        |             |          |       |     |         |       |
| 7 Overhead power supply & other HV supply       |        |             |          |       |     |         |       |
| 8 Signalling                                    |        |             |          |       |     |         |       |
| 9 Communications                                |        |             |          |       |     |         |       |
| 10 Station buildings                            |        |             |          |       |     |         |       |
| 11 Station buildings                            |        |             |          |       |     |         |       |
| 12 Workshops                                    |        |             |          |       |     |         |       |
| 13 Depots, workshops etc                        |        |             |          |       |     |         |       |
| 14 Carriage                                     |        |             |          |       |     |         |       |
| 15 Locating system and related                  |        |             |          |       |     |         |       |
| 16 Other buildings                              |        |             |          |       |     |         |       |
| 17 Railway premises, commercial property        |        |             |          |       |     |         |       |
| 18 Railway premises, commercial property        |        |             |          |       |     |         |       |
| 19 Railway ambulance and medical facilities     |        |             |          |       |     |         |       |
| 20 Leisure and cultural facilities              |        |             |          |       |     |         |       |
| 21 Industrial, mining and other tracks          |        |             |          |       |     |         |       |
| 22 Other railway-related fixed assets           |        |             |          |       |     |         |       |
| 23 Non-rail assets                              |        |             |          |       |     |         |       |
| ROLLING STOCK                                   |        |             |          |       |     |         |       |
| 24 Locomotives                                  |        |             |          |       |     |         |       |
| 25 Locomotives for track maintenance            |        |             |          |       |     |         |       |
| 26 Trains and DMUs                              |        |             |          |       |     |         |       |
| 27 Non-operational tractive vehicles            |        |             |          |       |     |         |       |
| 28 Passenger coaches                            |        |             |          |       |     |         |       |
| 29 Other                                        |        |             |          |       |     |         |       |
| 30 Rolling stock related assets                 |        |             |          |       |     |         |       |
| PLANT AND EQUIPMENT                             |        |             |          |       |     |         |       |
| 31 Track maintenance plant and equipment        |        |             |          |       |     |         |       |
| 32 Rolling stock maintenance equipment          |        |             |          |       |     |         |       |
| 33 Signalling, power supply and other equipment |        |             |          |       |     |         |       |
| 34 Transport plant and equipment                |        |             |          |       |     |         |       |
| 35 Transport, vehicles, other plant, equipment  |        |             |          |       |     |         |       |
| 36 IT                                           |        |             |          |       |     |         |       |
| 37 Tools - universal and specific               |        |             |          |       |     |         |       |
| 38 Road vehicles                                |        |             |          |       |     |         |       |
| 39 Other plant and equipment                    |        |             |          |       |     |         |       |
| 40 Other assets                                 |        |             |          |       |     |         |       |

- ▶ The asset register is “converted” into 40 categories of assets.
- ▶ The asset register includes the following information:
  - ▶ 1 – CFM data (all the original numbering but translations of line items in English)
  - ▶ 2 – 40 asset categories for an easy correlation and review of classification
  - ▶ 3 – Pivot tables: worksheet showing classification of assets into 40 groups and summary tables showing the total initial and final value of allocated assets per each of 40 groups.
  - ▶ 4 – Allocation “Destination”

Figure E – Asset classification framework

Allocation of assets is undertaken in line with the principles agreed in December 2021, January 2022 with minor and specific changes as agreed during the subsequent work with the CFM experts. In undertaking the asset allocation, the following “destinations” for assets have been deployed, over and above the four railway companies:

- ATM: The specific allocation of the procurement assets needs to be completed in detail by the CFM WGR as this requires precise decisions on an asset-by-asset basis.
- IS Calea Ferata din Moldova: This organisational location covers a spectrum of different assets. The CFM WGR needs to identify assets that to be transferred to the four companies.
- Unallocated assets: This group involves various assets that based on the register could not be singularly allocated to one or more of the new companies. The assets in question include assets from groups 23 (non-core fixed assets), 30 (other rolling stock related assets) and 32 (rolling stock maintenance equipment).
- Group 50 assets: These are assets that are listed in the CFM asset registers but CFM exercises no control over them, as is the case with the assets in the Transnistrian region.

| Group           | CFM-Infrastructure | CFM-Calatori   | CFM-Marfa        | CFM 4th Company | ATM           | IS CFM         | Unallocated    | Group 50       | Subtotal         |               |
|-----------------|--------------------|----------------|------------------|-----------------|---------------|----------------|----------------|----------------|------------------|---------------|
| 1               | 26,963             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 26,963           | 0.44          |
| 2               | 31,280             | 724            | 2,473            | 51              | 145           | 15,030         | 0              | 0              | 49,703           | 0.81          |
| 3               | 142,791            | 3,508          | 12,090           | 307             | 6,300         | 17,293         | 0              | 0              | 182,289          | 2.98          |
| 4               | 19,204             | 353            | 1,487            | 0               | 476           | 2,511          | 0              | 0              | 24,032           | 0.39          |
| 5               | 85,697             | 14,098         | 215,456          | 0               | 25,485        | 62,150         | 0              | 0              | 402,886          | 6.59          |
| 6               | 1,020,744          | 9,153          | 11,391           | 0               | 229           | 63,278         | 0              | 0              | 1,104,794        | 18.07         |
| 7               | 21                 | 1,010          | 0                | 0               | 0             | 0              | 0              | 0              | 1,031            | 0.02          |
| 8               | 16,337             | 1,270          | 9,538            | 999             | 0             | 1,285          | 0              | 0              | 29,430           | 0.48          |
| 9               | 60,737             | 654            | 24,230           | 0               | 23            | 15,078         | 0              | 0              | 100,723          | 1.65          |
| 10              | 39,760             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 39,760           | 0.65          |
| 11              | 82,882             | 0              | 1,087            | 0               | 0             | 85             | 0              | 0              | 84,054           | 1.37          |
| 12              | 38,856             | 721            | 190              | 0               | 15            | 1,992          | 0              | 0              | 41,773           | 0.68          |
| 13              | 81,731             | 0              | 393              | 0               | 80            | 21,862         | 0              | 0              | 104,066          | 1.70          |
| 14              | 17,651             | 2,542          | 123              | 0               | 0             | 0              | 0              | 0              | 20,317           | 0.33          |
| 15              | 9,004              | 1,954          | 217              | 0               | 121           | 1,068          | 0              | 0              | 12,365           | 0.20          |
| 16              | 62,434             | 2,082          | 2,861            | 16              | 2             | 4,701          | 0              | 0              | 72,097           | 1.18          |
| 17              | 0                  | 0              | 0                | 902             | 0             | 5              | 0              | 0              | 908              | 0.01          |
| 18              | 20,056             | 0              | 78,623           | 0               | 0             | 7              | 0              | 0              | 98,686           | 1.61          |
| 19              | 669                | 254            | 34               | 13              | 0             | 44             | 0              | 0              | 1,014            | 0.02          |
| 20              | 0                  | 0              | 0                | 10,177          | 0             | 0              | 0              | 0              | 10,177           | 0.17          |
| 21              | 1,185              | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 1,185            | 0.02          |
| 22              | 562                | 402            | 240              | 0               | 0             | 194            | 0              | 0              | 1,399            | 0.02          |
| 23              | 0                  | 0              | 0                | 16,051          | 0             | 0              | 0              | 0              | 16,051           | 0.26          |
| 24              | 0                  | 0              | 1,087,650        | 0               | 0             | 0              | 0              | 0              | 1,087,650        | 17.79         |
| 25              | 48,764             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 48,764           | 0.80          |
| 26              | 0                  | 255,606        | 0                | 0               | 0             | 1,405          | 0              | 0              | 257,011          | 4.20          |
| 27              | 0                  | 0              | 0                | 23,722          | 0             | 0              | 0              | 0              | 23,722           | 0.39          |
| 28              | 0                  | 440,398        | 0                | 0               | 0             | 0              | 0              | 0              | 440,398          | 7.20          |
| 29              | 0                  | 0              | 653,288          | 0               | 0             | 0              | 0              | 0              | 653,288          | 10.69         |
| 30              | 0                  | 0              | 0                | 0               | 0             | 0              | 242,677        | 0              | 242,677          | 3.97          |
| 31              | 53,759             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 53,759           | 0.88          |
| 32              | 0                  | 0              | 0                | 0               | 0             | 0              | 131,023        | 0              | 131,023          | 2.14          |
| 33              | 3,324              | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 3,324            | 0.05          |
| 34              | 53,970             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 53,970           | 0.88          |
| 35              | 20,490             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 20,490           | 0.34          |
| 36              | 0                  | 0              | 0                | 0               | 0             | 0              | 14,713         | 0              | 14,713           | 0.24          |
| 37              | 0                  | 0              | 0                | 0               | 0             | 0              | 12,679         | 0              | 12,679           | 0.21          |
| 38              | 47,732             | 5,399          | 1,333            | 46              | 1,234         | 4,342          | 0              | 0              | 60,086           | 0.98          |
| 39              | 14,533             | 4,707          | 3,133            | 956             | 97            | 8,566          | 0              | 0              | 31,992           | 0.52          |
| 40              | 7,127              | 8,614          | 4,666            | 15,321          | 24            | 4,567          | 0              | 0              | 40,320           | 0.66          |
| 50              | 0                  | 0              | 0                | 0               | 0             | 0              | 0              | 511,656        | 511,656          | 8.37          |
| <b>Subtotal</b> | <b>2,008,263</b>   | <b>753,450</b> | <b>2,110,504</b> | <b>68,563</b>   | <b>34,232</b> | <b>225,463</b> | <b>401,091</b> | <b>511,656</b> | <b>6,113,223</b> | <b>100.00</b> |
| <b>%</b>        | <b>32.85</b>       | <b>12.32</b>   | <b>34.52</b>     | <b>1.12</b>     | <b>0.56</b>   | <b>3.69</b>    | <b>6.56</b>    | <b>8.37</b>    | <b>100.00</b>    |               |

Figure F - Resulting allocation of assets  
(Note: all values shown in MDL '000s)

The ultimate allocation of each asset in the CFM asset register is clearly identified in electronic form and shared with CFM.

### Recommendations for Implementation

CFM's Working Group hands-on engagement with the separation exercise is an excellent platform and preparatory work for the future efforts in CFM that will be required in relation to the work on the separation balance sheet and separation staff registers.

In the short term, there are two key recommendations for the MIRD and CFM consideration:

1. The new Railway Code should be amended to include “transitional” clauses to allow flexibility for the MIRD and CFM in the timing of incorporation of the new companies, and allow short term funding and legal functioning of CFM as the fourth company.

2. A roadmap of actions by the MIRD and CFM is identified in support of implementation and should be continually reviewed and updated as needed.

| Task                                           | Owner      | Status           | Year 1 (2022) |    | Year 2 (2023) |    | Year 3 (2024) |    | Year 4 (2025) |    | Year 5 (2026) |    |
|------------------------------------------------|------------|------------------|---------------|----|---------------|----|---------------|----|---------------|----|---------------|----|
|                                                |            |                  | H1            | H2 | H3            | H4 | H5            | H6 | H7            | H8 | H8            | H9 |
| Pass New Railway Code                          | MIRD       | Completed        | ◆             |    |               |    |               |    |               |    |               |    |
| Establish MIRD-led Reform Steering Committee   | MIRD       | TBC              |               |    |               |    |               |    |               |    |               |    |
| CFM-Internal Working Group for Reform (WGR)    | CFM        | Completed        | ◆             |    |               |    |               |    |               |    |               |    |
| Develop company statutes                       | CFM        | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Confirm asset and staff separation proposals   | CFM        | Completed        |               | ◆  |               |    |               |    |               |    |               |    |
| Develop detailed separation balance sheets     | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Develop detailed separation staff registers    | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Draft "umbrella" contracts                     | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Establish Safety Regulator                     | MIRD       | MIRD             |               |    |               |    | ◆             |    |               |    |               |    |
| Establish Accident Investigation Body          | MIRD       | MIRD             |               |    |               |    | ◆             |    |               |    |               |    |
| Incorporate Infrastructure Manager             | CFM        | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Incorporate Railway Undertakings               | CFM        | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Transfer and unbundling of contracts           | CFM 4th Co | Yet to start     |               |    |               |    |               |    | ◆             |    |               |    |
| Prepare MAIC, PSO and IAC contracts            | MIRD       | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Maximize revenue generation                    | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Assist with labour restructuring               | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Assist with sectoral institutional development | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Wind-down Fourth Company                       | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    | ◆             |    |
| <b>Number of rail companies in the sector</b>  |            |                  | 1             | 1  | 1             | 1  | 4             | 4  | 4             | 4  | 3             | 3  |
| CFM                                            |            |                  |               |    |               |    |               |    |               |    |               |    |
| CFM-Infrastructure                             |            |                  |               |    |               |    |               |    |               |    |               |    |
| CFM-Calatori                                   |            |                  |               |    |               |    |               |    |               |    |               |    |
| CFM-Marfa                                      |            |                  |               |    |               |    |               |    |               |    |               |    |

Figure G – Separation related tasks and timing of implementation

CFM, through its senior team and its Working Group supported work on the report through data provision, clarifications, and ongoing review of the various analytical submissions. The Consultant wishes to formally recognise the assistance extended to its team.

## CHAPTER 1 INTRODUCTION

### 1.1 PURPOSE OF THE REPORT

The process of railway reform in Moldova is significantly guided and facilitated with the passing of the new Railway Code in February 2022. The code stipulates that three new companies will be established with the following goals:

- CFM Passenger will be established as the national railway passenger services company. The company will assume responsibility for operation of passenger services and maintenance of its fleet and fixed assets.
- CFM Freight will be established as the national railway freight services company. The company will assume responsibility for operation of freight services including the maintenance of its fleet of locomotives and wagons and fixed assets.
- CFM Infrastructure will be established as the national railway infrastructure manager. The company will assume responsibility for railway infrastructure asset management.

Separation of the railway businesses in CFM requires allocation of CFM's labour force, fixed assets, rolling stock, and other items to the new businesses. Avistum Ltd was retained<sup>1</sup> to provide support with operational separation of CFM's business units. This report, as the second deliverable on the assignment, is prepared to help CFM and the Ministry of Infrastructure and Regional Development (MIRD) execute the separation process. The report itself is designed to address four key questions:

1. What drives separation of assets and staff in CFM (*"Drivers of separation"*)?
2. What will the new setup look like (*"Roles and relationships"*)?
3. What is the current situation in CFM (*"Current situation"*)?
4. How should assets and staff be allocated to different companies in the new setup (*"Allocation and implementation"*)?

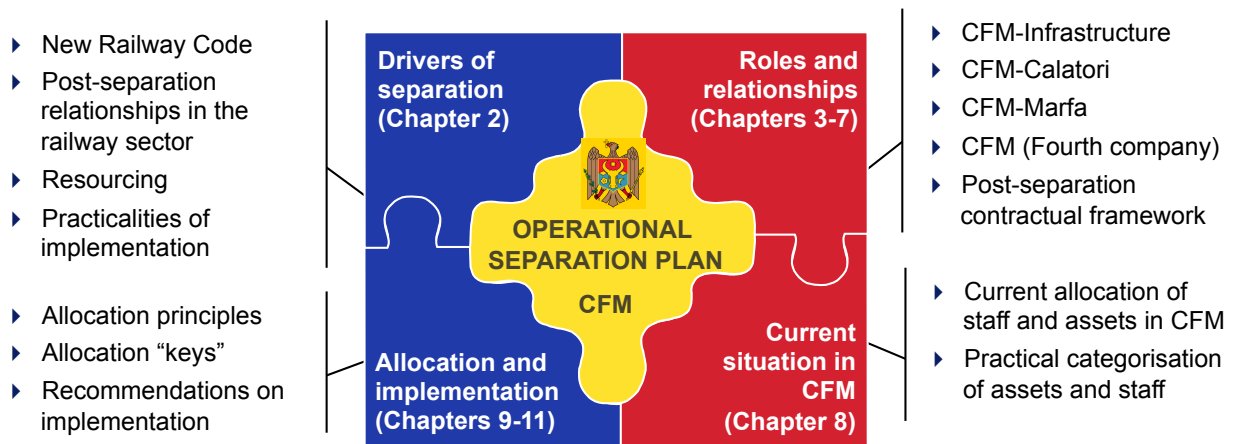


Figure 1 – Graphical overview of the elements of CFM Operational Separation Plan

### 1.2 STRUCTURE OF THE REPORT

The report is structured ten additional chapters as follows:

- **Chapter 2: Drivers of separation:** The chapter is used to identify and discuss the key drivers behind the separation of assets and staff in the future structure of the railway sector in Moldova.
- **Chapter 3: CFM-Infrastructure:** The future national railway infrastructure company is introduced in terms of its role, required assets, and revenue sources
- **Chapter 4: CFM-Calatori:** The future national railway passenger services operator is introduced in terms of its role, required assets, and revenue sources.
- **Chapter 5: CFM-Marfa:** The future national railway freight services operator is introduced in terms of its role, required assets, and revenue sources.

<sup>1</sup> The European Bank for Reconstruction and Development ('EBRD') is providing support to the Government of Moldova ('GoM') in the form of a loan designed to finance the purchase of 12 new diesel multifunctional locomotives and the reconstruction of the railway infrastructure of the Bender-Basarabeasca-Etulia-Giurgiulesti section to help the national railway company Calea Ferata din Moldova ('CFM') provide better and more competitive transportation services. The loan is also designed to support the railway restructuring process and the separation of CFM into three independent businesses.

- **Chapter 6: CFM:** The need for a transition-period enabler of the railway reform is introduced and its roles and support to the reform described.
- **Chapter 7: Post-separation contractual framework:** The network of relationships between the parties in the sector is explained in the context of new institutional and contractual interfaces between (1) the railway companies themselves and (2) the railway companies and the MIRD.
- **Chapter 8: Current situation in CFM:** A commentary is provided on the current situation and allocation of staff and assets across the various CFM “households”. Practical categorisations of staff and assets are introduced to facilitate tracking of allocation of staff and assets from the “current” to the “future” railway setup in Moldova.
- **Chapter 9: Allocation principles and application to CFM staff:** A list of specific allocation principles and allocation “keys” is developed and applied to CFM and the resulting allocation is presented.
- **Chapter 10: Allocation principles and application to CFM assets:** A list of specific allocation principles and allocation “keys” is developed and applied to CFM assets and the resulting allocation is presented.
- **Chapter 11: Implementation related recommendations:** A set of practical suggestions is articulated to help CFM and the MIRD implement and finalize the asset and staff allocation exercise in time for the establishment of the new railway companies.

Appendices A to D provide further detail as follows:

- Appendix A: Examples of CFM-Infrastructure’s services to operators;
- Appendix B: Annex I of EU Directive 2012/34/EU – specifying railway infrastructure items;
- Appendix C: Allocation of CFM staff;
- Appendix B: Allocation of CFM assets.

## CHAPTER 2 DRIVERS OF STAFF AND ASSET SEPARATION

There are three key drivers behind the separation of CFM assets and staff – introduction of the new Railway Code, resourcing requirements of the new companies, and the practicalities of executing the separation exercise. Paragraphs below provide an overview of each driver.

### 2.1 NEW RAILWAY CODE

In looking for major improvements, the GoM already paved the way for a significant transformation of its rail sector towards full separation, in accordance with the European model. The New Railway Code (Code), adopted on 03/02/2022, provided the legislative framework that will guide the reform of the railway sector.

The Code is the key driver of the railway reform and assumes separation of infrastructure management and railway operations and establishment of independent companies for infrastructure management and railway operations. The Code stipulates that three new companies will be established as follows:

- CFM Passenger will be established as the national railway passenger services company. The company will assume responsibility for operation of passenger services and maintenance of its fleet and fixed assets.
- CFM Freight will be established as the national railway freight services company. The company will assume responsibility for operation of freight services including the maintenance of its fleet of locomotives and wagons and fixed assets.
- CFM Infrastructure will be established as the national railway infrastructure manager.

In order to clarify the role of the GoM in the railway sector, and its relationship to the railway companies operating in the sector, the Code introduces the concepts of Public Service Obligation (PSO) contract, and means of financing the railway infrastructure through a Multiannual Infrastructure contract (MAIC)<sup>2</sup>, and railway infrastructure access charging (IAC) regime. Introduction of these new institutional relationships by the Code will be facilitated through establishment of railway safety and economic regulatory bodies, and the national accident investigation body.

There are several deadlines that apply to CFM that arise from implementation of the Code:

- *Identification of assets by 30/11/22*: CFM has to carry out the inventory, delimitation, evaluation and registration of public property that it manages. The operational separation work directly helps CFM meet the majority of the legislative requirement. Should new asset valuation is required, this will be undertaken externally to the operational separation work.
- *Change status of CFM to Joint Stock Company by 31/12/22*: The change requires a suitable legislative act proposed by the MTRI and adopted by the Parliament.

The Code also stipulates the following timescale for its implementation:

- *Establish safety regulator*: within 6 months of passing the Code: safety regulator is established and the associated actions tasked to GoM are also completed;
- *Establish new companies*: within 24 months of passing the Code: the infrastructure manager and the railway operators are incorporated.

Analysis of the adopted version of the Code highlighted that the adopted version does not include any “transitional” clauses. It is recommended that suitable adjustments to the Code are considered in due course to provide flexibility to the MIRD and CFM to implement the reform in a legally compliant manner at all times. These clauses are often included to allow the State to:

- Delay incorporation of the new companies, if required, where the enabling conditions are not met. This provides flexibility to the MIRD to adjust the pace of the railway reform.
- Secure flexibility for the MIRD and CFM in implementing the reform by providing short-term funding to allow a full legal functioning of CFM as the fourth company during the transition period. This is practical as it enables CFM as the fourth company do coordinate all the supporting activities while the new companies focus on core railway services from Day 1 of their incorporation.

<sup>2</sup> The specific reference to MAIC is included in Article 17.

## 2.2 RESOURCING OF NEW COMPANIES

The three new companies will be established with a clear role and responsibilities for delivery of railway outputs. As such, the companies need to be resourced with assets, staff, organisational setup, corporate procedures and “know-how”, so that they are able to deliver the outputs required. In this respect, separation of CFM assets and staff will involve two groups of cases – (1) allocation of assets and staff that are clearly dedicated to a business and (2) allocation of assets (e.g., locomotives) and staff (e.g., locomotive drivers, staff in shared services<sup>3</sup>) that are not uniquely dedicated to a business. The latter allocation involves dealing with scarce resources where there are no specific allocation rules and case-by-case practical solutions tend to be used.

Introduction of separate railway businesses as different companies in the railway sector in Moldova, and the scarcity of available resources, is likely to create the need for a variety of services and transactions to be performed between the new companies. The services and transactions performed by one rail company for the benefit of another rail company may include the following:

- Services (hire and/or maintenance of rolling stock) performed by CFM-Marfa for CFM-Calatori. This service could also cover maintenance of Infrastructure Manager’s fleet.
- Specific works and services undertaken by the personnel of one business for the benefit of another business. This primarily refers to business support functions in the early stages of the reformed sector, when the new companies may not have immediate access to their own expert staff.
- Services, such as maintenance of fixed assets, performed by CFM-Infra for the other businesses.

## 2.3 PRACTICALITY OF IMPLEMENTATION

Railway reform work is often compared with “steering a cruiser ship”, as it takes time for the effects of any effort to result in a “tangible change of direction” and capturing of the targeted benefits. The current difficult position of CFM within the national transport sector and continuous shortage of funds is much appreciated as the backdrop for all future reform steps. Implementing the chosen reform path is likely to be difficult, as it requires the MIRD and CFM to accept they will have to make sequential and hard decisions about the future of the sector, with considerable impact on public sector finances, the railways’ asset base and headcount.

Maintaining the momentum of the reform and achieving the “quick wins” will require the new companies to be “up-and-running”, fully focused on their respective core businesses, as soon as practical. The companies therefore need “an enabler” to manage the variety of one-off tasks arising from the separation. In Moldova, the preliminary work has identified, these tasks are likely to include (1) transfer and/or unbundling of many supply and finance contracts that need to be reallocated to the new companies, (2) maximising generation of revenue from ownership of non-core and/or “surplus” assets, (3) support to labour restructuring, and (4) support to institutional development of the sector.

Resourcing of the new companies in Moldova also needs to consider the specific contextual element – railway assets located in the Transnistrian region. In the current circumstances, CFM advised that it has no information on these assets and is unable to exercise any form of control over them. As a result, CFM Management<sup>4</sup> opted for a practical solution and decided to allocate these assets, to the Fourth Company.

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<sup>3</sup> Planners, accountants, legal staff, HR team,

<sup>4</sup> CFM advised that there are 24 such assets/groups of assets and these are marked as “group 50” in the corporate asset registers. The Consultant understands that CFM assets located in Tiraspol, Ribnita, and Bender should be classified in this group.

## CHAPTER 3 CFM INFRASTRUCTURE MANAGER (CFM-INFRASTRUCTURE)

### 3.1 ROLE, FUNCTIONS AND OBLIGATIONS

CFM Infrastructure (CFM-Infra) will be established as the national railway infrastructure manager. The company will assume responsibility for railway infrastructure asset management. In this respect, railway infrastructure asset management is defined as the combination of management, financial, economic and engineering practices applied to physical assets with the objective of providing the users with the optimal level of infrastructure service and in the most cost effective manner.

Contrary to the previous practice, access to railway infrastructure will no longer be without charge but will incur a fee – an Infrastructure Access Charge (IAC). For this reason, CFM-Infra will cease to be a technical body in charge of costs and will become a real “manager” whose scope of responsibility will include decision making on a variety of issues, including revenue, expenditure programmes and cost resulting in a full responsibility for its own Profit and Loss account.

The increased managerial responsibility will be discharged through production and allocation of existing capacity, planning and development to create new capacity, pricing and marketing of train paths, traffic management and control, network maintenance and investments including enhancements and renewals. For clarity, the following definition of terms is used:

- **Maintenance:** Maintenance includes the detection and rectification of any faults. In accounting terms, infrastructure maintenance is an operating expense.
- **Renewals:** Renewals are major capital works or replacement of the network in order to maintain its required capability. These may be required at specific times but are more often carried out according to the infrastructure manager’s own timetable. In accounting terms, infrastructure renewals are capital expenditure.
- **Enhancements:** Enhancement is a change to network outputs, usually involving construction that improves network capacity or capability (e.g. enabling higher speeds, allowing heavier loads) relative to the level of network outputs funded at the last relevant periodic review. Usually, outputs are required at specific times, in contrast to most renewals. In accounting terms, infrastructure enhancements are capital expenditure.
- **Investment:** Investments cover all enhancements but also include major projects such as route upgrades, which are also largely renewals. In accounting terms, infrastructure investments are capital expenditure.

### 3.2 NON-FINANCIAL ASSET BASE

Similar to its peer companies, CFM-Infra will own the railway infrastructure assets. In line with the standard definition of such assets<sup>5</sup>, the specific allocation of current CFM assets and staff to CFM-Infra is discussed in sections 9 and 10 of the report.

### 3.3 REVENUE SOURCES

The key aspect of the new railway setup will be the permanent interface between (1) CFM-Infra and the GoM and (2) CFM-Infra and CFM Marfa and CFM Calatori, and (3) CFM-Infra and other operators<sup>6</sup>. The contractual instruments in support of the first two interfaces are the Multi-Annual Infrastructure Contract (MAIC) with the GoM and Infrastructure Access Contracts (IAC) with the various railway operators.

The schematic below presents the key sources of revenue for CFM-Infra.

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<sup>5</sup> Annex I of the EU Directive 2012/34/EU provides a definition of infrastructure assets and is included in Appendix B.

<sup>6</sup> Aspiration of the New Railway Code

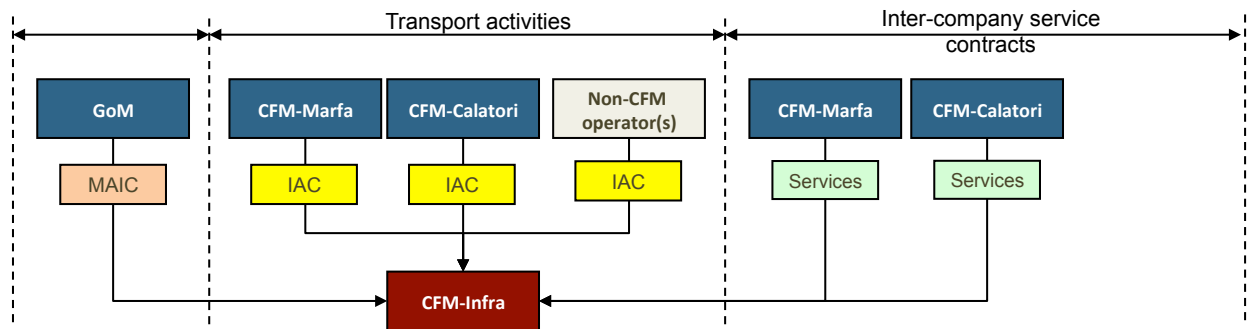


Figure 2 – Key sources of revenue for CFM-Infra

### 3.3.1 Multi-Annual Infrastructure Contract

The existence of a Multi Annual Infrastructure Contract (MAIC) is the centrepiece for Governmental policy towards public railway infrastructure. Multi annual contracts between the State and relevant infrastructure managers, define the level of State subsidy for the activities of maintenance, renewals and upgrades of public railway infrastructure.

Multi annual infrastructure contract is the contractual tool by which a State provides the national railway infrastructure manager with mid-term financing consistent with its functions, the size of the infrastructure and financial requirements, in particular in order to cover new investments.

In Moldova, the New Railway Code stipulates, that MAIC will be introduced as a vehicle to establish long-term commercial agreement between CFM-Infra and the GoM. International experience has established that in the case of newly established, separate companies, only once the infrastructure manager starts working together with the railway operators and the level of its cooperation is established as a specific target and revenue made dependent on it, could improvements in the national railway output be reasonably expected.

As the owner of the infrastructure asset on behalf of the GoM, the MIRD needs to contractualise its relationship with CFM-Infra through the introduction of a MAIC. The contract will enable the MIRD to specify the manner in which CFM-Infra would execute its infrastructure management services by specifying the number of outputs (trains, train-km, gtkm, cost efficiency improvement targets, safety and reliability parameters etc) that it should meet while maintaining and upgrading the infrastructure network.

Directive 2012/34/EU sets out in detail the requirements for Member States to ensure sustainability of their infrastructure managers (IM). All Member States have to ensure that, under normal business conditions and over a reasonable period of less than five years, the profit and loss account of an IM at least balances income from track access charges, surpluses from other commercial activities, non-refundable incomes from private sources and State funding, and infrastructure expenditure.

In the new Railway Code, the existence of MAIC in the future could be interpreted from article 17. Subsequent revisions of the draft code should include a clear reference to MAIC as an infrastructure funding vehicle. As such, the MAIC will have to be aligned with all strategic transport and rail development plans that are already adopted by the Moldovan Parliament. CFM-Infra will need to be given clear guidance in respect of the level of support over a control period, e.g. five years<sup>7</sup>, and the quality to which his infrastructure will need to be maintained, along with incentives for better performance. For best effect, these long-term commitments will be articulated in the MAIC.

### 3.3.2 Services to customers

Following the establishment of CFM-Infra as a “manager”, the company will assume the responsibility for ensuring the railway network in Moldova is “available” to customers. The vehicle for this will be the Infrastructure Access Charge (IAC), founded upon the “infrastructure service offer”<sup>8</sup>. The resulting

<sup>7</sup> A 5-year contract would be advisable to incentivize a life-cycle focus of infrastructure asset management and a long-term investment approach

<sup>8</sup> This will be described in the CFM-Infrastructure’s Network Statement, that will need to be developed in support of the infrastructure access charging regime. Examples of such services are described in Appendix A.

predictability of cost and the effects on the business models of both CFM-Infra and the railway operators accessing the network is beneficial as it incentivizes:

- The railway operators to commit new, long-term, investments in rolling stock and improve the quality of service to their customers.
- CFM-Infra to make long-term investment in its assets. This requires that the “long term” period for decision-making should not be less than 20 years, as this is generally seems to be industry norm. The structure and level of the IAC should be constant over the period of five years and the length of the MAIC should be aligned with this approach. Where, it is determined that, due to the increase in traffic, CFM-Infra has recovered more than anticipated at the start of the five-year control period, an obligation for CFM-Infra to re-invest the additional funds in its assets should be established.

EU legislation<sup>9</sup> on the topic is based on the guiding principle that, by applying the marginal cost principle for the calculation of IAC, only the cost for additional trains can be taken into account. The implication of this principle, for CFM-Infra will be, that only costs of wear and tear directly incurred by train traffic can be taken into account when setting the infrastructure access charges. This will increase the funding requirement in MAIC.

### 3.3.3 Inter-company services

The services and transactions performed by one business for the benefit of another rail company may include the following:

- Services (hire and/or maintenance of rolling stock) performed by CFM-Marfa for CFM-Infra.
- Specific works and services undertaken by the personnel of CFM-Infra for the benefit of other companies, or vice versa. This primarily refers to business support functions in the early stages of the reformed sector, whereby the new companies may not have immediate access to their own qualified expert staff.
- Services, such as maintenance of fixed assets, performed by CFM-Infra for the other companies.

Should the services take place, they will need to be based on a full cost recovery, may include a profit margin and will be based on VAT principles.

## 3.4 LIABILITIES

Long-term debt accounts for 6% of total CFM liabilities<sup>10</sup>.

Short term liabilities towards banks, suppliers, other railway administrations and other creditors account for the remaining 94% of CFM liabilities.

CFM-Infra's opening balance sheet liabilities will include all short term debt raised to provide funding to cover the costs incurred in delivering infrastructure related services. The specific identification of these liabilities to CFM-Infra will need to be made by CFM and addressed between CFM and MIRD, given that the liabilities may involve debt to State-Owned Enterprises in Moldova and unresolved debt claims to other railways. The practical timing to address is the 24-month period stipulated by the new Railway Code.

## 3.5 FINANCING OF INVESTMENTS

Similar to the current situation, financing of the company's investment projects will be sourced from one or more of the following sources:

- funds generated internally by CFM-Infra, e.g., through improvement in corporate efficiency;
- funds available from the Budget;
- loans from the IFIs and other financial institutions;
- other sources, in line with the legal framework in Moldova.

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<sup>9</sup> Commission Implementing Regulation (EU) 2015/909 of 12 June 2015 “on the modalities for the calculation of the cost that is directly incurred as a result of operating the train service” OJ L148/13.6.2015, p.17

<sup>10</sup> Source: CFM (2021)

## CHAPTER 4 CFM PASSENGER SERVICES COMPANY (CFM-CALLATORI)

### 4.1 ROLE, FUNCTIONS AND OBLIGATIONS

CFM Calatori will be established as the national railway passenger services company. The company will assume responsibility for operation of passenger services (international, regional, and suburban) and maintenance of its fleet.

### 4.2 NON-FINANCIAL ASSET BASE

As a railway passenger operator, CFM Calatori will own its own locomotives, coaches, DMUs, and other assets, in line with the assets traditionally used by peer companies, the specific allocation of current CFM staff and assets to CFM-Calatori is discussed in sections 9 and 10 of the report.

### 4.3 REVENUE SOURCES

CFM-Calatori has three key sources of revenue: (1) services to customers, (2) the Public Service Obligation (PSO) contract with the GoM<sup>11</sup>, and (3) inter-company service contracts. The schematic below presents the key financial flows for CFM-Calatori.

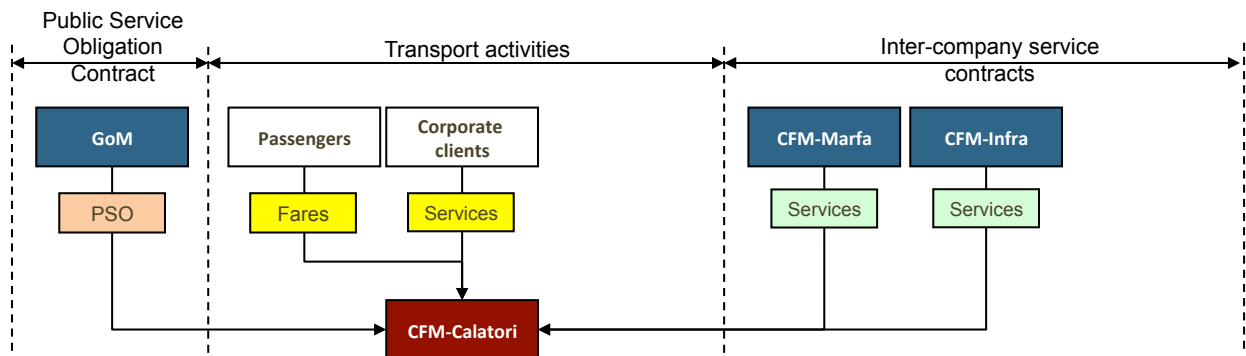


Figure 3 – Key sources of revenue for CFM-Calatori

#### 4.3.1 Services to customers

CFM-Calatori will generate revenue from ticket sales for rail passenger services in international, regional and local traffic.

#### 4.3.2 PSO contract

Public Service Obligation (PSO) contracts are the centrepiece of European passenger transport. In the VIII report on monitoring development of the rail market from the European Commission to the Council and the Parliament published in 2019<sup>12</sup>, it is reported that PSO services cover 63% of all EU passenger-km and some 82% of train-km 2018. The relative share of rail services under PSOs and commercial services varies for the different market segments.

The new Railway Code in Moldova ultimately focuses on efficiency and performance, introduces new relationship between the stakeholders, and introduces rail passenger transport as a separate business on the Moldovan railway network. Similar to its peers, CFM-Calatori will continue to provide loss-making railway passenger services, which will need to be addressed using a PSO arrangement.

<sup>11</sup> It is envisaged that, initially, there will be a single PSP contract to cover CFM-Calatori's domestic operations. In the long term, there may be other PSO contracts, executed between CFM-Calatori and the various regional and/or municipal authorities. Experience from other jurisdictions suggests it is unlikely that regional and/or municipal PSO contracts could be considered realistic in the short term, say 5-7 years.

<sup>12</sup> The report is available at <https://irg-rail.eu/irg/documents/market-monitoring/312.2021.html>

The scope of the PSO will cover activities undertaken at the GoM's direction, which a commercially focussed business would not perform under the same terms and conditions. There are generally three tests to identify a PSO from the State-owned company's viewpoint:

- **GoM direction** - Is the activity performed as a result of a Government direction, either written or verbal?
- **Non-commercial activity** - In the absence of GoM direction or direct or indirect GoM funding of the service, would an efficient commercially-focused State-owned company be likely to discontinue producing the goods or services, reduce the quantity or frequency of supplying the goods or services, reduce the quality of the goods or services, seek to charge higher prices or some combination of higher prices and lower delivery standards?
- **Materiality** - Is it significant or material to the financial performance of the business?

In CFM-Calatori's case, the answers to all the questions above would be positive, thus confirming the suitability of its activities for PSO treatment. Furthermore, there could also be the test from the GoM's side ("clear policy basis"), which involves an understanding whether the activity should be linked to a particular policy objective of the GoM e.g. providing railway transport passenger services to its taxpayers. Again, the answer would be positive.

The structure of the PSO contract should be simple to accommodate the pioneering nature of the first application and the MIRD and CFM-Calatori staff to be familiar with the calculation methodology, so it constitutes a sound basis for the first years of PSO contracting in Moldova.

A clear set of KPIs needs to be developed to be included in the contract, along with the acceptable level of "reasonable profit" for the provision of PSO services in passenger transport. Given the pioneering use of the PSO contract in its first application, the initial set of KPIs to be included in the contract should also be simple and easy to monitor. In addition, the contract should provide for an annual rate of improvement in performance.

Commercialisation of the PSO concept will allow the GoM and CFM-Calatori to develop specific arrangements for performing and funding the rail passenger PSO. The key characteristics of the rail PSO framework are outlined below:

- Commercialisation of PSO involves introduction of a funding framework, which allows CFM-Calatori to put the designated activities on a clear commercial footing.
- A PSO framework will offer significant advantages for CFM-Calatori by clearly defining the policy, scope and funding of its non-commercial activities and for the GoM, by pre-determining specific PSO activities, performance standards and costs.
- Introduction of a PSO framework will allow the GoM to directly monitor CFM-Calatori's performance and the effectiveness of the specified delivery mechanisms.
- A PSO framework will also provide CFM-Calatori with a direct link between the costs and funding of its PSO activities and can decrease funding uncertainty because the PSO contract will be renegotiated along with the funding mechanism, where costs of policy change are identified and agreed.

#### 4.3.3 Inter-company service contracts

The services and transactions performed by one business for the benefit of another rail company may include the following:

- Services (hire and/or maintenance of rolling stock) performed by CFM-Marfa for CFM-Calatori.
- Specific works and services undertaken by the personnel of one business for the benefit of another company. This primarily refers to business support functions in the early stages of the reformed sector, whereby the new companies may not have immediate access to their own qualified staff.
- Services, such as maintenance of fixed assets, performed by CFM-Infra for CFM-Calatori.

Should the services take place, they will need to be based on a full cost recovery, may include a profit margin and will be based on VAT principles

#### 4.4 LIABILITIES

Long-term debt accounts for 6% of total CFM liabilities.

Short term liabilities towards banks, suppliers, other railway administrations and other creditors account for the remaining 94% of CFM liabilities.

CFM-Calatori's opening balance sheet liabilities will include all short term debt raised to provide funding to cover the costs necessary to deliver railway transport passenger services. The specific identification of these liabilities to CFM-Calatori will need to be made by CFM and addressed between CFM and MIRD, given that the liabilities may involve debt to State-Owned Enterprises in Moldova and unresolved debt claims to other railways. The practical timing to address is the 24-month period stipulated by the new Railway Code.

#### **4.5 FINANCING OF INVESTMENTS**

Similar to the current situation, financing of the company's investment projects will be sourced from one or more of the following sources:

- funds generated internally by CFM-Calatori, e.g., through improvement in corporate efficiency;
- funds available from the Budget;
- loans from the IFIs and other financial institutions;
- other sources, in line with the legal framework in Moldova.

## CHAPTER 5 CFM FREIGHT SERVICES COMPANY (CFM-MARFA)

### 5.1 ROLE, FUNCTIONS AND OBLIGATIONS

CFM-Marfa will be established as the national railway freight services company. The company will assume responsibility for operation of freight services including the light maintenance of its own fleet of locomotives and wagons<sup>13</sup>.

### 5.2 NON-FINANCIAL ASSET BASE

As a railway passenger operator, CFM-Marfa will own its own locomotives, wagons, and other assets, in line with the assets traditionally used by similar peer companies. The specific allocation of current CFM assets and staff to CFM-Calatori is discussed in sections 9 and 10 of the report.

### 5.3 REVENUE SOURCES

CFM-Marfa has two key sources of revenue<sup>14</sup>: (1) services to customers and (2) inter-company service contracts. The schematic below presents the key financial flows for CFM-Marfa.

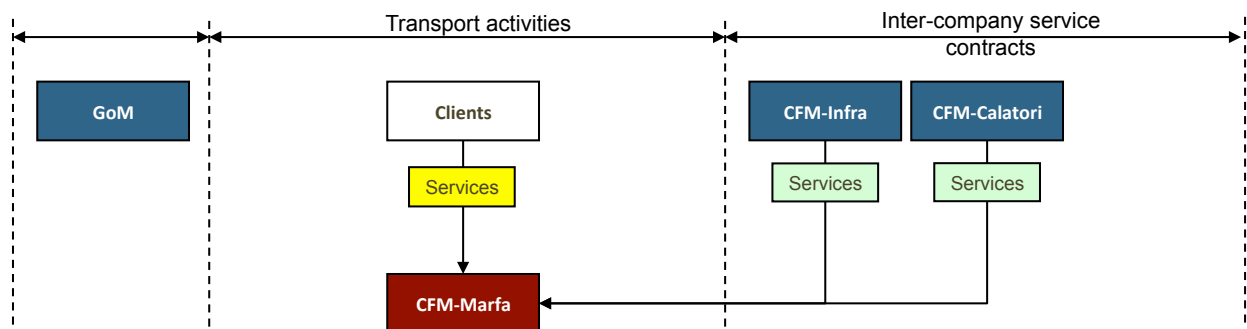


Figure 4 – Key sources of revenue for CFM-Marfa

#### 5.3.1 Services to customers

CFM-Marfa will generate revenue from provision of rail freight services to customers.

#### 5.3.3 Inter-company service contracts

The services and transactions performed by one business for the benefit of another rail company may include the following:

- Services (hire and/or maintenance of rolling stock) performed by CFM-Marfa for CFM-Calatori. This service could also cover maintenance of CFM-Infra's fleet.
- Specific works and services undertaken by the personnel of one business for the benefit of another business. This primarily refers to business support functions in the early stages of the reformed sector, whereby the new companies may not have immediate access to their own qualified staff.
- Services, such as maintenance of fixed assets, performed by CFM-Infra for CFM-Marfa.

Should the services take place, they will need to be based on a full cost recovery, may include a profit margin and will be based on VAT principles.

### 5.4 LIABILITIES

Long-term debt accounts for 6% of total CFM liabilities.

<sup>13</sup> As part of the asset separation exercise, rolling stock maintenance facilities will need to be split between CFM-Calatori and CFM-Marfa. Using a traditional approach, the on-the-ground split is proposed as a practical day-to-day solution that reflects availability of "light" maintenance assets, their location and role in the activities of each railway operator. Both operators will continue to execute "light" maintenance of their assets and procure rolling stock renewal and upgrades from the specialist service providers.

<sup>14</sup> CFM-Marfa will be established as a commercially oriented company and will not receive funding for its operations from the GoM.

Short term liabilities towards banks, suppliers, other railway administrations and other creditors account for the remaining 94% of CFM liabilities.

CFM-Marfa's opening balance sheet liabilities will include all short term debt raised to provide funding to cover the costs necessary to deliver railway transport freight services. The specific identification of these liabilities to CFM-Marfa will need to be made by CFM and addressed between CFM and MIRD, given that the liabilities may involve debt to State-Owned Enterprises in Moldova and unresolved debt claims to other railways. The practical timing to address is the 24-month period stipulated by the new Railway Code.

## **5.5 FINANCING OF INVESTMENTS**

Similar to the current situation, financing of the company's investment projects will be sourced from one or more of the following sources:

- funds generated internally by CFM-Marfa, e.g., through improvement in corporate efficiency;
- funds available from the Budget;
- loans from the IFIs and other financial institutions;
- other sources, in line with the legal framework in Moldova.

## CHAPTER 6 CFM - FOURTH COMPANY

### 6.1 ROLE AND FUNCTIONS OF THE COMPANY

In order to support the reform and enable the three new companies to fully focus on their respective elements of railway scope, it is proposed that the current railway company CFM continues to exist and assume an important role in facilitating the reform.

As a result, the reform conceptually envisages CFM, as a fourth company, that will still be active following the incorporation of the three new companies and the separation of their respective activities and assets. The fourth company will assume all “surplus” assets once the operational needs of the three operating companies are defined.

The following imperatives apply to the design of the role of the fourth company:

- It is not a market-oriented company. This requires that company's resources are limited, tailored to its scope of operation, and company's lifespan is finite to minimise drain on the public purse.
- The company's role is designed to provide practical help to the railway reform by:
  - Assisting with the reform by driving the transfer and/or unbundling of many supply and finance contracts that need to be reallocated to the new companies as result of the reform.
  - Maximising generation of revenue from ownership of non-core and/or “surplus” assets with an objective of increasing the efficiency of the new rail companies, through improvements in financial performance by reducing the cost of inputs through competitive supply, and generating resources for investments through asset sales. The initial assessment established that assets to be considered here include the non-core assets, such as the Technical School and the Railway Palace, and rolling stock and other similar items that could be sold as scrap. In case of disposal of assets, there is also the marginal reduction in tax liabilities.
  - Assisting with labour restructuring.
  - Assisting with institutional development of the rail sector.

#### 6.1.1 Transfer and/or unbundling of various contracts

The reform itself will involve a myriad of legal and financial decision making, outside of the business of running passenger and freight trains and delivering infrastructure availability to the operators.

#### 6.1.2 Maximize generation of revenue from surplus and non-core assets

Historically, pursuing self-sufficiency as an objective and undertaking a considerable range of services in-house is not uncommon. Railways have traditionally provided housing and health care for workers, their workshops have manufactured parts requirements and undertaken the full range of maintenance and construction activities, etc. Poor financial and operational performance of the majority of Eastern European railways required that non-railway activities were disposed early in the reform process.

A standard approach to railway restructuring involves classifying the components of the railway business, including subsidiaries into:

- **Non-railway activities** - such as hotels and hospitals. These are generally uncontroversial choices for disposal. The situation with non-railway activities is relatively straightforward. These activities and the related assets ought to be disposed to release funds for investment in the railway. This is crucial at the time when the capability of CFM and GoM to allocate funds to the sector is constrained.
- **Non-core railway activities** - such as manufacturing of transport equipment and various technical services. Achieving benefits for the railway from divesting these activities, such as workshop services, engineering, technical and research services, and/or various support services such as human resources and finance, depends on the stage of development of competitive markets in these services and the cost pressures the railway company is faced with.

Many of the non-core railway activities can be undertaken more efficiently by non-railway enterprises in the private sector. This could allow the rail companies to benefit from competitive supply of non-core railway services. With the rail sector moving towards commercial management, the range of activities undertaken internally needs to be rethought:

- can external private sector enterprises deliver the required services more cheaply and efficiently?
- what are the strategic benefits of the rail companies' involvement in these activities?

Once candidates for disposal have been identified, a disposal strategy for each would need to be identified, to manage the market for ex-railway activities effectively, and to minimise transaction costs. A range of approaches, from equity offerings to trade sales would be considered.

- **Core railway activities** - Parts of the core railway activities may also be candidates for disposal depending on their economic viability and the GoM's policy and objectives. Surplus real estate assets can be an important source of funding for future capital investment in the railway. Traditionally, such elements also include land, which in the case of Moldova is not recorded as a CFM's asset<sup>15</sup>.

Similar to its peers, CFM have been involved in activities other than railway transport and asset maintenance through its various subsidiaries. Over the years, CFM managed to considerably reduce the scope of its non-railway operations by divesting the non-core activities.

In the context of railway reform in Moldova, “surplus assets”, regardless of the above classification, are defined as non-core railway assets that neither at present, nor in the near future, are able to make positive contributions to the three core railway businesses' outputs. This involves, non-operational rolling stock and the three non-core railway assets listed above.

The responsibility for disposal of assets, subject to compliance with the national legal framework, would be allocated to CFM. Removal of the “surplus” and/or non-core assets from the balance sheets of the three newly founded companies and their transfer to the fourth company for disposal would create a marginal benefit of reducing the tax liabilities of the three new businesses.

In addition to its “traditional” role of being the reform support Fourth Company, the company will also need to operationally support the GoM in resolving the situation with the assets in the Transnistrian region.

### 6.1.3 Assist with labour restructuring

Improvements in operational and financial performance will require suitable resources in support, both in terms of “hands-on” capability and quantity. This is a two-dimensional problem that may not be resolved with the existing staff.

The labour restructuring scope, as almost every reform effort has shown, may involve dealing with “surplus” staff in a structured and uniform way. This is where the central role of the fourth company helps.

There may also be a requirement for new technical and managerial skills to be developed and/or rapidly acquired, in order to target new revenue opportunities. For practicality, it is convenient if such a development effort is managed from a central place, while allowing the three new companies to focus on their core businesses.

### 6.1.4 Assist with institutional development of the rail sector

In the context of a major one-off development effort, the fourth company is well positioned to assist with the preservation of rail capability. Given the many capacity development needs in the MIRD and the future Railway Authority (RA) and the Market Regulatory Body (MRB) as envisaged by the new Railway Code, the fourth company could provide a suitable pool of technical railway resources for the two organisations, and, kick-start the institutional strengthening of the rail sector. This would enable consolidation of rail-specific expertise and knowledge within the sectoral institutions and a way to support an informed monitoring of the reform process. In terms of execution, selected staff, upon completion of their roles in the fourth company, would join MIRD, Railway Authority (RA) and/or Market Regulatory Body (MRB) and continue their involvement with the rail sector<sup>16</sup>.

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<sup>15</sup> On 17 June 2022, CFM advised that land is owned by the Moldovan State. The right to use the land is associated with the specific fixed asset that reside on the plots of land in question. These will be transferred from CFM to one or more of the four companies envisaged in the national railway sector in the future.

<sup>16</sup> This is a practical approach for the recruitment of specialist, often scarce, senior rail technical capability.

## 6.2 FUNDING SOURCES

Throughout its operation as the key enabler of the railway reform in Moldova<sup>17</sup>, the fourth company would need to receive dedicated “short-term” funding support from the GoM.

## 6.3 LIFESPAN

In consideration of the company’s role above, a 24-month transition period for the fourth company is assessed as feasible. The specific reasoning in respect of each of its functions is outlined below:

- **Transfer and unbundling of contracts:** 12-18 months is assessed as a reasonable period required for the transfer of all contracts to three new companies to be successfully completed.
- **Generate revenue:** 24 months is assumed a maximum length of time required. During this period, rail companies will work together and with the MIRD to identify and confirm the true operational needs, and in consequence, identify the remaining “surplus” assets for disposal. The MIRD should incentivise the rail companies to identify the remaining “surplus” assets as soon as it is practicable based on the promise to pass on all earnings from asset disposal to the railway businesses to encourage the release of such assets.
- **Assistance with the execution of labour restructuring plan –** 24 months may be needed for the sensitive labour related issue to be addressed. There is also a possibility for the fourth company is to act as a conduit for payment of severance pay to any surplus personnel that may be part of any retrenchment efforts. In this case, a central system of distribution of payments could be set up in CFM, to centralise the execution of the voluntary scheme of personnel departures, if needed. At the same time, the fourth company could also be the conduit to manage development and training of staff identified for pre-qualification due to the future needs of the three companies.
- **Assistance with institutional development of the rail sector –** A period of 12 months is considered to allow selected senior experts from CFM to gradually get involved with a variety of institutional related tasks before migrating to assume positions with the MIRD, RA and/or MRB. The approach is a direct lesson from many international reform efforts, further confirming the fact that scarce railway knowledge in any country resides with that country’s national railway company.

The proposed period of 24 months also equals the period of time the new Railway Code prescribed for achieving operational readiness of institutions in the railway sector.

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<sup>17</sup> It is appreciated that the tasks delegated to the Fourth Company may end up lasting longer than the initial 24 months. It is therefore needed that the MIRD-led Steering Committee for the Reform actively monitors and steers actions of the Fourth Company.

## CHAPTER 7 POST-SEPARATION CONTRACTUAL FRAMEWORK

### 7.1 ELEMENTS OF THE CONTRACTUAL FRAMEWORK

Reform of the rail sector in Moldova is characterised by the contractual framework that will act as an enabler of the change effort. The framework involves the following elements:

- introduction of new contracts between the rail companies and the GoM;
- contractualisation of some previously informal relations and introduction of contracts between the former units of CFM and soon established as independent businesses;
- transfer of a variety of contracts from CFM to the new companies, including unbundling of existing CFM supply contracts to the new companies.

Public funding of operations of the new rail companies will be enabled as follows (1) CFM-Infra operations will be funded through MAIC and infrastructure access charges (IAC) contracts and (2) CFM-Calatori's operations will be funded through the PSO contract<sup>18</sup>.

The new contractual framework is schematically shown for the transition period and in the long-term.

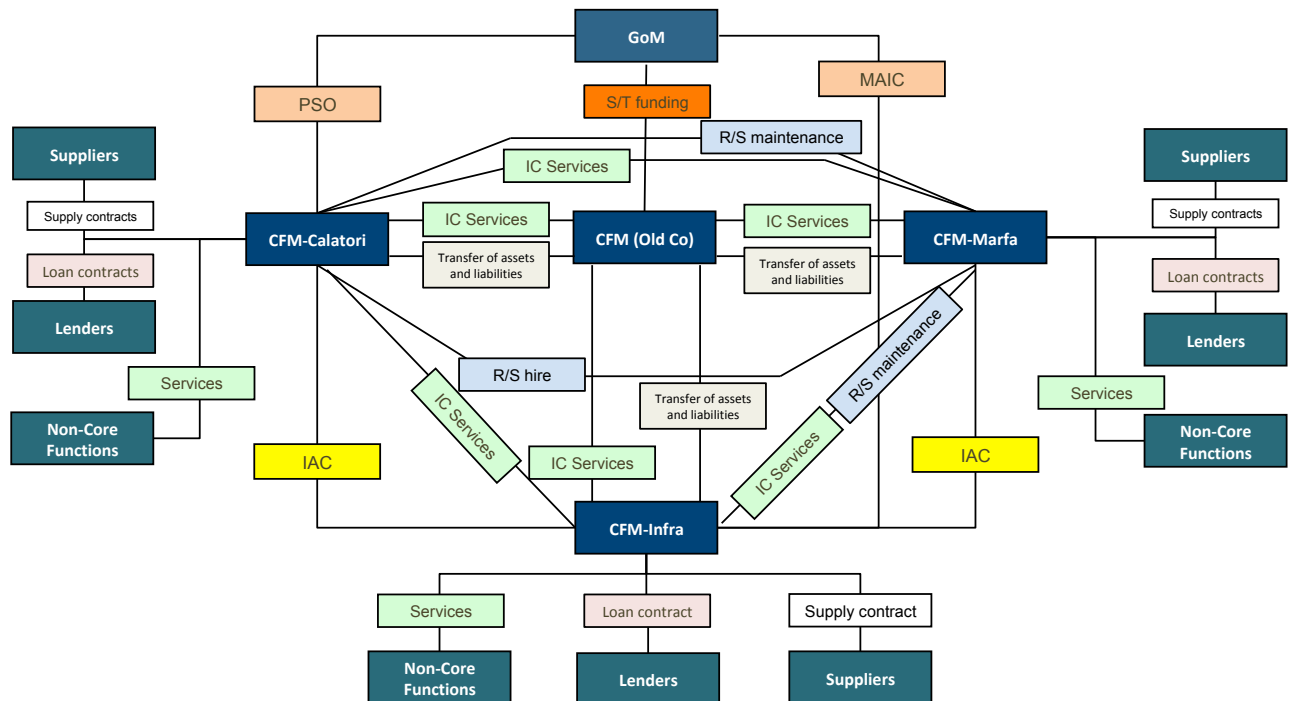


Figure 5 – Overview of the contractual framework in the Moldovan railway sector (transition period)

<sup>18</sup> The pioneering versions of the key contracts will be prepared as part of a bilateral project funded by the French Government.

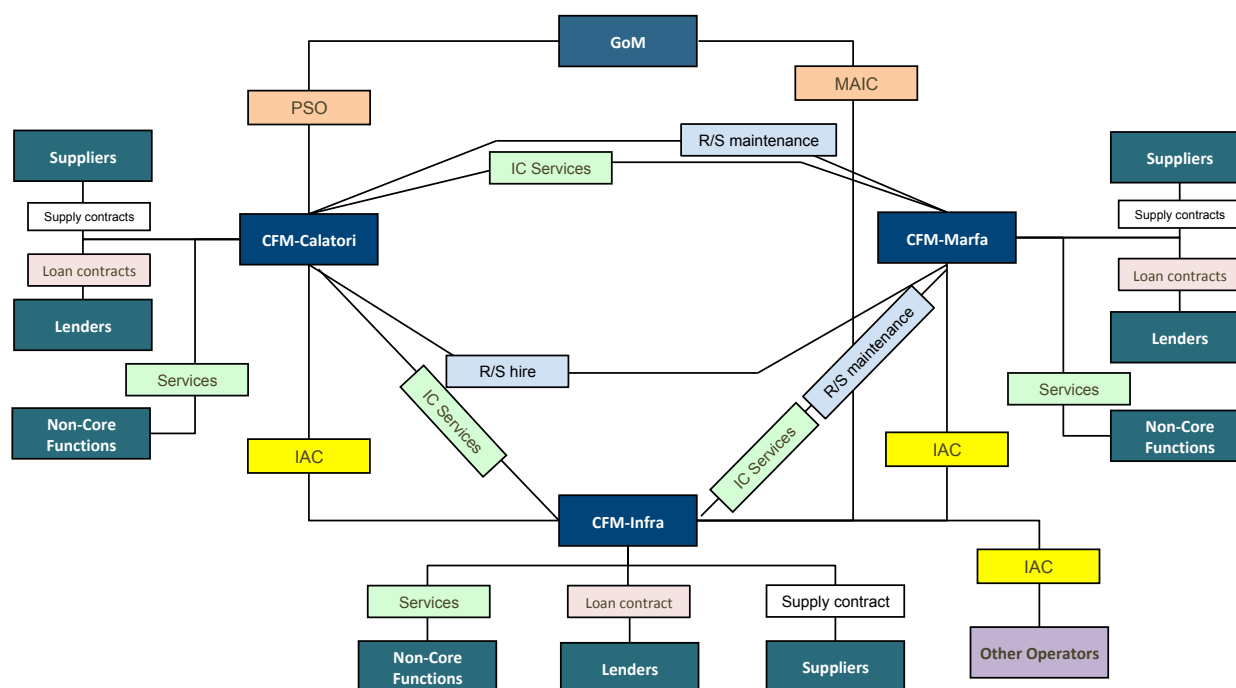


Figure 6 – Overview of the long-term contractual framework in the Moldovan railway sector

The key differences between the two frameworks are the following:

- elimination of the fourth company in the long run, as its role in helping the reform during the transition period will have been achieved by then;
- introduction of new, private, operators on the Moldovan railway network, in the long term<sup>19</sup>.

It is worth noting that both figures include “lenders” as parties to the contractual framework. While it is appreciated that early on, lenders, be they private or IFIs, may wish to retain their contracts with the “old” CFM, the MIRD’s effort to have the new companies independently run their own businesses may facilitate an early transfer of loan contracts to the new companies, during the transition period. In the long term, it is likely that lenders’ contracts will need to be with the new companies.

## 7.2 CONTRACTUAL FRAMEWORK FOR THE INTERCOMPANY SERVICES

Apart from the railway-specific relationships that fall within the scope of MAIC, PSO and IAC contracts, the new companies may need to rely on each in short term, for the provision of various services, until they can achieve full autonomy over the resources required. The intercompany services could vary from the provision of supplies, originally purchased by CFM until new supply contracts can be concluded, to providing expert assistance concerning corporate matters such as sharing a common computer server<sup>20</sup>, providing assistance with translations etc. until new arrangements can be concluded. Such intercompany services should only be provided for a very short period of time, as the new companies quickly need to become autonomous. Furthermore, railway legislation mandates independence of the infrastructure manager from the railway operators.

A possible solution for Moldova could be for the new companies to jointly enter an “umbrella” contract under which more “subordinate” contracts could be executed, to avoid lengthy contract development and negotiation procedures. This should strictly be an interim solution for a period of 6-12 months for several reasons<sup>21</sup>.

<sup>19</sup> International experience suggests that if all reform activities proceed as planned (see high-level railway reform roadmap presented as part of the Inception Report, Figure 3), new operators are unlikely to enter the Moldovan railway sector earlier than 7-8 years from the actual start of the reform.

<sup>20</sup> In this case, suitable “firewalls” would need to be established to preserve data security.

<sup>21</sup> The best solution would be to avoid such an arrangement, and for the new companies to operate totally autonomously from the very beginning of their operation. However, since the spin-off of the new companies is likely to be executed before the companies can claim resource sufficiency the “umbrella” contract may help bridge the resource gap.

Once concluded, the intercompany contracts between the public sector companies need to comply with the relevant aspects of the Moldovan procurement. For practical purposes, and on the assumption the new companies will become autonomous within the next 2-3 years, alignment of the contracts with the EU railway law and EU State Aid Law will need to be established as part of Moldova's accession path to the EU.

## CHAPTER 8 CFM STAFF AND ASSETS – CURRENT SITUATION

### 8.1 CFM STAFF

CFM is organised as a monolithic railway company and its headcount totals **6,044** staff.

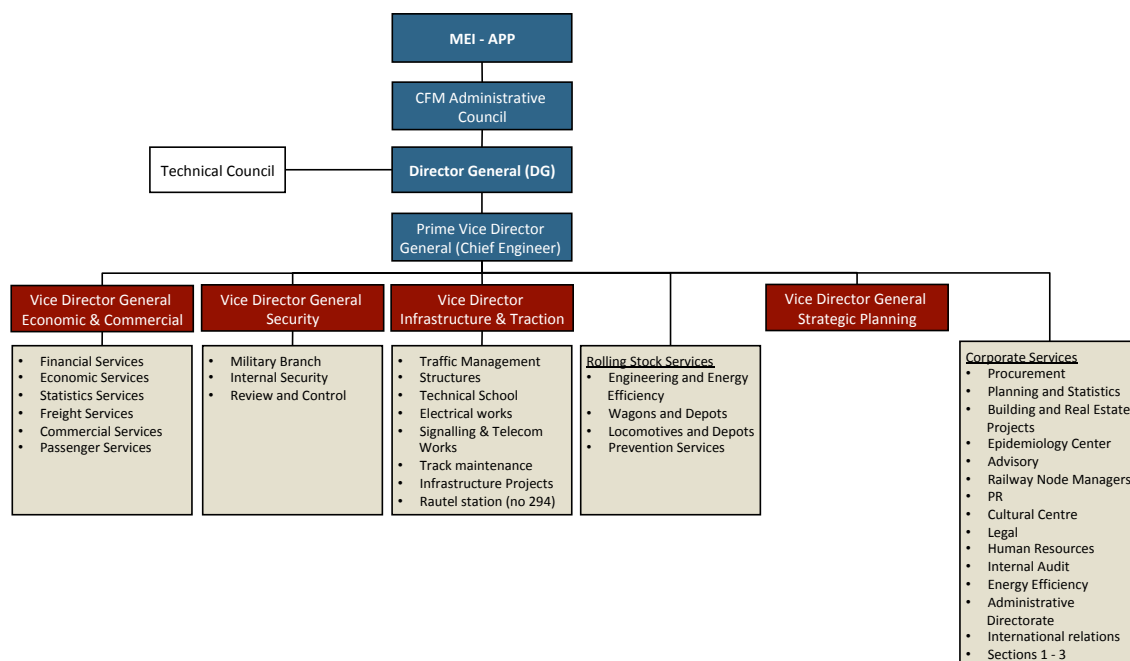


Figure 7 - CFM Organisation

CFM headcount is allocated to its 37 branches and 7 principal locations across the country (Ocnita, Balti, Ungheni, Chisinau, Bender, Barabeasca, and Giurgiulesti).

| ID | CFM ORGANISATIONAL UNIT | TOTAL         |     |
|----|-------------------------|---------------|-----|
| 1  | Stations                | Ocnita        | 179 |
| 2  |                         | Balti         | 191 |
| 3  |                         | Ungheni       | 136 |
| 4  |                         | Chisinau      | 172 |
| 5  |                         | Bender        | 63  |
| 6  |                         | Basarabasca   | 180 |
| 7  |                         | Giurgiulesti  | 129 |
| 8  | Locomotives             | Balti         | 217 |
| 9  |                         | Chisinau      | 190 |
| 10 |                         | Bender        | 90  |
| 11 |                         | Basarabasca   | 222 |
| 12 | Wagons                  | RV Balti      | 284 |
| 13 |                         | VDCD-1 Chis   | 591 |
| 14 |                         | Basara VCDR-2 | 148 |
| 15 |                         | Basara VCD-4  | 161 |
| 16 | Track mtce              | Ocnita        | 222 |
| 17 |                         | Balti         | 287 |
| 18 |                         | Chisinau      | 215 |
| 19 |                         | Bender        | 145 |
| 20 |                         | Basarabasca   | 436 |
| 21 |                         | PMC 294       | 47  |
| 22 |                         | MP-1          | 25  |
| 23 |                         | Balti         | 142 |
| 24 | Signalling and Telecom  | Chisinau      | 136 |
| 25 |                         | Basarabasca   | 116 |
| 26 | Electrical              | Balti         | 46  |
| 27 |                         | Chisinau      | 51  |
| 28 |                         | Basarabasca   | 65  |
| 29 | Ateliers                | GF LVOK       | 134 |
| 30 |                         | SPM           | 406 |
| 31 |                         | CIC           | 48  |
| 32 |                         | Admin         | 243 |
| 33 |                         | SATM          | 68  |
| 34 |                         | STF           | 18  |
| 35 |                         | SACL          | 24  |
| 36 |                         | SACI          | 125 |
| 37 |                         | PCF           | 37  |
| 38 |                         | CSE           | 24  |
|    |                         | 6,013         |     |

Table 1 – Current breakdown of CFM staff (dataset May 2022)

## 8.2 CFM ASSETS

CFM assets are currently classified based on which of the main household they belong. A “standard” top schematic differentiates the types of CFM assets belonging to “households” and their locations.

- Wagon depots at 4 locations;
- Locomotive depots at 5 locations;
- Stations covering 9 groups;
- Track sections covering 7 groups of track units;
- Signalling and telecom covering 3 sections;
- Electrical systems covering 3 sections;
- Other units covering 10 locations/units<sup>22</sup>.

| IV - initial value |                      |                 |                | based on current allocation of assets in CFM |                |       |                |       |                    |       |
|--------------------|----------------------|-----------------|----------------|----------------------------------------------|----------------|-------|----------------|-------|--------------------|-------|
| Units              | Asset                | Code            | Location       | Available IV                                 | CFM Calatori   | %     | CFM Marfa      | %     | CFM Infrastructura | %     |
| 4                  | Wagon depots         | DVC-1           | Chisinau       | 585,978,170.40                               | 585,978,170.40 | 62.1% | 302,253,095.13 | 30.4% |                    | 0.0%  |
|                    |                      | DV-2            | Basarabeasca   | 302,253,095.13                               |                |       |                |       |                    |       |
|                    |                      | RV-3            | Balti          | 105,274,133.59                               |                |       |                |       |                    |       |
|                    |                      | Dv-4            | Basarabeasca   | 48,573,063.97                                |                |       |                |       |                    |       |
| 5                  | Locomotive depots    | TC-1            | Chisinau       | 255,605,923.00                               | 255,605,923.00 | 27.1% | 92,140,545.30  | 36.3% |                    | 0.0%  |
|                    |                      | TC-1            | Chisinau       | 92,140,545.30                                |                |       |                |       |                    |       |
|                    |                      | DL-2            | Bender         | 267,899,258.96                               |                |       |                |       |                    |       |
|                    |                      | DL-3            | Basarabeasca   | 54,715,005.80                                |                |       |                |       |                    |       |
|                    |                      | DL-4            | Balti          | 130,317,102.78                               |                |       |                |       |                    |       |
| 9                  | Stations             | DS              | Chisinau       | 65,150,031.30                                |                | 0.0%  |                | 0.0%  |                    | 7.0%  |
|                    |                      | DS              | Balti-Slobozia | 20,538,893.29                                |                |       |                |       |                    |       |
|                    |                      | DS              | Bender         | 16,384,714.78                                |                |       |                |       |                    |       |
|                    |                      | DS              | Basarabeasca   | 26,916,727.48                                |                |       |                |       |                    |       |
|                    |                      | DS              | Giurgiulesti   | 14,186,582.26                                |                |       |                |       |                    |       |
|                    |                      | DS              | Ocnita         | 13,495,894.16                                |                |       |                |       |                    |       |
|                    |                      |                 | Ribnita        | 15,272,074.00                                |                |       |                |       |                    |       |
|                    |                      |                 | Tiraspol       | 6,202,778.00                                 |                |       |                |       |                    |       |
|                    |                      | DS              | Ungheni        | 25,580,388.06                                |                |       |                |       |                    |       |
|                    |                      | 7               | Track sections | SIC-1/PC-1                                   |                |       |                |       |                    |       |
| SIC-2/PC-2         | Bender               |                 |                | 499,837,673.76                               |                |       |                |       |                    |       |
| SIC-3/PC-3         | Basarabeasca         |                 |                | 495,424,359.91                               |                |       |                |       |                    |       |
| SIC-5/PC-4         | Balti                |                 |                | 402,187,154.85                               |                |       |                |       |                    |       |
| SIC-6/PC-5         | Ocnita               |                 |                | 178,981,346.59                               |                |       |                |       |                    |       |
| TCP-1              | Bender               |                 |                | 32,690,281.00                                |                |       |                |       |                    |       |
| SMC-294            | Rautel               |                 |                | 62,199,372.06                                |                |       |                |       |                    |       |
| 3                  | Signalling & Telecom | SST-1           | Chisinau       | 76,430,792.28                                |                | 0.0%  |                | 0.0%  |                    | 8.1%  |
|                    |                      | SST-2           | Basarabeasca   | 76,976,062.54                                |                |       |                |       |                    |       |
|                    |                      | SST-3           | Balti          | 81,308,238.64                                |                |       |                |       |                    |       |
| 3                  | Electrical           | SAEE-1          | Chisinau       | 72,536,507.00                                |                | 0.0%  |                | 0.0%  |                    | 6.0%  |
|                    |                      |                 | Basarabeasca   | 61,274,527.82                                |                |       |                |       |                    |       |
|                    |                      | SAEE-3          | Balti          | 39,686,613.26                                |                |       |                |       |                    |       |
| 10                 | Other units          | STF             | Basarabeasca   | 961,419.00                                   |                | 10.8% |                | 33.2% |                    | 12.2% |
|                    |                      | NH-ATM          |                | 86,894,074.27                                |                |       |                |       |                    |       |
|                    |                      | SACL            | Chisinau       | 117,291,552.00                               |                |       |                |       |                    |       |
|                    |                      | SPM             |                | 4,046,221.00                                 |                |       |                |       |                    |       |
|                    |                      | Spitalul Bender |                | 4,413,712.00                                 |                |       |                |       |                    |       |
|                    |                      | SACI            |                | 83,448,843.87                                |                |       |                |       |                    |       |
|                    |                      | CIC             |                | 33,489,699.84                                |                |       |                |       |                    |       |
|                    |                      | CIC             |                | 3,145,218.00                                 |                |       |                |       |                    |       |
|                    |                      | CIC             |                | 495,454,207.25                               |                |       |                |       |                    |       |
|                    |                      | PCF             |                | 23,461,272.71                                |                |       |                |       |                    |       |
|                    |                      | LVOC (GF)       | Chisinau       | 102,255,181.14                               |                |       |                |       |                    |       |
|                    |                      | CSE             |                | 1,231,796.00                                 |                |       |                |       |                    |       |
|                    |                      | TOTAL           |                |                                              |                |       |                |       |                    |       |

Table 2 – Current CFM asset register using the initial values for totals and checks (data source: CFM)

<sup>22</sup> A hospital unit in Bender is also included in the asset registers. The Consultant will further engage with CFM to understand the asset and its use and day-to-day operations.

## CHAPTER 9 ALLOCATION PRINCIPLES AND APPLICATION TO CFM STAFF

### 9.1 OVERVIEW

The process of allocating current CFM staff to the new companies is schematically presented below and described in sections 9.2 to 9.4.

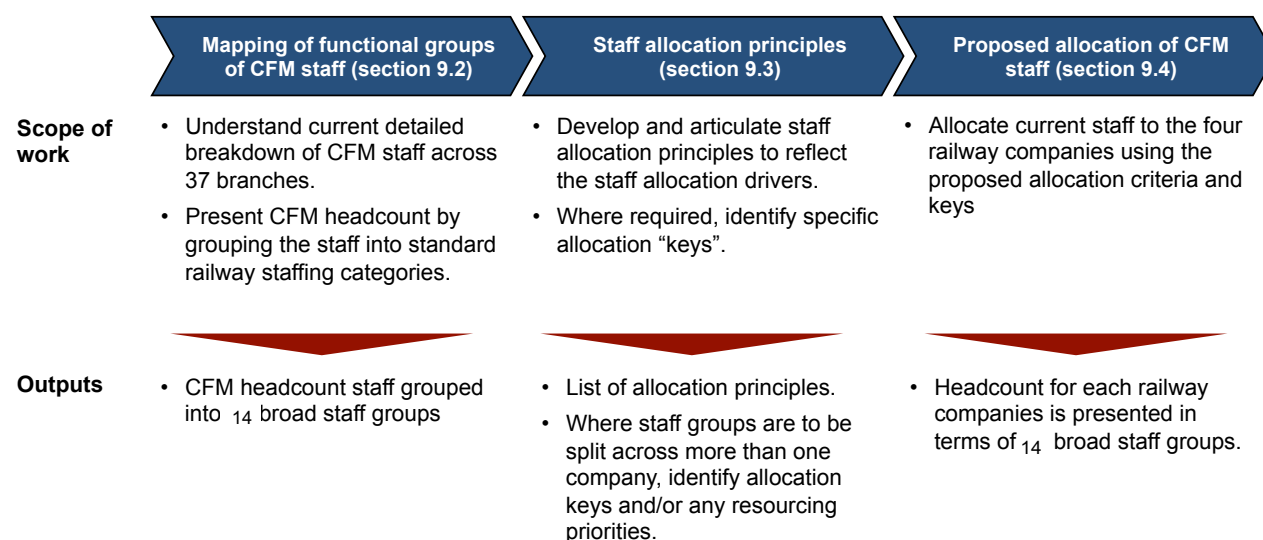


Figure 8 – allocation of CFM staff to the new companies in the railway sector in Moldova

### 9.2 MAPPING OF FUNCTIONAL GROUPS OF CFM STAFF

The Consultant analysed detailed CFM staff lists and grouped staff in 14 broad areas – drivers, train crew, passenger services and ticketing, locomotive maintenance, wagon maintenance, infrastructure maintenance, traffic management, railway operations, commercial, security, shared services, corporate management, administration, and other. This type of categorization of staff enables an easier mapping against the resource needs of the new railway companies.

The resulting mapping of CFM staff and classification into 14 broad categories is detailed in Appendix C and shown below.

| Total        | 1   | 2   | 3  | 4   | 5   | 6     | 7   | 8   | 9   | 10  | 11  | 12 | 13 | 14  | Total |
|--------------|-----|-----|----|-----|-----|-------|-----|-----|-----|-----|-----|----|----|-----|-------|
| Stations     | 0   | 0   | 8  | 0   | 0   | 0     | 449 | 196 | 254 | 21  | 39  | 0  | 5  | 78  | 1,050 |
| Locomotives  | 264 | 0   | 0  | 311 | 0   | 0     | 0   | 0   | 0   | 2   | 35  | 0  | 5  | 102 | 719   |
| Wagons       | 0   | 355 | 0  | 0   | 695 | 0     | 0   | 1   | 1   | 37  | 33  | 0  | 3  | 59  | 1,184 |
| Track mtce   | 12  | 0   | 0  | 0   | 0   | 1,254 | 0   | 1   | 0   | 23  | 38  | 0  | 3  | 46  | 1,377 |
| Signal & Tel | 0   | 0   | 0  | 0   | 0   | 345   | 0   | 0   | 0   | 8   | 12  | 0  | 0  | 29  | 394   |
| Electrical   | 0   | 0   | 0  | 0   | 0   | 110   | 0   | 0   | 2   | 14  | 0   | 3  | 33 | 162 |       |
| Ateliers     | 0   | 3   | 53 | 5   | 5   | 191   | 31  | 7   | 31  | 406 | 245 | 14 | 17 | 119 | 1,127 |
|              | 276 | 358 | 61 | 316 | 700 | 1,900 | 480 | 205 | 286 | 499 | 416 | 14 | 36 | 466 | 6,013 |

Table 3 – Summary classification of CFM staff into 14 staff groups<sup>23</sup>

| Total        | 1A | 1B  | 1C | 2   | 3  | 4A  | 4B | 5A  | 5B  | 6A    | 6B  | 6C  | 6D | 6E | 7   | 8   | 9   | 10  | 11  | 12 | 13 | 14  | Total |
|--------------|----|-----|----|-----|----|-----|----|-----|-----|-------|-----|-----|----|----|-----|-----|-----|-----|-----|----|----|-----|-------|
| Stations     | 0  | 0   | 0  | 0   | 8  | 0   | 0  | 0   | 0   | 0     | 0   | 0   | 0  | 0  | 449 | 196 | 254 | 21  | 39  | 0  | 5  | 78  | 1,050 |
| Locomotives  | 31 | 216 | 17 | 0   | 0  | 236 | 75 | 0   | 0   | 0     | 0   | 0   | 0  | 0  | 0   | 0   | 0   | 2   | 35  | 0  | 5  | 102 | 719   |
| Wagons       | 0  | 0   | 0  | 355 | 0  | 0   | 0  | 524 | 171 | 0     | 0   | 0   | 0  | 0  | 0   | 1   | 1   | 37  | 33  | 0  | 3  | 59  | 1,184 |
| Track mtce   | 0  | 0   | 12 | 0   | 0  | 0   | 0  | 0   | 0   | 1,254 | 0   | 0   | 0  | 0  | 0   | 1   | 0   | 23  | 38  | 0  | 3  | 46  | 1,377 |
| Signal & Tel | 0  | 0   | 0  | 0   | 0  | 0   | 0  | 0   | 0   | 0     | 345 | 0   | 0  | 0  | 0   | 0   | 0   | 8   | 12  | 0  | 0  | 29  | 394   |
| Electrical   | 0  | 0   | 0  | 0   | 0  | 0   | 0  | 0   | 0   | 0     | 0   | 110 | 0  | 0  | 0   | 0   | 0   | 2   | 14  | 0  | 3  | 33  | 162   |
| Ateliers     | 0  | 0   | 0  | 3   | 53 | 5   | 0  | 5   | 0   | 134   | 7   | 2   | 24 | 24 | 31  | 7   | 31  | 406 | 245 | 14 | 17 | 119 | 1,127 |
|              | 31 | 216 | 29 | 358 | 61 | 241 | 75 | 529 | 171 | 1,388 | 352 | 112 | 24 | 24 | 480 | 205 | 286 | 499 | 416 | 14 | 36 | 466 | 6,013 |

Table 4 – Classification of CFM staff into staff subgroups

<sup>23</sup> For transparency and ease of review, detailed tables showing classification of CFM staff to 14 broad categories have been shared with CFM in electronic form on an ongoing basis.

| Group name   | Group no | DS    | Loco | Wag   | Track | S&T | Elec | Atelier | Sum   | %     |
|--------------|----------|-------|------|-------|-------|-----|------|---------|-------|-------|
| Loco drivers | G1       | 0     | 264  | 0     | 12    | 0   | 0    | 0       | 276   | 4.6   |
| Train crew   | G2       | 0     | 0    | 355   | 0     | 0   | 0    | 3       | 358   | 6.0   |
| Ticketing    | G3       | 8     | 0    | 0     | 0     | 0   | 0    | 53      | 61    | 1.0   |
| Loco mtce    | G4       | 0     | 311  | 0     | 0     | 0   | 0    | 5       | 316   | 5.3   |
| Wagon mtce   | G5       | 0     | 0    | 695   | 0     | 0   | 0    | 5       | 700   | 11.6  |
| Infra mtce   | G6       | 0     | 0    | 0     | 1,254 | 345 | 110  | 191     | 1,900 | 31.6  |
| Traffic mgt  | G7       | 449   | 0    | 0     | 0     | 0   | 0    | 31      | 480   | 8.0   |
| Traffic ops  | G8       | 196   | 0    | 1     | 1     | 0   | 0    | 7       | 205   | 3.4   |
| Commercial   | G9       | 254   | 0    | 1     | 0     | 0   | 0    | 31      | 286   | 4.8   |
| Security     | G10      | 21    | 2    | 37    | 23    | 8   | 2    | 406     | 499   | 8.3   |
| Shared       | G11      | 39    | 35   | 33    | 38    | 12  | 14   | 245     | 416   | 6.9   |
| Corp mgt     | G12      | 0     | 0    | 0     | 0     | 0   | 0    | 14      | 14    | 0.2   |
| Admin        | G13      | 5     | 5    | 3     | 3     | 0   | 3    | 17      | 36    | 0.6   |
| Other        | G14      | 78    | 102  | 59    | 46    | 29  | 33   | 119     | 466   | 7.7   |
|              |          | 1,050 | 719  | 1,184 | 1,377 | 394 | 162  | 1,127   | 6,013 | 100.0 |
| %            |          | 17.5  | 12.0 | 19.7  | 22.9  | 6.6 | 2.7  | 18.7    | 100.0 |       |

Table 5 –Classification of current CFM staff

|       |                                 |               | 14 staff groups                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |     |     |
|-------|---------------------------------|---------------|---------------------------------------------|-------------------------------------------|---------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-----|-----|
| ID    | CFM Branch                      |               | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Dredine drivers for Infrast maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |     |     |
| 1     | Stations<br>(1050)              | Ocnita        |                                             |                                           |                                             |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 92                    | 29                    | 44                        | 1            | 3                             |                          | 1                  | 8         | 179   |     |     |
| 2     |                                 | Balti         |                                             |                                           |                                             |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 80                    | 45                    | 43                        |              | 9                             |                          | 2                  | 9         | 191   |     |     |
| 3     |                                 | Ungheni       |                                             |                                           |                                             |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 54                    | 29                    | 25                        | 6            | 5                             |                          |                    | 14        | 136   |     |     |
| 4     |                                 | Chisinau      |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 89                    | 12                        | 38           | 8                             | 3                        |                    | 2         | 20    | 172 |     |
| 5     |                                 | Bender        |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 17                    | 10                        | 20           | 3                             | 8                        |                    |           | 5     | 63  |     |
| 6     |                                 | Basarabasca   |                                             |                                           |                                             |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 84                    | 45                        | 28           | 3                             | 6                        |                    |           | 13    | 180 |     |
| 7     |                                 | Giurgiulesti  |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 33                    | 26                        | 56           |                               | 5                        |                    |           | 9     | 129 |     |
| 8     | Locomotives<br>(719)            | Balti         | 10                                          | 66                                        | 9                                           |                        |                                     | 92                  |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           | 2            | 6                             |                          | 3                  | 29        | 217   |     |     |
| 9     |                                 | Chisinau      | 21                                          | 35                                        | 3                                           |                        |                                     | 33                  | 75           |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 6                             |                          |                    | 17        | 190   |     |     |
| 10    |                                 | Bender        |                                             | 26                                        |                                             |                        |                                     | 39                  |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 4                        |                    | 2         | 19    | 90  |     |
| 11    |                                 | Basarabasca   |                                             | 89                                        | 5                                           |                        |                                     | 72                  |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 19                            |                          |                    | 37        | 222   |     |     |
| 12    | Wagons<br>(1184)                | RV Balti      |                                             |                                           |                                             |                        |                                     |                     |              | 263                           |                                 |                       |                |             |                        |                           |                       | 1                     | 1                         | 8            | 7                             |                          | 1                  | 3         | 284   |     |     |
| 13    |                                 | VCDC-1 Chis   |                                             |                                           |                                             | 355                    |                                     |                     |              |                               | 170                             |                       |                |             |                        |                           |                       |                       |                           | 7            | 10                            |                          |                    | 49        | 591   |     |     |
| 14    |                                 | Basara VCDR-2 |                                             |                                           |                                             |                        |                                     |                     |              | 118                           | 1                               |                       |                |             |                        |                           |                       |                       |                           | 12           | 9                             |                          | 1                  | 7         | 148   |     |     |
| 15    |                                 | Basara VCD-4  |                                             |                                           |                                             |                        |                                     |                     |              | 143                           |                                 |                       |                |             |                        |                           |                       |                       |                           | 10           | 7                             |                          | 1                  |           | 161   |     |     |
| 16    | Track mtce<br>(1377)            | Ocnita        |                                             |                                           | 4                                           |                        |                                     |                     |              |                               |                                 | 209                   |                |             |                        |                           |                       |                       |                           |              | 3                             |                          | 1                  | 5         | 222   |     |     |
| 17    |                                 | Balti         |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 | 264                   |                |             |                        |                           |                       |                       |                           |              | 10                            |                          | 2                  | 11        | 287   |     |     |
| 18    |                                 | Chisinau      |                                             |                                           | 2                                           |                        |                                     |                     |              |                               |                                 | 198                   |                |             |                        |                           |                       |                       |                           |              | 4                             |                          |                    | 11        | 215   |     |     |
| 19    |                                 | Bender        |                                             |                                           | 2                                           |                        |                                     |                     |              |                               |                                 | 132                   |                |             |                        |                           |                       |                       | 1                         |              |                               | 5                        |                    |           | 5     | 145 |     |
| 20    |                                 | Basarabasca   |                                             |                                           | 4                                           |                        |                                     |                     |              |                               |                                 | 387                   |                |             |                        |                           |                       |                       |                           |              | 23                            | 12                       |                    | 10        | 436   |     |     |
| 21    |                                 | PMC 294       |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 | 44                    |                |             |                        |                           |                       |                       |                           |              |                               | 1                        |                    |           | 2     | 47  |     |
| 22    |                                 | MP-1          |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 | 20                    |                |             |                        |                           |                       |                       |                           |              |                               | 3                        |                    |           | 2     | 25  |     |
| 23    | Signalling and<br>Telecom (394) | Balti         |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           |              | 4                             | 6                        |                    |           | 9     | 142 |     |
| 24    |                                 | Chisinau      |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           |              | 4                             | 2                        |                    |           | 7     | 136 |     |
| 25    |                                 | Basarabasca   |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                | 99          |                        |                           |                       |                       |                           |              |                               | 4                        |                    |           | 13    | 116 |     |
| 26    | Electrical<br>(162)             | Balti         |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                | 28          |                        |                           |                       |                       |                           |              |                               | 5                        |                    |           | 13    | 46  |     |
| 27    |                                 | Chisinau      |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                | 34          |                        |                           |                       |                       |                           |              | 2                             | 3                        |                    | 3         | 9     | 51  |     |
| 28    |                                 | Basarabasca   |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                | 48          |                        |                           |                       |                       |                           |              |                               | 6                        |                    |           | 11    | 65  |     |
| 29    | Ateliers<br>(1127)              | GF LVOK       |                                             |                                           |                                             | 3                      | 47                                  |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 7                         |              |                               | 8                        |                    | 8         | 61    | 134 |     |
| 30    |                                 | SPM           |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 406                           |                          |                    |           |       | 406 |     |
| 31    |                                 | CIC           |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 48                       |                    |           |       | 48  |     |
| 32    |                                 | Admin         |                                             |                                           |                                             |                        | 6                                   | 5                   |              |                               | 5                               |                       | 9              | 7           | 2                      |                           |                       | 31                    |                           | 31           |                               | 121                      | 14                 | 9         | 3     | 243 |     |
| 33    |                                 | SATM          |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 68                       |                    |           |       | 68  |     |
| 34    |                                 | STF           |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       | 18  | 18  |
| 35    |                                 | SACL          |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 24                    |                           |              |                               |                          |                    |           |       | 24  |     |
| 36    |                                 | SACI          |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       | 125            |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |     | 125 |
| 37    |                                 | PCF           |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       | 37  | 37  |
| 38    |                                 | CSE           |                                             |                                           |                                             |                        |                                     |                     |              |                               |                                 |                       |                |             |                        | 24                        |                       |                       |                           |              |                               |                          |                    |           |       |     | 24  |
| TOTAL |                                 |               | 31                                          | 216                                       | 29                                          | 358                    | 61                                  | 241                 | 75           | 529                           | 171                             | 1,388                 | 352            | 112         | 24                     | 24                        | 480                   | 205                   | 286                       | 499          | 416                           | 14                       | 36                 | 466       | 6,013 |     |     |

Table 6 – Detailed classification of CFM staff into staff subgroups

## 9.3 STAFF ALLOCATION PRINCIPLES

### 9.3.1 Alignment with the new Railway Code

The new Railway Code follows the EU Directives. Alignment with the code's provisions required an in-depth analysis of the labour force working at each of CFM's 37 branches in order to allocate the labour force between the future railway operators and the infrastructure manager. This required the identification of the responsibilities and scope of all new companies presented in Chapters 3 to 6.

Allocation of staff also needs to account for the following factors:

- separation of responsibility for the staff work in passenger and/or freight stations<sup>24</sup>;
- organisation of marshalling yards;
- organisation of combined traffic yards etc.

In further compliance with the new Railway Code and the EU regulation 91/440, railway companies are obliged to identify two major responsibilities within their traditional responsibilities:

- infrastructure manager's responsibilities for the maintenance and development of the infrastructure and for traffic regulation
- railway operators' responsibility for commercial activities

This legal distinction has led the EU railways to adopt a separation of accounts and of the labour force. In consequence, the labour force is allocated to one of the three entities according to their predominating tasks. The chosen entity will then be solely responsible for all the various aspects of HR management (payroll, social care, pension etc).

### 9.3.2 Alignment with the resourcing needs of the companies

The majority of labour force in stations work every day for both Operator and Infrastructure Manager, particularly in smaller stations. A more detailed engagement with CFM and analysis of their scope of work will be undertaken in order to allocate members of staff to the Infrastructure Manager or the Operator.

There are three categories of railway staff that will need to be taken into account:

- staff working exclusively for the Infrastructure Manager as a maintenance specialist or as a specialist in traffic regulation. They will be identified as Infrastructure Manager-exclusive staff.
- staff working exclusively for the Operator as a specialist for rolling stock maintenance or, for example, as ticket sellers in a big station. These staff will be identified clearly as Operator-exclusive.
- Staff whose allocation of responsibility towards Infrastructure Manager or Operator is not directly possible because they work for both the Operator and the Infrastructure Manager.
  - This is often the case with the majority of agents working in small or medium stations (constituting a sizeable element of the labour force). These agents are used to sell tickets for instance but when a train is approaching the station they are also used to manoeuvre signals and switches and carry out security operations.
  - In consequence, their time is split into several operations. For this group of staff, it will be necessary to carry out an in depth analysis of their working hours as recorded in staff timesheets.
  - The responsibility for managing this staff will be transferred to Operator or Infrastructure Manager and the payroll of the related staff will be exclusively managed by one company.
  - To compensate for the extra services that the agent fulfilled for the other body, a billing system for these costs will need to be set up, giving rise to a new end-of-the month financial transaction.

Introduction of separate railway companies naturally faces the challenge of scarce resources. This will create situations where the specific works and services undertaken by the personnel of one business will be completed for the benefit of another business. Examples of this include the traditional business support functions in the early stages of the reformed sector, when the new companies may not have immediate access to their own expert staff. Examples are also particularly relevant in core railway services where there is a possibility that the operating business' needs may be met with the same locomotives and locomotive drivers.

### 9.3.3 Practicality of implementing railway reform

The necessary focus on the core railway activities of the new companies requires that CFM, as the fourth company, provides support to the execution of reform by managing the "enabling" activities in support of the reform. This requires that CFM, for the duration of its lifespan maintain to be lightly staffed with multidisciplinary experts from the traditional "shared services" pool of resource that is currently available within CFM.

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<sup>24</sup> The classification and allocation of staff is based on the Consultant's best understanding of detailed staff lists and organigrams and CFM's review. Tabular mapping guidance used in support is included in Appendix C.

For cost minimisation purposes CFM (fourth company) may hire experts from one of the three companies and/or procure external support. This is relevant in respect of each of its four roles described in Chapter 6.

### 9.3.4 Deployed allocation principles and specific allocation “keys”

The allocation principles deployed involved allocation of staff from the current CFM households as follows:

- **Track maintenance:** All staff working for the “track maintenance” household, in Ocnita, Balti, Chisinau, Bender, Basarabasca, and units PMC-294 and MP-1, are “allocated” to CFM-Infrastructure.
- **Signalling and telecom:** All staff working in “signalling and telecom” household, in Balti, Chisinau, and Basarabasca, are “allocated” to CFM-Infrastructure.
- **Electrical:** All staff working in “electrical” household are allocated to CFM-Infrastructure.
- **Stations:** In the current setup, CFM staff in 84 stations perform various services for all three companies. In consequence, the “allocation” of station staff will be across all three new companies, and in line with the tasks they currently do for the three railway businesses. The “allocation” of staff in stations between the two operating companies, providing passenger and freight services is aligned with the function of CFM station and the various clarifications obtained from the CFM Working Group.
- **Locomotives:** CFM decided to allocate locomotives to the freight business<sup>25</sup> to maximize revenue generation. Loco drivers are also transferred to the freight business. The passenger business will hire the locomotives and drivers as needed for the timetable. In line with this decision, all locomotive drivers are allocated to CFM-Marfa. DMUs are allocated to the passenger business along with the DMU drivers. The equipment for track maintenance (dresine) and its drivers are allocated to the infrastructure business.
- **Wagons:** The general staff “allocation” rule is that staff deployed in activities related to passenger coaches are transferred to CFM-Calatori while staff deployed in activities related to freight wagons are transferred to CFM-Marfa. Where efficiency of use or scarcity of specific maintenance plant and equipment dictates, the plant, equipment, and the supporting facilities in question are transferred to one of the operating companies while the other companies have an unimpeded access to the related services. As a result, all staff working in such facilities are transferred to the same company who assumed ownership of the facilities.

CFM staff currently belonging to the various “ateliers” and specialized services are “allocated” as follows:

- **SACL:** All staff are “allocated” to CFM-Infrastructure.
- **SACI:** All staff are “allocated” to CFM-Infrastructure.
- **SPM:** All staff, providing security services, are “allocated” to CFM-Infrastructure.
- **STF:** All staff working in the technical school in Basarabasca remain with CFM (fourth company).
- **SATM:** Although the centralized nature of procurement may be similar with IT, the situation is somewhat easier, as each new company should have its own procurement teams. On the assumption that the individual businesses determine the procurement needs and specifications and the procurement staff execute procurement procedures, a practical allocation “key” would be to allocate staff to the new businesses in line with the percentage breakdown of procurement efforts convened for infrastructure, passenger services, and freight services, and not the respective values of the procurement<sup>26</sup>. The allocation of staff is assumed to follow the number of transactions or initiatives carried annually by the procurement department. CFM estimated the split of tasks between Infrastructure, Freight, and Passenger services is 80/10/10. The allocation of CIC staff is “numerically” made in line with this “key”.
- **CIC:** Given the centralized nature of the IT in a monolith company, and the difficulty in splitting the centralized equipment, a practical approach to staff allocation would be based on the principle that each business needs to have its own IT system and staff in the future. Until such time, CFM-Infrastructure could retain the majority of CIC staff with CFM-Marfa and CFM-Calatori being “allocated” a small core IT team that would start developing their own, new, IT architecture and requirements. The allocation of staff is assumed to follow the number of transactions by the procurement department (SATM). CFM estimated the split of tasks between Infrastructure, Freight, and Passenger services is 80/10/10. The allocation of CIC staff is made in line with this “key”.

<sup>25</sup> Source: Terms of Reference for the assignment

<sup>26</sup> For example, out of 100 procurement related transactions/initiatives, there could be 30 general ones (for all businesses), 40 for infrastructure (say various plant and/or construction/specialized maintenance services), 20 for passenger services (say related to IT equipment) and 10 for freight services (say around equipment on a loading station). The allocation of staff would then be infrastructure at 40/(100-30), passenger at 20/(100-30) and freight at 10/(100-30).

- **Spitalul Bender:** The hospital is in the Transnistrian region and is classified as a “group 50” asset. As such, the asset is allocated to the Fourth Company. CFM has no records of its staff working in the hospital so no staff allocation is possible.
- **PCF:** All staff working in Railway Palace remain with CFM (fourth company).
- **CSE:** All staff working for the Epidemiological Center could either remain with CFM (fourth company) or transfer to CFM-Infrastructure<sup>27</sup>. The latter option is more practical and meetings with CFM confirmed that this should be the case.
- **Administration:** All administrative staff are “allocated” across the three businesses and the fourth company based on their existing roles. For the unallocated administration staff, where they provide services to all three businesses, some specific allocation “keys” will need to be defined <sup>28</sup>.
- **Shared services:** Each of the three companies needs access to shared services. In consequence, the following “allocation” of these resources (staff) is proposed in the long-term:
  - **Financial services:** “allocated” across all three companies.
  - **Economic services:** “allocated” across all three companies.
  - **Statistical services:** “allocated” across all three companies.
  - **Freight transport commercial services:** “allocated” to CFM-Marfa.
  - **Railway operations group in stations:** “allocated” to CFM-Marfa.
  - **Passenger transport commercial services:** “allocated” to CFM-Calatori.
  - **Public Relations services:** “allocated” between all three companies.
  - **Legal services:** “allocated” between all three companies
  - **Human resources services:** “allocated” between all three companies
  - **Internal security services:** “allocated” to all three companies.
  - **Revision and control services:** “allocated” to all three companies.
  - **Internal audit services:** “allocated” between all three companies
  - **Energy efficiency services:** “allocated” between all three companies.
  - **Strategy and Investment services:** “allocated” between all three companies.
  - **International relations and protocol services:** “allocated” between all three companies.

In the current CFM setup, shared services appear “lightly” staffed which would make splitting of the resources across the three companies difficult, with the resulting allocation most likely insufficient for the needs of individual companies. However, the long-term separation goal requires the companies to have their own resources but also to have access to their data limited to their own staff. In the current circumstances, it is unlikely that the two goals could be met simultaneously.

As a result, the “information confidentiality” needs to be seen as a long-term goal. In support, it is suggested that the three companies agree on the split of shared services’ resources with the understanding that on the day of incorporation, they will have their own resources required to deliver their business goals. This is also a practical approach as it will take a minimum, 24 months stipulated in the new Railway Code plus the time required for adoption and passing of the new Railway Code and enabling legislation, before the three companies are to be established<sup>29</sup>.

<sup>27</sup> Under the former option, towards the end of the lifespan of CFM as a fourth company, a decision of the final location of CSE would need to be made. The latter option is a simpler alternative, where all staff of CSE transfer to CFM-Infrastructure and provide in-house services to infrastructure staff and external services to CFM-Marfa and CFM-Calatori.

<sup>28</sup> Where needed the assumed allocation “keys” are stated in the MS Excel database.

<sup>29</sup> Given the current resource challenges and uncertainty of future funding, securing additional resources at competitive salaries may be a genuine problem. This may also necessitate an additional transition period, needs to be identified of say 1-2 years, during which some of the shared services would still be provided between the companies as inter-company services.

| CFM Unit/Atelier     | Infrastructure | Calatori | Marfa | CFM (4th co) |
|----------------------|----------------|----------|-------|--------------|
| Stations             |                |          |       |              |
| Locomotives          |                |          |       |              |
| DMUs                 |                |          |       |              |
| Wagons               |                |          |       |              |
| Coaches              |                |          |       |              |
| Track maintenance    |                |          |       |              |
| Signalling & Telecom |                |          |       |              |
| Electrical           |                |          |       |              |
| GF LVOK              |                |          |       |              |
| SPM                  |                |          |       |              |
| CIC                  |                |          |       |              |
| Administration       |                |          |       |              |
| SATM                 |                |          |       |              |
| STF                  |                |          |       |              |
| Spitalul Bender      |                |          |       |              |
| SACL                 |                |          |       |              |
| SACI                 |                |          |       |              |
| PCF                  |                |          |       |              |
| CSE                  |                |          |       |              |

Table 7 – Staff allocation principles

## 9.4 RESULTING ALLOCATION OF CFM STAFF

The proposed allocation of CFM's across the four companies is arrived at by following the application principles and the various allocation “keys” described above. As a result, the Consultant mapped the migration of various functions and staff groups across the four companies<sup>30</sup>.

|                                          | 14 staff groups                  |                                |                               |                       |                                   |               |             |                      |                                |                        |               |            |        |         |       |
|------------------------------------------|----------------------------------|--------------------------------|-------------------------------|-----------------------|-----------------------------------|---------------|-------------|----------------------|--------------------------------|------------------------|---------------|------------|--------|---------|-------|
|                                          | 1A Loco drivers passenger trains | 1B Loco drivers freight trains | 1C Dredine drivers infra mtce | 2 Passenger traincrew | 3 Passenger service and ticketing | 4 A Loco mtce | 4B DWU mtce | 5A Wagon maintenance | 5B Passenger coach maintenance | 6A Track mtce and SACL | 6B Signalling | 6C Electro | 6D CSE | 6E SACL | Total |
| CFM INFRASTRUCTURE                       | 0                                | 0                              | 29                            | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 1,388                  | 352           | 112        | 24     | 24      | 3,348 |
| CFM CALATORI                             | 0                                | 0                              | 0                             | 358                   | 61                                | 0             | 75          | 0                    | 171                            | 0                      | 0             | 0          | 0      | 0       | 798   |
| CFM MARFA                                | 31                               | 216                            | 0                             | 0                     | 0                                 | 241           | 0           | 529                  | 0                              | 0                      | 0             | 0          | 0      | 204     | 1,812 |
| CFM FOURTH COMPANY                       | 0                                | 0                              | 0                             | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 55    |
| TOTAL STAFF IN 4 FUTURE COMPANIES        | 31                               | 216                            | 29                            | 358                   | 61                                | 241           | 75          | 529                  | 171                            | 1,388                  | 352           | 112        | 24     | 24      | 6,013 |
| CFM HR DATABASE                          | 31                               | 216                            | 29                            | 358                   | 61                                | 241           | 75          | 529                  | 171                            | 1,388                  | 352           | 112        | 24     | 24      | 6,013 |
| TOTAL STAFF IN 4 COMPANIES - HR DATABASE | 0                                | 0                              | 0                             | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0     |

Table 8 – Resulting allocation of CFM staff across the four companies<sup>31</sup>

The analytical exercise in support of staff allocation did not involve an analysis of the future staffing needs of the three railway companies and of CFM as a fourth company. Tailoring the staffing needs to support business objectives set upon the three companies will be addressed as part of the work under the Initial Business Plan for each of the three companies.

<sup>30</sup> The supporting “conversion” path, showing how current CFM units map and are allocated across the four companies is provided to CFM in electronic form in Appendix C. Each branch’ staff list is converted into an MS Excel based database that can be searched in terms of one or more of the 14 staff groups.

<sup>31</sup> On 28/06/2022 CFM confirmed that there are no CFM staff registered at Spitalul Bender (Transnistrian region).

## CHAPTER 10 ALLOCATION PRINCIPLES AND APPLICATION TO CFM ASSETS

### 10.1 OVERVIEW

The process of allocating current CFM assets to the new companies is schematically presented below and described in sections 10.2 to 10.4.

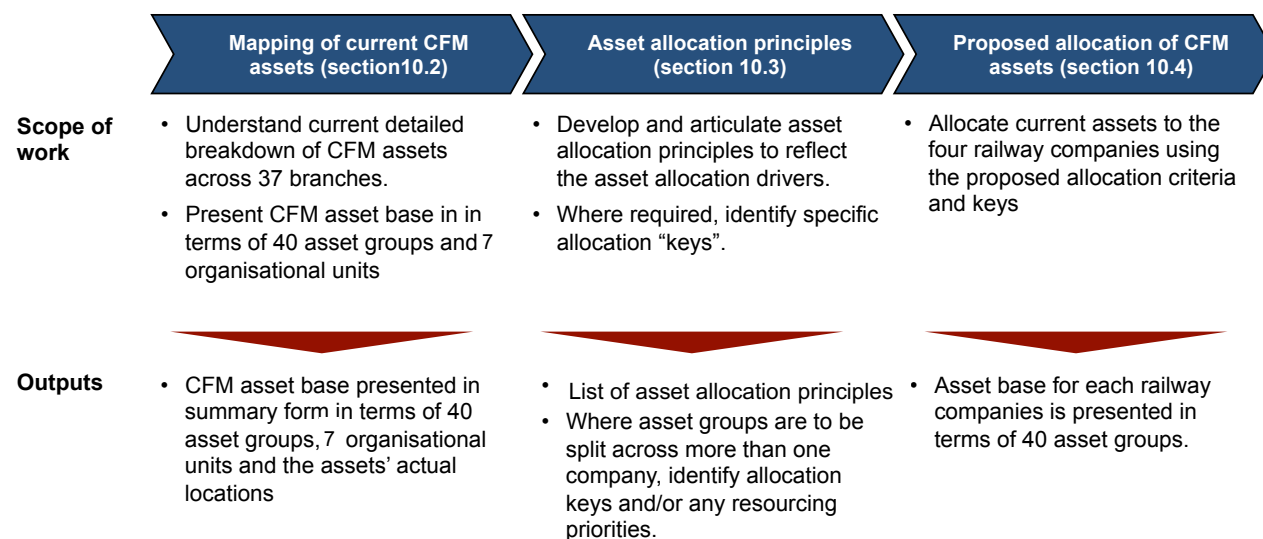


Figure 9 – allocation of CFM assets to the new companies in the railway sector in Moldova

### 10.2 MAPPING OF CFM ASSET GROUPS

The Consultant analysed detailed CFM asset registers grouped assets in 40 broad areas. This type of categorization of staff enables an easier mapping against the resource needs of the new railway companies.

|                            |                                                | WAGONS | LOCOS | STATIONS | TRACK | S & T | ELECTR. | OTHER |
|----------------------------|------------------------------------------------|--------|-------|----------|-------|-------|---------|-------|
| <b>LAND</b>                |                                                |        |       |          |       |       |         |       |
| 1                          | Land                                           |        |       |          |       |       |         |       |
| <b>FIXED ASSETS</b>        |                                                |        |       |          |       |       |         |       |
| 2                          | Water utilities                                |        |       |          |       |       |         |       |
| 3                          | Power network transmission and distribution    |        |       |          |       |       |         |       |
| 4                          | Road structures                                |        |       |          |       |       |         |       |
| 5                          | Engineering structures                         |        |       |          |       |       |         |       |
| 6                          | Track, crossings, platforms, switches          |        |       |          |       |       |         |       |
| 7                          | Overhead power supply & other HV supply        |        |       |          |       |       |         |       |
| 8                          | Signalling                                     |        |       |          |       |       |         |       |
| 9                          | Communications                                 |        |       |          |       |       |         |       |
| 10                         | Station buildings                              |        |       |          |       |       |         |       |
| 11                         | Admin buildings                                |        |       |          |       |       |         |       |
| 12                         | Warehouses                                     |        |       |          |       |       |         |       |
| 13                         | Depots, workshops etc                          |        |       |          |       |       |         |       |
| 14                         | Garages                                        |        |       |          |       |       |         |       |
| 15                         | Security cabins and related                    |        |       |          |       |       |         |       |
| 16                         | Other buildings                                |        |       |          |       |       |         |       |
| 17                         | Hotels, restaurants, commercial property       |        |       |          |       |       |         |       |
| 18                         | Property (residential)                         |        |       |          |       |       |         |       |
| 19                         | Railway ambulance and medical facilities       |        |       |          |       |       |         |       |
| 20                         | Leisure and cultural facilities                |        |       |          |       |       |         |       |
| 21                         | Industrial, mining and other track             |        |       |          |       |       |         |       |
| 22                         | Other railway related fixed assets             |        |       |          |       |       |         |       |
| 23                         | Non-core assets                                |        |       |          |       |       |         |       |
| <b>ROLLING STOCK</b>       |                                                |        |       |          |       |       |         |       |
| 24                         | Locomotives                                    |        |       |          |       |       |         |       |
| 25                         | Locomotives for track maintenance              |        |       |          |       |       |         |       |
| 26                         | EMUs and DMUs                                  |        |       |          |       |       |         |       |
| 27                         | Non operational tractive vehicles              |        |       |          |       |       |         |       |
| 28                         | Passenger coaches                              |        |       |          |       |       |         |       |
| 29                         | Wagons                                         |        |       |          |       |       |         |       |
| 30                         | Other rolling stock related assets             |        |       |          |       |       |         |       |
| <b>PLANT AND EQUIPMENT</b> |                                                |        |       |          |       |       |         |       |
| 31                         | Track maintenance plant and equipment          |        |       |          |       |       |         |       |
| 32                         | Rolling stock maintenance equipment            |        |       |          |       |       |         |       |
| 33                         | Signalling - power supply and other equipment  |        |       |          |       |       |         |       |
| 34                         | Telecom plant and equipment                    |        |       |          |       |       |         |       |
| 35                         | Transf. stations, other power plant, equipment |        |       |          |       |       |         |       |
| 36                         | IT                                             |        |       |          |       |       |         |       |
| 37                         | Tools - universal and specific                 |        |       |          |       |       |         |       |
| 38                         | Road vehicles                                  |        |       |          |       |       |         |       |
| 39                         | Other plant and equipment                      |        |       |          |       |       |         |       |
| 40                         | Other assets                                   |        |       |          |       |       |         |       |

Table 9 – Framework for classification of CFM assets<sup>32</sup> into 40 categories<sup>33</sup>

<sup>32</sup> CFM does not have any land on its asset registers.

<sup>33</sup> For transparency and ease of review, detailed tables showing allocation of CFM assets 40 broad categories are shared with CFM in electronic form. Tabular guidance for classification and allocation of assets is included in Appendix D.

The resulting mapping of CFM assets into 40 broad categories is shown below.

| Group    | DS     | Track     | Electro | SST     | TCP1    | Loco   | Wagons    | CSE   | GFLVOK | SACI   | SACL   | SMC294 | ATM    | PCF   | STF   | SB     | 60 IS CFM | Subtotal  | %      |
|----------|--------|-----------|---------|---------|---------|--------|-----------|-------|--------|--------|--------|--------|--------|-------|-------|--------|-----------|-----------|--------|
| 1        | 0      | 222       | 26,742  | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 26,963    | 0.44   |
| 2        | 0      | 14,621    | 3,548   | 13,112  | 0       | 0      | 3,198     | 0     | 0      | 0      | 0      | 0      | 145    | 0     | 0     | 51     | 15,030    | 49,703    | 0.81   |
| 3        | 353    | 78,147    | 46,795  | 8,914   | 5,771   | 2,792  | 12,806    | 0     | 0      | 305    | 2,231  | 276    | 6,300  | 0     | 0     | 307    | 17,293    | 182,289   | 2.98   |
| 4        | 0      | 10,652    | 4,164   | 1,722   | 1,499   | 0      | 1,841     | 0     | 0      | 0      | 1,167  | 0      | 476    | 0     | 0     | 0      | 2,511     | 24,032    | 0.39   |
| 5        | 0      | 64,304    | 7,469   | 17,814  | 37      | 0      | 229,554   | 0     | 0      | 19     | 0      | 0      | 21,540 | 0     | 0     | 0      | 62,150    | 402,886   | 6.59   |
| 6        | 0      | 432,706   | 327,666 | 96,451  | 163,888 | 837    | 19,707    | 0     | 0      | 22     | 11     | 0      | 229    | 0     | 0     | 0      | 63,278    | 1,104,794 | 18.08  |
| 7        | 0      | 0         | 0       | 21      | 0       | 0      | 1,010     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,031     | 0.02   |
| 8        | 0      | 7,283     | 1,157   | 690     | 112     | 9,311  | 1,497     | 0     | 0      | 1,753  | 5,342  | 0      | 0      | 999   | 0     | 0      | 1,285     | 29,430    | 0.48   |
| 9        | 0      | 59,277    | 547     | 300     | 102     | 30     | 24,855    | 0     | 0      | 375    | 48     | 88     | 23     | 0     | 0     | 0      | 15,078    | 100,723   | 1.65   |
| 10       | 0      | 29,715    | 2,010   | 4,699   | 986     | 0      | 1,669     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 681       | 39,760    | 0.65   |
| 11       | 0      | 76,860    | 381     | 5,641   | 0       | 0      | 1,087     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 85        | 84,054    | 1.38   |
| 12       | 0      | 35,284    | 1,702   | 1,465   | 1       | 0      | 910       | 0     | 0      | 248    | 0      | 156    | 15     | 0     | 0     | 0      | 1,992     | 41,773    | 0.68   |
| 13       | 0      | 62,737    | 5,415   | 13,542  | 0       | 26     | 1,633     | 0     | 0      | 38     | 0      | 0      | 80     | 0     | 0     | 0      | 20,597    | 104,066   | 1.70   |
| 14       | 0      | 16,015    | 758     | 0       | 877     | 0      | 2,666     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 20,317    | 0.33   |
| 15       | 0      | 3,038     | 1,386   | 4,256   | 0       | 51     | 2,172     | 0     | 0      | 273    | 0      | 0      | 121    | 0     | 0     | 0      | 1,068     | 12,365    | 0.20   |
| 16       | 0      | 50,353    | 1,216   | 10,860  | 5       | 0      | 4,943     | 0     | 0      | 0      | 0      | 0      | 2      | 0     | 0     | 16     | 4,701     | 72,097    | 1.18   |
| 17       | 0      | 902       | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 5         | 908       | 0.01   |
| 18       | 0      | 19,987    | 69      | 0       | 0       | 0      | 78,623    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 7         | 98,686    | 1.62   |
| 19       | 0      | 230       | 0       | 422     | 0       | 0      | 288       | 0     | 0      | 0      | 17     | 0      | 0      | 0     | 0     | 13     | 44        | 1,014     | 0.02   |
| 20       | 0      | 9,945     | 0       | 194     | 0       | 0      | 21        | 0     | 0      | 0      | 18     | 0      | 0      | 0     | 0     | 0      | 0         | 10,177    | 0.17   |
| 21       | 0      | 1,185     | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,185     | 0.02   |
| 22       | 0      | 434       | 0       | 37      | 0       | 0      | 642       | 0     | 0      | 91     | 0      | 0      | 0      | 0     | 0     | 0      | 194       | 1,399     | 0.02   |
| 23       | 0      | 10,517    | 906     | 389     | 39      | 0      | 2,504     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,696     | 16,051    | 0.26   |
| 24       | 0      | 2,981     | 143,730 | 0       | 0       | 0      | 940,939   | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,087,650 | 17.80  |
| 25       | 0      | 12,921    | 0       | 106     | 590     | 0      | 5,695     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 29,451    | 48,764    | 0.80   |
| 26       | 0      | 255,606   | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,405     | 257,011   | 4.21   |
| 27       | 0      | 0         | 12,327  | 0       | 0       | 0      | 11,395    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 23,722    | 0.39   |
| 28       | 0      | 62,667    | 19,870  | 72      | 0       | 0      | 2,125     | 0     | 0      | 0      | 2,113  | 0      | 0      | 0     | 0     | 0      | 353,552   | 440,398   | 7.21   |
| 29       | 0      | 67,905    | 35,571  | 3,883   | 0       | 0      | 136,727   | 5,130 | 0      | 45,650 | 0      | 0      | 2,690  | 0     | 0     | 0      | 355,731   | 653,288   | 10.69  |
| 30       | 14,757 | 9,338     | 8,896   | 3,018   | 2,560   | 22,415 | 162,076   | 0     | 0      | 5,614  | 32     | 3,499  | 146    | 0     | 34    | 278    | 10,013    | 242,677   | 3.97   |
| 31       | 925    | 11,476    | 756     | 526     | 3,440   | 1,669  | 17,120    | 0     | 1,881  | 2,662  | 524    | 0      | 0      | 772   | 43    | 0      | 11,966    | 53,759    | 0.88   |
| 32       | 0      | 39,961    | 16,347  | 9,115   | 1,299   | 1,764  | 30,203    | 0     | 0      | 142    | 529    | 372    | 130    | 91    | 0     | 7      | 31,062    | 131,023   | 2.14   |
| 33       | 0      | 1,272     | 9       | 0       | 0       | 0      | 792       | 0     | 0      | 17     | 20     | 0      | 0      | 0     | 0     | 0      | 1,213     | 3,324     | 0.05   |
| 34       | 210    | 25,171    | 4,248   | 4,611   | 228     | 0      | 6,036     | 0     | 0      | 4,790  | 274    | 181    | 841    | 0     | 0     | 0      | 7,380     | 53,970    | 0.88   |
| 35       | 0      | 9,769     | 12      | 497     | 131     | 1,118  | 1,424     | 0     | 0      | 31     | 59     | 14     | 261    | 20    | 21    | 0      | 7,131     | 20,490    | 0.34   |
| 36       | 100    | 3,735     | 743     | 2,220   | 0       | 23     | 651       | 0     | 0      | 378    | 84     | 1,297  | 0      | 0     | 0     | 7      | 5,475     | 14,713    | 0.24   |
| 37       | 9      | 1,566     | 395     | 100     | 1,388   | 20     | 5,291     | 0     | 1,020  | 997    | 121    | 7      | 0      | 0     | 0     | 0      | 1,765     | 12,679    | 0.21   |
| 38       | 0      | 15,289    | 12,078  | 18,260  | 0       | 210    | 6,522     | 0     | 0      | 0      | 2,105  | 0      | 1,234  | 0     | 46    | 0      | 4,342     | 60,086    | 0.98   |
| 39       | 133    | 8,338     | 1,242   | 1,824   | 158     | 1,336  | 6,504     | 62    | 0      | 1,446  | 0      | 1,330  | 97     | 6     | 0     | 950    | 8,566     | 31,992    | 0.52   |
| 40       | 60     | 93        | 770     | 711     | 192     | 52     | 13,227    | 0     | 0      | 1,201  | 86     | 39     | 24     | 0     | 0     | 15,321 | 4,567     | 36,344    | 0.59   |
| 50       | 1,501  | 155,210   | 101,202 | 18,738  | 27,365  | 11,586 | 89,175    | 82    | 0      | 11,052 | 3,627  | 1,210  | 41,712 | 84    | 974   | 139    | 48,001    | 511,656   | 8.38   |
| Subtotal | 18,046 | 1,667,710 | 790,124 | 244,210 | 210,669 | 53,242 | 1,827,526 | 5,274 | 2,901  | 77,105 | 18,405 | 8,470  | 76,067 | 1,972 | 1,119 | 17,089 | 1,089,316 | 6,109,247 | 100.00 |
| %        | 0.30   | 27.30     | 12.93   | 4.00    | 3.45    | 0.87   | 29.91     | 0.09  | 0.05   | 1.26   | 0.30   | 0.14   | 1.25   | 0.03  | 0.02  | 0.28   | 17.83     | 100.00    |        |

Table 10 – Current situation - Classification of CFM assets into 40 categories (all values in MDL '000s)

In addition, the 40 asset groups are mapped against the 9 asset categories identified in the National Asset register<sup>34</sup>. Both categorizations will be needed in the future:

- *For the operational separation:* 40 categories help define the company-required assets more precisely and allow for better control of whether each company received the assets it needs.
- *For the ongoing accounting of assets:* 9 national categories will be required on an ongoing basis.
- *For the future asset management system in each railway company:* 40 proposed categories offer a detailed structure for the future companies' asset management registers.

## 10.3 ASSET ALLOCATION PRINCIPLES

Paragraphs below provide details on the adopted allocation principles as they apply to fixed assets, rolling stock, and other items within a monolithic railway company, using the key terms of Infrastructure Manager and Railway Undertaking.

### 10.3.1.1 Fixed assets

#### *Railway infrastructure*

Fixed assets on the railway generally cover more than 90% of the total assets. There are specific legal criteria, which should be applied to allocate the fixed assets between the Railway Undertaking (RU) and the Infrastructure Manager (IM). These provisions can be found in the EU Directive 2012/34/EU, which includes a full definition of "railway infrastructure". By elimination, the remaining assets are allocated to the RUs. Experience suggests that where legal definition is not sufficient or seems unclear, ad-hoc specific rules may be required in support.

#### *Stations*

Treatment of railway stations needs to be considered in the light of fair competition. That is why structural changes have been implemented many countries to allocate stations to a neutral body. It is for these reasons, that the allocation of stations has become a policy under scrutiny of the Transport Ministers

<sup>34</sup> This correlation is available in Appendix D

across the EU. The principle of neutrality therefore could be considered as a fundamental issue in the liberalised railway passenger market. As a result, subsequent institutional developments EU-wide saw the IM assume the responsibility for management of railway stations.

### **Buildings**

According to the above directive, only “*buildings used by the infrastructure department, including a proportion in respect of installations for the collection of transport charges*” are regarded as IM's buildings. This definition requires further clarification. The infrastructure buildings should include technical buildings used by the Infrastructure Manager, including the following:

- local and regional maintenance units;
- local and regional traffic regulation services;
- warehouses where equipment is stored;
- repair centres for IM's equipment;
- plants for signaling and telecommunications;
- buildings related to signaling and telecommunications;
- plant for transforming and distribution of HV current and substations ;
- any national and/or regional buildings where training of IM staff takes place;
- platforms.

The practical guidelines for “other” buildings are as follows:

- All buildings and premises that have a commercial purpose and provide a link between the customers and the RU (e.g. commercial areas in stations) should not be part of railway infrastructure;
- The following buildings should also be considered as the RU's assets:
  - RU's production units;
  - Workshops and depots;
  - “Social” buildings for the accommodation of RU's staff;
  - Other social and administrative buildings related to the RU's activities.

### **Track assets**

Although the railway track is the IM's asset, the above directive has indicated the following as RU's assets – track located within railway workshops, depots, locomotive sheds and private branch lines or sidings. These assets should be clearly identified from a physical and accounting standpoint.

### **Marshalling yards and combined traffic terminals**

Within the marshalling yards and combined traffic terminals, the following guidelines for separation apply:

- track, signalling and plant and equipment are classified as Infrastructure Manager's assets;
- personnel working in marshalling yards are considered as IM's staff, in line with the classification of fixed assets of marshalling yards and in compliance with an aspiration to liberalise the freight sector.

### **Land (without buildings) and various premises**

Land is not listed as a CFM owned item in its asset registers. While ownership of land remains with the GoM, all land plots will need to be transferred for use to one of the four companies<sup>35</sup>. The right to use the land is associated with the fixed assets that are located on the plots of land in question.

Traditionally, there are, at minimum, two categories of land included in the railway assets – (a) plots of land with a commercial potential (e.g., possibility of ancillary revenue such as rental) and (b) plots of land without a commercial potential in the short term or long term. The two categories should be treated in a different way:

- The “ground area” and any category of land along, or near the track, will be considered as part of IM's or by definition, or by extension, because these plots of land have no commercial potential
- Plots of land in urban areas with a commercial potential in the short term or medium term should be considered as RU's assets. This would apply to land near the railway stations (passenger or freight) with the exception of access ways, which are part of the IM's asset base. Plots of

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<sup>35</sup> Identification of such land plots is part of the ongoing work of CFM Working Group (source: CFM meeting 07/06/22)

agricultural land should be considered as opportunities for disposal, to help generate funds for the railway.

Although the above selection criterion is relatively simple, its application may prove complicated in cases where the existing cost accounting or cadastre data cannot make the difference between the two categories of land.

#### **10.3.1.2 Rolling stock**

For the purpose of accounting separation, rolling stock owned by the monolithic railway needs to be allocated between the new rail businesses. There are three rolling stock categories – locomotives, coaches, and wagons. Each category is subject to a specific treatment.

##### **Locomotives**

For its own needs, the IM needs to have its fleet in order to transport materials and equipment necessary to maintain the infrastructure. As a result, specific locomotives are part of the fleet and used to haul the trains to and from maintenance sites and to manoeuvre trains in marshalling yards

The majority of locomotives will need to be allocated between the Passenger and Freight businesses. The key issues to be addressed as part of the separation process are the locomotives used by the businesses and the shunting locomotives.

All DMUs are allocated to Passenger Services.

All non-operational locomotives are allocated to the fourth company.

##### **Wagons**

All wagons owned by the monolithic railway and used for transport of materials and equipment (excluding any leased wagons) require a two-step approach (1) separation between the between the IM and RUs, and (2) between the RU businesses.

The IM owns a fleet of rolling stocks in order to transport materials and equipment necessary to maintain the infrastructure. This implies that specific wagons need to be allocated to the IM. The allocation needs to be based on the IM needs. The remaining fleet of wagons is then attributed across the two RU businesses, with the vast majority of all wagons being allocated to the Freight business.

All non-operational wagons are allocated to the fourth company.

##### **Coaches**

All coaches (excluding the leased ones) are attributed to the Passenger services business.

#### **10.3.1.3 Other items**

The EU regulation does not provide specific guidance. Therefore, the general recommendations that often apply are as follows:

- All items directly related to the specific business are allocated to that particular business. For example: trade receivables are generally freight current assets, and receivable on travel agencies are passenger current assets.
- All items which are not directly related to the specific business should be allocated on the basis of a proportion stated in the profit and loss account. As an example, if the service rendered is 40% freight and 60% passenger, the trade payable will be split according to this ratio. Alternatively, other relevant allocation keys may need to be identified.

#### **10.3.2 Alignment with the resourcing needs of the companies**

Over and above the asset separation issues described above, scarcity of resources is the key element to be addressed. Introduction of separate railway companies naturally faces the challenge of scarce resources. This will create situations where the specific works and services undertaken by the personnel of one business will be completed for the benefit of another business.

In the case of assets, examples include the operating business' needs for locomotives that could be shared by two operators, fixed assets used for maintenance of rolling stock, and plant and equipment used for maintenance of buildings, depots, and similar.

### 10.3.3 Practicality of implementing railway reform

The specific contextual element – railway assets located in the Transnistrian region - needs to be considered. Seeing that management of CFM has no information on these assets nor is able to exercise any form of control over them, CFM<sup>36</sup> decided to allocate these assets to the Fourth Company.

### 10.3.4 Deployed allocation principles and specific allocation “keys”

#### 10.3.4.1 Core railway assets

The principles of asset separation, as applied to core assets follow the EU law and the new Railway Code:

- **Railway infrastructure:** “allocated” to CFM-Infrastructure;
- **Stations:** “allocated” to CFM-Infrastructure.
- **Buildings:** “allocated” across the three companies;
- **Real estate:** “allocated” to its functional belonging as it relates to support to core rail services. Otherwise, “allocated” to the CFM (Fourth company);
- **Track assets:** “allocated” to CFM-Infrastructure, but there is a need to further segregate track assets inside the depots and workshops, so that they can be allocated to the RUs, to whom the facility has been allocated. This would require that detailed work is undertaken to identify the track and other infrastructure assets between the last switch on the mainline and the depot or workshop.
- **Marshalling yards:** CFM-Infrastructure
- **Rolling stock depots:** These assets should be allocated based on the business line they serve. The only exception is the depot TC-1 in Chisinau, whose layout is a result of incremental development. As such, this depot allows for a practical separation of the asset between its two users<sup>37</sup>: (1) CFM Callatori, who uses the depot for maintenance of Diesel Motor Units (DMU) and (2) CFM Marfa, who uses the depot for maintenance of it shunting trains. As a result, rolling stock depots are allocated as follows:
  - Wagon depots:
    - Besarabasca (VCDR-2, VCD-4) and Balti (VCD-3) are allocated to CFM-Marfa.
    - Chisinau (VCD-1) is allocated to CFM-Calatori.
  - Locomotive depots:
    - Depot in Chisinau (TC-1) is split between CFM-Marfa and CFM-Calatori.
    - Depots in Bender (TC-2), Besarabasca (TC-3), and Balti (TC-4) are allocated to CFM-Marfa.
- **Rolling stock:** “allocated” across the three rail companies as follows:
  - Locomotives and wagons to CFM-Marfa;
  - DMUs and passenger coaches to CFM-Calatori;
  - Rolling stock required for infrastructure maintenance to CFM-Infrastructure;
  - Non-operational rolling-stock considered for scrap is “allocated” to CFM (Fourth company).
  - It is also assumed that each business will complete full identification of its allocated assets so that, if not disposed before establishing the three companies, these assets could be transferred, from the operating businesses to CFM, immediately thereafter.
- **Land:** CFM does not have “railway” land in its asset base.

| Core railway assets | Infrastructure | Calatori | Marfa | CFM (4th co)        |
|---------------------|----------------|----------|-------|---------------------|
| Infrastructure      |                |          |       |                     |
| Stations            |                |          |       |                     |
| Buildings           |                |          |       |                     |
| Real estate         |                |          |       | <i>for disposal</i> |
| Track assets        |                |          |       |                     |
| Marshalling yards   |                |          |       |                     |
| Rolling stock       |                |          |       | <i>for disposal</i> |
| Land*               |                |          |       | <i>for disposal</i> |

Table 11 – Allocation principles for core railway assets

<sup>36</sup> There are 24 such assets/groups of assets in the Transnistrian region.

<sup>37</sup> Source: Progress meetings with CFM 17-19 January 2022

### 10.3.4.2 Other assets

The following is proposed for the allocation of other assets:

- **Non-core railway assets:** Technical School, Railway Palace, and Bender Hospital are “allocated” to CFM (Fourth company).
- **The specific that relate to procurement<sup>38</sup>:** These assets will be allocated to the three companies (Infrastructure, Marfa, Calatori) in line with the key suggested by CFM (80/10/10). This is how asset allocation is recorded in the tabular form in Appendix D to show separation across the companies and support the argument that each company will run a sustainable operation and have its own procurement. During the 24-month transition period, as part of developing the asset separation balance sheets, CFM will identify the specific assets and, if necessary, amend the 80/10/10 allocation key, and the tabular form accordingly.
- **IT assets:** remain with CFM-Infrastructure, based on an assumption that all three businesses will, as a mandatory step, work to develop its own IT setup and asset base. Until such time, CFM-Infrastructure will provide the specific services to CFM-Calatori, CFM-Marfa and the Fourth Company.

In undertaking the asset allocation, the following “destinations” and “keys” have been deployed:

- Over and above the four railway companies, there are 4 temporary destinations:
  - ATM: The specific allocation of the procurement assets needs to be completed in detail by the CFM WGR as this requires precise identification of assets and decisions made on an asset-by-asset basis.
  - IS Calea Ferata din Moldova: This new organisational location covers a spectrum of different assets. The CFM WGR needs to clearly identify assets that are to be transferred to the four companies.
  - Unallocated assets: This group involves various assets that based on the register could not be singularly allocated to one or more of the new companies. The assets in question include assets from groups 23 (non-core fixed assets), 30 (other rolling stock related assets) and 32 (rolling stock maintenance equipment).
  - Group 50 assets: These are assets that are listed in the CFM asset registers but CFM exercises no control over them, as is the case with the assets in the Transnistrian region.
- Three other allocation “keys” have been deployed:
  - All non-operational rolling stock assets from group 27, all leisure and cultural facilities from group 20, and non-core assets from group 23 are allocated to the fourth company.
  - Review of the current asset register identified that wagons are currently “located” in various organisational units. For the purpose of allocation, all wagons are allocated to the freight business. As the “next step”, CFM WGR may need to identify the specific wagon needs of the infrastructure business as well as the stabling and maintenance arrangements for the wagons.
  - The process of allocation of the assets to the new companies also considered the current “locations” of the assets so that the assets are transferred to the new company, together with their current organisational unit. This allocation principles applied to assets in groups 38 (road vehicles), 39 (other plant and equipment), and 40 (other assets).

The allocation of other, non-physical, assets is proposed as follows:

- **Shares in subsidiaries:** Shares in MOLDROMUKR are “allocated” to CFM-Marfa based on the nature of the venture;
- **Shares in Eurofima:** “allocated” to CFM-Marfa and CFM-Calatori;
- **Long term investments:** “allocated” across the three companies, in line with the nature of “investment”;
- **Stock, advance payments:** “allocated” across the three companies, in line with the underlying nature of each item;
- **Short term receivables:** “allocated” across the three companies, in line with the underlying nature of each item;
- **Cash and cash equivalents:** “allocated” across the three companies, in line with the future agreement between the three companies.

<sup>38</sup> These assets include warehouses, administrative buildings or similar, road vehicles, and other assets.

| Other assets           | Infrastructure | Calatori | Marfa | CFM (4th co) |
|------------------------|----------------|----------|-------|--------------|
| Non-core assets        |                |          |       |              |
| Shares in subsidiaries |                |          |       |              |
| Shares in Eurofima     |                |          |       |              |
| Long-term investment   |                |          |       |              |
| Stock                  |                |          |       |              |
| Advance payments       |                |          |       |              |
| Short-term receivables |                |          |       |              |
| Cash and equivalents   |                |          |       |              |

Table 12 – Allocation principles for other assets

## 10.4 RESULTING ALLOCATION OF CFM ASSETS

The resulting allocation of CFM assets across the four companies is arrived at by following the application principles and the various allocation “keys” described above. The Consultant documented the mapping and migration of various functions and assets groups across the four companies<sup>39</sup>.

| Group           | CFM-Infrastructure | CFM-Calatori   | CFM-Marfa        | CFM 4th Company | ATM           | IS CFM         | Unallocated    | Group 50       | Subtotal         |               |
|-----------------|--------------------|----------------|------------------|-----------------|---------------|----------------|----------------|----------------|------------------|---------------|
| 1               | 26,963             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 26,963           | 0.44          |
| 2               | 31,280             | 724            | 2,473            | 51              | 145           | 15,030         | 0              | 0              | 49,703           | 0.81          |
| 3               | 142,791            | 3,508          | 12,090           | 307             | 6,300         | 17,293         | 0              | 0              | 182,289          | 2.98          |
| 4               | 19,204             | 353            | 1,487            | 0               | 476           | 2,511          | 0              | 0              | 24,032           | 0.39          |
| 5               | 85,697             | 14,098         | 215,456          | 0               | 25,485        | 62,150         | 0              | 0              | 402,886          | 6.59          |
| 6               | 1,020,744          | 9,153          | 11,391           | 0               | 229           | 63,278         | 0              | 0              | 1,104,794        | 18.07         |
| 7               | 21                 | 1,010          | 0                | 0               | 0             | 0              | 0              | 0              | 1,031            | 0.02          |
| 8               | 16,337             | 1,270          | 9,538            | 999             | 0             | 1,285          | 0              | 0              | 29,430           | 0.48          |
| 9               | 60,737             | 654            | 24,230           | 0               | 23            | 15,078         | 0              | 0              | 100,723          | 1.65          |
| 10              | 39,760             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 39,760           | 0.65          |
| 11              | 82,882             | 0              | 1,087            | 0               | 0             | 85             | 0              | 0              | 84,054           | 1.37          |
| 12              | 38,856             | 721            | 190              | 0               | 15            | 1,992          | 0              | 0              | 41,773           | 0.68          |
| 13              | 81,731             | 0              | 393              | 0               | 80            | 21,862         | 0              | 0              | 104,066          | 1.70          |
| 14              | 17,651             | 2,542          | 123              | 0               | 0             | 0              | 0              | 0              | 20,317           | 0.33          |
| 15              | 9,004              | 1,954          | 217              | 0               | 121           | 1,068          | 0              | 0              | 12,365           | 0.20          |
| 16              | 62,434             | 2,082          | 2,861            | 16              | 2             | 4,701          | 0              | 0              | 72,097           | 1.18          |
| 17              | 0                  | 0              | 0                | 902             | 0             | 5              | 0              | 0              | 908              | 0.01          |
| 18              | 20,056             | 0              | 78,623           | 0               | 0             | 7              | 0              | 0              | 98,686           | 1.61          |
| 19              | 669                | 254            | 34               | 13              | 0             | 44             | 0              | 0              | 1,014            | 0.02          |
| 20              | 0                  | 0              | 0                | 10,177          | 0             | 0              | 0              | 0              | 10,177           | 0.17          |
| 21              | 1,185              | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 1,185            | 0.02          |
| 22              | 562                | 402            | 240              | 0               | 0             | 194            | 0              | 0              | 1,399            | 0.02          |
| 23              | 0                  | 0              | 0                | 16,051          | 0             | 0              | 0              | 0              | 16,051           | 0.26          |
| 24              | 0                  | 0              | 1,087,650        | 0               | 0             | 0              | 0              | 0              | 1,087,650        | 17.79         |
| 25              | 48,764             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 48,764           | 0.80          |
| 26              | 0                  | 255,606        | 0                | 0               | 0             | 1,405          | 0              | 0              | 257,011          | 4.20          |
| 27              | 0                  | 0              | 0                | 23,722          | 0             | 0              | 0              | 0              | 23,722           | 0.39          |
| 28              | 0                  | 440,398        | 0                | 0               | 0             | 0              | 0              | 0              | 440,398          | 7.20          |
| 29              | 0                  | 0              | 653,288          | 0               | 0             | 0              | 0              | 0              | 653,288          | 10.69         |
| 30              | 0                  | 0              | 0                | 0               | 0             | 0              | 242,677        | 0              | 242,677          | 3.97          |
| 31              | 53,759             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 53,759           | 0.88          |
| 32              | 0                  | 0              | 0                | 0               | 0             | 0              | 131,023        | 0              | 131,023          | 2.14          |
| 33              | 3,324              | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 3,324            | 0.05          |
| 34              | 53,970             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 53,970           | 0.88          |
| 35              | 20,490             | 0              | 0                | 0               | 0             | 0              | 0              | 0              | 20,490           | 0.34          |
| 36              | 0                  | 0              | 0                | 0               | 0             | 0              | 14,713         | 0              | 14,713           | 0.24          |
| 37              | 0                  | 0              | 0                | 0               | 0             | 0              | 12,679         | 0              | 12,679           | 0.21          |
| 38              | 47,732             | 5,399          | 1,333            | 46              | 1,234         | 4,342          | 0              | 0              | 60,086           | 0.98          |
| 39              | 14,533             | 4,707          | 3,133            | 956             | 97            | 8,566          | 0              | 0              | 31,992           | 0.52          |
| 40              | 7,127              | 8,614          | 4,666            | 15,321          | 24            | 4,567          | 0              | 0              | 40,320           | 0.66          |
| 50              | 0                  | 0              | 0                | 0               | 0             | 0              | 0              | 511,656        | 511,656          | 8.37          |
| <b>Subtotal</b> | <b>2,008,263</b>   | <b>753,450</b> | <b>2,110,504</b> | <b>68,563</b>   | <b>34,232</b> | <b>225,463</b> | <b>401,091</b> | <b>511,656</b> | <b>6,113,223</b> | <b>100.00</b> |
| %               | 32.85              | 12.32          | 34.52            | 1.12            | 0.56          | 3.69           | 6.56           | 8.37           | 100.00           |               |

Table 13 – Allocation of CFM staff across the four companies

The analytical exercise in support of asset allocation did not involve an analysis of the future asset needs of the three railway companies and of CFM as a fourth company. Tailoring the asset needs to support business objectives set upon the three companies will be considered as part of the work under the Initial Business Plan for each of the three companies.

The asset classification and allocation exercise above involved classification and allocation of all items in the CFM asset register. Given the enormous exercise undertaken over a short period of time, as part of a

<sup>39</sup> The supporting “conversion” path, showing how current CFM assets map and are allocated across the four companies is provided to CFM in electronic form. Each asset register is converted into a MS Excel based database that can be searched in terms of one or more of the 40 asset groups.

normal preparation for a major organisational step towards full separation of railway businesses and establishment of three new rail companies, “lessons learned” from transactions of similar kind and general prudence required the following:

- Where the situation on-the-ground requires so, a more precise segregation of core railway assets may need to be performed during the initial 6 months of approving the report and leading up to separation into three companies. In cases, where operational needs for re-allocation are confirmed, re-allocation should be performed during the initial period of 12 months;
- Confirm the decision for the non-core railway assets<sup>40</sup> to remain with CFM as the fourth company. These assets could be disposed to release funds for investment in the railway. This is crucial at the time when the capability of CFM and the GoM to allocate funds to the sector is constrained.
- The asset separation exercise, once approved by CFM will need to be formally verified and audited so that the intended asset allocation and separation balance sheets are confirmed at the operational level of detail.
- New asset valuation may be required in the near future. If so, this will be undertaken by the CFM externally to this assignment.

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<sup>40</sup> These include the culture, educational, and medical facilities.

## 11. IMPLEMENTATION ASPECTS

As a follow-up to the passing the New Railway Code, the MIRD, as the reform Sponsor, needs to continue driving the railway reform. A concerted set of actions by the MIRD and CFM, is now required in relation to the operational separation and these are identified as follows:

- **Establishment of MIRD-led Steering Committee for the Reform.**
- **Establishment of CFM-internal Working Group in charge of Reform (WGR).** The WGR, established in April 2022, has closely engaged with the Consultant to contribute and review all asset and staff separation proposals. The WGR will need to continue managing a series of parallel workstreams delivering the necessary groundwork required for the incorporation of the new companies.
- **Development of company statutes:** Each of the three new companies will need to have its own Statute. The WGR will need to set up a dedicated workstream in support of the task.
- **Development of separation balance sheets:** This item will require that work on separation balance sheets commences immediately upon confirmation of the asset and staff separation proposals. It is assumed that the WGR would drive this task and include representatives of the three businesses that will agree and deliver the final separation of assets.
- **Development of separation staff registers:** Similar to assets, this is assumed to be the WGR task.
- **Umbrella contracts:** The resource constraints require various intercompany contracts are drafted in preparation for the separation, so that the scope of work post-separation, left for the Fourth company is minimised.

Finally, starting from their day of incorporation, the railway sector will cease to operate as a monolith railway company and will continue its existence as a cluster of independent companies.

| Task                                           | Owner      | Status           | Year 1 (2022) |    | Year 2 (2023) |    | Year 3 (2024) |    | Year 4 (2025) |    | Year 5 (2026) |    |
|------------------------------------------------|------------|------------------|---------------|----|---------------|----|---------------|----|---------------|----|---------------|----|
|                                                |            |                  | H1            | H2 | H3            | H4 | H5            | H6 | H7            | H8 | H8            | H9 |
| Pass New Railway Code                          | MIRD       | Completed        | ◆             |    |               |    |               |    |               |    |               |    |
| Establish MIRD-led Reform Steering Committee   | MIRD       | TBC              |               |    |               |    |               |    |               |    |               |    |
| CFM-Internal Working Group for Reform (WGR)    | CFM        | Completed        | ◆             |    |               |    |               |    |               |    |               |    |
| Develop company statutes                       | CFM        | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Confirm asset and staff separation proposals   | CFM        | Completed        |               | ◆  |               |    |               |    |               |    |               |    |
| Develop detailed separation balance sheets     | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Develop detailed separation staff registers    | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Draft "umbrella" contracts                     | CFM        | CFM              |               |    |               |    |               |    |               |    |               |    |
| Establish Safety Regulator                     | MIRD       | MIRD             |               |    |               |    | ◆             |    |               |    |               |    |
| Establish Accident Investigation Body          | MIRD       | MIRD             |               |    |               |    | ◆             |    |               |    |               |    |
| Incorporate Infrastructure Manager             | CFM        | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Incorporate Railway Undertakings               | CFM        | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Transfer and unbundling of contracts           | CFM 4th Co | Yet to start     |               |    |               |    |               | ◆  |               |    |               |    |
| Prepare MAIC, PSO and IAC contracts            | MIRD       | Early prep works |               |    |               |    | ◆             |    |               |    |               |    |
| Maximize revenue generation                    | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Assist with labour restructuring               | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Assist with sectoral institutional development | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    |               |    |
| Wind-down Fourth Company                       | CFM 4th Co | Yet to start     |               |    |               |    |               |    |               |    | ◆             |    |

| Number of rail companies in the sector | 1 | 1 | 1 | 1 | 4 | 4 | 4 | 4 | 3 | 3 |
|----------------------------------------|---|---|---|---|---|---|---|---|---|---|
| CFM                                    |   |   |   |   |   |   |   |   |   |   |
| CFM-Infrastructure                     |   |   |   |   |   |   |   |   |   |   |
| CFM-Calatori                           |   |   |   |   |   |   |   |   |   |   |
| CFM-Marfa                              |   |   |   |   |   |   |   |   |   |   |

Figure 10 – Separation related tasks and timing of implementation (from the passing of the Railway Code)

## APPENDIX A: EXAMPLES OF CFM-INFRASTRUCTURE SERVICES TO THE OPERATORS

### A.1 MAINTENANCE OF FIXED ASSETS

Both railway operators CF-Marfa and CFM-Calatori may require temporary or permanent assistance with the maintenance of their fixed assets (e.g. stations, marshalling yards) and/or fixed equipment. For such needs the operators will need to determine the most economically advantageous solution for the provision of these service. The operators' options include "external" service providers and the CFM-Infra.

### A.2 INFRASTRUCTURE ACCESS SERVICES

The services performed by CFM-Infra for the operators primarily concern access charges for the allocation of capacity and traffic. The traditional infrastructure manager's services to the operators, as defined by the IAC regime, will be detailed in CFM-Infra's Network Statement.

In the future, when the Moldovan network starts to include electrified sections, charging for the supply of HV current to other businesses in Moldova would need to be clarified by the MIRD. The accounting implications of the possible decision are discussed below.

#### A.2.1 CFM-Infra is responsible for the purchase and resale of HV current to operators

In case CFM-Infra is responsible for the purchase and resale of HV current to the operators, this arrangement would need to be fully acknowledged by the GoM in an official document and written in the Network Statement<sup>41</sup>.

In such a context the price charged by CFM-Infra would be an "industrial price" consisting of various items. The resale of HV current to the operators requires the following to be considered:

- the price level of the current purchased;
- the cost of maintenance of electricity delivery points, railway transformation centres and catenaries (i.e., the full cost of transport of the high voltage current from the delivery point by the supplier to the catenaries)
- sale margin levied by CFM-Infra that will need to be disclosed in the official document.

The transactions between CFM-Infra and the operators would be considered as external. The transaction would include a profit margin and would be subject to VAT principles

It is also noted that a portion of the HV current purchased by CFM-Infra would not be resold to the operators as CFM-Infra would use it for its own needs. This would need to be appropriately considered in the profit and loss account of CFM-Infra.

#### A.2.2 Operators are free to purchase their own HV current

If railway operators, as "eligible bodies" as per the EU regulations relating to liberalisation of the European electrical market, are free to purchase their own HV current, there would be no resale of current from CFM-Infra, but the company would still need to purchase HV current for its own needs, as described above.

Should the MIRD allow operators to purchase HV current for their own use and assuming multiple contracts (each one at a different price) with suppliers, the accounting implications would be as follows:

On the debit side, CFM-Infra would need to record the following:

- Purchase of HV current at a specific price according to the contract with the supplier for CFR-Infra needs only;
- Operating costs related to internal transmission of the HV current.

On the credit side, CFM-Infra would record a specific charge to be levied to the operator, that relates to the cost of internal transmission of HV current to the operator using CFM-Infra's infrastructure.

On the debit side, the operator would record the following:

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<sup>41</sup> This is also part of the alignment with the EU Directives and is prescribed in the EU Directive 2012/34/EU.

- Purchase of HV current at a specific price as per contract with supplier X for the required traction services;
- Specific charge to be levied by CFM-Infra related to the cost of internal transmission of HV current to the operator.

In the above scenario, the internal costs of transmission of HV current incurred by CFM-Infra would need to be (a) specified and disclosed and (2) expressed in Lei per electric train km and charged through a specific charge to the operator.

### **A.3 ADDITIONAL AND ANCILLARY SERVICES PERFORMED BY THE CFM-INFRA FOR ANY RAILWAY OPERATOR**

The services performed by CFM-Infra for any Operator would need to comply with the new Railway Code and directive 2012/34/EU and include the following:

- **Minimum package of services which shall include:**
  1. Handling of applications for infrastructure capacity;
  2. Right to utilise capacity which is allocated;
  3. Use of running tracks, turnouts and junctions,
  4. Train control including signalling, regulations, dispatching and the communication and provision of information on train movement;
  5. Provision of any other information required to implement or operate the service for which the infrastructure capacity has been allocated.
- **Track access to service facilities and supply of service (if supplied by CFR-Infra) which shall include access to:**
  1. Refuelling facilities;
  2. Passenger stations, station buildings and other facilities;
  3. Freight terminals;
  4. Marshalling yards;
  5. Train formation facilities;
  6. Storage sidings;
  7. Other technical facilities for maintenance.
- **Use of service facilities and supply of service (if supplied by CFM-Infra) which shall include:**
  1. Use of refuelling facilities;
  2. Use of passenger stations, station buildings and other facilities;
  3. Use of freight terminals;
  4. Use of marshalling yards;
  5. Use of train formation facilities;
  6. Use of storage sidings;
  7. Maintenance and other technical facilities for maintenance.

In addition, CFM-Infra may be able to provide additional and ancillary services as follows:

- **Additional services:**
  1. Supply of fuel, shunting and any other services provided at the access service facilities;
  2. tailor-made contracts for control of dangerous goods transport and assistance in operation of trains with special consignments.
- **Ancillary services:**
  1. Access to the telecommunications network;
  2. Provision of supplementary information;
  3. Technical inspection of rolling stock.

Information on the charging system and third party service providers above has to be included in CFM-Infra's Network Statement.

### **A.4 SERVICES NOT INCLUDED IN THE BASIC ACCESS CHARGE BUT WHICH TAKE INTO ACCOUNT THE DEGREE OF COMPETITION IN THE RAIL MARKET**

Additional and ancillary services can be market priced, reflecting the structure of the market and the financial "ability to pay" of the users rather than simply reflect the costs incurred in delivering the service.

## **APPENDIX B: ANNEX I – RAILWAY INFRASTRUCTURE ITEMS (EU DIRECTIVE 2012/34/EU)**

Railway infrastructure consists of the following items, provided they form part of the permanent way, including sidings, but excluding lines situated within railway repair workshops, depots or locomotive sheds, and private branch lines or sidings:

- Ground area,
- Track and track bed, in particular embankments, cuttings, drainage channels and trenches, masonry trenches, culverts, lining walls, planting for protecting side slopes, etc.; passenger and goods platforms, including in passenger stations and freight terminals; four-foot way and walkways; enclosure walls, hedges, fencing; fire protection strips; apparatus for heating points; crossings etc.; snow protection screens,
- Engineering structures: bridges, culverts and other overpasses, tunnels, covered cuttings and other underpasses; retaining walls, structures for protection against avalanches, falling stones, etc.,
- Level crossings, including appliances to ensure the safety of road traffic,
- Superstructure, in particular: rails, grooved rails and check rails; sleepers and longitudinal ties, small fittings for the permanent way, ballast including stone chippings and sand; points, crossings, etc.; turntables and traverses (except those reserved exclusively for locomotives),
- Access way for passengers and goods, including access by road and access for passengers arriving or departing on foot,
- Safety, signalling and telecommunications installations on the open track, in stations and in marshalling yards, including plant for generating, transforming and distributing electric current for signalling and telecommunications; buildings for such installations or plant; track brakes,
- Lighting installations for traffic and safety purposes,
- Plant for transforming and carrying electric power for train haulage: substations, supply cables between substations and contact wires, catenaries and supports; third rail with supports,
- Buildings used by the infrastructure department, including a proportion of installations for the collection of transport charges.

## APPENDIX C: CLASSIFICATION AND ALLOCATION OF CFM STAFF

### C.1 GUIDANCE TABLE

The text below provides an overview of roles that each of 14 classification groups includes. The text is developed for use in conjunction with the file CFM Staff Groups\_130722.xls and builds upon the proposals discussed in the meeting with the CFM Working Group on 13/07/2022.

| Group | Staff Groups                                                 |
|-------|--------------------------------------------------------------|
| 1A    | Locomotive drivers for passenger trains                      |
| 1B    | Locomotive drivers for freight trains                        |
| 1C    | Dresine drivers for Infrastructure maintenance               |
| 2     | Passenger traincrew                                          |
| 3     | Passenger services and ticketing                             |
| 4A    | Locomotive maintenance                                       |
| 4B    | DMU maintenance                                              |
| 5A    | Freight Wagon maintenance                                    |
| 5B    | Passenger Wagon maintenance                                  |
| 6A    | Track maintenance including maintenance of structures (SACI) |
| 6B    | Signalling                                                   |
| 6C    | Electro                                                      |
| 6D    | CSE                                                          |
| 6E    | Building maintenance (SACL)                                  |
| 7     | Traffic management                                           |
| 8     | Railway operations                                           |
| 9     | Commercial & marketing                                       |
| 10    | Security                                                     |
| 11    | Shared (support) services                                    |
| 12    | Corporate management                                         |
| 13    | Administration                                               |
| 14    | Other                                                        |

### C.1 SUMMARY DESCRIPTION FOR EACH STAFF GROUP

|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Group 1* | Based on the discussion and CFM proposal to divide into sub-groups, classification of the locomotive drivers is undertaken as follows: <ul style="list-style-type: none"> <li>1A - locomotive drivers for passenger trains (including DMU drivers),</li> <li>1B - locomotive drivers for freight trains</li> <li>1C - drivers of dresine for maintenance of the infrastructure (civil, electro dresines). This item also shall include all driver assistants and instructors per train category or dresine. At present, these staff are located mostly in the LOCO household, with the remaining staff from this category in WAGON, TRACK and GF LVOC households.</li> </ul> |
| Group 2* | This group covers the train crew in support of passenger services and include conductors and their supervisors in passenger trains and sleeping cars. At present, these staff are located in WAGON household and in the workshop for passenger cars/trains.                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Group 3* | This groups includes ticketing cashiers in stations and other staff which deliver various passenger services. At present, these staff are located in DS and GF LVOC households.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Group 4* | This group covers the maintenance of tractive vehicles. In line with the meeting, we propose to split the group into two: <ul style="list-style-type: none"> <li>4A Locomotive maintenance staff</li> <li>4B DMU maintenance staff</li> </ul> <p>This group covers all technical/maintenance staff in locomotive depots, including intervention</p>                                                                                                                                                                                                                                                                                                                          |

|           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|           | trains and crane drivers in the depots. Currently, these staff are located in the LOCO household.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Group 5*  | <p>In line with the CFM's practical proposal, there are two subgroups:</p> <ul style="list-style-type: none"> <li>• 5A - Freight wagon maintenance staff</li> <li>• 5B - Passenger wagon maintenance staff.</li> </ul> <p>The split will follow the usage of the workshop (i.e. whether it maintains passenger or freight wagons). At present, these staff are located within the WAGON household.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Group 6*  | <p>In line with the CFM's practical proposal and subsequent refinement, there are different subgroups:</p> <ul style="list-style-type: none"> <li>• 6A - track maintenance including maintenance of structures (SACI)</li> <li>• 6B - signalling and telecommunication</li> <li>• 6C - electro/energy</li> <li>• 6D – epidemiology center (CSE)</li> <li>• 6E – building maintenance (SACL).</li> </ul> <p>At present, the staff are located in the TRACK, S&amp;T, and ELECTRO households and SACI, SACL, and CSE units.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Group 7*  | Traffic management staff cover the functions around train movement such as train dispatching, signalling, turning switches, and similar. At present, these staff are located in the DS household.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Group 8*  | Railway operations staff relates to all operations from the passenger and freight side. All staff in this group will be divided between future passenger and freight companies. The group includes railway functions such as manoeuvring, and other operations that are executed on the field. At present, these staff are located in the DS household.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Group 9*  | Commercial and marketing staff includes merchandise agents, freight cashiers, document processing operators, and all other tasks that are completed in an office.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Group 10* | The security function deals with protection of infrastructure and railway property.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Group 11* | This group of staff covers the traditionally office-based expertise that support core railway services. The expertise covers legal, HR, economists, accountants, planners, occupational safety and health specialists and others. The nature of this work is such that in the future these staff will be present in each company and support management of its operations. The strong likelihood is that it will be difficult multiply existing staff by 3 to help each company meet its specific resource needs. As a result, the new companies may decide to hire experts' time (while the experts are being full-time employees of one company) on a contract-basis, using an intercompany agreement for services. As such, these staff will be "shared". As a separate note, SACI staff are allocated to CFM Infrastructure and the other railway companies will procure their services whereby the related compensation will cover the experts' time, materials and other expenditure incurred in delivering the required building maintenance services. |
| Group 12* | Corporate management involves mostly the headquarter based corporate management like CEO, assistant to CEO, and the top directors. Given the maximum importance of safety to any railway company, we propose to have safety as a corporate management function along with the internal audit and control safety.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Group 13* | This group of staff includes the traditional "administrative" tasks such as secretarial support, typing, office managers, interpretation/translation and similar.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Group 14* | This group is introduced to encompass the various jobs in a railway organisation that are not directly involved with the railway business, such as road vehicle drivers, doorkeepers, porters, and similar.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

\* Electronic version of all classification and allocation worksheets, structured to clearly show the allocation of staff across the different companies within each of the 14 broad groups have been shared with and reviewed by the CFM Working Group.

## C.2 CLASSIFICATION OF CFM STAFF

|       |                              |                   | 14 staff groups                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |     |
|-------|------------------------------|-------------------|---------------------------------------------|-------------------------------------------|----------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-----|
| ID    | CFM Branch                   |                   | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Dresine drivers for Infrastr maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commer dai & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |     |
| 1     | Stations (1050)              | Ocnita            |                                             |                                           |                                              |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 92                    | 29                    | 44                        | 1            | 3                             |                          | 1                  | 8         | 179   |     |
| 2     |                              | Balti             |                                             |                                           |                                              |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 80                    | 45                    | 43                        |              | 9                             |                          | 2                  | 9         | 191   |     |
| 3     |                              | Ungheni           |                                             |                                           |                                              |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 54                    | 29                    | 25                        | 6            | 5                             |                          |                    | 14        | 136   |     |
| 4     |                              | Chisinau          |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           | 89                    | 12                    | 38                        | 8            | 3                             |                          | 2                  | 20        | 172   |     |
| 5     |                              | Bender            |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           | 17                    | 10                    | 20                        | 3            | 8                             |                          |                    | 5         | 63    |     |
| 6     |                              | Basarabasca       |                                             |                                           |                                              |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           | 84                    | 45                    | 28                        | 3            | 6                             |                          |                    | 13        | 180   |     |
| 7     |                              | Giurgiulesti      |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           | 33                    | 26                    | 56                        |              | 5                             |                          |                    | 9         | 129   |     |
| 8     |                              | Locomotives (719) | Balti                                       | 10                                        | 66                                           | 9                      |                                     |                     | 92           |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 2                             | 6                        |                    | 3         | 29    | 217 |
| 9     | Chisinau                     |                   | 21                                          | 35                                        | 3                                            |                        |                                     | 33                  | 75           |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 6                             |                          |                    | 17        | 190   |     |
| 10    | Bender                       |                   |                                             | 26                                        |                                              |                        |                                     | 39                  |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 4                        | 2                  | 19        | 90    |     |
| 11    | Basarabasca                  |                   |                                             | 89                                        | 5                                            |                        |                                     | 72                  |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 19                       |                    | 37        | 222   |     |
| 12    | Wagons (1184)                | RV Balti          |                                             |                                           |                                              |                        |                                     |                     |              | 263                           |                                 |                       |                |             |                        |                           |                       | 1                     | 1                         | 8            | 7                             |                          | 1                  | 3         | 284   |     |
| 13    |                              | VCDC-1 Chis       |                                             |                                           |                                              | 355                    |                                     |                     |              |                               | 170                             |                       |                |             |                        |                           |                       |                       |                           | 7            | 10                            |                          |                    | 49        | 591   |     |
| 14    |                              | Basara VCDR-2     |                                             |                                           |                                              |                        |                                     |                     |              |                               | 118                             | 1                     |                |             |                        |                           |                       |                       |                           |              | 12                            | 9                        | 1                  | 7         | 148   |     |
| 15    |                              | Basara VCD-4      |                                             |                                           |                                              |                        |                                     |                     |              |                               | 143                             |                       |                |             |                        |                           |                       |                       |                           |              |                               | 10                       | 7                  | 1         |       | 161 |
| 16    | Track mtce (1377)            | Ocnita            |                                             |                                           | 4                                            |                        |                                     |                     |              |                               |                                 | 209                   |                |             |                        |                           |                       |                       |                           |              |                               | 3                        | 1                  | 5         | 222   |     |
| 17    |                              | Balti             |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 | 264                   |                |             |                        |                           |                       |                       |                           |              |                               | 10                       | 2                  | 11        | 287   |     |
| 18    |                              | Chisinau          |                                             |                                           | 2                                            |                        |                                     |                     |              |                               |                                 | 198                   |                |             |                        |                           |                       |                       |                           |              |                               | 4                        |                    | 11        | 215   |     |
| 19    |                              | Bender            |                                             |                                           | 2                                            |                        |                                     |                     |              |                               |                                 | 132                   |                |             |                        |                           |                       | 1                     |                           |              |                               | 5                        |                    | 5         | 145   |     |
| 20    |                              | Basarabasca       |                                             |                                           | 4                                            |                        |                                     |                     |              |                               |                                 | 387                   |                |             |                        |                           |                       |                       |                           |              | 23                            | 12                       |                    | 10        | 436   |     |
| 21    |                              | PMC 294           |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 | 44                    |                |             |                        |                           |                       |                       |                           |              |                               |                          | 1                  | 2         | 47    |     |
| 22    |                              | MP-1              |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 | 20                    |                |             |                        |                           |                       |                       |                           |              |                               | 3                        | 2                  | 2         | 25    |     |
| 23    | Signalling and Telecom (394) | Balti             |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           |              | 4                             | 6                        |                    | 9         | 142   |     |
| 24    |                              | Chisinau          |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           |              |                               | 4                        | 2                  | 7         | 136   |     |
| 25    |                              | Basarabasca       |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       | 99             |             |                        |                           |                       |                       |                           |              |                               | 4                        |                    | 13        | 116   |     |
| 26    | Electrical (162)             | Balti             |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                | 28          |                        |                           |                       |                       |                           |              |                               | 5                        |                    | 13        | 46    |     |
| 27    |                              | Chisinau          |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                | 34          |                        |                           |                       |                       |                           | 2            | 3                             |                          | 3                  | 9         | 51    |     |
| 28    |                              | Basarabasca       |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                | 48          |                        |                           |                       |                       |                           |              |                               | 6                        |                    | 11        | 65    |     |
| 29    | Ateliers (1127)              | GF LVOK           |                                             |                                           |                                              | 3                      | 47                                  |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 7                     |                           |              |                               | 8                        |                    | 61        | 134   |     |
| 30    |                              | SPM               |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           | 406          |                               |                          |                    |           | 406   |     |
| 31    |                              | CIC               |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               | 48                       |                    |           | 48    |     |
| 32    |                              | Admin             |                                             |                                           |                                              |                        | 6                                   | 5                   |              | 5                             |                                 | 9                     | 7              | 2           |                        |                           | 31                    |                       | 31                        |              | 121                           | 14                       | 9                  | 3         | 243   |     |
| 33    |                              | SATM              |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 68                            |                          |                    |           | 68    |     |
| 34    |                              | STF               |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 18    | 18  |
| 35    |                              | SACL              |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           | 24                    |                       |                           |              |                               |                          |                    |           | 24    |     |
| 36    |                              | SACI              |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 | 125                   |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       | 125 |
| 37    |                              | PCF               |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 37    | 37  |
| 38    |                              | CSE               |                                             |                                           |                                              |                        |                                     |                     |              |                               |                                 |                       |                |             |                        | 24                        |                       |                       |                           |              |                               |                          |                    |           |       | 24  |
| TOTAL |                              |                   | 31                                          | 216                                       | 29                                           | 358                    | 61                                  | 241                 | 75           | 529                           | 171                             | 1,388                 | 352            | 112         | 24                     | 24                        | 480                   | 205                   | 286                       | 499          | 416                           | 14                       | 36                 | 466       | 6,013 |     |

## C.3 ALLOCATION OF CFM STAFF

| Staff-C = Staff classification in 14 g |            |              | Staff-A: Staff allocation to one of the four future companies |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |  |
|----------------------------------------|------------|--------------|---------------------------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-------|--|
| ID                                     | CFM BRANCH |              | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |  |
|                                        |            |              | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |  |
| 1                                      | Stations   | Ocnita       | 0                                                             | 0                                         | 0                                                 | 0                      | 1                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 92                    | 29                        | 44           | 1                             | 3                        | 0                  | 1         | 8     | 179   |  |
| 2                                      |            | Balti        | 0                                                             | 0                                         | 0                                                 | 0                      | 3                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 80                    | 45                        | 43           | 0                             | 9                        | 0                  | 2         | 9     | 191   |  |
| 3                                      |            | Ungheni      | 0                                                             | 0                                         | 0                                                 | 0                      | 3                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 54                    | 29                        | 25           | 6                             | 5                        | 0                  | 0         | 14    | 136   |  |
| 4                                      |            | Chisinau     | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 89                    | 12                        | 38           | 8                             | 3                        | 0                  | 2         | 20    | 172   |  |
| 5                                      |            | Bender       | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 17                    | 10                        | 20           | 3                             | 8                        | 0                  | 0         | 5     | 63    |  |
| 6                                      |            | Basarabasca  | 0                                                             | 0                                         | 0                                                 | 0                      | 1                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 84                    | 45                        | 28           | 3                             | 6                        | 0                  | 0         | 13    | 180   |  |
| 7                                      |            | Giurgiulesti | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 33                    | 26                        | 56           | 0                             | 5                        | 0                  | 0         | 9     | 129   |  |
| TOTAL                                  |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 8                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 449                   | 196                       | 254          | 21                            | 39                       | 0                  | 5         | 78    | 1,050 |  |
| CFM Infrastructure                     |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 449                   | 0                         | 0            | 21                            | 23                       | 0                  | 3         | 47    | 543   |  |
| CFM Callatori                          |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 8                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 8                             | 0                        | 1                  | 16        | 32    | 474   |  |
| CFM Marfa                              |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 196                       | 254          | 0                             | 8                        | 0                  | 1         | 16    | 474   |  |
| CFM 4th Company                        |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |  |
| Total for four companies               |            |              | 0                                                             | 0                                         | 0                                                 | 0                      | 8                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 449                   | 196                       | 254          | 21                            | 39                       | 0                  | 5         | 78    | 1,050 |  |

| ID    | CFM INFRASTRUCTURE |              | 14 staff groups                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |      |      |
|-------|--------------------|--------------|---------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|------|------|
|       |                    |              | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |      |      |
| 1     | Stations           | Ocnita       |                                             |                                           |                                                   |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 92                    |                           |              | 1                             | 1.8                      |                    | 0.6       | 4.8   | 100  |      |
| 2     |                    | Balti        |                                             |                                           |                                                   |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 80                    |                           |              | 0                             | 5.4                      |                    | 1.2       | 5.4   | 92   |      |
| 3     |                    | Ungheni      |                                             |                                           |                                                   |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       | 54                    |                           |              | 6                             | 3                        |                    | 0         | 8.4   | 71.4 |      |
| 4     |                    | Chisinau     |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 89                        |              |                               | 8                        | 1.8                |           | 1.2   | 12   | 112  |
| 5     |                    | Bender       |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 17                        |              |                               | 3                        | 4.8                |           | 0     | 3    | 27.8 |
| 6     |                    | Basarabasca  |                                             |                                           |                                                   |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 84                        |              |                               | 3                        | 3.6                |           | 0     | 7.8  | 98.4 |
| 7     |                    | Giurgiulesti |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 33                        |              |                               | 0                        | 3                  |           | 0     | 5.4  | 41.4 |
| TOTAL |                    |              | 0                                           |                                           |                                                   | 0                      | 0                                   | 0                   |              | 0                             |                                 | 0                     |                |             |                        |                           |                       | 449                   | 0                         | 0            | 21                            | 23                       | 0                  | 3         | 47    | 543  |      |

| ID    | CFM CALATORI |              | 14 staff groups                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |    |  |
|-------|--------------|--------------|---------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|----|--|
|       |              |              | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |    |  |
| 1     | Stations     | Ocnita       |                                             |                                           |                                                   |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 0.6                           |                          | 0.2                | 1.6       | 3     |    |  |
| 2     |              | Balti        |                                             |                                           |                                                   |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 1.8                           |                          | 0.4                | 1.8       | 7     |    |  |
| 3     |              | Ungheni      |                                             |                                           |                                                   |                        | 3                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 1                             |                          | 0                  | 2.8       | 6.8   |    |  |
| 4     |              | Chisinau     |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 0.6                           |                          | 0.4                | 4         | 5     |    |  |
| 5     |              | Bender       |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 1.6                           |                          | 0                  | 1         | 2.6   |    |  |
| 6     |              | Basarabasca  |                                             |                                           |                                                   |                        | 1                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 1.2                           |                          | 0                  | 2.6       | 4.8   |    |  |
| 7     |              | Giurgiulesti |                                             |                                           |                                                   |                        | 0                                   |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              | 1                             |                          | 0                  | 1.8       | 2.8   |    |  |
| TOTAL |              |              | 0                                           | 0                                         | 0                                                 | 0                      | 8                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 8                        | 0                  | 1         | 16    | 32 |  |

| ID    | CFM MARFA |              | 14 staff groups                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |      |  |
|-------|-----------|--------------|---------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|------|--|
|       |           |              | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |      |  |
| 1     | Stations  | Ocnita       |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 29                        | 44           |                               | 0.6                      |                    | 0.2       | 1.6   | 75   |  |
| 2     |           | Balti        |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 45                        | 43           |                               | 1.8                      |                    | 0.4       | 1.8   | 92   |  |
| 3     |           | Ungheni      |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 29                        | 25           |                               | 1                        |                    | 0         | 2.8   | 57.8 |  |
| 4     |           | Chisinau     |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 12                        | 38           |                               | 0.6                      |                    | 0.4       | 4     | 55   |  |
| 5     |           | Bender       |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 10                        | 20           |                               | 1.6                      |                    | 0         | 1     | 32.6 |  |
| 6     |           | Basarabasca  |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 45                        | 28           |                               | 1.2                      |                    | 0         | 2.6   | 76.8 |  |
| 7     |           | Giurgiulesti |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       | 26                        | 56           |                               | 1                        |                    | 0         | 1.8   | 84.8 |  |
| TOTAL |           |              | 0                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 196                       | 254          | 0                             | 8                        | 0                  | 1         | 16    | 474  |  |

| ID    | CFM FOURTH COMPANY |              | 14 staff groups                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |   |  |
|-------|--------------------|--------------|---------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|---|--|
|       |                    |              | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |   |  |
| 1     | Stations           | Ocnita       |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 2     |                    | Balti        |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 3     |                    | Ungheni      |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 4     |                    | Chisinau     |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 5     |                    | Bender       |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 6     |                    | Basarabasca  |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| 7     |                    | Giurgiulesti |                                             |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |   |  |
| TOTAL |                    |              | 0                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0 |  |

| Staff-C = Staff classification in 14 g |                    |                                             | Staff-A: Staff allocation to one of the four future companies |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|----------------------------------------|--------------------|---------------------------------------------|---------------------------------------------------------------|----------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|----------------|-------------------------------|--------------------------|--------------------|-----------|-------|
| ID                                     | CFM BRANCH         | 14 staff groups                             |                                                               |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains                     | 1C. Dredine drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security   | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 8                                      | Locomotives        | Balti                                       | 10                                                            | 66                                                 | 9                      | 0                                   | 0                   | 92           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 2              | 6                             | 0                        | 3                  | 29        | 217   |
| 9                                      |                    | Chisinau                                    | 21                                                            | 35                                                 | 9                      | 0                                   | 0                   | 33           | 75                            | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 6              | 0                             | 0                        | 17                 | 190       |       |
| 10                                     |                    | Bender                                      | 0                                                             | 26                                                 | 0                      | 0                                   | 0                   | 39           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 4              | 0                             | 2                        | 19                 | 90        |       |
| 11                                     |                    | Basarabeasca                                | 0                                                             | 89                                                 | 5                      | 0                                   | 0                   | 72           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 19             | 0                             | 0                        | 37                 | 222       |       |
| TOTAL                                  |                    |                                             | 31                                                            | 216                                                | 17                     | 0                                   | 0                   | 236          | 75                            | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 2              | 35                            | 0                        | 5                  | 102       | 719   |
|                                        |                    |                                             |                                                               |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|                                        |                    | CFM Infrastructure                          | 0                                                             | 0                                                  | 17                     | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0              | 0                             | 0                        | 0                  | 0         | 17    |
|                                        |                    | CFM Callatori                               | 0                                                             | 0                                                  | 0                      | 0                                   | 0                   | 0            | 75                            | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0              | 3                             | 0                        | 2                  | 15        | 94    |
|                                        |                    | CFM Marfa                                   | 31                                                            | 216                                                | 0                      | 0                                   | 0                   | 236          | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 2              | 32                            | 0                        | 4                  | 88        | 608   |
|                                        |                    | CFM 4th Company                             | 0                                                             | 0                                                  | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0              | 0                             | 0                        | 0                  | 0         | 0     |
| Total for four companies               |                    |                                             | 31                                                            | 216                                                | 17                     | 0                                   | 0                   | 236          | 75                            | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 2              | 35                            | 0                        | 5                  | 102       | 719   |
| ID                                     | CFM INFRASTRUCTURE | 14 staff groups                             |                                                               |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains                     | 1C. Dredine drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security   | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 8                                      | Locomotives        | Balti                                       |                                                               | 9                                                  |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 9     |
| 9                                      |                    | Chisinau                                    |                                                               | 9                                                  |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 3     |
| 10                                     |                    | Bender                                      |                                                               | 0                                                  |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 0     |
| 11                                     |                    | Basarabeasca                                |                                                               | 5                                                  |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 5     |
| TOTAL                                  |                    |                                             | 0                                                             | 0                                                  | 17                     | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0              | 0                             | 0                        | 0                  | 0         | 17    |
| ID                                     | CFM CALATORI       | 14 staff groups                             |                                                               |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains                     | 1C. Dredine drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security   | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 8                                      | Locomotives        | Balti                                       |                                                               |                                                    |                        |                                     |                     | 0            |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                | 3                             |                          | 1.5                | 14.5      | 19    |
| 9                                      |                    | Chisinau                                    |                                                               |                                                    |                        |                                     |                     | 75           |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 75    |
| 10                                     |                    | Bender                                      |                                                               |                                                    |                        |                                     |                     | 0            |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           | 0     |
| 11                                     |                    | Basarabeasca                                |                                                               |                                                    |                        |                                     |                     | 0            |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          | 2                  | 15        | 94    |
| TOTAL                                  |                    |                                             | 0                                                             | 0                                                  | 0                      | 0                                   | 0                   | 75           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0              | 3                             | 0                        | 2                  | 15        | 94    |
| ID                                     | CFM MARFA          | 14 staff groups                             |                                                               |                                                    |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |                |                               |                          |                    |           |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains | 1B. Locomotive drivers for freight trains                     | 1C. Dredine drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security</ |                               |                          |                    |           |       |

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Prepared by Avistum Ltd
Page 53 of 65



| Staff-C = Staff classification in 14 groups |                    |             | Staff-A: Staff allocation to one of the four future companies |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
|---------------------------------------------|--------------------|-------------|---------------------------------------------------------------|-------------------------------------------|---------------------------------------------------|------------------------|-------------------------------------|---------------------|--------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|
|                                             |                    |             | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
| ID                                          | CFM BRANCH         | May-22      | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 23                                          | S & T              | Basarabasca | 142                                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 123            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 4            | 6                             | 0                        | 0                  | 9         | 142   |
| 24                                          |                    | PMC 294     | 136                                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 123            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 4            | 2                             | 0                        | 0                  | 7         | 136   |
| 25                                          |                    | MP-1        | 116                                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 99             | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 4                             | 0                        | 0                  | 13        | 116   |
| TOTAL                                       |                    |             | 394                                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 345            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 8            | 12                            | 0                        | 0                  | 29        | 394   |
| CFM Infrastructure                          |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 345            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 8            | 12                            | 0                        | 0                  | 29        | 394   |
| CFM Callatori                               |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |
| CFM Marfa                                   |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |
| CFM 4th Company                             |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |
| Total for four companies                    |                    |             | 394                                                           | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 345            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 8            | 12                            | 0                        | 0                  | 29        | 394   |
|                                             |                    |             | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
| ID                                          | CFM INFRASTRUCTURE |             | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 23                                          | S & T              | Balti       |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           | 4            | 6                             |                          |                    | 9         | 142   |
| 24                                          |                    | Chisinau    |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       | 123            |             |                        |                           |                       |                       |                           | 4            | 2                             |                          |                    | 7         | 136   |
| 25                                          |                    | Besarabasca |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       | 99             |             |                        |                           |                       |                       |                           | 0            | 4                             |                          |                    | 13        | 116   |
| TOTAL                                       |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 345            | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 8            | 12                            | 0                        | 0                  | 29        | 394   |
|                                             |                    |             | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
| ID                                          | CFM CALATORI       |             | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 23                                          | S & T              | Balti       |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 24                                          |                    | Chisinau    |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 25                                          |                    | Besarabasca |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| TOTAL                                       |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |
|                                             |                    |             | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
| ID                                          | CFM MARFA          |             | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 23                                          | S & T              | Balti       |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 24                                          |                    | Chisinau    |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 25                                          |                    | Besarabasca |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| TOTAL                                       |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |
|                                             |                    |             | 14 staff groups                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |
| ID                                          | CFM FOURTH COMPANY |             | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Diesel drivers for infrastructure maintenance | 2. Passenger traincrew | 3. Passenger services and ticketing | 4A. Locomotive mtce | 4B. DMU mtce | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |
| 23                                          | S & T              | Balti       |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 24                                          |                    | Chisinau    |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| 25                                          |                    | Besarabasca |                                                               |                                           |                                                   |                        |                                     |                     |              |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           | 0     |
| TOTAL                                       |                    |             |                                                               | 0                                         | 0                                                 | 0                      | 0                                   | 0                   | 0            | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |



| Staff-C = Staff classification in 14 g |                    | Staff-A: Staff allocation to one of the four future companies |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|----------------------------------------|--------------------|---------------------------------------------------------------|-------------------------------------------|----------------------------------------------------|-------------------------|-------------------------------------|--------------------|-------------|-------------------------------|---------------------------------|-----------------------|----------------|-------------|------------------------|---------------------------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-------|
| ID                                     | CFM BRANCH         | 14 staff groups                                               |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Driving drivers for infrastructure maintenance | 2. Passenger train crew | 3. Passenger services and ticketing | 4A. Locomotive mtc | 4B. DMU mtc | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |
| 29                                     | Ateliers           | GF LVOK                                                       | 0                                         | 0                                                  | 3                       | 47                                  | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 7                     | 0                         | 0            | 0                             | 0                        | 8                  | 8         | 61    | 134   |
| 30                                     |                    | SPM                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 406          | 0                             | 0                        | 0                  | 0         | 0     | 406   |
| 31                                     |                    | CIC                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 48                            | 0                        | 0                  | 0         | 0     | 48    |
| 32                                     |                    | Admin                                                         | 0                                         | 0                                                  | 0                       | 6                                   | 5                  | 0           | 5                             | 0                               | 9                     | 7              | 2           | 0                      | 0                         | 31                    | 0                     | 31                        | 0            | 121                           | 14                       | 9                  | 3         | 13    | 243   |
| 33                                     |                    | SATM                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 68                            | 0                        | 0                  | 0         | 0     | 68    |
| 34                                     |                    | STF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 18    | 18    |
| 35                                     |                    | SACL                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 24    |
| 36                                     |                    | SACI                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 125                   | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 125   |
| 37                                     |                    | PCF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 37    | 37    |
| 38                                     | CSE                | 0                                                             | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 24                     | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 24    |       |
| TOTAL                                  |                    |                                                               | 0                                         | 0                                                  | 3                       | 53                                  | 5                  | 0           | 5                             | 0                               | 134                   | 7              | 2           | 24                     | 24                        | 31                    | 7                     | 31                        | 406          | 245                           | 14                       | 17                 | 119       | 1,127 |       |
| CFM Infrastructure                     |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 134                   | 7              | 2           | 24                     | 24                        | 31                    | 0                     | 0                         | 406          | 170                           | 8                        | 10                 | 38        | 855   |       |
| CFM Callatori                          |                    |                                                               | 0                                         | 0                                                  | 3                       | 53                                  | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 38                            | 3                        | 3                  | 13        | 113   |       |
| CFM Marfa                              |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 5                  | 0           | 5                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 7                     | 31                        | 0            | 38                            | 3                        | 3                  | 13        | 105   |       |
| CFM 4th Company                        |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 55                 | 55        |       |       |
| Total for four companies               |                    |                                                               | 0                                         | 0                                                  | 0                       | 3                                   | 53                 | 5           | 0                             | 5                               | 0                     | 134            | 7           | 2                      | 24                        | 24                    | 31                    | 7                         | 31           | 406                           | 245                      | 14                 | 17        | 119   | 1,127 |
| ID                                     | CFM INFRASTRUCTURE | 14 staff groups                                               |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Driving drivers for infrastructure maintenance | 2. Passenger train crew | 3. Passenger services and ticketing | 4A. Locomotive mtc | 4B. DMU mtc | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |
| 29                                     | Ateliers           | GF LVOK                                                       | 0                                         | 0                                                  | 3                       | 47                                  | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 5                        | 5                  | 37        | 46    |       |
| 30                                     |                    | SPM                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 406          | 0                             | 0                        | 0                  | 0         | 406   |       |
| 31                                     |                    | CIC                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 38                            | 0                        | 0                  | 0         | 38    |       |
| 32                                     |                    | Admin                                                         | 0                                         | 0                                                  | 0                       | 6                                   | 5                  | 0           | 5                             | 0                               | 9                     | 7              | 2           | 0                      | 0                         | 31                    | 0                     | 0                         | 0            | 72.6                          | 8.4                      | 5.4                | 1.8       | 137   |       |
| 33                                     |                    | SATM                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 54.4                          | 0                        | 0                  | 0         | 54    |       |
| 34                                     |                    | STF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 35                                     |                    | SACL                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 24    |       |
| 36                                     |                    | SACI                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 125                   | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 125   |
| 37                                     |                    | PCF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 38                                     | CSE                | 0                                                             | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 24                     | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 24    |       |
| TOTAL                                  |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 134                   | 7              | 2           | 24                     | 24                        | 31                    | 0                     | 0                         | 406          | 170                           | 8                        | 10                 | 38        | 855   |       |
| ID                                     | CFM CALATORI       | 14 staff groups                                               |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Driving drivers for infrastructure maintenance | 2. Passenger train crew | 3. Passenger services and ticketing | 4A. Locomotive mtc | 4B. DMU mtc | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |
| 29                                     | Ateliers           | GF LVOK                                                       | 0                                         | 0                                                  | 3                       | 47                                  | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 1.6                      | 1.6                | 12.2      | 65    |       |
| 30                                     |                    | SPM                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 31                                     |                    | CIC                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 32                                     |                    | Admin                                                         | 0                                         | 0                                                  | 0                       | 6                                   | 5                  | 0           | 5                             | 0                               | 9                     | 7              | 2           | 0                      | 0                         | 31                    | 0                     | 0                         | 0            | 24.2                          | 2.8                      | 1.8                | 0.6       | 35    |       |
| 33                                     |                    | SATM                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 6.8                           | 0                        | 0                  | 0         | 7     |       |
| 34                                     |                    | STF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 35                                     |                    | SACL                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 36                                     |                    | SACI                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 125                   | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 37                                     |                    | PCF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 38                                     | CSE                | 0                                                             | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 24                     | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| TOTAL                                  |                    |                                                               | 0                                         | 0                                                  | 0                       | 3                                   | 53                 | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 38                            | 3                        | 3                  | 13        | 113   |       |
| ID                                     | CFM MARFA          | 14 staff groups                                               |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Driving drivers for infrastructure maintenance | 2. Passenger train crew | 3. Passenger services and ticketing | 4A. Locomotive mtc | 4B. DMU mtc | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |
| 29                                     | Ateliers           | GF LVOK                                                       | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 1.6                           | 1.6                      | 12.2               | 22        | 22    |       |
| 30                                     |                    | SPM                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 31                                     |                    | CIC                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 32                                     |                    | Admin                                                         | 0                                         | 0                                                  | 0                       | 6                                   | 5                  | 0           | 5                             | 0                               | 9                     | 7              | 2           | 0                      | 0                         | 31                    | 0                     | 0                         | 0            | 24.2                          | 2.8                      | 1.8                | 0.6       | 70    |       |
| 33                                     |                    | SATM                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 6.8                           | 0                        | 0                  | 0         | 7     |       |
| 34                                     |                    | STF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 35                                     |                    | SACL                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 36                                     |                    | SACI                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 125                   | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 37                                     |                    | PCF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 38                                     | CSE                | 0                                                             | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 24                     | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| TOTAL                                  |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 5                  | 0           | 5                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 7                     | 31                        | 0            | 38                            | 3                        | 3                  | 13        | 105   |       |
| ID                                     | CFM FOURTH COMPANY | 14 staff groups                                               |                                           |                                                    |                         |                                     |                    |             |                               |                                 |                       |                |             |                        |                           |                       |                       |                           |              |                               |                          |                    |           |       |       |
|                                        |                    | 1A. Locomotive drivers for passenger trains                   | 1B. Locomotive drivers for freight trains | 1C. Driving drivers for infrastructure maintenance | 2. Passenger train crew | 3. Passenger services and ticketing | 4A. Locomotive mtc | 4B. DMU mtc | 5A. Freight wagon maintenance | 5B. Passenger Wagon maintenance | 6A. Track maintenance | 6B. Signalling | 6C. Electro | 6D. Epidemiology (CSE) | 6E. Buildings Maintenance | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |       |
| 29                                     | Ateliers           | GF LVOK                                                       | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 30                                     |                    | SPM                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 31                                     |                    | CIC                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 32                                     |                    | Admin                                                         | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 33                                     |                    | SATM                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 34                                     |                    | STF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 18        | 18    |       |
| 35                                     |                    | SACL                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| 36                                     |                    | SACI                                                          | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 125                   | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0     |
| 37                                     |                    | PCF                                                           | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 37        | 37    |       |
| 38                                     | CSE                | 0                                                             | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |       |
| TOTAL                                  |                    |                                                               | 0                                         | 0                                                  | 0                       | 0                                   | 0                  | 0           | 0                             | 0                               | 0                     | 0              | 0           | 0                      | 0                         | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 55        | 55    |       |

| ID    | CFM INFRASTRUCTURE |                        | 14 staff groups                  |                                |                                |                       |                                   |               |             |                      |                                |                        |               |            |        |         |                       |                       |                           |              |                               |                          |                    |           |       |     |
|-------|--------------------|------------------------|----------------------------------|--------------------------------|--------------------------------|-----------------------|-----------------------------------|---------------|-------------|----------------------|--------------------------------|------------------------|---------------|------------|--------|---------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-----|
|       |                    |                        | 1A Loco drivers passenger trains | 1B Loco drivers freight trains | 1C Draisine drivers infra mtce | 2 Passenger traincrew | 3 Passenger service and ticketing | 4 A Loco mtce | 4B DMU mtce | 5A Wagon maintenance | 5B Passenger coach maintenance | 6A Track mtce and SACL | 6B Signalling | 6C Electro | 6D CSE | 6E SACL | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |     |
| 1     | Stations           | Ocnita                 | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 92                    | 0                     | 0                         | 0            | 1                             | 1.8                      | 0                  | 0.6       | 4.8   | 100 |
| 2     |                    | Balti                  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 80                    | 0                     | 0                         | 0            | 5.4                           | 0                        | 1.2                | 5.4       | 92    |     |
| 3     |                    | Ungheni                | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 54                    | 0                     | 0                         | 6            | 3                             | 0                        | 0                  | 8.4       | 71    |     |
| 4     |                    | Chisinau               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 89                    | 0                     | 0                         | 8            | 1.8                           | 0                        | 1.2                | 12        | 112   |     |
| 5     |                    | Bender                 | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 17                    | 0                     | 0                         | 3            | 4.8                           | 0                        | 0                  | 3         | 28    |     |
| 6     |                    | Basarabasca            | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 84                    | 0                     | 0                         | 3            | 3.6                           | 0                        | 0                  | 7.8       | 98    |     |
| 7     |                    | Giurgiulesti           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 33                    | 0                     | 0                         | 0            | 3                             | 0                        | 0                  | 5.4       | 41    |     |
| 8     | Locomotives        | Balti                  | 0                                | 0                              | 9                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 9     |     |
| 9     |                    | Chisinau               | 0                                | 0                              | 3                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 3     |     |
| 10    |                    | Bender                 | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 11    |                    | Basarabasca            | 0                                | 0                              | 5                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 5     |     |
| 12    | Wagons             | RV Balti               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 13    |                    | VCDC-1 Chis            | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 14    |                    | Basara VCDR-2          | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 15    |                    | Basara VCD-4           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 16    | Track mtce         | Ocnita                 | 0                                | 0                              | 4                              | 0                     | 0                                 | 0             | 0           | 0                    | 209                            | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 3                             | 0                        | 1                  | 5         | 222   |     |
| 17    |                    | Balti                  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 264                            | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 10                            | 0                        | 2                  | 11        | 287   |     |
| 18    |                    | Chisinau               | 0                                | 0                              | 2                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 198                    | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 4                             | 0                        | 0                  | 11        | 215   |     |
| 19    |                    | Bender                 | 0                                | 0                              | 2                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 132                    | 0             | 0          | 0      | 0       | 0                     | 1                     | 0                         | 0            | 5                             | 0                        | 0                  | 5         | 145   |     |
| 20    |                    | Basarabasca            | 0                                | 0                              | 4                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 387                    | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 23           | 12                            | 0                        | 0                  | 10        | 436   |     |
| 21    |                    | PMC 294                | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 44                     | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1                             | 0                        | 0                  | 2         | 47    |     |
| 22    |                    | MP-1                   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 20                     | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 3                             | 0                        | 0                  | 2         | 25    |     |
| 23    |                    | Signalling and Telecom | Balti                            | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 123        | 0      | 0       | 0                     | 0                     | 0                         | 0            | 4                             | 6                        | 0                  | 0         | 9     | 142 |
| 24    |                    |                        | Chisinau                         | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 123        | 0      | 0       | 0                     | 0                     | 0                         | 0            | 4                             | 2                        | 0                  | 0         | 7     | 136 |
| 25    |                    |                        | Basarabasca                      | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 99         | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 4                        | 0                  | 0         | 13    | 116 |
| 26    | Electrical         | Balti                  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 28         | 0      | 0       | 0                     | 0                     | 0                         | 0            | 5                             | 0                        | 0                  | 13        | 46    |     |
| 27    |                    | Chisinau               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 34         | 0      | 0       | 0                     | 0                     | 0                         | 2            | 3                             | 0                        | 3                  | 9         | 51    |     |
| 28    |                    | Basarabasca            | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 48         | 0      | 0       | 0                     | 0                     | 0                         | 0            | 6                             | 0                        | 0                  | 11        | 65    |     |
| 29    | Ateliers           | GF LVOK                | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 4.8                           | 0                        | 4.8                | 36.6      | 46    |     |
| 30    |                    | SPM                    | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 406          | 0                             | 0                        | 0                  | 0         | 406   |     |
| 31    |                    | CIC                    | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 38                            | 0                        | 0                  | 0         | 38    |     |
| 32    |                    | Admin                  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 9                      | 7             | 2          | 0      | 0       | 31                    | 0                     | 0                         | 0            | 72.6                          | 8.4                      | 5.4                | 1.8       | 137   |     |
| 33    |                    | SATM                   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 54.4                          | 0                        | 0                  | 0         | 54    |     |
| 34    |                    | STF                    | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 35    |                    | SACL                   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 24                    | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 24    |     |
| 36    |                    | SACI                   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 125                    | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 125   |     |
| 37    |                    | PCF                    | 0                                | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 38    |                    |                        | CSE                              | 0                              | 0                              | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 24      | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 24  |
| TOTAL |                    |                        | 0                                | 0                              | 29                             | 0                     | 0                                 | 0             | 0           | 0                    | 0                              | 1,388                  | 352           | 112        | 24     | 24      | 480                   | 1                     | 0                         | 460          | 257                           | 8                        | 19                 | 193       | 3,348 |     |

| ID    | CFM CALATORI           |               | 14 staff groups                  |                                |                                |                       |                                   |              |             |                      |                                |                        |               |            |        |         |                       |                       |                           |              |                               |                          |                    |           |       |     |
|-------|------------------------|---------------|----------------------------------|--------------------------------|--------------------------------|-----------------------|-----------------------------------|--------------|-------------|----------------------|--------------------------------|------------------------|---------------|------------|--------|---------|-----------------------|-----------------------|---------------------------|--------------|-------------------------------|--------------------------|--------------------|-----------|-------|-----|
|       |                        |               | 1A Loco drivers passenger trains | 1B Loco drivers freight trains | 1C Draisine drivers infra mtce | 2 Passenger traincrew | 3 Passenger service and ticketing | 4 ALoco mtce | 4B DMU mtce | 5A Wagon maintenance | 5B Passenger coach maintenance | 6A Track mtce and SACL | 6B Signalling | 6C Electro | 6D CSE | 6E SACL | 7. Traffic management | 8. Traffic operations | 9. Commercial & marketing | 10. Security | 11. Shared (support) services | 12. Corporate management | 13. Administration | 14. Other | Total |     |
| 1     | Stations               | Ocnita        | 0                                | 0                              | 0                              | 0                     | 1                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0.6                           | 0                        | 0.2                | 1.6       | 3     |     |
| 2     |                        | Balti         | 0                                | 0                              | 0                              | 0                     | 3                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1.8                           | 0                        | 0.4                | 1.8       | 7     |     |
| 3     |                        | Ungheni       | 0                                | 0                              | 0                              | 0                     | 3                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1                             | 0                        | 0                  | 2.8       | 7     |     |
| 4     |                        | Chisinau      | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0.6                           | 0                        | 0.4                | 4         | 5     |     |
| 5     |                        | Bender        | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1.6                           | 0                        | 0                  | 1         | 3     |     |
| 6     |                        | Basarabasca   | 0                                | 0                              | 0                              | 0                     | 1                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1.2                           | 0                        | 0                  | 2.6       | 5     |     |
| 7     |                        | Giurgiulesti  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1                             | 0                        | 0                  | 1.8       | 3     |     |
| 8     | Locomotives            | Balti         | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 3            | 0                             | 1.5                      | 14.5               | 19        |       |     |
| 9     |                        | Chisinau      | 0                                | 0                              | 0                              | 0                     | 0                                 | 75           | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 75    |     |
| 10    | Wagons                 | Bender        | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 11    |                        | Basarabasca   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 12    |                        | RV Balti      | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 13    |                        | VCDC-1 Chis   | 0                                | 0                              | 0                              | 355                   | 0                                 | 0            | 0           | 0                    | 170                            | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 3.5                           | 5                        | 0                  | 0         | 24.5  | 558 |
| 14    |                        | Basara VCDR-2 | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 1                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 1     |     |
| 15    |                        | Basara VCD-4  | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 16    |                        | Track mtce    | Ocnita                           | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| 17    | Balti                  |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 18    | Chisinau               |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 19    | Bender                 |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 20    | Basarabasca            |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 21    | PMC 294                |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| 22    | MP-1                   |               | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 23    | Signalling and Telecom |               | Balti                            | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| 24    |                        |               | Chisinau                         | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| 25    | Electrical             |               | Basarabasca                      | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| 26    |                        | Balti         | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 27    |                        | Chisinau      | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 28    |                        | Basarabasca   | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 29    | Ateliers               | GFLVOK        | 0                                | 0                              | 0                              | 3                     | 47                                | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 1.6                           | 0                        | 1.6                | 12.2      | 65    |     |
| 30    |                        | SPM           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 31    |                        | CIC           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 5                             | 0                        | 0                  | 0         | 5     |     |
| 32    |                        | Admin         | 0                                | 0                              | 0                              | 0                     | 6                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 24.2                          | 2.8                      | 1.8                | 0.6       | 35    |     |
| 33    |                        | SATM          | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 6.8                           | 0                        | 0                  | 0         | 7     |     |
| 34    |                        | STF           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 35    |                        | SACL          | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 36    |                        | SACI          | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 37    |                        | PCF           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     |     |
| 38    |                        | CSE           | 0                                | 0                              | 0                              | 0                     | 0                                 | 0            | 0           | 0                    | 0                              | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 0            | 0                             | 0                        | 0                  | 0         | 0     | 0   |
| TOTAL |                        |               | 0                                | 0                              | 0                              | 358                   | 61                                | 0            | 75          | 0                    | 171                            | 0                      | 0             | 0          | 0      | 0       | 0                     | 0                     | 0                         | 4            | 53                            | 3                        | 6                  | 67        | 798   |     |



| ID | CFM ORGANISATIONL UNIT |               | INFRA | CALATORI | MARFA | 4th CO | TOTAL | AS IS | DELTA |
|----|------------------------|---------------|-------|----------|-------|--------|-------|-------|-------|
| 1  | Stations               | Ocnita        | 100   | 3        | 75    | 0      | 179   | 179   | 0     |
| 2  |                        | Balti         | 92    | 7        | 92    | 0      | 191   | 191   | 0     |
| 3  |                        | Ungheni       | 71    | 7        | 58    | 0      | 136   | 136   | 0     |
| 4  |                        | Chisinau      | 112   | 5        | 55    | 0      | 172   | 172   | 0     |
| 5  |                        | Bender        | 28    | 3        | 33    | 0      | 63    | 63    | 0     |
| 6  |                        | Basarabeasca  | 98    | 5        | 77    | 0      | 180   | 180   | 0     |
| 7  |                        | Giurgiulesti  | 41    | 3        | 85    | 0      | 129   | 129   | 0     |
| 8  | Locomotives            | Balti         | 9     | 19       | 189   | 0      | 217   | 217   | 0     |
| 9  |                        | Chisinau      | 3     | 75       | 112   | 0      | 190   | 190   | 0     |
| 10 |                        | Bender        | 0     | 0        | 90    | 0      | 90    | 90    | 0     |
| 11 |                        | Basarabeasca  | 5     | 0        | 217   | 0      | 222   | 222   | 0     |
| 12 | Wagons                 | RV Balti      | 0     | 0        | 284   | 0      | 284   | 284   | 0     |
| 13 |                        | VCDC-1 Chis   | 0     | 558      | 33    | 0      | 591   | 591   | 0     |
| 14 |                        | Basara VCDR-2 | 0     | 1        | 147   | 0      | 148   | 148   | 0     |
| 15 |                        | Basara VCD-4  | 0     | 0        | 161   | 0      | 161   | 161   | 0     |
| 16 | Track mtce             | Ocnita        | 222   | 0        | 0     | 0      | 222   | 222   | 0     |
| 17 |                        | Balti         | 287   | 0        | 0     | 0      | 287   | 287   | 0     |
| 18 |                        | Chisinau      | 215   | 0        | 0     | 0      | 215   | 215   | 0     |
| 19 |                        | Bender        | 145   | 0        | 0     | 0      | 145   | 145   | 0     |
| 20 |                        | Basarabeasca  | 436   | 0        | 0     | 0      | 436   | 436   | 0     |
| 21 |                        | PMC 294       | 47    | 0        | 0     | 0      | 47    | 47    | 0     |
| 22 |                        | MP-1          | 25    | 0        | 0     | 0      | 25    | 25    | 0     |
| 23 | Signalling and Telecom | Balti         | 142   | 0        | 0     | 0      | 142   | 142   | 0     |
| 24 |                        | Chisinau      | 136   | 0        | 0     | 0      | 136   | 136   | 0     |
| 25 |                        | Basarabeasca  | 116   | 0        | 0     | 0      | 116   | 116   | 0     |
| 26 | Electrical             | Balti         | 46    | 0        | 0     | 0      | 46    | 46    | 0     |
| 27 |                        | Chisinau      | 51    | 0        | 0     | 0      | 51    | 51    | 0     |
| 28 |                        | Basarabeasca  | 65    | 0        | 0     | 0      | 65    | 65    | 0     |
| 29 | Ateliers               | GF LVOK       | 46    | 65       | 22    | 0      | 134   | 134   | 0     |
| 30 |                        | SPM           | 406   | 0        | 0     | 0      | 406   | 406   | 0     |
| 31 |                        | CIC           | 38    | 5        | 5     | 0      | 48    | 48    | 0     |
| 32 |                        | Admin         | 137   | 35       | 70    | 0      | 243   | 243   | 0     |
| 33 |                        | SATM          | 54    | 7        | 7     | 0      | 68    | 68    | 0     |
| 34 |                        | STF           | 0     | 0        | 0     | 18     | 18    | 18    | 0     |
| 35 |                        | SACL          | 24    | 0        | 0     | 0      | 24    | 24    | 0     |
| 36 |                        | SACI          | 125   | 0        | 0     | 0      | 125   | 125   | 0     |
| 37 |                        | PCF           | 0     | 0        | 0     | 37     | 37    | 37    | 0     |
| 38 |                        | CSE           | 24    | 0        | 0     | 0      | 24    | 24    | 0     |
|    |                        |               | 3,348 | 798      | 1,812 | 55     | 6,013 | 6,013 | 0     |

## APPENDIX D: CLASSIFICATION AND ALLOCATION OF CFM ASSETS

### D.1 GUIDANCE TABLE

| LAND                |                                                | TEREN                                                    |
|---------------------|------------------------------------------------|----------------------------------------------------------|
| 1                   | Land                                           | Teren                                                    |
| FIXED ASSETS        |                                                | MIJLOACE FIXE                                            |
| 2                   | Water utilities/ Gas utilities                 | Utilitati de apa / Utilitati de gaz                      |
| 3                   | Power network transmission & distribution      | Rețeaua de transport și distribuție a energiei electrice |
| 4                   | Road structures                                | Structuri rutiere                                        |
| 5                   | Engineering structures                         | Structuri de inginerie                                   |
| 6                   | Track, crossings, platforms, switches          | Până, treceri, platforme, comutatoare                    |
| 7                   | Overhead power supply & other HV supply        | Sursă de alimentare de deasupra capului și alte surse HV |
| 8                   | Signalling                                     | Semnalizarea                                             |
| 9                   | Communications                                 | Comunicatii                                              |
| 10                  | Station buildings                              | Clădiri de gară                                          |
| 11                  | Admin buildings                                | Clădiri admin                                            |
| 12                  | Warehouses                                     | Depozite                                                 |
| 13                  | Depots, workshops etc                          | Depouri, ateliere etc                                    |
| 14                  | Garages                                        | Garaje                                                   |
| 15                  | Security cabins and related                    | Cabine de securitate și conexe                           |
| 16                  | Other buildings                                | Alte clădiri                                             |
| 17                  | Hotels, restaurants, commercial property       | Hoteluri, restaurante, proprietate comercială            |
| 18                  | Property (residential)                         | Proprietate (rezidențială)                               |
| 19                  | Railway ambulance and medical facilities       | Ambulanță feroviară și unități medicale                  |
| 20                  | Leisure and cultural facilities                | Facilități de agrement și culturale                      |
| 21                  | Industrial, mining and other track             | Căi industriale, miniere și altele                       |
| 22                  | Other railway related fixed assets             | Alte active fixe legate de calea ferată                  |
| 23                  | Non-core assets                                | Active non-core                                          |
| ROLLING STOCK       |                                                | MATERIAL RULANT                                          |
| 24                  | Locomotives                                    | Locomotive                                               |
| 25                  | Locomotives for track maintenance              | Locomotive pentru intretinerea liniei                    |
| 26                  | EMUs and DMUs                                  | EMU-uri și DMU-uri                                       |
| 27                  | Non operational tractive vehicles              | Vehicule de tracțiune nefuncționale                      |
| 28                  | Passenger coaches                              | Autocare de pasageri                                     |
| 29                  | Wagons                                         | Vagoane                                                  |
| 30                  | Other rolling stock related assets             | Alte active legate de materialul rulant                  |
| PLANT AND EQUIPMENT |                                                | INSTALĂRI ȘI ECHIPAMENTE                                 |
| 31                  | Track maintenance plant and equipment          | Instalații și echipamente de întreținere a pistei        |
| 32                  | Rolling stock maintenance equipment            | Echipamente de intretinere a materialului rulant         |
| 33                  | Signalling - power supply and other equipment  | Semnalizare - alimentare și alte echipamente             |
| 34                  | Telecom plant and equipment                    | Instalatii si echipamente de telecomunicatii             |
| 35                  | Transf. stations, other power plant, equipment | Transf. statii, alte centrale electrice, echipamente     |
| 36                  | IT                                             | ACEASTA                                                  |
| 37                  | Tools - universal and specific                 | Instrumente - universale și specifice                    |
| 38                  | Road vehicles                                  | Vehicule rutiere                                         |
| 39                  | Other plant and equipment                      | Alte instalații și echipamente                           |
| 40                  | Other assets                                   | Alte bunuri                                              |

## D.2 CORRELATION WITH THE NATIONAL ASSET CLASSIFICATION

|    |                                             |                                                                                                                 |                                                          |                                               |
|----|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------|
| 1  | Land                                        | <b>Examples</b>                                                                                                 | Teren                                                    |                                               |
|    | <b>LAND - SUBTOTAL</b>                      |                                                                                                                 | <b>TEREN - SUBTOTAL</b>                                  |                                               |
|    |                                             |                                                                                                                 |                                                          |                                               |
|    | <b>FIXED ASSETS</b>                         |                                                                                                                 | <b>MIJLOACE FIXE</b>                                     | <b>Catalogului mijloacelor fixe categorii</b> |
| 2  | Utilities (water)                           | Seweragege, wastewater structures, pumping stations                                                             | Utilitati de apa / Utilitati de gaz                      | 3                                             |
| 3  | Power network transmission and distribution | Gas utilities, heating, thermal power plant, air conditioning                                                   | Rețeaua de transport și distribuție a energiei electrice | 3, 4                                          |
| 4  | Road and structures                         | Pedestrian paths                                                                                                | Structuri rutiere                                        | 2                                             |
| 5  | Engineering structures                      | Retaining walls                                                                                                 | Structuri de inginerie                                   | 2                                             |
| 6  | Track, crossings, platforms, switches       | Ramps, fencing, iron gate                                                                                       | Până, treceri, platforme, comutatoare                    | 2, 6                                          |
| 7  | Overhead power supply & other HV supply     | -                                                                                                               | Sursă de alimentare de deasupra capului și alte surse HV | 3                                             |
| 8  | Signalling                                  | -                                                                                                               | Semnalizarea                                             | 4                                             |
| 9  | Communications                              | Telecommunication                                                                                               | Comunicatii                                              | 3                                             |
| 10 | Station buildings                           | Passenger buildings                                                                                             | Clădiri de gară                                          | 1                                             |
| 11 | Admin buildings                             | Social buildings, canteen                                                                                       | Clădiri admin                                            | 1                                             |
| 12 | Warehouses                                  | Sand storage, all kind of storage                                                                               | Depozite                                                 | 1                                             |
| 13 | Depots, workshops etc                       | Sheds, technical service, hangars, overhaul and experimental sections, impregnation room, compressor buildings, | Depouri, ateliere etc                                    | 1                                             |
| 14 | Garages                                     | All type of garages                                                                                             | Garaje                                                   | 1                                             |
| 15 | Security cabins and related                 | Guardian cabins, civil defense, fire tanks, fire train                                                          | Cabine de securitate și conexe                           | 5, 4                                          |
| 16 | Other buildings                             | Technical office, luggage, post and manoeuvring sheds                                                           | Alte clădiri                                             | 1                                             |
| 17 | Hotels, restaurants, commercial property    |                                                                                                                 | Hoteluri, restaurante, proprietate comercială            | 1                                             |
| 18 | Property (residential)                      |                                                                                                                 | Proprietate (rezidențială)                               | 1                                             |
| 19 | Railway ambulance and medical facilities    |                                                                                                                 | Ambulanță feroviară și unități medicale                  | 5, 6                                          |
| 20 | Leisure and cultural facilities             |                                                                                                                 | Facilități de agrement și culturale                      | 1, 2                                          |
| 21 | Industrial, mining and other track          |                                                                                                                 | Căi industriale, miniere și altele                       | 2                                             |
| 22 | Other railway related fixed assets          | Passenger benches, schedule board, info tables,                                                                 | Alte active fixe legate de calea ferată                  | 4,6                                           |
| 23 | Non-core assets                             | Landfield, monuments, drainage, fields                                                                          | Active non-core                                          | 2, 4, 7, 8, 9, 16                             |
|    |                                             |                                                                                                                 |                                                          |                                               |

| ROLLING STOCK |                                    |                                            | MATERIAL RULANT                         |      |
|---------------|------------------------------------|--------------------------------------------|-----------------------------------------|------|
| 24            | Locomotives                        |                                            | Locomotive                              | 5    |
| 25            | Locomotives for track maintenance  |                                            | Locomotive pentru intretinerea liniei   | 5    |
| 26            | EMUs and DMUs                      |                                            | EMU-uri și DMU-uri                      | 5    |
| 27            | Non operational tractive vehicles  | Maneuvr machines                           | Vehicule de tracțiune nefuncționale     | 5    |
| 28            | Passenger coaches                  |                                            | Autocare de pasageri                    | 5    |
| 29            | Wagons                             |                                            | Vagoane                                 | 5    |
| 30            | Other rolling stock related assets | Wheels, batteries, engines, boogies, pumps | Alte active legate de materialul rulant | 4, 5 |

| PLANT AND EQUIPMENT |                                                |                                                                        | INSTALAȚII ȘI ECHIPAMENTE                            |               |
|---------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------|---------------|
| 31                  | Track maintenance plant and equipment          | Scales                                                                 | Instalații și echipamente de întreținere a pistei    | 4             |
| 32                  | Rolling stock maintenance equipment            | Welding machines, cranes, wheel lathes                                 | Echipamente de intretinere a materialului rulant     | 4, 5          |
| 33                  | Signalling - power supply and other equipment  |                                                                        | Semnalizare - alimentare și alte echipamente         | 3, 4          |
| 34                  | Telecom plant and equipment                    |                                                                        | Instalatii si echipamente de telecomunicatii         | 4             |
| 35                  | Transf. stations, other power plant, equipment | Diesel agregat                                                         | Transf. statii, alte centrale electrice, echipamente | 4             |
| 36                  | IT and office furnishing                       | Computer, phone, cash registers, video systems, printers, office desks | ACEASTA                                              | 4, 6          |
| 37                  | Tools - universal and specific                 |                                                                        | Instrumente - universale și specifice                | 6             |
| 38                  | Road vehicles                                  | Tractors                                                               | Vehicule rutiere                                     | 4, 5          |
| 39                  | Other plant and equipment                      |                                                                        | Alte instalații și echipamente                       | 6,            |
| 40                  | Other assets                                   | Mud fields, furniture, refrigerators, washing machines                 | Alte bunuri                                          | 4, 6, 7, 8, 9 |

## D.3 CLASSIFICATION OF CFM ASSETS

| Group    | DS     | Track     | Electro | SST     | TCP1    | Loco   | Wagons    | CSE   | GFLVOK | SACI   | SACL   | SMC294 | ATM    | PCF   | STF   | SB     | 60 IS CFM | Subtotal  | %      |
|----------|--------|-----------|---------|---------|---------|--------|-----------|-------|--------|--------|--------|--------|--------|-------|-------|--------|-----------|-----------|--------|
| 1        | 0      | 222       | 26,742  | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 26,963    | 0.44   |
| 2        | 0      | 14,621    | 3,548   | 13,112  | 0       | 0      | 3,198     | 0     | 0      | 0      | 0      | 0      | 145    | 0     | 0     | 51     | 15,030    | 49,703    | 0.81   |
| 3        | 353    | 78,147    | 46,795  | 8,914   | 5,771   | 2,792  | 12,806    | 0     | 0      | 305    | 2,231  | 276    | 6,300  | 0     | 0     | 307    | 17,293    | 182,289   | 2.98   |
| 4        | 0      | 10,652    | 4,164   | 1,722   | 1,499   | 0      | 1,841     | 0     | 0      | 0      | 1,167  | 0      | 476    | 0     | 0     | 0      | 2,511     | 24,032    | 0.39   |
| 5        | 0      | 64,304    | 7,469   | 17,814  | 37      | 0      | 229,554   | 0     | 0      | 19     | 0      | 0      | 21,540 | 0     | 0     | 0      | 62,150    | 402,886   | 6.59   |
| 6        | 0      | 432,706   | 327,666 | 96,451  | 163,888 | 837    | 19,707    | 0     | 0      | 22     | 11     | 0      | 229    | 0     | 0     | 0      | 63,278    | 1,104,794 | 18.08  |
| 7        | 0      | 0         | 0       | 21      | 0       | 0      | 1,010     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,031     | 0.02   |
| 8        | 0      | 7,283     | 1,157   | 690     | 112     | 9,311  | 1,497     | 0     | 0      | 1,753  | 5,342  | 0      | 0      | 999   | 0     | 0      | 1,285     | 29,430    | 0.48   |
| 9        | 0      | 59,277    | 547     | 300     | 102     | 30     | 24,855    | 0     | 0      | 375    | 48     | 88     | 23     | 0     | 0     | 0      | 15,078    | 100,723   | 1.65   |
| 10       | 0      | 29,715    | 2,010   | 4,699   | 986     | 0      | 1,669     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 681       | 39,760    | 0.65   |
| 11       | 0      | 76,860    | 381     | 5,641   | 0       | 0      | 1,087     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 85        | 84,054    | 1.38   |
| 12       | 0      | 35,284    | 1,702   | 1,465   | 1       | 0      | 910       | 0     | 0      | 248    | 0      | 156    | 15     | 0     | 0     | 0      | 1,992     | 41,773    | 0.68   |
| 13       | 0      | 62,737    | 5,415   | 13,542  | 0       | 26     | 1,633     | 0     | 0      | 38     | 0      | 0      | 80     | 0     | 0     | 0      | 20,597    | 104,066   | 1.70   |
| 14       | 0      | 16,015    | 758     | 0       | 877     | 0      | 2,666     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 20,317    | 0.33   |
| 15       | 0      | 3,038     | 1,386   | 4,256   | 0       | 51     | 2,172     | 0     | 0      | 273    | 0      | 0      | 121    | 0     | 0     | 0      | 1,068     | 12,365    | 0.20   |
| 16       | 0      | 50,353    | 1,216   | 10,860  | 5       | 0      | 4,943     | 0     | 0      | 0      | 0      | 0      | 2      | 0     | 0     | 16     | 4,701     | 72,097    | 1.18   |
| 17       | 0      | 902       | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 5         | 908       | 0.01   |
| 18       | 0      | 19,987    | 69      | 0       | 0       | 0      | 78,623    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 7         | 98,686    | 1.62   |
| 19       | 0      | 230       | 0       | 422     | 0       | 0      | 288       | 0     | 0      | 0      | 17     | 0      | 0      | 0     | 0     | 13     | 44        | 1,014     | 0.02   |
| 20       | 0      | 9,945     | 0       | 194     | 0       | 0      | 21        | 0     | 0      | 0      | 18     | 0      | 0      | 0     | 0     | 0      | 0         | 10,177    | 0.17   |
| 21       | 0      | 1,185     | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,185     | 0.02   |
| 22       | 0      | 434       | 0       | 37      | 0       | 0      | 642       | 0     | 0      | 91     | 0      | 0      | 0      | 0     | 0     | 0      | 194       | 1,399     | 0.02   |
| 23       | 0      | 10,517    | 906     | 389     | 39      | 0      | 2,504     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,696     | 16,051    | 0.26   |
| 24       | 0      | 2,981     | 143,730 | 0       | 0       | 0      | 940,939   | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,087,650 | 17.80  |
| 25       | 0      | 12,921    | 0       | 106     | 590     | 0      | 5,695     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 29,451    | 48,764    | 0.80   |
| 26       | 0      | 255,606   | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,405     | 257,011   | 4.21   |
| 27       | 0      | 0         | 12,327  | 0       | 0       | 0      | 11,395    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 23,722    | 0.39   |
| 28       | 0      | 62,667    | 19,870  | 72      | 0       | 0      | 2,125     | 0     | 0      | 0      | 2,113  | 0      | 0      | 0     | 0     | 0      | 353,552   | 440,398   | 7.21   |
| 29       | 0      | 67,905    | 35,571  | 3,883   | 0       | 0      | 136,727   | 5,130 | 0      | 45,650 | 0      | 0      | 2,690  | 0     | 0     | 0      | 355,731   | 653,288   | 10.69  |
| 30       | 14,757 | 9,338     | 8,896   | 3,018   | 2,560   | 22,415 | 162,076   | 0     | 0      | 5,614  | 32     | 3,499  | 146    | 0     | 34    | 278    | 10,013    | 242,677   | 3.97   |
| 31       | 925    | 11,476    | 756     | 526     | 3,440   | 1,669  | 17,120    | 0     | 1,881  | 2,662  | 524    | 0      | 0      | 772   | 43    | 0      | 11,966    | 53,759    | 0.88   |
| 32       | 0      | 39,961    | 16,347  | 9,115   | 1,299   | 1,764  | 30,203    | 0     | 0      | 142    | 529    | 372    | 130    | 91    | 0     | 7      | 31,062    | 131,023   | 2.14   |
| 33       | 0      | 1,272     | 9       | 0       | 0       | 0      | 792       | 0     | 0      | 17     | 20     | 0      | 0      | 0     | 0     | 0      | 1,213     | 3,324     | 0.05   |
| 34       | 210    | 25,171    | 4,248   | 4,611   | 228     | 0      | 6,036     | 0     | 0      | 4,790  | 274    | 181    | 841    | 0     | 0     | 0      | 7,380     | 53,970    | 0.88   |
| 35       | 0      | 9,769     | 12      | 497     | 131     | 1,118  | 1,424     | 0     | 0      | 31     | 59     | 14     | 261    | 20    | 21    | 0      | 7,131     | 20,490    | 0.34   |
| 36       | 100    | 3,735     | 743     | 2,220   | 0       | 23     | 651       | 0     | 0      | 378    | 84     | 1,297  | 0      | 0     | 0     | 7      | 5,475     | 14,713    | 0.24   |
| 37       | 9      | 1,566     | 395     | 100     | 1,388   | 20     | 5,291     | 0     | 1,020  | 997    | 121    | 7      | 0      | 0     | 0     | 0      | 1,765     | 12,679    | 0.21   |
| 38       | 0      | 15,289    | 12,078  | 18,260  | 0       | 210    | 6,522     | 0     | 0      | 0      | 2,105  | 0      | 1,234  | 0     | 46    | 0      | 4,342     | 60,086    | 0.98   |
| 39       | 133    | 8,338     | 1,242   | 1,824   | 158     | 1,336  | 6,504     | 62    | 0      | 1,446  | 0      | 1,330  | 97     | 6     | 0     | 950    | 8,566     | 31,992    | 0.52   |
| 40       | 60     | 93        | 770     | 711     | 192     | 52     | 13,227    | 0     | 0      | 1,201  | 86     | 39     | 24     | 0     | 0     | 15,321 | 4,567     | 36,344    | 0.59   |
| 50       | 1,501  | 155,210   | 101,202 | 18,738  | 27,365  | 11,586 | 89,175    | 82    | 0      | 11,052 | 3,627  | 1,210  | 41,712 | 84    | 974   | 139    | 48,001    | 511,656   | 8.38   |
| Subtotal | 18,046 | 1,667,710 | 790,124 | 244,210 | 210,669 | 53,242 | 1,827,526 | 5,274 | 2,901  | 77,105 | 18,405 | 8,470  | 76,067 | 1,972 | 1,119 | 17,089 | 1,089,316 | 6,109,247 | 100.00 |
| %        | 0.30   | 27.30     | 12.93   | 4.00    | 3.45    | 0.87   | 29.91     | 0.09  | 0.05   | 1.26   | 0.30   | 0.14   | 1.25   | 0.03  | 0.02  | 0.28   | 17.83     | 100.00    |        |

shown in MDL '00s

## D.4 ALLOCATION OF CFM ASSETS

| Group    | CFM-Infrastructure | CFM-Calatori | CFM-Marfa | CFM 4th Company | ATM    | IS CFM  | Unallocated | Group 50 | Subtotal  |        |
|----------|--------------------|--------------|-----------|-----------------|--------|---------|-------------|----------|-----------|--------|
| 1        | 26,963             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 26,963    | 0.44   |
| 2        | 31,280             | 724          | 2,473     | 51              | 145    | 15,030  | 0           | 0        | 49,703    | 0.81   |
| 3        | 142,791            | 3,508        | 12,090    | 307             | 6,300  | 17,293  | 0           | 0        | 182,289   | 2.98   |
| 4        | 19,204             | 353          | 1,487     | 0               | 476    | 2,511   | 0           | 0        | 24,032    | 0.39   |
| 5        | 85,697             | 14,098       | 215,456   | 0               | 25,485 | 62,150  | 0           | 0        | 402,886   | 6.59   |
| 6        | 1,020,744          | 9,153        | 11,391    | 0               | 229    | 63,278  | 0           | 0        | 1,104,794 | 18.07  |
| 7        | 21                 | 1,010        | 0         | 0               | 0      | 0       | 0           | 0        | 1,031     | 0.02   |
| 8        | 16,337             | 1,270        | 9,538     | 999             | 0      | 1,285   | 0           | 0        | 29,430    | 0.48   |
| 9        | 60,737             | 654          | 24,230    | 0               | 23     | 15,078  | 0           | 0        | 100,723   | 1.65   |
| 10       | 39,760             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 39,760    | 0.65   |
| 11       | 82,882             | 0            | 1,087     | 0               | 0      | 85      | 0           | 0        | 84,054    | 1.37   |
| 12       | 38,856             | 721          | 190       | 0               | 15     | 1,992   | 0           | 0        | 41,773    | 0.68   |
| 13       | 81,731             | 0            | 393       | 0               | 80     | 21,862  | 0           | 0        | 104,066   | 1.70   |
| 14       | 17,651             | 2,542        | 123       | 0               | 0      | 0       | 0           | 0        | 20,317    | 0.33   |
| 15       | 9,004              | 1,954        | 217       | 0               | 121    | 1,068   | 0           | 0        | 12,365    | 0.20   |
| 16       | 62,434             | 2,082        | 2,861     | 16              | 2      | 4,701   | 0           | 0        | 72,097    | 1.18   |
| 17       | 0                  | 0            | 0         | 902             | 0      | 5       | 0           | 0        | 908       | 0.01   |
| 18       | 20,056             | 0            | 78,623    | 0               | 0      | 7       | 0           | 0        | 98,686    | 1.61   |
| 19       | 669                | 254          | 34        | 13              | 0      | 44      | 0           | 0        | 1,014     | 0.02   |
| 20       | 0                  | 0            | 0         | 10,177          | 0      | 0       | 0           | 0        | 10,177    | 0.17   |
| 21       | 1,185              | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 1,185     | 0.02   |
| 22       | 562                | 402          | 240       | 0               | 0      | 194     | 0           | 0        | 1,399     | 0.02   |
| 23       | 0                  | 0            | 0         | 16,051          | 0      | 0       | 0           | 0        | 16,051    | 0.26   |
| 24       | 0                  | 0            | 1,087,650 | 0               | 0      | 0       | 0           | 0        | 1,087,650 | 17.79  |
| 25       | 48,764             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 48,764    | 0.80   |
| 26       | 0                  | 255,606      | 0         | 0               | 0      | 1,405   | 0           | 0        | 257,011   | 4.20   |
| 27       | 0                  | 0            | 0         | 23,722          | 0      | 0       | 0           | 0        | 23,722    | 0.39   |
| 28       | 0                  | 440,398      | 0         | 0               | 0      | 0       | 0           | 0        | 440,398   | 7.20   |
| 29       | 0                  | 0            | 653,288   | 0               | 0      | 0       | 0           | 0        | 653,288   | 10.69  |
| 30       | 0                  | 0            | 0         | 0               | 0      | 0       | 242,677     | 0        | 242,677   | 3.97   |
| 31       | 53,759             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 53,759    | 0.88   |
| 32       | 0                  | 0            | 0         | 0               | 0      | 0       | 131,023     | 0        | 131,023   | 2.14   |
| 33       | 3,324              | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 3,324     | 0.05   |
| 34       | 53,970             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 53,970    | 0.88   |
| 35       | 20,490             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 20,490    | 0.34   |
| 36       | 0                  | 0            | 0         | 0               | 0      | 0       | 14,713      | 0        | 14,713    | 0.24   |
| 37       | 0                  | 0            | 0         | 0               | 0      | 0       | 12,679      | 0        | 12,679    | 0.21   |
| 38       | 47,732             | 5,399        | 1,333     | 46              | 1,234  | 4,342   | 0           | 0        | 60,086    | 0.98   |
| 39       | 14,533             | 4,707        | 3,133     | 956             | 97     | 8,566   | 0           | 0        | 31,992    | 0.52   |
| 40       | 7,127              | 8,614        | 4,666     | 15,321          | 24     | 4,567   | 0           | 0        | 40,320    | 0.66   |
| 50       | 0                  | 0            | 0         | 0               | 0      | 0       | 0           | 511,656  | 511,656   | 8.37   |
| Subtotal | 2,008,263          | 753,450      | 2,110,504 | 68,563          | 34,232 | 225,463 | 401,091     | 511,656  | 6,113,223 | 100.00 |
| %        | 32.85              | 12.32        | 34.52     | 1.12            | 0.56   | 3.69    | 6.56        | 8.37     | 100.00    |        |

shown in MDL '00s

| Cont Nr. | Nr. de inventar | Sucursala CFM                               | Tip gospodarie CFM | Future allocation 1-8 |
|----------|-----------------|---------------------------------------------|--------------------|-----------------------|
| 123.2    | 024253          | 02 Statia de cale ferata Basarabasca        | DS4                | 8                     |
| 123.5    | 060017          | 02 Statia de cale ferata Basarabasca        | DS4                | 8                     |
| 123.2    | 022098          | 02 Statia de cale ferata Basarabasca        | DS4                | 8                     |
| 123.3    | 044695          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.2    | 024141          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.9    | 080180          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 045007          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 044691          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 044502          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 044128          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.9    | 70340           | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 42501           | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 47172           | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 47173           | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510202          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510147          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510148          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510112          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510113          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510102          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510133          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510134          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510138          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510106          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510150          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510107          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510105          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510118          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510206          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510209          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510139          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510144          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510108          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510109          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510110          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510149          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510120          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510226          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 044228          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.4    | 055298          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 058315          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 047019          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.4    | 58090           | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 042174          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.1    | 510101          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 042160          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |
| 123.3    | 042126          | 15 Remiza de vagoane fil. A IS Calea Ferata | VCD3               | 8                     |

|       |          |                                                |      |   |
|-------|----------|------------------------------------------------|------|---|
| 123.3 | 042169   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 042166   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 042172   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 044383   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 044310   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 044693   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 044816   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.2 | 022010   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 058470   | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57336005 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57314001 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 56339011 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339012 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339013 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339016 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339017 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57333001 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339006 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339007 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339008 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339009 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57339010 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57346002 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57334007 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57355016 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.4 | 57611001 | 15 Remiza de vagoane fil. A IS Calea Ferata    | VCD3 | 8 |
| 123.3 | 044436   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.9 | 044122   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.9 | 044131   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 046336   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 044349   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 046334   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 046337   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058316   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 050006   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 050028   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 050032   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 050005   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 044112   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 058200   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 050035   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058302   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 058104   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.4 | 058101   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058335   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058332   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058323   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.3 | 058325   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.2 | 024006   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |
| 123.9 | 044221   | 16 Sectia de Intretinere a Caii Ferate Basarab | SIC5 | 8 |

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[illegible]

[illegible]

[illegible]

|       |        |                                                 |      |   |
|-------|--------|-------------------------------------------------|------|---|
| 123.3 | 044050 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.3 | 044222 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010250 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.3 | 070046 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.2 | 20011  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010049 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.2 | 024203 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.2 | 024094 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010158 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010326 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010004 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010989 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010460 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010079 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010323 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010259 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010786 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010059 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010010 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10040  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10042  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10031  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010263 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010053 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010042 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010046 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10023  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010011 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010037 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010003 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010065 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010005 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010261 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010252 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010598 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010115 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010313 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010060 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010440 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010247 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010035 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10030  | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010011 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 010066 | 16 Sectia de Intretinere a Caii Ferate Basarab  | SIC5 | 8 |
| 123.1 | 10029  | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.1 | 010004 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.1 | 010333 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.1 | 10011  | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.1 | 010032 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.1 | 010033 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |

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|       |        |                                                 |      |   |
|-------|--------|-------------------------------------------------|------|---|
| 123.3 | 044710 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044712 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044203 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044742 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044743 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044729 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044713 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.3 | 044726 | 17 Sectia de intretinere a caii Bender fil.IS C | SIC3 | 8 |
| 123.2 | 024013 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 049027 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 022005 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030222 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030221 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030223 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030225 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030227 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 024008 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 042027 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 10150  | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010029 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010058 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010035 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010009 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010027 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010246 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010028 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010305 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 024394 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010090 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010029 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010088 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.5 | 093027 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 048101 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 070205 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 070204 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 070203 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.1 | 010004 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 024095 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030013 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 024124 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030016 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.2 | 024123 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 044663 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 044498 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 042228 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030235 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030234 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030219 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030039 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.3 | 030037 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |

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|       |          |                                          |      |   |
|-------|----------|------------------------------------------|------|---|
| 123.4 | 56631179 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56627108 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56636141 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56635109 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56637074 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630152 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56637085 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56636142 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56639027 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56637117 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632222 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628144 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56631229 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56633044 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628043 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56626041 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56633189 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56629095 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632214 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630039 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56629152 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632217 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56633089 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56629190 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56635081 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56633170 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632175 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56629188 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628138 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628118 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56627053 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628123 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632197 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56629100 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56634090 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56628120 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56626094 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632041 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630145 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630143 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56634083 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630206 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632211 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56638054 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56631195 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56631208 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56632174 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56630193 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56642006 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |
| 123.4 | 56642044 | 18 Sectia de intretinere a caii Chisinau | SIC1 | 8 |

|       |          |                                                 |      |   |
|-------|----------|-------------------------------------------------|------|---|
| 123.4 | 56632198 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56639087 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56630191 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56643072 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56644012 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56645026 | 18 Sectia de intretinere a caii Chisinau        | SIC1 | 8 |
| 123.4 | 56646025 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.4 | 56646038 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.4 | 56647041 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030027   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030062   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030076   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030030   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030066   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030051   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030035   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030078   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030081   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030073   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030085   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030070   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030003   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030074   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030020   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030016   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030038   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030116   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030041   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 046001   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.9 | 982099   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.1 | 010004   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044863   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044168   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 040071   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044497   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044305   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044308   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 043288   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044351   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044289   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044294   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044353   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044293   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.1 | 010002   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 042207   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030114   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030115   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030133   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030130   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 030116   | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |

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|       |        |                                                 |      |   |
|-------|--------|-------------------------------------------------|------|---|
| 123.9 | 060144 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.9 | 060143 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.9 | 060122 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 044147 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 042024 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.3 | 070032 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024233 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024238 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024232 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024236 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 020266 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024243 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 020022 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024242 | 19 Sectia de intretinere a caii Balti fil.IS CF | SIC2 | 8 |
| 123.2 | 024231 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024228 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024229 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024235 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024234 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024230 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 024208 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040068 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040071 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040067 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040069 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040078 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 040065 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.2 | 020021 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010297 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010328 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 042119 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.3 | 042131 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010290 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010291 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010300 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010600 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010294 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010296 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010287 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010288 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010437 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010603 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010438 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010604 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010601 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010286 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010292 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010785 | 20 Sectia de semnalizare si telecomunicati B    | SST2 | 8 |
| 123.1 | 010301 | 21Sec. de semnalizare si telecomunicatii Ch     | SST1 | 8 |
| 123.3 | 058549 | 21Sec. de semnalizare si telecomunicatii Ch     | SST1 | 8 |

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|       |         |                                              |       |   |
|-------|---------|----------------------------------------------|-------|---|
| 123.2 | 024200  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.2 | 024313  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.2 | 024314  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010006  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010077  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010013  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010008  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010085  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.3 | 070024  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010434  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010458  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010314  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010249  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010055  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010436  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010329  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010306  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010238  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010334  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010299  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010009  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010079  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010093  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.1 | 010599  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.2 | 022006  | 21Sec. de semnalizare si telecomunicatii Ch  | SST1  | 8 |
| 123.3 | 060028  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 049004  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044458  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044585  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.5 | 093012  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 093046  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 47156-1 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 47156-3 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 47156-2 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 20010   | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.9 | 082100  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.9 | 080195  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.9 | 080076  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.9 | 082201  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044105  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044103  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044624  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044668  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044817  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 058569  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044500  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.4 | 050043  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 058525  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 030036  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044258  | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |

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|-------|--------|----------------------------------------------|-------|---|
| 123.3 | 042208 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 042216 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 042209 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 044177 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.4 | 042036 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 042124 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.4 | 042035 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 042168 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.3 | 042165 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 024013 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 024005 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 024007 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 024011 | 29 Sec.de Alimentare cu energie electrica Ch | SAEE1 | 8 |
| 123.2 | 24395  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24397  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24415  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24416  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24408  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24401  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24409  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24410  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24413  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24411  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24398  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 24396  | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024125 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024076 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024004 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024006 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024009 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024066 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024067 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024068 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024069 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024070 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024071 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024072 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024073 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024074 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024075 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024077 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024078 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024053 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024054 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024055 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024056 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024057 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024058 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024059 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |
| 123.2 | 024060 | 30 Serviciul de ATM Fil IS CFM               | ATM   | 8 |

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|-------|---------|--------------------------------|-----|---|
| 123.2 | 024061  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024062  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024063  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024064  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024065  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24407   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24399   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24400   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24403   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24405   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24414   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24406   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 24402   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030004  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 040062  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 040063  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 042125  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 040076  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510328  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024213  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030119  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510158  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510329  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510126  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510330  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510147  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510325  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510136  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510121  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510115  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510163  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510312  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510135  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510160  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510149  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510146  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510153  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510129  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510130  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510122  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510300  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510120  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510145  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510125  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510138  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510133  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510148  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510139  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510137  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 0510118 | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |

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|-------|---------|--------------------------------|-----|---|
| 123.1 | 510116  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510140  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510166  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510134  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510161  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510162  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510150  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510124  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510132  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510131  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510156  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510127  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510128  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510123  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510164  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510018  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510151  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510114  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510155  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 0510143 | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510327  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510341  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.1 | 510333  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024049  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024046  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044579  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044139  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044950  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044080  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044079  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044078  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044077  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030034  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030277  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044186  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044955  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 040339  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030013  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 044167  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 030052  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.9 | 060141  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 042215  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 058537  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 058468  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.2 | 024207  | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 48339   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 48336   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 48337   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 48338   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |
| 123.3 | 48333   | 30 Serviciul de ATM Fil IS CFM | ATM | 8 |

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|-------|----------|-----------------------------------------------|-------|---|
| 123.3 | 048098   | 30 Serviciul de ATM Fil IS CFM                | ATM   | 8 |
| 123.3 | 042138   | 30 Serviciul de ATM Fil IS CFM                | ATM   | 8 |
| 123.3 | 042118   | 30 Serviciul de ATM Fil IS CFM                | ATM   | 8 |
| 123.3 | 042233   | 30 Serviciul de ATM Fil IS CFM                | ATM   | 8 |
| 123.3 | 042116   | 30 Serviciul de ATM Fil IS CFM                | ATM   | 8 |
| 123.4 | 10030    | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.2 | 010013   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.1 | 010015   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.1 | 010114   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.3 | 030017   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.9 | 082135   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.9 | 082141   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.9 | 082139   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.9 | 082126   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093022   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093019   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093004   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093029   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093009   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.5 | 093046   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57245007 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57252023 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57255024 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57248005 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57259028 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 57245033 | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.2 | 024137   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 51065    | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 50068    | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.3 | 045250   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058053   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.3 | 040045   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058105   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058040   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058039   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058092   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058052   | 31 Sec.de alimentare cu energie electrica Bas | SAEE2 | 8 |
| 123.4 | 058086   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 044073   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.2 | 024011   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 049065   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058129   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 058028   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058051   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058012   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058011   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058014   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.4 | 058005   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 058700   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 058701   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |

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|-------|---------|----------------------------------------------|------|---|
| 123.3 | 042078  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.1 | 010033  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.1 | 010031  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 024041  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044105  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044489  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044484  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 024134  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42304   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42705   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42055   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42504   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42057   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42061   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 42503   | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 042225  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 042207  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 024004  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 024003  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044150  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 020019  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 090001  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 047005  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 024147  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 080014  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 080015  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.4 | 058061  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 060099  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 044204  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 060156  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 022092  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 022091  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 022136  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 022108  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.2 | 022138  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 043319  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 043320  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 060071  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 070015  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044068  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044087  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044125  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044124  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044759  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 044005  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 042210  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.9 | 093001  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 048106  | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 47149-1 | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |
| 123.3 | 47149-2 | 32 Sec.de semnalizare si telecomunicatii Bal | SST3 | 8 |

|       |          |                                               |       |   |
|-------|----------|-----------------------------------------------|-------|---|
| 123.3 | 048104   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 048004   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 048001   | 32 Sec.de semnalizare si telecomunicatii Bal  | SST3  | 8 |
| 123.3 | 048010   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 048007   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 058619   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.2 | 024001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 047022   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049807   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049823   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 042106   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 048828   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044046   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.1 | 010001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044006   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 047044   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049017   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049028   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049018   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049039   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049042   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049056   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.1 | 010143   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049030   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 049025   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.9 | 080001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044335   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044010   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044234   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044072   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 044071   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 040017   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 040015   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.3 | 040103   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 056031   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.2 | 024206   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057104   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057106   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057105   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057108   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 57347006 | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 058001   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057418   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057060   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 042104   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057047   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057048   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.4 | 057053   | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |

[illegible]

|       |        |                                               |       |   |
|-------|--------|-----------------------------------------------|-------|---|
| 123.3 | 030236 | 35 Sec. de alimentare cu energia electrica Ba | SAEE3 | 8 |
| 123.2 | 020022 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 022007 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 022031 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 022030 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 022018 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 042050 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 042143 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044150 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 024017 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 046120 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.1 | 010054 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 060054 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 060073 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044460 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044466 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030200 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 049001 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044733 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044745 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 042201 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044914 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 046305 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 046304 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 044769 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030043 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030006 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.2 | 024011 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030005 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 043001 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 043002 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030044 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030055 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 030007 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 042013 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060063 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060062 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060061 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060060 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060070 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 060068 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.1 | 010022 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.1 | 010152 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.1 | 010117 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.1 | 010004 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 010009 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.9 | 010008 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 049164 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 049032 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |
| 123.3 | 049033 | 40 Trenul de constructie a podurilor N 1      | TCP1  | 8 |

|       |        |                                               |      |   |
|-------|--------|-----------------------------------------------|------|---|
| 123.3 | 042009 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 042010 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 042202 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 040001 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 044126 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 058576 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 058528 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.3 | 058466 | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.9 | 70283  | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.9 | 70299  | 40 Trenul de constructie a podurilor N 1      | TCP1 | 8 |
| 123.9 | 70289  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70290  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70291  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70280  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70270  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70271  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70294  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70275  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70276  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 70295  | 49 Statia de cale ferata Djurdjulesti         | DS5  | 8 |
| 123.9 | 060084 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060080 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060211 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060212 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060213 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060214 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060215 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060216 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060217 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060218 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.2 | 22005  | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.2 | 22054  | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.1 | 010001 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 049047 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044095 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044089 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 070153 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044735 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044734 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 040338 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.4 | 058004 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.4 | 057156 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.1 | 510001 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044192 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 046067 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.1 | 510104 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.3 | 044236 | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 70343  | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 70266  | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 70267  | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |

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|       |          |                                               |      |   |
|-------|----------|-----------------------------------------------|------|---|
| 123.9 | 060226   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060227   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060228   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060229   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060264   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060263   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060250   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060262   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 060261   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070231   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070240   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070232   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070239   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070243   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070242   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.5 | 070241   | 51 Sectia de intertinere a caii ferate Ocnita | SIC6 | 8 |
| 123.9 | 70281    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70282    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70300    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70301    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70277    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70278    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70279    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70296    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70297    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70298    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060165   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060166   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060173   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060167   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060169   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 060161   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70269    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 70292    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.1 | 010018   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.1 | 010015   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.1 | 010014   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.1 | 010016   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.2 | 024003   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 080243   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 080242   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.9 | 080241   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.4 | 58011    | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.4 | 058010   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.4 | 058009   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.3 | 060003   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.3 | 060004   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.5 | 060016   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.2 | 024002   | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |
| 123.4 | 57353013 | 55 Depoul de vagoane Basarabasca              | VCD4 | 8 |

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|       |        |                                   |      |   |
|-------|--------|-----------------------------------|------|---|
| 123.9 | 070119 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070118 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070117 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070116 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070138 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070137 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070136 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070135 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070134 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070133 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 070122 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024006 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 044396 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 040001 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 044057 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 044061 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 044054 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024107 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024072 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024002 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024093 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024074 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.1 | 010071 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024004 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 024003 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021012 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021003 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021103 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021019 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021007 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.2 | 021009 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.2 | 024507 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.2 | 024422 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 042022 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.9 | 91013  | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.5 | 910090 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |

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| 123.5 | 010001   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.1 | 010002   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.1 | 010010   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 046200   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 093033   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 049002   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 044683   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 044199   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |

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| 123.9 | 080231  | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.2 | 022043  | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 047034  | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.9 | 58003500 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.9 | 58003159 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005031 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005035 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005103 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005160 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.9 | 58005128 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005041 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.9 | 58005193 | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
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| 123.3 | 041033   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |
| 123.3 | 043100   | 55 Depoul de vagoane Basarabeasca | VCD4 | 8 |

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| 123.3 | 040028 | 55 Depoul de vagoane Basarabeasca | VCD4   | 8 |
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| 123.3 | 040039 | 55 Depoul de vagoane Basarabeasca | VCD4   | 8 |
| 123.3 | 040040 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040031 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040026 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040025 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040024 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040023 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040034 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040032 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 040022 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 049062 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 049085 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044086 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044024 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044768 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044757 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 043216 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 043032 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 041004 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044037 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044198 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 058575 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 058427 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044824 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.9 | 093030 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044299 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 043279 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 044526 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048072 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048074 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048039 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047810 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047808 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047821 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047815 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |

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| 123.3 | 047013  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
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| 123.3 | 047016  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047028  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048130  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047805  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048041  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 0480780 | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048606  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048073  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048045  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 041032  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
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| 123.3 | 047015  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 47031   | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048077  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
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| 123.3 | 048002  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048123  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048018  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048120  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048125  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047002  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 047002  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048009  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.9 | 082178  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048075  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 048112  | 57 Statia masinii de cale nr.294  | SMC294 | 8 |
| 123.3 | 080007  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044345  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044069  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044222  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044223  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044788  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044796  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
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| 123.3 | 044792  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044790  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044784  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044787  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044786  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044785  | 59 Statia de calea ferata Ribnita | DS8    | 8 |
| 123.3 | 044309  | 60 IS Calea Ferata din Moldova    | XXX?   | 8 |
| 123.3 | 044308  | 60 IS Calea Ferata din Moldova    | XXX?   | 8 |
| 123.3 | 044241  | 60 IS Calea Ferata din Moldova    | XXX?   | 8 |
| 123.3 | 044242  | 60 IS Calea Ferata din Moldova    | XXX?   | 8 |
| 123.3 | 044243  | 60 IS Calea Ferata din Moldova    | XXX?   | 8 |

|       |          |                                |      |   |
|-------|----------|--------------------------------|------|---|
| 123.2 | 026027   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 026028   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060033   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58020538 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58020486 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58020543 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003634 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003578 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003581 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003567 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003629 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003571 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003572 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003604 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003605 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003615 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003622 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 58003624 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080018   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080016   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080017   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010003   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048119   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047008   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049151   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048010   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044113   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060053   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060057   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060078   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060077   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060076   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060075   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060074   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042297   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042299   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042298   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043145   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042130   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042195   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042025   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042024   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042027   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042026   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041037   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041036   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042115   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042116   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042185   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042051   | 60 IS Calea Ferata din Moldova | XXX? | 8 |

|       |        |                                |      |   |
|-------|--------|--------------------------------|------|---|
| 123.3 | 042044 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042050 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042049 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042048 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010011 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010013 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042296 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010292 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010293 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57025  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57023  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57235  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57260  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57300  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 57316  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 044005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 044067 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 044028 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 044109 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044034 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044008 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044027 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044009 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044228 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060057 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060078 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060180 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080253 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070016 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070135 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070136 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082166 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070041 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070040 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070039 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070038 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070037 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070036 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070035 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070034 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010101 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048040 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049801 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049811 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046795 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 026024 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

|       |        |                                |      |   |
|-------|--------|--------------------------------|------|---|
| 123.2 | 026026 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 026025 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080256 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058086 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024226 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 24486  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 24487  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 24488  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070159 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049035 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049031 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042200 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044202 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044672 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030086 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 093017 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049057 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030230 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030229 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030213 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030203 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030214 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030201 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070113 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082121 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082120 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 91002  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046799 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010032 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044169 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044131 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010017 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010199 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046009 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046797 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024149 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046794 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046791 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049043 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060043 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046796 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080233 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049016 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041006 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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|-------|--------|--------------------------------|------|---|
| 123.3 | 044764 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049822 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049818 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047024 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047027 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 080004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045256 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046798 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048107 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 48247  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047017 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041023 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041022 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044772 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070077 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044191 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060049 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049079 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049078 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044789 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044797 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044795 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044793 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044791 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044780 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044783 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044782 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044781 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049055 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049061 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 023013 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 023003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 24059  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058046 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049077 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080235 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082174 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082173 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082172 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024015 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024294 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080018 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022101 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022104 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022103 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022115 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022133 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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|-------|--------|--------------------------------|------|---|
| 123.2 | 030003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 030001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 030004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070160 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044303 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044302 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044301 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 044758 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044300 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044128 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044015 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 022137 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042161 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046009 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046008 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046011 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046006 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046010 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042117 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040016 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043144 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042202 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042201 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042200 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042204 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010182 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024003 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024207 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040050 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 091001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040020 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044180 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040041 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040042 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040030 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 040029 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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|-------|--------|--------------------------------|------|---|
| 123.5 | 060008 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 060006 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 060007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024020 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042289 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042291 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042290 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042287 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042288 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042286 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044045 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044043 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049082 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 082157 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047040 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 24585  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042080 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042103 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044401 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024092 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024001 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024105 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044032 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060040 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060050 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060066 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044434 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044433 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044483 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024201 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010008 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010013 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010014 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043030 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 093056 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045683 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 093063 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010059 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044233 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044232 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044010 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.3 | 044689   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 042219   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042221   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044440   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030005   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 093020   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 22757    | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 22756    | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 22752    | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 22754    | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044315 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044186 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044664 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.4 | 050031 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 047002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.3 | 048115   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.1 | 010005   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 024088   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.4 | 56680010 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 56680012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.4 | 56676060 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.4 | 56686019 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.4 | 56684036 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 56673049 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 56674050 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.4 | 56681044 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044014   | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 022154   | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.2 | 022141 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 024361 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 022112 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.9 | 082176 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.1 | 010055 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 042205 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 024005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070155 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058033 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.3 | 0481240 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048122  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047006  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048014  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046802  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046803  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046016  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044230  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044226  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044225  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044224  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044229  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044228  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044227  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047023  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 048044  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047817  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 048046  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 047016  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060054  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010021  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010558  | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.9 | 082117 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058110 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 050030 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058111 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058120 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058236 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058107 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058028 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046800 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042030 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042031 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042034 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042080 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042038 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042039 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042035 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042037 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044170 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042205 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042204 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042085 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070138 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010189 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010008 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.2 | 024014 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042207 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080224 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 080249 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047006 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 048100 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 48239  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 048177 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047018 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 47204  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045252 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 044133 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044137 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044136 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043021 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.3 | 044029 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044028 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043009 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043006 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044042 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043004 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044027 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044030 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044952 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044956 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044453 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044245 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044244 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044787 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045757 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044270 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044667 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044044 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044043 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 043063 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044268 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044135 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 044715 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 044719 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047012 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047007 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 045253 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 48050  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045255 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044770 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044718 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 045262 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 046202 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 080005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044257 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 046204 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060095 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060181 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.9 | 060187 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.9 | 060239 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060238 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060243 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 2      | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060265 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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| 123.5 | 070210 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042020 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 024200 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.4 | 058002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049052 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049051 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 046804 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 058547 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 058708 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 049072 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.5 | 070214 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060190 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 060059 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060017 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060027 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.3 | 060061 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70287  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70288  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060071 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.9 | 70274  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 070217 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060195 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060194 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060191 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 058707 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70303  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70304  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70284  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70285  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70286  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70302  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 70272  | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060249 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060245 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060247 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060248 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060267 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060266 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060269 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060125 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060126 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060139 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060140 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060135 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060136 | 60 IS Calea Ferata din Moldova | XXX? | 8 |

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|-------|--------|--------------------------------|------|---|
| 123.9 | 060137 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060179 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060131 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060132 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060133 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060134 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060123 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 060124 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 058580 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.9 | 070158 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.5 | 060014 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.1 | 010102 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044085 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042112 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044752 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042113 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042400 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042009 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042210 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044262 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042131 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042147 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 042021 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 044727 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 030005 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.2 | 030002 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047026 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047029 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 047031 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041024 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 041014 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
| 123.3 | 049826 | 60 IS Calea Ferata din Moldova | XXX? | 8 |
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| 123.9 | 070087 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
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| 123.9 | 070089 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 070090 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 070091 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
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| 123.9 | 070099 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 070112 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 070111 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 070110 | 61 Depou Vagoane Calatori      | VCD1 | 8 |

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|-------|----------|---------------------------|------|---|
| 123.9 | 070109   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070108   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070107   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070106   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070105   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070104   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070103   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070102   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070101   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 070100   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.1 | 010019   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.1 | 010009   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 024008   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 024010   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.1 | 010002   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044032   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044053   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044054   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044105   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 57367003 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 57366011 | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.4 | 57366009 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 57365005 | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.4 | 57367004 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 57369004 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 056849   | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.1 | 010114   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 048096   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 049077   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 043364   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044702   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044131   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022159   | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.2 | 022146   | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.2 | 022111   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022132   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022124   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022078   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022069   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022079   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022048   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022049   | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022062   | 61 Depou Vagoane Calatori | VCD1 | 8 |

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| 123.2 | 022055 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022061 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022130 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022113 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022065 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022074 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022118 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022114 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022097 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022131 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022107 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022102 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022150 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022109 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022127 | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.3 | 058642 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 042015 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044278 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044374 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044290 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044276 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044282 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044277 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044200 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044129 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 080022 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 046779 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 47110  | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 47109  | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 47108  | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 47107  | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044446 | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.3 | 044018 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044113 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044109 | 61 Depou Vagoane Calatori | VCD1 | 8 |
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| 123.3 | 044111 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044110 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 044013 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 058001 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 058005 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.4 | 058003 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.1 | 010176 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.1 | 010013 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 48262  | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.9 | 082119 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 047106 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022162 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 022160 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.2 | 024001 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044118 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 044119 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 041005 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 047042 | 61 Depou Vagoane Calatori | VCD1 | 8 |
| 123.3 | 042007 | 61 Depou Vagoane Calatori | VCD1 | 8 |

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| 123.3 | 041030   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 041029   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 041028   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040121   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044590   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 049005   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 042042   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 049001   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.9 | 060240   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 070154   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044750   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044261   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044033   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 48266    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 47226    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 48259    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 48258    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 047010   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 47225    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 042033   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 042034   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 042030   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040041   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 042019   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044276   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 48163    | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 048105   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 048129   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 048128   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 047004   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 080010   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 047020   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 047021   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 044353   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.4 | 56848017 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.4 | 56849018 | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040002   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040001   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040019   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040018   | 61 Depou Vagoane Calatori      | VCD1 | 8 |
| 123.3 | 040010   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 040011   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049011   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.1 | 010002   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.9 | 080222   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049054   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049069   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049019   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049020   | 71 pitalul Feroviar st. Bender | SB   | 8 |
| 123.3 | 049041   | 71 pitalul Feroviar st. Bender | SB   | 8 |

|       |          |                                               |      |   |
|-------|----------|-----------------------------------------------|------|---|
| 123.3 | 049029   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080216   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080208   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080209   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080215   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 082136   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 043108   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080002   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080003   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 082164   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049074   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049075   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080013   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080011   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080010   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080009   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080008   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080007   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049083   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049076   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049073   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 70056    | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080002   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.3 | 049037   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080001   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080232   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080234   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 080100   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 070078   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 082168   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.5 | 080047   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.9 | 082160   | 71 pitalul Feroviar st. Bender                | SB   | 8 |
| 123.4 | 57289016 | 75 CENTRUL SANITAR EPIDEMIOLOGIC              | CSE  | 8 |
| 123.9 | 044469   | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 044746   | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 049050   | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 049015   | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.2 | 024008   | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56740019 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56738016 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56741020 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56744009 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56745009 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56743001 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56728048 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56733027 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56731018 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56726024 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56735008 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.4 | 56728050 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |



|       |         |                                               |      |   |
|-------|---------|-----------------------------------------------|------|---|
| 123.9 | 070004  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 070003  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 070002  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 070011  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 070006  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 080229  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 080252  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 080020  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 080211  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 049084  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 044001  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 040046  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 042023  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 070042  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 080106  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060069  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 060044  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060189  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 060056  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 0600790 | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060064  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060203  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060204  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
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| 123.9 | 060206  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060207  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060208  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060209  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.9 | 060210  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.5 | 070226  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.5 | 070227  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.5 | 070228  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.5 | 070229  | 78 Sectia Administrare Constructii Infrastruc | SACI | 8 |
| 123.3 | 060052  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 060055  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 060082  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 060081  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 060080  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.5 | 070216  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 044669  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 042070  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 042056  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 042043  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.9 | 080254  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 042043  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.9 | 080255  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.2 | 024001  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.3 | 044235  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.1 | 010070  | 79 Sectia administrare constructii locale     | SACL | 8 |
| 123.2 | 024055  | 79 Sectia administrare constructii locale     | SACL | 8 |

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| 123.3 | 049046 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 048111 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044018 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042116 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042001 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 030210 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 030208 | 79 Sectia administrare constructii locale | SACL | 8 |
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| 123.3 | 030036 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.5 | 093066 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 41036  | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 058711 | 79 Sectia administrare constructii locale | SACL | 8 |
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| 123.3 | 030231 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044162 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044033 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044586 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042024 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042025 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 041012 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042003 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 030211 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044657 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044243 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 058605 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 058709 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 049070 | 79 Sectia administrare constructii locale | SACL | 8 |
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| 123.3 | 044673 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044738 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042307 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 042140 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 030232 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 044621 | 79 Sectia administrare constructii locale | SACL | 8 |
| 123.3 | 058314 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.3 | 050003 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.3 | 050004 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060148 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060149 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060150 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060153 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060154 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060155 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |
| 123.9 | 060151 | 80 Palatul de Cultura a Feroviarilor      | PCF  | 8 |

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|-------|--------|--------------------------------------|-----|---|
| 123.9 | 060152 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.3 | 044622 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.9 | 082127 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.3 | 046325 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.3 | 042010 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.3 | 041242 | 80 Palatul de Cultura a Feroviarilor | PCF | 8 |
| 123.3 | 030217 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 046326 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044169 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044992 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044993 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044994 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042200 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 049005 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041002 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041031 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041018 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041025 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041003 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 041026 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042012 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042209 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042014 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 060001 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 058308 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 058306 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 049044 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 049045 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044288 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044011 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044249 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044045 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044017 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044016 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044256 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044114 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044114 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044704 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044115 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 044200 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.1 | 010006 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042015 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042017 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.3 | 042016 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060106 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060009 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060003 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060019 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060020 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |
| 123.9 | 060011 | 90 DEPOUL DE LOCOMOTIVE DIN BAS      | TC3 | 8 |

|       |        |                                 |     |   |
|-------|--------|---------------------------------|-----|---|
| 123.9 | 060023 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060024 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060015 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060022 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060025 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060006 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060007 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060008 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060010 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060101 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060102 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060103 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060104 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060105 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060107 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060110 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060111 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060021 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060001 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060002 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060004 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060005 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060012 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060013 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060014 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060108 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 042003 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 042004 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.9 | 060018 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.2 | 024009 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 040044 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 040043 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 040049 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 040042 | 90 DEPOUL DE LOCOMOTIVE DIN BAS | TC3 | 8 |
| 123.3 | 058546 | 91 Scoala tehnica feroviara     | STF | 8 |
| 123.3 | 058646 | 91 Scoala tehnica feroviara     | STF | 8 |
| Total |        |                                 |     |   |

| Denumirea activelor/mijl. Fixe                                              | Nr. Grupei speciale pentru descriere | Valoarea uzurabila initiala |
|-----------------------------------------------------------------------------|--------------------------------------|-----------------------------|
| "PLAUEN"ingradirea parcarii a trenului de incendii si acoperirea drumurilor | 50                                   | 91,885.00                   |
| *БОЛГАРКА*                                                                  | 50                                   | 1,684.00                    |
| .ЕРХНЕЕ СТРОЕНИЕ ПУТИ СТ-БЕНДЕРЫ -I                                         | 50                                   | 1,211,445.00                |
| 0СКАТОПОДЪЕМНИК РЕЕЧНЫЙ А-1874                                              | 50                                   | 306,515.00                  |
| 0ЕМКОСТЬ ДЛЯ К-ТЫ                                                           | 50                                   | 5,541.00                    |
| 0НАБОР КУХОН. МЕБЕЛИ                                                        | 50                                   | 3,925.00                    |
| 0КОММУТАТОР УД-20                                                           | 50                                   | 2,600.00                    |
| 0КОМПРЕССОР ДЛЯ А/М КАМАЗ                                                   | 50                                   | 4,626.00                    |
| 0РАДИОСТАНЦИИ МАНЕВРОВЫЕ 71 РТС-А2-4М - 2 шт.                               | 50                                   | 7,220.00                    |
| 0РАДИОСТАНЦИЯ КР-8 НА ПУТЕВОЙ МАШИНЕ                                        | 50                                   | 6,500.00                    |
| 0РИХТОВЩИК                                                                  | 50                                   | 1,608.00                    |
| 0БЕНЗОАГРЕГАТ АБ-2                                                          | 50                                   | 4,340.00                    |
| 0БКА "ЭКСПРЕСС-2А-Б" С ПЕЧАТЬЮ                                              | 50                                   | 4,877.00                    |
| 0БКА "ЭКСПРЕСС-2А-Б" С ПЕЧАТЬЮ                                              | 50                                   | 4,877.00                    |
| 0ДОМ БР ПУТИ 1461+554 КМ СТ НОВОСОВ                                         | 50                                   | 157,584.00                  |
| 0ДОМ БР ПУТИ 1484+000 КМ ТИР-БЕНД                                           | 50                                   | 137,886.00                  |
| 0ДОМ БР ПУТИ 1488+893 КМ ТИР-БЕНД                                           | 50                                   | 196,980.00                  |
| 0ДОМ БР ПУТИ 1492+800 КМ СТ БЕНДЕРЫ                                         | 50                                   | 357,847.00                  |
| 0ДОМ БР ПУТИ 1494+530 КМ СТ БЕНДЕРЫ                                         | 50                                   | 277,186.00                  |
| 0ДОМ БР.ПУТИ 1476+574 НОВОС.-ТИРАСПОЛЬ                                      | 50                                   | 196,980.00                  |
| 0ДОМ ДОМ БР ПУТИ 1451+993 КМ КУЧУРГАН НОВОС                                 | 50                                   | 144,452.00                  |
| 0ДОМ ДОМ БР ПУТИ 1452+056 КМ КУЧУРГАН НОВОС                                 | 50                                   | 99,094.00                   |
| 0ДОМ ДОМ БР ПУТИ 1460+506 КМ КУЧУРГАН НОВОС                                 | 50                                   | 183,848.00                  |
| 0ДОМ ДОР МАСТ 1480+572 СТ ТИРАСПОЛЬ                                         | 50                                   | 528,345.00                  |
| 0ДОМ ДОР МАСТ 4+740 КМ КУЧУРГАН КОРОТН                                      | 50                                   | 91,924.00                   |
| 0ДОМ ДОР МАСТЕР 1480+656 КМ СТ ТИРАСПОЛЬ                                    | 50                                   | 177,282.00                  |
| 0ДОМ ДОР МАСТЕРА 1480+581 КМ СТ ТИРАСПОЛЬ                                   | 50                                   | 259,357.00                  |
| 0ДОМ ДОР МАСТЕРА 2+100 СТ БЕНДЕРЫ                                           | 50                                   | 380,828.00                  |
| 0ДОМ ЖИЛ 2-Х ЭТАЖ 1490+300 КМ ПАРКАНЫ                                       | 50                                   | 353,960.00                  |
| 0ДОМ ЖИЛ 2-Х ЭТАЖ 8-МИ КВ 1476+544 КМ ТИРАСПОЛЬ                             | 50                                   | 347,998.00                  |
| 0ДОМ ПУТ ОБХ 1460+527 КМ КУЧ-НОВОС                                          | 50                                   | 52,528.00                   |
| 0ДОМ ПУТ ОБХ 1468+996 КМ НОВОСОВ-ТИРАСПОЛЬ                                  | 50                                   | 45,962.00                   |
| 0ДОМ ПУТ ОБХ 1481 + 625 КМ СТ ТИРАСПОЛЬ                                     | 50                                   | 69,160.00                   |
| 0ДОМ ПУТ ОБХ 1482 КМ 319 ТИРАСПОЛЬ-БЕНДЕРЫ                                  | 50                                   | 59,094.00                   |
| 0ДОМ ПУТ ОБХ 1483+928 КМ ТИРАСПОЛЬ-БЕНДЕРЫ                                  | 50                                   | 98,490.00                   |
| 0ДОМ ПУТ ОБХ 1489+442 КМ ТИР-БЕНД                                           | 50                                   | 32,830.00                   |
| 0ДОМ ПУТ ОБХ 5+053 КМ БЕНД-ХАДЖИМУС                                         | 50                                   | 93,134.00                   |
| 0ЖИЛ ДОМ 12-ТИ КВ 1477 КМ НОВОС-ТИР                                         | 50                                   | 936,588.00                  |
| 0КРАН ПОРТАЛЬНЫЙ [ ПОСЛЕ КАП РЕМ ]                                          | 50                                   | 6,348.00                    |
| 0ПАРОВОЗ ЭР 785-64                                                          | 50                                   | 197,000.00                  |
| 0ЭЛЕКТРОКАРА                                                                | 50                                   | 27,000.00                   |
| 17 XGA ЦИФР.VIEW                                                            | 50                                   | 5,273.00                    |
| 1АВТОМАШИНА ГАЗ 66 N 156 BLAN                                               | 50                                   | 74,000.00                   |
| 1КОМПРЕССОР СО 279-6                                                        | 50                                   | 3,650.00                    |
| 1ОБЩЕЖИТИЕ 1494+380 КМ БЕНДЕРЫ ДЕПОВСКАЯ 9                                  | 50                                   | 229,810.00                  |
| 1ТОКООТБОР.ТОЧКИ                                                            | 50                                   | 285,360.00                  |
| 1ТОКООТБОРНЫЕ ТОЧКИ                                                         | 50                                   | 34,440.00                   |

|                                                       |    |              |
|-------------------------------------------------------|----|--------------|
| 1 ТРАКТОР ЮМЗ-6 СУВ-146                               | 50 | 66,975.00    |
| 1 ТРАКТОР ЮМЗ-6 СУВ-151                               | 50 | 38,043.00    |
| 1 ГЕНЕРАТОР АЦЕТИЛЕНОВЫЙ АСП-10                       | 50 | 2,154.00     |
| 1 УСТАНОВКА А-317                                     | 50 | 22,525.00    |
| 1 УСТАНОВКА ОЧИСТКИ ДЕТАЛЕЙ                           | 50 | 5,571.00     |
| 1 УСТ-ВО ДЛЯ НАРУЖНОЙ ОЧИСТКИ И ОБМЫВКИ ТЕПЛОВЗОВ     | 50 | 463,762.00   |
| 1 ЭЛ.ГРУЗОПОДЪЕМНИК                                   | 50 | 2,852.00     |
| 28 Й ПУТЬ БЕНДЕРЫ-1 БЕНДЕРЫ-2                         | 50 | 1,292,126.00 |
| 2-Х МАШИННЫЙ АГРЕГАТ М-62                             | 50 | 61,226.00    |
| 4-Х ОСН. hopper - ДОЗАТОР 30679567                    | 50 | 80,000.00    |
| 4-Х ОСН. КРЫТЫЙ ДЛЯ ПЕРЕВОЗКИ СКОТА 96401765          | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073258                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073266                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073274                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073506                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073530                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30073639                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30122485                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30122501                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30122519                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30122527                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30122600                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30514905                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30518559                     | 50 | 80,000.00    |
| 4-Х ОСН. ХОППЕР- ДОЗАТОР 30601652                     | 50 | 80,000.00    |
| 4-Х ОСН. ПЛАТФОРМА ДЛЯ ПЕРЕВ. РУЛОННОЙ СТАЛИ 96607486 | 50 | 104,000.00   |
| АВТОМАТ "ГАЗ-ВОДА" СТ. ПРОМЫШЛЕННАЯ                   | 50 | 3,720.00     |
| АВТОМАТ АВ-2 САТУРАТОР                                | 50 | 3,100.00     |
| АВТОМАТ ДЛЯ ГАЗ ВОДЫ                                  | 50 | 1,862.00     |
| АВТОМАТИЧЕСКАЯ СВЕТОФОРНАЯ СИГНАЛИЗАЦИЯ С АВТОШЛ      | 50 | 15,300.00    |
| АВТОМАТИЧЕСКАЯ ТЕЛЕФОННАЯ СТАНЦИЯ                     | 50 | 221,960.00   |
| АВТОМАТИЧЕСКАЯ ПЕРЕЕЗДНАЯ СИГНАЛИЗАЦИЯ 134КМ СТ. ВО   | 50 | 19,380.00    |
| АВТОМАТИЧЕСКАЯ ПЕРЕЕЗДНАЯ СИГНАЛИЗАЦИЯ 2КМ СТ. РЫБ    | 50 | 23,616.00    |
| АВТОМАШИНА АССЕНИЗАЦИОННАЯ 03-67                      | 50 | 48,600.00    |
| АВТОМАШИНА ВАЗ-21061                                  | 50 | 30,773.00    |
| АВТОМАШИНА САМОСВАЛ МТЗ 45-02 А-885-АР                | 50 | 80,520.00    |
| АВТОМАШИНА БЕНЗОВОЗ ГАЗ-53 А-164АМ                    | 50 | 13,959.00    |
| АВТОМАШИНА ГАЗ 53                                     | 50 | 41,847.00    |
| АВТОМАШИНА ЛЕТУЧКА ГАЗ-52 А-887 АР                    | 50 | 28,520.00    |
| АВТОМАШИНА ЛУАЗ 469Б ССМ-481                          | 50 | 11,596.00    |
| АВТОМОБИЛЬ "ТАВРИЯ"А 677 АВ                           | 50 | 13,200.00    |
| АВТОМОБИЛЬ КАМАЗ 0215                                 | 50 | 107,755.00   |
| АВТОМОБИЛЬ ГАЗ-33-07 А036АТ МВЛ                       | 50 | 49,960.00    |
| АВТОМОБИЛЬ ГАЗ-52 /БЕНЗОВОЗ/ 24-37 МДЦ А037АТ         | 50 | 40,400.00    |
| АВТОМОБИЛЬ ГАЗ-52 02-99 МВО                           | 50 | 33,400.00    |
| АВТОМОБИЛЬ ГАЗ-САЗ-3507 22-72 МВО                     | 50 | 38,200.00    |
| АВТОТОПЛИВОЗАПРАВЩИК ГАЗ-53А                          | 50 | 33,000.00    |
| АВТОБУС КАВЗ МВЕ 76-52                                | 50 | 45,000.00    |
| АВТОДОР. НА ТЕР. ДЕПО ТЧ БЕНДЕРЫ                      | 50 | 181,018.00   |
| АВТОПРИЕМНИК                                          | 50 | 3,300.00     |

|                                                                    |    |            |
|--------------------------------------------------------------------|----|------------|
| ACOPERIMINT CIMENT-BETON A PLATFORMEI DE DESCARCARE st.            | 50 | 382,541.00 |
| Acoperire de asfalt punctului de montori                           | 50 | 32,818.00  |
| ACOPERIREA TERENULUL ASFALTAT SI AUTOACCES st.TIRASPOL             | 50 | 423,326.00 |
| Adaos de constructie la casa de comunicatie or Benderi             | 50 | 244,718.00 |
| AGREGAT DE VOPSIT                                                  | 50 | 5,948.00   |
| AGREGAT ELECTRIC DE PAMPARE st.COLBASNA                            | 50 | 2,315.00   |
| АМАШ.ЗИЛ-157 А029АТ МВФ {ЛЕТУЧКА МОСТОВАЯ }                        | 50 | 40,000.00  |
| AMENAJAREA ACOPERITA CU PETRIS LA CLADIREA PUNCT.CENTR             | 50 | 6,094.00   |
| AMENAJAREA TERITOR.MAGAZIEI DE MARFA,TROTUOARE ASFALT              | 50 | 9,376.00   |
| Anexa la substatie de transformare a energiei electrice-167 ТП 166 | 50 | 3,900.00   |
| ANEXA LA TP-177 010083                                             | 50 | 17,908.00  |
| Antena pentru televiziune 24020v (in complet)                      | 50 | 1,225.00   |
| ANTRENOR                                                           | 50 | 3,304.00   |
| АНТРЕПОЗИТ №1 statia RIBNITA                                       | 50 | 135,530.00 |
| АНТРЕПОЗИТ №2 CASA DE MARFURI st.RIBNITA                           | 50 | 116,684.00 |
| АНТРЕПОЗИТУЛ №3 st.COLBASNA                                        | 50 | 74,258.00  |
| АНТРЕПОЗИТУЛ №4 st.COLBASNA                                        | 50 | 64,507.00  |
| Apa canal a punctului de montor                                    | 50 | 39,540.00  |
| Apa canal a retelei raionale                                       | 50 | 16,408.00  |
| АПАРАТ АСЕТИЛИС                                                    | 50 | 1,138.00   |
| АПАРАТ АСЕТИЛИС                                                    | 50 | 2,250.00   |
| АПАРАТ АСЕТИЛИС                                                    | 50 | 2,250.00   |
| АТЕЛИЕР ПЕНТРУ ПРЕЛУСРAREA FERULUI st.Bender                       | 50 | 107,768.00 |
| Atelier mecanice                                                   | 50 | 87,666.00  |
| АТЕЛИЕР ПЕНТРУ ПЕЛУСРAREA LEMNULUI st.BENDER                       | 50 | 87,197.00  |
| АТЕЛИЕР ПЕНТРУ РЕСТАУРАРЕА ЕЧИПАМЕНТЕЛОС SANITARE st.B             | 50 | 267,216.00 |
| AUTOMOBIL GAZ -52 СВЭ-495                                          | 50 | 33,400.00  |
| АБ Новосавицкая Бендеры 29.412км                                   | 50 | 33,823.00  |
| Автоматическая телефонная станция Бендеры                          | 50 | 200,200.00 |
| АГРЕГАТ АБ-2                                                       | 50 | 4,920.00   |
| АГРЕГАТ АБ-2                                                       | 50 | 4,920.00   |
| АГРЕГАТ АБ2                                                        | 50 | 4,920.00   |
| АГРЕГАТ АБ-4                                                       | 50 | 3,444.00   |
| АГРЕГАТ АБ-4                                                       | 50 | 4,920.00   |
| АГРЕГАТ АБ-4                                                       | 50 | 4,920.00   |
| АГРЕГАТ АБ-4                                                       | 50 | 5,100.00   |
| АГРЕГАТ АБ-4Т-230                                                  | 50 | 3,936.00   |
| АГРЕГАТ АБ-4Г-230                                                  | 50 | 4,920.00   |
| АГРЕГАТ АБС 300                                                    | 50 | 4,920.00   |
| АГРЕГАТ НИЗКОВОЛЬТНЫЙ ЗЛ. ПРЕОБРАЗОВАТ.                            | 50 | 1,984.00   |
| АГРЕГАТ МНОГОАМПЕРНЫЙ                                              | 50 | 12,482.00  |
| АГРЕГАТ МНОГОАМПЕРНЫЙ                                              | 50 | 13,373.00  |
| АГРЕГАТ ДИЗЕЛЬ-ЭЛЕКТРИЧЕСКИЙ                                       | 50 | 7,140.00   |
| АГРЕГАТ ЗАПРАВОЧНЫЙ                                                | 50 | 5,251.00   |
| АГРЕГАТ-АБЧП                                                       | 50 | 4,920.00   |
| АППАРАТ "ЭЛИТРОН 52-Б"                                             | 50 | 2,258.00   |
| АППАРАТ "ЭЛИТРОН-22"                                               | 50 | 1,120.00   |
| АППАРАТ ДИСЦИЛИРОВАННОЙ ВОДЫ                                       | 50 | 3,391.00   |
| АППАРАТУРА ТЕЛЕГРАФНАЯ                                             | 50 | 10,540.00  |
| АППАРАТУРА УПЛОТНЕНИЯ - 2 шт.                                      | 50 | 69,864.00  |

|                                                         |    |               |
|---------------------------------------------------------|----|---------------|
| АППАРАТУРА УПЛОТНЕНИЯ ВОЗДУШНЫХ ЛИНИЙ СВЯЗИ - 4 шт      | 50 | 51,350.00     |
| АППАРАТУРА УПЛОТНЕНИЯ ВОЗДУШНЫХ ЦЕПЕЙ                   | 50 | 9,300.00      |
| Аппаратура П-327-3                                      | 50 | 12,400.00     |
| Аппаратура В-33 ЛАЗ Бендеры                             | 50 | 2,600.00      |
| Аппаратура РСРП                                         | 50 | 9,300.00      |
| Аппаратура ТТ-144                                       | 50 | 97,340.00     |
| Аппаратура П-303 N37409,37586 Бендеры                   | 50 | 2,250.00      |
| Аппаратура П-303 ОБ                                     | 50 | 61,100.00     |
| Аппаратура П-327-12 ЛАЗ Бендеры                         | 50 | 99,820.00     |
| Аппаратура П-327-2                                      | 50 | 21,700.00     |
| Аппаратура П-327-2                                      | 50 | 21,700.00     |
| Аппаратура П-327-3                                      | 50 | 12,400.00     |
| Аппаратура телефонная оконечная Бендеры                 | 50 | 7,150.00      |
| Аппаратура уплотнения на 2 канала Тирасполь             | 50 | 6,500.00      |
| В/ВОЛЬТНЫЕ ЛИНИИ 10 КВ УЧАСТКА ПАРКАНЫ -РАЗДЕЛЬНАЯ 26   | 50 | 1,701,815.00  |
| Bacuri de rezerva                                       | 50 | 2,813.00      |
| ВАННА ДЛЯ ЛУЖЕНИЯ ПОРШНЕЙ                               | 50 | 1,195.00      |
| ВАННА ДЛЯ ПРОМЫВКИ ПОРШНЕЙ                              | 50 | 1,079.00      |
| BAIE CU BUSURI st. RIBNITA                              | 50 | 60,006.00     |
| ВАКУУМ КАМЕРА ТНТС БЕНДЕРЫ                              | 50 | 1,716.00      |
| BAZIN PENTRU ACUMULAREA APEI st.VORONCAU                | 50 | 12,658.00     |
| ВВОДНАЯ СТОЙКА                                          | 50 | 1,860.00      |
| ВВОДНО-ИСПЫТАТЕЛЬНАЯ СТОЙКА СТ.РЫБНИЦА                  | 50 | 6,500.00      |
| ВСП СТ ТИРАСПОЛЬ                                        | 50 | 6,069,955.00  |
| ВСП СТ ЛИВАДА                                           | 50 | 797,119.00    |
| ВСП СТ.БЕНДЕРЫ-2                                        | 50 | 8,285,627.00  |
| BECI PENTRU PETROL st.VARANCAU                          | 50 | 2,766.00      |
| BECI PENTRU PETROL st.PERVOMAISSCOE                     | 50 | 8,438.00      |
| BECI st.COLBASNA                                        | 50 | 6,423.00      |
| ВЕСЫ 150TN.                                             | 50 | 2,336.00      |
| ВЕСЫ АВТОМОБИЛЬНЫЕ                                      | 50 | 6,077.00      |
| ВЕСЫ ВАГОННЫЕ 150TN                                     | 50 | 3,903.00      |
| ВЕНТИЛЯТОР ЭРВ-2                                        | 50 | 1,244.00      |
| ВЕРТИКАЛЬНО-СВЕРЛИЛЬНЫЙ СТАНОК                          | 50 | 6,622.00      |
| ВЕРТИКАЛЬНОСВЕРЛИЛЬНЫЙ СТАНОК                           | 50 | 9,685.00      |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ 8 ПУТЬ ГРУЗОВОЙ ХОД               | 50 | 1,292,724.00  |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ТЧ БЕНДЕРЫ                        | 50 | 961,814.00    |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ГЛАВ. ПУТЬ КУЧУРГАН-ГРЭС          | 50 | 12,538,879.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ СТ.НОВОСАВИЦКАЯ                   | 50 | 1,027,349.00  |
| BETONIERA C-739                                         | 50 | 3,720.00      |
| ВЕТРИКАЛЬНО-СВЕРЛИЛЬНЫЙ СТАНОК                          | 50 | 10,400.00     |
| BIROUL PUNCTULUI DE GHEATA st.TIRASPOL                  | 50 | 36,566.00     |
| BIROUL UNGHERULUI ROSU st.TIRASPOL                      | 50 | 144,390.00    |
| BLOC ADMINISTRATIV 010047                               | 50 | 688,939.00    |
| Bloc administrativ                                      | 50 | 830,245.00    |
| Bloc de producere                                       | 50 | 37,504.00     |
| Bloc locativ cu 2 fpfrtamente 145+050                   | 50 | 282,338.00    |
| BLOC PUNCT DE AUTOREALIMENTARE CU 8m3 CP CURIER st.BEND | 50 | 21,134.00     |
| BLOCUL DE INSTRUIRE A ECHIPELOR DE LOCOMOTIVE 010050    | 50 | 18,583.00     |
| ВОДОПОДОГРЕВАТЕЛЬ СТД                                   | 50 | 1,953.00      |

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| ВОДОПРОВОД                                           | 50 | 133,834.00   |
| ВОДОПРОВОД                                           | 50 | 12,719.00    |
| ВОДЯНОЙ НАСОС М-62                                   | 50 | 36,077.00    |
| ВОДЯНОЙ ЦЕНТРОБЕЖНЫЙ НАСОС                           | 50 | 62,641.00    |
| ВОЗД. АГРЕГАТ                                        | 50 | 4,018.00     |
| ВОЗДУХОСБОРНИК                                       | 50 | 6,343.00     |
| ВОЗДУХОСБОРНИК                                       | 50 | 4,297.00     |
| ВОЗДУХОСБОРНИК                                       | 50 | 8,984.00     |
| ВОЗДУХОСБОРНИКИ                                      | 50 | 17,974.00    |
| ВОЗДУХООХЛАДИТЕЛИ 10Д100                             | 50 | 76,578.00    |
| ВОЗДУХОСБОРНИК                                       | 50 | 13,336.00    |
| ВОЗДУШН. ЛЭП БЕНДЕРЫ-РАЗДЕЛЬНАЯ 10КВ                 | 50 | 3,413,854.00 |
| ВОЗДУШНАЯ МАГИСТРАЛЬ СЖАТ. ВОЗДУХА ТЧ БЕНДЕРЫ        | 50 | 11,739.00    |
| ВОЗДУШНАЯ ЛИНИЯ СВЯЗИ СТ.РЫБНИЦА                     | 50 | 6,300.00     |
| BULGARCA                                             | 50 | 1,684.00     |
| BURGHIU                                              | 50 | 1,431.00     |
| BURGHIU *CRAFT*                                      | 50 | 1,684.00     |
| BURGHIU ELECTRIC                                     | 50 | 1,431.00     |
| BURGHIU ELECTRIC                                     | 50 | 2,050.00     |
| BURGHIU UNIVERSAL                                    | 50 | 2,290.00     |
| Вводно-кабельная стойка для соединител.              | 50 | 4,550.00     |
| ВПО-125                                              | 50 | 802,750.00   |
| ВПСР-500                                             | 50 | 1,979,399.00 |
| ВЫСОКОВОЛЬТ.КАБЕЛЬН.ЛЭП АВТОБЛОК.ПАРКАНЫ РАЗДЕЛЬНО   | 50 | 693,756.00   |
| ВЫНОС ВОДОПРОВОДА                                    | 50 | 42,738.00    |
| ВЫНОСКА КАБЕЛЕЙ СВЯЗИ                                | 50 | 71,053.00    |
| ВЫПР. АГРЕГАТ                                        | 50 | 10,386.00    |
| ВЫПР. АППАРАТЫ                                       | 50 | 3,887.00     |
| ВЫПРЯМИТЕЛИ                                          | 50 | 3,708.00     |
| ВЫПРЯМИТЕЛЬ СВАРОЧНЫЙ                                | 50 | 4,740.00     |
| ВЫПРЯМИТЕЛЬ СВАРОЧНЫЙ                                | 50 | 4,148.00     |
| ВЫПРЯМИТЕЛЬ СТАБИЛИЗИРОВАННЫЙ КРЕМНИЕВЫЙ СТ.РЫБНИ    | 50 | 7,872.00     |
| CABINA DE ACARI №2 st. VARNITA                       | 50 | 7,501.00     |
| CABINA ТЭК- 2 st.BENDER                              | 50 | 4,219.00     |
| CABINA DE ACARI №1 st.NOVO SAVITSCAIA                | 50 | 4,688.00     |
| CABINA DE ACARI st.PERVOMAI SCOE                     | 50 | 12,189.00    |
| CABINA DE TRECARE A MAGAZIEI DE MARFURI st.TIRASPOL  | 50 | 11,251.00    |
| CALA PENTRU CAZANE DE FIERT APA st.VARNITA-2         | 50 | 14,064.00    |
| Canalizarea                                          | 50 | 16,408.00    |
| CANALIZAREA st.PROMISLENAIA RIBNITA                  | 50 | 1,100.00     |
| Canalizarea a punctului de montor                    | 50 | 14,234.00    |
| Canton pentru paza de bariera 123+050                | 50 | 14,064.00    |
| САРАЙ ДЛЯ ХРАНЕН.ИНСТР.ВО ДВОР.МАСТЕРСКИХ БЕНДЕРЫ (К | 50 | 42,192.00    |
| САРАЙ ДЛЯ ХРАНЕНИЯ ИНСТР. 5-120 БЕНДЕРЫ-ХАДЖИМУС     | 50 | 9,376.00     |
| САРАЙ ДЛЯ ХРАНЕНИЯ ИНСТРУМ. 6КМ БЕНДЕРЫ-ХАДЖИМУС     | 50 | 20,987.00    |
| Casa revizorului de linie                            | 50 | 65,660.00    |
| Casa sefuii de echipa 123+080                        | 50 | 229,910.00   |
| Casa de locuit                                       | 50 | 58,131.00    |
| Casa de telecomunicatie or Benderi                   | 50 | 256,434.00   |
| Casa revizorului 134KM+655M                          | 50 | 39,390.00    |

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| casa revizorului de linie                                          | 50 | 45,962.00  |
| Casa revizorului de linie                                          | 50 | 39,390.00  |
| Casa revizorului de linie                                          | 50 | 59,094.00  |
| CAsA REVIZORULUI DE LINIE                                          | 50 | 45,962.00  |
| Casa revizorului de linie 125KM+250M                               | 50 | 78,792.00  |
| Casa revizorului de linie 134KM+607                                | 50 | 85,358.00  |
| Casa revizorului de linie 145+829                                  | 50 | 131,320.00 |
| Casa revizorului de linii                                          | 50 | 36,098.00  |
| Casa sefului de echipa                                             | 50 | 45,962.00  |
| Casa sefului de echipa 127KM+975                                   | 50 | 85,358.00  |
| Casa sefului de echipa 145+829                                     | 50 | 144,452.00 |
| CASTEL DE APA st.NOVO SAVITSCAIA                                   | 50 | 26,581.00  |
| CASTEL DE APA st.VARNITA                                           | 50 | 102,527.00 |
| CASTELUL ROJNOVSCII st.TIRASPOL                                    | 50 | 11,153.00  |
| Catarge de proiectorii<br>N 3,1,4,6,12,11,8 - 7 buc                | 50 | 70,789.00  |
| Catarge de proiectorii<br>N 12. 13.14.15 - 4 buc                   | 50 | 69,851.00  |
| Catarge de proiectorii<br>N 1.2.3.4.5 - 5 buc                      | 50 | 131,733.00 |
| Catarge de proiectorii<br>N2,5,7,9,15,Tiraspol                     | 50 | 100,792.00 |
| Catarge de proiectorii N 10, 14                                    | 50 | 35,160.00  |
| Catarge de proiectorii №1 "Груз.двор" Varnita                      | 50 | 10,046.00  |
| Catarge de proiectorii №1 ДЗП Benderi-2                            | 50 | 10,045.00  |
| Catarge de proiectorii №2 "Груз.двор" Varnita                      | 50 | 10,046.00  |
| Catarge de proiectorii №2 ДЗП Benderi-2                            | 50 | 10,045.00  |
| Catarge de proiectorii №3 "Груз.двор" Varnita                      | 50 | 10,046.00  |
| Catarge de proiectorii №4 "Груз.двор" Varnita                      | 50 | 10,046.00  |
| Catarge de proiectorii №5 "Груз.двор" Varnita                      | 50 | 10,046.00  |
| Catarge de proiectorii st.Bender - Depoul de locomotive<br>N 10.11 | 50 | 15,939.00  |
| Catarge de proiectorii st.Bender - Coloana mecanizata-15           | 50 | 15,002.00  |
| CAZAN 35kvt E №1                                                   | 50 | 7,785.00   |
| CAZAN 35kvt. E №2                                                  | 50 | 7,785.00   |
| CAZANGERIA IN OGRADA DE CONSTRUCTII st..BENDER                     | 50 | 81,201.00  |
| CAZARMA SERVICIULUI PAZEI MILITARIZATE st. RIBNITA 121KM V         | 50 | 138,343.00 |
| CA3-3507 FARA REMORCA МВГ N 66-09                                  | 50 | 17,927.00  |
| СВАР.АГРЕГАТ АДД404Б                                               | 50 | 3,625.00   |
| СВАРОЧНЫЙ АГРЕГАТ                                                  | 50 | 9,840.00   |
| СВАРОЧНЫЙ АГРЕГАТ А-1197                                           | 50 | 8,909.00   |
| СВАРОЧНЫЙ АГРЕГАТ ВДМ 1002                                         | 50 | 7,657.00   |
| СВАРОЧНЫЙ ВЫПРЯМИТЕЛЬ                                              | 50 | 6,042.00   |
| СВАРОЧНЫЙ ТРАНСФОРМАТОР                                            | 50 | 1,579.00   |
| СВАРОЧНЫЙ ТРАНСФОРМАТОР СТН                                        | 50 | 5,580.00   |
| СВАРОЧНЫЙ ПРЕОБРАЗОВАТЕЛЬ ПСО-500                                  | 50 | 5,580.00   |
| Centrala termica<br>exterioara                                     | 50 | 120,013.00 |
| СЕТИ ТЕЛЕФОННЫЕ                                                    | 50 | 3,325.00   |
| СЕТИ ЭЛ. СНАБЖЕНИЯ                                                 | 50 | 134,059.00 |
| СЕТИ ЭЛ. СНАБЖЕНИЯ                                                 | 50 | 5,743.00   |
| СЕТИ ЭЛ. СНАБЖЕНИЯ                                                 | 50 | 8,935.00   |
| СЕТИ ЭЛ. СНАБЖЕНИЯ БЕНДЕРЫ                                         | 50 | 70,023.00  |
| СНЕГОЧИСТИТЕЛЬ СДП N 518                                           | 50 | 240,000.00 |

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| ШЕГООЧИСТИТЕЛЬ СДП N1527                                       | 50 | 240,000.00   |
| ШЕГООБОРОЧНЫЕ МАШ СМ 2-Б N 1460-1440                           | 50 | 665,768.00   |
| CHLORATOR PE RIUL NISTRU st.TIRASPOL                           | 50 | 2,532.00     |
| CIUCAN DE ABATAJ                                               | 50 | 1,181.00     |
| CISTERNA DE KEROSEN                                            | 50 | 1,270.00     |
| СКЛАД МАТЕРИАЛЬНЫЙ БЕЗ РАМПЫ ВО ДВОРЕ МАСТЕРСКИХ БН            | 50 | 75,008.00    |
| СКЛАД ГОРЮЧЕСМАЗОЧНЫХ МАТЕРИАЛОВ БЕНДЕРЫ                       | 50 | 32,616.00    |
| СКЛАД ДЛЯ ПЕСКА ТЧ БЕНДЕРЫ                                     | 50 | 50,473.00    |
| CLADIRE A DETECTORULUI CUTIILOR DE UNSOARE INCALZITE           | 50 | 9,376.00     |
| CLADIRE ADMINISTRATIVA st.BENDER                               | 50 | 746,531.00   |
| Cladire ateliere de reparatie AT Benderi                       | 50 | 126,576.00   |
| CLADIRE DE DESERVIRE st.RIBNITA                                | 50 | 1,267,784.00 |
| CLADIRE DE PASAGERI st.COLBASNA                                | 50 | 283,296.00   |
| CLADIRE DE UZ SOCIALE A PUNCTULUI DE DESERVIRE TEHNICE         | 50 | 1,289,559.00 |
| CLADIRE- DEPOZIT DE BAGAJE st.BENDER                           | 50 | 54,381.00    |
| CLADIRE -DEPOZIT st.BENDER                                     | 50 | 28,128.00    |
| CLADIRE STATIEI DE POMPARE SI CANALIZARE st.Promislenaia Ribni | 50 | 1,400.00     |
| CLADIREA SDT A LOCOMOTIVELOR 010059                            | 50 | 1,798,568.00 |
| CLADIREA DE ECHIPARE SI REVIZIE TEHNICA 010010                 | 50 | 921,680.00   |
| CLADIREA DEPOZITULUI NR. 2                                     | 50 | 56,958.00    |
| CLADIREA DEPOZITULUI 2                                         | 50 | 37,410.00    |
| CLADIREA DEPOZITULUI NR. 1                                     | 50 | 83,400.00    |
| CLADIREA - GENERATOR DE CALDURA №1 st.BENDER                   | 50 | 169,657.00   |
| Cladirea substatiei de transformare a energiei electrice-235   | 50 | 26,983.00    |
| Cladirea substatiei de transformare a energiei electrice-259   | 50 | 46,317.00    |
| Cladirea a bazei Bender                                        | 50 | 488,202.00   |
| CLADIREA ADMINISTRATIVA                                        | 50 | 125,420.00   |
| CLADIREA ATELIERELOR 010011                                    | 50 | 950,605.00   |
| Cladirea atelierului de lemn                                   | 50 | 37,504.00    |
| CLADIREA BIROULUI SECTIEI DE EXPLOATARE (2 etaje) 0100003      | 50 | 353,363.00   |
| CLADIREA BLOCULUI ADMINISTRATIV HABITUAL 010065                | 50 | 1,092,107.00 |
| CLADIREA CASEI DE ODIHNA A ECHIPELOR DE TRENURI 010005         | 50 | 354,741.00   |
| CLADIREA CENTRALEI TERMICE A GARIИ st.TIRASPOL                 | 50 | 72,265.00    |
| CLADIREA CENTRALEI TERMICE st.TIRASPOL                         | 50 | 12,287.00    |
| CLADIREA CENTRULUI DE COMUNICATII st.RIBNITA                   | 50 | 277,436.00   |
| CLADIREA DE ALIMENTARE CU GAZE A INSTALSSTIILOR CU JET 010     | 50 | 75,076.00    |
| CLADIREA DE CALATORI st.NOVOHAVITSCAIA                         | 50 | 137,358.00   |
| CLADIREA DE DESERVIRE TEHNICA 010060                           | 50 | 347,859.00   |
| CLADIREA DE PASAGERI st.VARANCAU                               | 50 | 280,577.00   |
| CLADIREA DE REPARATII st.BENDER                                | 50 | 39,098.00    |
| CLADIREA DE TRATARE A APEI PENTRU REVIZIA 010035               | 50 | 110,459.00   |
| CLADIREA DEPOZITULUI DE UTILAJ MILITAR                         | 50 | 5,016.00     |
| Cladirea dispicerat                                            | 50 | 71,258.00    |
| CLADIREA GALERIEI PENTRU PIETONI 010066                        | 50 | 13,681.00    |
| CLADIREA GARAJULUI 10 BENDERI                                  | 50 | 21,377.00    |
| CLADIREA GARAJULUI PENTRU AUTOMOBILE 010004                    | 50 | 34,808.00    |
| Cladirea garii                                                 | 50 | 271,904.00   |
| CLADIREA HANDARULUI                                            | 50 | 141,316.00   |
| CLADIREA INSTALATIILOR DE POMPARE 010032                       | 50 | 16,563.00    |
| CLADIREA INSTALSSTIILOR DE POMPARE 010033                      | 50 | 33,974.00    |

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| CLADIREA MAGAZIEI 010046                                             | 50 | 22,704.00    |
| CLADIREA MAGAZIEI DE MARFURI -OGRADA DE CONSTRUCTII st.B             | 50 | 141,480.00   |
| CLADIREA MAGAZIEI DE MARFURI st.PERVOMAISSCOE                        | 50 | 54,381.00    |
| CLADIREA MAGAZIEI DE MARFURI st.TIRASPOL                             | 50 | 144,390.00   |
| CLADIREA MAGAZIEQ PENTRU MATERIALE DE CONSTRUCTIE 0100               | 50 | 15,977.00    |
| Cladirea ofcilui                                                     | 50 | 37,504.00    |
| Cladirea ofcilui 145+840                                             | 50 | 23,440.00    |
| CLADIREA PAZEI ( BOXP) st.BENDER                                     | 50 | 11,150.00    |
| CLADIREA PENTRU USCARE NASIPULUI 010031                              | 50 | 27,795.00    |
| CLADIREA PENTRU USCARE NASIPULUI 010061                              | 50 | 63,110.00    |
| CLADIREA PUNCTULUI DE DESERVIRE TEHNICE                              | 50 | 18,752.00    |
| CLADIREA PUNCTULUI DE INCARCARE st. RIBNITA                          | 50 | 59,584.00    |
| Cladirea punctului montator Tiraspol                                 | 50 | 76,797.00    |
| CLADIREA REZERVORULUI DE APA st.COLBASNA                             | 50 | 70,320.00    |
| CLADIREA SPALATOREI SI CURATATORIEI 010009                           | 50 | 259,256.00   |
| Cladirea statiei Benderi                                             | 50 | 1,061,068.00 |
| CLADIREA STATIEI DE POMPARE st.COLBASNA                              | 50 | 71,492.00    |
| Cladirea substatiei de transformare a energiei electrice-159 Benderi | 50 | 27,540.00    |
| Cladirea substatiei de transformare a energiei electrice-165 Benderi | 50 | 20,655.00    |
| Cladirea substatiei de transformare a energiei electrice-167         | 50 | 30,043.00    |
| Cladirea substatiei de transformare a energiei electrice-17          | 50 | 78,863.00    |
| Cladirea substatiei de transformare a energiei electrice-177         | 50 | 92,007.00    |
| Cladirea substatiei de transformare a energiei electrice-181         | 50 | 118,921.00   |
| Cladirea substatiei de transformare a energiei electrice-777         | 50 | 83,245.00    |
| CLADIREA VICEULUI                                                    | 50 | 4,172.00     |
| Cladirii a detectorului cutiilor de unsoare incalzire-3              | 50 | 14,064.00    |
| СМОТРОВАЯ КАНАВА                                                     | 50 | 43,275.00    |
| СМОТРОВАЯ КАНАВА ТНТС БЕНДЕРЫ                                        | 50 | 80,816.00    |
| COMPRESOR 3ИФ-55В                                                    | 50 | 60,000.00    |
| CONDITIONER *MITUBISI *                                              | 50 | 14,454.00    |
| CONDUCTA DE APA 1439km                                               | 50 | 59,955.00    |
| CONDUCTA DE APA 1449km                                               | 50 | 29,505.00    |
| CONDUCTA DE APA 1452km st.BENDER                                     | 50 | 49,140.00    |
| CONDUCTA DE APA 1450km                                               | 50 | 72,345.00    |
| CONDUCTA DE APA 1490km st.BTNDER - TIRASPOL                          | 50 | 18,165.00    |
| CONDUCTA DE APA SPRE CASA DE LOCUIT st.VARNITA                       | 50 | 11,445.00    |
| CONDUCTA DE APA SPRE CAZARMA st.TIRASPOL                             | 50 | 32,025.00    |
| CONDUCTA DE APA st.BENDER                                            | 50 | 16,970.00    |
| CONDUCTA DE APA st.COROTCOE                                          | 50 | 42,945.00    |
| CONDUCTA DE APA st.NOVOHAVITCAIA                                     | 50 | 16,065.00    |
| CONDUCTA EXTERIOARA DE GAZE 303m st.BENDER                           | 50 | 85,665.00    |
| CONDUCTA SUB PRESIUNE st.BENDER                                      | 50 | 829,290.00   |
| Constructie mice 010089                                              | 50 | 6,350.00     |
| Container 20 T. CFMU 2303537                                         | 50 | 8,878.00     |
| COS DE FUM                                                           | 50 | 7,925.00     |
| COSITOARE DE FIN                                                     | 50 | 4,377.00     |
| СТАИ БЕПТ. СБЕП. НАСТ.                                               | 50 | 1,120.00     |
| СТАНОК                                                               | 50 | 112,008.00   |
| СТАНОК БЕПТ.СБЕП.НАСТ.                                               | 50 | 1,120.00     |

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| СТАНОК ВЕРТ.СВЕРЛ.НАСТ.                              | 50 | 1,120.00     |
| СТАНОК ВЕРТИКАЛЬНО-ФРЕЗЕРНЫЙ                         | 50 | 20,085.00    |
| СТАНОК СИЛ-800                                       | 50 | 43,141.00    |
| СТАНОК КСМ                                           | 50 | 9,920.00     |
| СТАНОК КРУГЛОШЛИФОВАЛЬНЫЙ УНИВЕР.                    | 50 | 39,780.00    |
| СТАНОК ОБДИРОЧНО-ШЛИФОВАЛЬНЫЙ                        | 50 | 8,203.00     |
| СТАНОК РЕЙСМУСОВЫЙ                                   | 50 | 6,500.00     |
| СТАНОК РЕЛЬСОСВЕРЛИЛЬНЫЙ Б/У                         | 50 | 1,300.00     |
| СТАНОК ТОКАРНЫЙ СПЕЦ.                                | 50 | 14,961.00    |
| СТАНОК БАНДАЖИР.                                     | 50 | 15,730.00    |
| СТАНОК БАЛАНС.                                       | 50 | 47,591.00    |
| СТАНОК БАЛАНСИР.                                     | 50 | 98,239.00    |
| СТАНОК ДЕРЕВООБРАБАТ. КСТ 1А                         | 50 | 18,623.00    |
| СТАНОК ДЛЯ ОБРАБОТКИ КОЛЕСНЫХ ПАР                    | 50 | 38,874.00    |
| СТАНОК ДЛЯ ОЧИСТКИ РУБАШЕК ЦИЛИН.ГИЛЬЗ               | 50 | 6,696.00     |
| СТАНОК ДЛЯ ЗАЧИСТКИ РОЛИКОВ                          | 50 | 8,866.00     |
| СТАНОК ЗАТОЧНЫЙ                                      | 50 | 2,353.00     |
| СТАНОК ЗАТОЧНЫЙ ДОМ СВЯЗИ                            | 50 | 4,340.00     |
| СТАНОК ЗАТОЧКИ КОЛЕЦ                                 | 50 | 9,213.00     |
| СТАНОК ЗАЧИСТКИ ТОРЦ. РОЛИКОВ                        | 50 | 3,732.00     |
| СТАНОК ЛАС-41 2535Л СВЕРЛИЛЬНЫЙ ПЕРЕН.               | 50 | 43,400.00    |
| СТАНОК ПР-279                                        | 50 | 8,426.00     |
| СТАНОК УС-2М С АВТОПОДАТЧИКОМ                        | 50 | 2,480.00     |
| СТАНОК2152 РЕЛЬСОШЛИФОВАЛЬНЫЙ                        | 50 | 1,400.00     |
| СТАНОКВЕРТИКАЛЬНО-СВЕРЛИЛЬНЫЙ 2М1251                 | 50 | 6,500.00     |
| СТАНЦИОННЫЕ ПУТИ ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ВОРОН ПРОТЯЖ  | 50 | 294,002.00   |
| СТАНЦИОННЫЕ ПУТИ ВЕРХНЕЕ СТРОЕНИЕ ПУТИ КОЛБАС ПРОТЯЖ | 50 | 389,105.00   |
| СТАНЦИОННЫЕ ПУТИ ВЕРХНЕЕ СТРОЕНИЕ ПУТИ РЫБНИПРОТЯЖ   | 50 | 1,525,625.00 |
| СТАНЦИОННЫЕ ПУТИ ЗЕМЛЕПОЛОТНО СТ.ВОРОНКОВО           | 50 | 476,892.00   |
| СТАНЦИОННЫЕ ПУТИ ЗЕМЛЕПОЛОТНО СТ.РЫБНИЦА             | 50 | 628,186.00   |
| СТАНЦИЯ КАНАЛИЗ. НАСОСНАЯ ТЧ БЕНДЕРЫ                 | 50 | 201,709.00   |
| СТАБИЛИЗАТОР НАПРЯЖЕНИЯ СТМ-2М                       | 50 | 9,145.50     |
| СТАБИЛИЗАТОР НАПРЯЖЕНИЯ СТМ-2М                       | 50 | 9,145.50     |
| СТАБИЛИЗАТОР НАПРЯЖЕНИЯ СТМ-2М                       | 50 | 9,145.50     |
| СТАБИЛИЗАТОР НАПРЯЖЕНИЯ СТМ-2М                       | 50 | 9,145.50     |
| СТЕНД А 1309402                                      | 50 | 1,260.00     |
| СТЕНД СБОРКИ И ОСМОТРА                               | 50 | 5,437.00     |
| СТЕНД РАЗБОРКИ ПОДШИПНИКОВ                           | 50 | 7,421.00     |
| СТЕНД ДЛЯ ОПРЕСС. ГИЛЬЗ ДИЗЕЛЕЙ                      | 50 | 11,625.00    |
| СТЕНД ДЛЯ РАЗБОРКИ                                   | 50 | 18,051.00    |
| СТЕНД ДЛЯ РЕГУЛИРОВАНИЯ ТОПЛЕВНЫХ НАСОСОВ            | 50 | 1,270.00     |
| СТЕНД ДЛЯ ПРИТИРКИ ДЕТАЛЕЙ ТОПЛ. АППАРАТУРЫ          | 50 | 4,927.00     |
| СТЕНД ИСПЫТ. ЗЛ. ПРОЧНОСТИ ИЗОЛЯЦИИ                  | 50 | 12,667.00    |
| СТЕЛАЖ ДЛЯ ГЕНЕРАТОРА ТЕПЛОВОЗА ТЭ-3                 | 50 | 2,672.00     |
| СТОЙКА ПОЛУПРОВОДНИКОВЫХ ВЫПРЯМИТЕЛЕЙ - 2 шт         | 50 | 5,610.00     |
| СТОЙКА ПРОМЕЖУТОЧНЫХ МАНИПУЛЯЦИЙ                     | 50 | 5,850.00     |
| СТОЛ ХИММАСТЕРА                                      | 50 | 1,450.00     |
| СТОЛЫ ДЛЯ СВАРЩИКА                                   | 50 | 1,369.00     |
| СТОЛЯРНЫЙ ЦЕХ ВО ДВ МАСТЕРСКИХ ДИСТ.                 | 50 | 89,537.00    |
| СЖИМКА ГИДРАВЛ.                                      | 50 | 2,517.00     |

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| СИЛОВОЕ ОБОРУД ОБЪЕКТА РАЗДЕЛЕНИЕ ЛЭП-10КВ БЕНДЕРЫ-РА | 50 | 572,742.00 |
| СИЛОВЫЕ ШКАФЫ                                         | 50 | 105,898.00 |
| СЛАБОТОЧНЫЕ СЕТИ                                      | 50 | 12,000.00  |
| СЛЕСАРНЫЙ ШКАФ                                        | 50 | 1,500.00   |
| СЛУЖЕБНОЕ ЗДАНИЕ ПЧ-2 {АБК}                           | 50 | 852,001.00 |
| СПЕЦТЕХНИКА РАДИОТЕЛЕФОН                              | 50 | 22,545.00  |
| Станок сверлильный Тирасполь                          | 50 | 1,950.00   |
| Станок токарно-винторезный ТВ-4 Тирасполь             | 50 | 3,250.00   |
| Станок точильный модель 30 633 Бендеры                | 50 | 2,600.00   |
| Станция 3-х канальная оконечная ЛАЗ Тирасполь         | 50 | 18,200.00  |
| Станция 3-х канальная ПВР-3-3 Мерены                  | 50 | 12,350.00  |
| Станция ПСТ 2-60                                      | 50 | 1,950.00   |
| Станция телефонная автомат.координатной системы Т     | 50 | 174,200.00 |
| Статив                                                | 50 | 12,000.00  |
| Стойка СПП-2                                          | 50 | 32,500.00  |
| Стойка ПСП -4М                                        | 50 | 3,720.00   |
| Стойка распределения питания ЛАЗ Бендеры              | 50 | 1,530.00   |
| Стойка 4 и 2 проводных переключений Бендеры           | 50 | 9,750.00   |
| Стойка 4и2 проводных переключений ЛАЗ Бендеры         | 50 | 32,500.00  |
| Стойка ВКС-С2 Бендеры                                 | 50 | 7,150.00   |
| Стойка СВСП-24/10                                     | 50 | 2,952.00   |
| Стойка СВСПЧ-24/10                                    | 50 | 2,952.00   |
| Стойка СС-7 ЛАЗ Бендеры                               | 50 | 27,950.00  |
| Стойка СКК-ТТ-63 ЛАЗ Бендеры                          | 50 | 3,900.00   |
| Стойка СКП-1                                          | 50 | 9,750.00   |
| Стойка СТВ-ДС-60 ЛАЗ Бендеры                          | 50 | 24,700.00  |
| Стойка СТПГ-К-4 ЛАЗ Бендеры                           | 50 | 148,850.00 |
| Стойка СДПК-60 ЛАЗ Бендеры                            | 50 | 18,850.00  |
| Стойка СДПК-60П каб маг. Бендеры-Раздельная           | 50 | 18,600.00  |
| Стойка СЛУК-ОП ЛАЗ Бендеры                            | 50 | 34,450.00  |
| Стойка СПМ                                            | 50 | 10,540.00  |
| Стойка СПМ                                            | 50 | 10,540.00  |
| Стойка МСС 12-60 ЛАЗ Бендеры                          | 50 | 7,150.00   |
| Стойка РСДТ-2М                                        | 50 | 3,250.00   |
| Стойка автомат. регулирования напряжения Тирасполь    | 50 | 5,100.00   |
| Стойка вводно -кабельная . УСТ-В                      | 50 | 4,550.00   |
| Стойка вводно-кабельная Тирасполь                     | 50 | 9,100.00   |
| Стойка генераторного оборудования                     | 50 | 32,500.00  |
| Стойка груп .преобразователей каб маг. Бендеры -Ра    | 50 | 35,340.00  |
| Стойка группового преобразования Бендеры              | 50 | 28,600.00  |
| Стойка группового преобразования Бендеры              | 50 | 58,500.00  |
| Стойка линейных усилителей и корректоров ЛАЗ Бенде    | 50 | 1,950.00   |
| Стойка магистральных связей совещаний                 | 50 | 8,060.00   |
| Стойка ПСПМ ЛАЗ Бендеры                               | 50 | 3,250.00   |
| Стойка слук ОП--К-60П каб. маг Бендеры-Раздельная     | 50 | 31,620.00  |
| Стойка циркулярного вызова ЛАЗ Бендеры                | 50 | 2,600.00   |
| СУППОРТ                                               | 50 | 2,288.00   |
| СЧЕТНО-ДЕНЕЖНАЯ МАШИНА СДБ-1-2М                       | 50 | 2,700.00   |
| DEPOZIT №2 st.TIRASPOL                                | 50 | 35,160.00  |
| DEPOZIT                                               | 50 | 46,880.00  |

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| DEPOZIT DE ADAPOST ( GO) st.BENDER                       | 50 | 121,888.00 |
| DEPOZIT DE COMBUSTIBIL 010056                            | 50 | 36,843.00  |
| DEPOZIT DE COMBUSTIBIL (GSM) st. BENDER                  | 50 | 7,032.00   |
| DEPOZIT (pagauz) st.TIRASPOL                             | 50 | 219,867.00 |
| DEPOZIT DE COMBUSTIBIL 010067                            | 50 | 30,485.00  |
| DEPOZIT DE PETROL st.NOVOHAVITSCAIA                      | 50 | 1,406.00   |
| DEPOZIT №1 LA PLATFORMA INALTA st.TIRASPOL               | 50 | 61,882.00  |
| Depozit pentru combustibil                               | 50 | 24,846.00  |
| Depozit pentru lubrifianti 120+880                       | 50 | 23,440.00  |
| DEPOZIT PENTRU PRODUSE PETROLIERE 010063                 | 50 | 26,630.00  |
| Depozit raionului de energie electrica                   | 50 | 9,800.00   |
| Depozit raionului de energie electrica                   | 50 | 1,330.00   |
| Dezvoltarea caii st Ribnita                              | 50 | 100,800.00 |
| DULAP                                                    | 50 | 1,073.00   |
| DULAP                                                    | 50 | 1,073.00   |
| DULAP                                                    | 50 | 1,073.00   |
| ECARTAMENT INGUST                                        | 50 | 65,632.00  |
| ECHIPAMENT PENTRU CAMERE DE CAZANE st.TIRASPOL           | 50 | 175,322.00 |
| FERESTRAU ELECTRIC                                       | 50 | 1,701.00   |
| FERESTRAU ELECTRIC *BOSH*                                | 50 | 4,595.00   |
| FINTINA ARTEZIANA №2 st.BENDER                           | 50 | 35,394.00  |
| FINTINA ARTEZIANA st.RIBNITA                             | 50 | 9,470.00   |
| FINTINA DE APA POTABILA st.COLBASNA-TIMCOVA 145km+800m   | 50 | 4,172.00   |
| FINTINA DE APA POTABILA st.RIBNITA - VARANCAU            | 50 | 3,235.00   |
| FINTINA DE APA POTABILA st.RIBNITA - VARANCAU 127km+975m | 50 | 2,485.00   |
| FINTINA DE APA POTABILA st.RIBNITA - VARANCAU 153km+240m | 50 | 3,000.00   |
| FINTINA DE APA POTABILA st.VARANCAU - COLBASNA           | 50 | 5,016.00   |
| FINTINA DE APA POTABILA st.VARANCAU - COLBASNA           | 50 | 5,251.00   |
| FINTINA DE APA POTABILA st.VARANCAU- COLBASNA 138km      | 50 | 4,079.00   |
| FINTINA DE SCURGERE st.NOVOHAVITSCAIA - CUCIURGAN        | 50 | 1,641.00   |
| FINTINA DE SCURGERE st.TIRASPOL - NOVOHAVITSCAIA         | 50 | 1,641.00   |
| FINTINA DE SCURGERE st.TIRASPOL - NOVOHAVITSCAIA         | 50 | 1,547.00   |
| FINTINA DE SCURGERE st.TIRASPOL - NOVOHAVITSCAIA         | 50 | 1,641.00   |
| FINTINA DE SCURGERE st.TIRASPOL- NOVOHAVITSCAIA          | 50 | 3,563.00   |
| FINTINI DE APA SUBTERANE st.VARANCAU                     | 50 | 74,445.00  |
| FINTININ DE APA SUBTERANE st.VARANCAU                    | 50 | 32,253.00  |
| Garaj a satiei electrice Tiraspol                        | 50 | 24,410.00  |
| GARAJ IN OGRADA DE CONSTRUCTII st.BENDER                 | 50 | 71,603.00  |
| GARAJ MECANIC - CARIERA st.TIRASPOL                      | 50 | 22,971.00  |
| Garaj pentru 8 autovehicule                              | 50 | 50,630.00  |
| GARAJ st.BENDER                                          | 50 | 19,877.00  |
| Garaji                                                   | 50 | 14,064.00  |
| GARD DE PLACI DIN BETON                                  | 50 | 58,318.00  |
| Gard din metal                                           | 50 | 419,052.00 |
| GARDUL MAGAZIEI DE MARFURI st.TIRASPOL                   | 50 | 96,104.00  |
| Gazeificarea casei telecomunicatii st Benderi            | 50 | 34,441.00  |
| GAZIFICAREA CAZANELOR st.BENDER-2                        | 50 | 44,129.00  |
| Generator diesel ДГТ 16КВТ                               | 50 | 35,760.00  |
| Generator diesel ДГТ-75 КВТ                              | 50 | 102,278.00 |
| GROAPA DE VAR st.BENDER                                  | 50 | 2,344.00   |

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| Н/ ВОЛЬТНАЯ ВОЗД. ЛЭП 0,4КВ БЕНДЕРЫ-2-ВАРНИЦА 2.973КМ   | 50 | 28,350.00  |
| Н/ВОЛЬТНАЯ КАБЕЛЬНАЯ ЛИНИЯ ДЛЯ СНАБ. СЕТЕВОГО Р-НА БЕЛ  | 50 | 21,000.00  |
| НАСОС                                                   | 50 | 3,497.00   |
| НАСОС                                                   | 50 | 3,120.00   |
| НАСОС                                                   | 50 | 9,120.00   |
| НАСОС ЦЕНТРОБЕЖНЫЙ                                      | 50 | 19,890.00  |
| НАСОС С ЭЛ. ДВИГАТЕЛЕМ                                  | 50 | 2,379.00   |
| НАСОС МАСЛЯНЫЙ 2ТЭ10Л                                   | 50 | 29,048.00  |
| НАСОС ЦВК 4\85                                          | 50 | 7,440.00   |
| НАСОС Ш-80\16                                           | 50 | 4,551.00   |
| НАСОС ЭЦВ-6-100                                         | 50 | 1,990.00   |
| НАСОСНАЯ СТАНЦИЯ                                        | 50 | 9,759.00   |
| НАСОСЫ                                                  | 50 | 4,036.00   |
| НАСОСЫ ДЛЯ МАСЛОСЪЕМА ДЕТАЛЕЙ                           | 50 | 6,404.00   |
| НАСТОЛЬНО-ТОКАРНЫЙ СТАНОК                               | 50 | 2,210.00   |
| НАРУЖНЫЕ СЕТИ 144 КВ ДОМА СТ БЕНДЕРЫ 1.150КМ            | 50 | 18,439.00  |
| НАРУЖНЫЕ СЕТИ ВОДОВОДА ТЧ БЕНДЕРЫ                       | 50 | 13,923.00  |
| НАРУЖНЫЕ СЕТИ КАНАЛИЗАЦИИ ТЧ БЕНДЕРЫ                    | 50 | 557,151.00 |
| НАРУЖНЫЕ СЕТИ РАДИОФИКАЦИИ                              | 50 | 6,416.00   |
| НАРУЖНЫЕ СЕТИ ТЕЛЕФОНИЗАЦИИ                             | 50 | 3,131.00   |
| НАРУЖНЫЕ СЕТИ ТЕЛЕФОНИЗАЦИИ ТЧ БЕНДЕРЫ                  | 50 | 3,264.00   |
| НАРУЖНЫЕ ТЕХНОЛОГИЧЕСКИЕ СЕТИ                           | 50 | 216,607.00 |
| НАРУЖНЫЕ ТЕЛЕФОННЫЕ СЕТИ                                | 50 | 2,978.00   |
| НАРУЖНЫЕ ТЕПЛОФИКАЦИОННЫЕ СЕТИ                          | 50 | 168,588.00 |
| НАРУЖНЫЕ ЭЛ. СЕТИ 0,4КВ БЕНДЕРЫ-ХАДЖИМУС 0.210КМ        | 50 | 14,280.00  |
| НАБОР ТИГИНА И-2                                        | 50 | 5,100.00   |
| НАГРЕВАТЕЛЬ                                             | 50 | 201,333.00 |
| НАГРЕВ. ИНДУКЦ.                                         | 50 | 10,242.00  |
| НАГРЕВАТЕЛЬ ИНДУКЦ.                                     | 50 | 2,034.00   |
| НАЖДАЧНО-ШЛИФОВАЛЬНЫЙ СТАНОК                            | 50 | 2,600.00   |
| НЕЙТРАЛИЗАТОР                                           | 50 | 21,035.00  |
| НЕФТЕУЛОВИТЕЛИ                                          | 50 | 162,494.00 |
| hidranti de incendiu 5 buc.st.NOVO SAVITCAIA            | 50 | 5,395.00   |
| НОВЫЙ НАБОР КУХОННЫЙ                                    | 50 | 2,310.00   |
| НОЖНИЦЫ 115-3118                                        | 50 | 27,441.00  |
| НАБОР КУХОН.СТОЛОВ. С МОЙКОЙ 4 ЕДИНИЦЫ                  | 50 | 2,465.00   |
| НАБОР СЕКЦ.ХИРУРГ.71 ЕДИНИЦА                            | 50 | 6,066.00   |
| НАБОР СТОЛОВ                                            | 50 | 1,950.00   |
| НАБОР ХИРУРГИЧЕСКИХ ИНСТРУМЕНТОВ 270 ЕДИН.              | 50 | 9,500.00   |
| НАПР ЛИВАДА -ГРЭС {СМЕНА 950 НА Р-65 12.13КМ ПК 6.9.10} | 50 | 102,000.00 |
| НАПРАВ.ТИРАСПОЛЬ-БЕНДЕРЫ 1492КМ СМЕНА РЕЛЬС Р-65 НОВЫ   | 50 | 71,326.00  |
| НАПРАВЛЕНИЕ КУЧУРГАН-НОВ-САВИЦ ЧЕТН ПУТЬ {УСИЛЕНИЕ-     | 50 | 847,159.00 |
| НАПРАВЛЕНИЕ КУЧУРГАН-НОВ-САВИЦ.НЕЧЕТНЫЙ ПУТЬ {УСИЛ      | 50 | 843,735.00 |
| НАПРАВЛЕНИЕ ЛИВАДА-ГРЭС.13Й КМ СПЛОШН СМ Р-50 НА Р65 С  | 50 | 9,561.00   |
| НАРУЖНАЯ КАНАЛИЗАЦИЯ                                    | 50 | 6,336.00   |
| НАРУЖНЫЕ СЕТИ ГАЗОВОДОДА                                | 50 | 111,415.00 |
| НАРУЖНЫЕ ТЕПЛОСЕТИ                                      | 50 | 69,290.00  |
| НАРУЖНЫЙ ВОДОВОД                                        | 50 | 4,827.00   |
| Наружная телефонная связь жил. дом Тирасполь            | 50 | 9,450.00   |
| Наружная телефонная связь служ. быт. корпуса ПТО Б      | 50 | 52,020.00  |

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| НАСОС АСВН-80                                            | 50 | 11,417.00    |
| НАСОС ВН                                                 | 50 | 3,900.00     |
| НАСОС ГНОМ                                               | 50 | 2,900.00     |
| НАСОС К-3550                                             | 50 | 8,289.00     |
| НАСОС К-5065                                             | 50 | 9,352.00     |
| НАСОС КИСЛОТНЫЙ                                          | 50 | 6,606.00     |
| НАСОС РЗ                                                 | 50 | 6,240.00     |
| НАСОС РУЧНОЙ                                             | 50 | 2,444.00     |
| НАСОСНАЯ СТАНЦИЯ ПОЖАР.ТУШЕНИЯ                           | 50 | 35,840.00    |
| НЕРЖ. КИПЯТИЛЬНИК                                        | 50 | 10,958.00    |
| НЕЧЕТНЫЙ ПУТЬ НАПР БЕНД-КИШИНЕВ                          | 50 | 5,305,380.00 |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ 0,23КВ НОВОСАВИЦКАЯ 1.025КМ          | 50 | 31,500.00    |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ 0,23КВ МОСТ ЧЕРЕЗ ДНЕСТР 0.715КМ     | 50 | 25,200.00    |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ 0,4КВ ТИРАСПОЛЬ                      | 50 | 220,500.00   |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ 0.4КВ БЕНДЕРЫ 0.630КМ                | 50 | 14,700.00    |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ 0.4КВ ОСВЕЩЕНИЕ ТЕРРИТОРИИ ЭЧС       | 50 | 51,450.00    |
| НИЗКОВОЛЬТНАЯ ЛИНИЯ                                      | 50 | 12,036.00    |
| INCALZIRE CU GAZ (CONVECTOR) st.LIVADA                   | 50 | 12,283.00    |
| INCAPERE DE PRODUCTIE                                    | 50 | 11,673.00    |
| INCAPERE DE INCALZIRE                                    | 50 | 6,688.00     |
| INCAPERE DE INCALZIRE                                    | 50 | 4,688.00     |
| Incapere de producere a punctului de deservire tehnice   | 50 | 14,064.00    |
| incapere derins                                          | 50 | 18,752.00    |
| INCAPERE PENTRU SECTIA ADMINISTRATIVA 010027             | 50 | 33,843.00    |
| INCAPERE PENTRU SUDARE st.BENDER                         | 50 | 2,438.00     |
| INCAPERE SERVICII DE PRODUCERE                           | 50 | 35,579.00    |
| INCAPEREA BIROULUI DSP st.TIRASPOL                       | 50 | 17,814.00    |
| INGRADIREA FINTINEI ARTEZIENE st.COLBASNA                | 50 | 4,407.00     |
| INSTALATIE DE POMPARE A APEI CONTRA INCENDIILOR 010090   | 50 | 38,777.00    |
| INSTSLATIE PENTRU PROBELE REOSTATICE A LOCOMOTIVI 010029 | 50 | 84,675.00    |
| INSTSLSTIE DE TRATARE A APEI 010088                      | 50 | 123,709.00   |
| КАССОВЫЕ АППАРАТЫ                                        | 50 | 1,000.00     |
| КАССОВЫЕ АППАРАТЫ ОКА                                    | 50 | 14,520.00    |
| КАССОВЫЙ АППАРАТ "ОКА-400"                               | 50 | 2,200.00     |
| КАССОВЫЙ АППАРАТ "ОКА-400"                               | 50 | 2,200.00     |
| КАССОВЫЙ АППАРАТ "ОКА-400"                               | 50 | 2,200.00     |
| КАССОВЫЙ ЗАЛ ВОКЗАЛА ТИРАСПОЛЬ                           | 50 | 531,990.00   |
| КАНАЛИЗ. НАСОСНАЯ СТАНЦИЯ ТЧ БЕНДЕРЫ                     | 50 | 37,777.00    |
| КАНАЛИЗАЦИЯ                                              | 50 | 555,971.00   |
| КАНАЛИЗАЦИЯ БЫТОВАЯ                                      | 50 | 46,523.00    |
| КАНАЛИЗАЦИЯ ПРОИЗВОД. ТЧ БЕНДЕРЫ                         | 50 | 92,596.00    |
| КАНАЛИЗАЦИЯ ПРОИЗВОДСТВЕННАЯ                             | 50 | 58,401.00    |
| КАНТОВАТЕЛЬ ТУРБОКОМПРЕСС.                               | 50 | 5,798.00     |
| КАМЕРА ДЛЯ ОБДУВА                                        | 50 | 14,086.00    |
| КАМЕРЫ КСО-272                                           | 50 | 4,112.00     |
| КАБЕЛЬ АВРБ ОБЪЕКТА РАЗДЕЛЕНИЕ БЕНДЕРЫ-РАЗДЕЛЬНАЯ 3.7    | 50 | 158,100.00   |
| КАБЕЛЬ ОБЪЕКТА РАЗДЕЛЕНИЕ ЛЭП-10КВ БЕНДЕРЫ-РАЗДЕЛЬНАЯ    | 50 | 218,094.00   |
| КАБЕЛЬНАЯ В/ВОЛЬТНАЯ ЛИНИЯ БЕНДЕРЫ П 1.890КМ             | 50 | 116,550.00   |
| КАБЕЛЬНАЯ ЛИНИЯ СТ. РЫБНИЦА                              | 50 | 208,950.00   |
| КАБЕЛЬНАЯ ЛИНИЯ МЕСТНОЙ СВЯЗИ СТ.РЫБНИЦА                 | 50 | 138,720.00   |

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| КАБЕЛЬНАЯ ЛЭП 0,4КВ ТИРАСПОЛЬ 6.918КМ                | 50 | 206,850.00 |
| КАБЕЛЬНАЯ ЛЭП ОТ РП17 ДО ТП167                       | 50 | 147,000.00 |
| КАЛОРИМЕТР                                           | 50 | 5,580.00   |
| КАЛОРИФЕР                                            | 50 | 7,189.00   |
| КСЕРОКС                                              | 50 | 7,500.00   |
| КОНТРБАНКЕТЫ КУЧУРГАН-КОРОТНОЕ                       | 50 | 23,440.00  |
| КОНДЕНСАТОРНАЯ УСТАНОВКА ККУ                         | 50 | 4,495.00   |
| КОНДЕНСАТОРНАЯ УСТАНОВКА УК-038                      | 50 | 15,661.00  |
| КОНДИЦ. С МОНТАЖНЫМ У-ОМ                             | 50 | 1,500.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,089.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,251.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,250.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,022.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,083.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,406.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,083.00   |
| КОНДИЦИОНЕР                                          | 50 | 1,474.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,022.00   |
| КОНДИЦИОНЕР                                          | 50 | 2,133.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 6,500.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,500.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,500.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 6,200.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1500                                  | 50 | 1,025.00   |
| КОНДИЦИОНЕР БК-1800                                  | 50 | 1,474.00   |
| КОМНАТА СБОРА РАБОЧИХ КЛАДОВАЯ 1452-056КМ КУЧУРГАН-Н | 50 | 8,739.00   |
| КОМНАТА ПРИЕМА ПИЩИ ПОМЕЩ. Д/МОНТ. ПУТИ КОРОТНОЕ     | 50 | 32,816.00  |
| КОММУНИКАЦИИ ОЧИСТНЫХ СООРУЖЕНИЙ                     | 50 | 70,278.00  |
| КОММУТАТОР                                           | 50 | 7,440.00   |
| КОММУТАТОР СТАНЦИОННОЙ СВЯЗИ СТ. ВОРОНКОВО           | 50 | 7,440.00   |
| КОММУТАТОР СТАНЦИОННОЙ СВЯЗИ СТ.РЫБНИЦА              | 50 | 2,600.00   |

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|----------------------------------------------------|----|--------------|
| КОММУТАТОР СТУ-20ДУ                                | 50 | 4,030.00     |
| КОММУТАТОР СТУ-20ДУ                                | 50 | 4,030.00     |
| КОММУТАТОР РИФ                                     | 50 | 3,594.00     |
| КОМПРЕССОР                                         | 50 | 106,020.00   |
| КОМПРЕССОР                                         | 50 | 106,020.00   |
| КОМПРЕССОР 2-Х СТУПЕНЧ. 2-Х ПОРШ.                  | 50 | 106,020.00   |
| КОМПРЕССОР ВПЗ-20                                  | 50 | 57,654.00    |
| КОМПЛЕКТ АППАРАТУРЫ СТАНЦИОННОЙ СВЯЗИ СТ. КОЛБАСНА | 50 | 8,450.00     |
| КОМПЬЮТЕР ПЕРСОНАЛЬНЫЙ                             | 50 | 3,000.00     |
| КОМПЬЮТЕР ПЭВМ ВМ                                  | 50 | 3,000.00     |
| КОЛЕСНО-ТОКАРНЫЙ СТАНОК                            | 50 | 48,174.00    |
| КОЛЕСНО-ТОКАРНЫЙ СТАНОК "РАФАМЕД"                  | 50 | 302,946.00   |
| КОЛЕСНЫЕ ПАРЫ ЗТЭ10М ТЧ БЕНДЕРЫ                    | 50 | 19,600.00    |
| КОЛЕСОТОКАРНЫЙ СТАНОК УГБ-150                      | 50 | 1,984,843.00 |
| КОЛОНКИ РАЗДАТОЧНЫЕ                                | 50 | 17,611.00    |
| КОЛОНКИ ТОПЛИВОЗАПРАВОЧНЫЕ                         | 50 | 1,625.00     |
| КОЛОНКИ ТОПЛИВОЗАПРАВОЧНЫЕ                         | 50 | 1,621.00     |
| КОЛЛЕКТОР БЕЛЫЦЫ-СЛОБОДКА                          | 50 | 736,644.00   |
| КОПИРОВАЛЬНЫЙ АППАРАТ КАНОН ФС-330                 | 50 | 4,183.00     |
| КРАСКОПУЛЬТ                                        | 50 | 1,740.00     |
| КРАН - БАЛКА                                       | 50 | 14,260.00    |
| КРАН 2-Х КОНСОЛЬНЫЙ                                | 50 | 173,550.00   |
| КРАН 2-Х КОНСОЛЬНЫЙ КОЗЛОВОЙ                       | 50 | 173,550.00   |
| КРАН КОЗЛОВОЙ                                      | 50 | 135,200.00   |
| КРАН КОЗЛОВОЙ                                      | 50 | 135,200.00   |
| КРАН КОЗЛОВОЙ ККТ-5                                | 50 | 58,500.00    |
| КРАН КОЗЛОВОЙ КПБ-10М                              | 50 | 154,380.00   |
| КРАН КОЗЛОВОЙ КПБ-10М                              | 50 | 154,380.00   |
| КРАН КДЭ-163                                       | 50 | 220,658.00   |
| КРАН МОСТОВОЙ                                      | 50 | 53,804.00    |
| КРАН МОСТОВОЙ ОДНОБАЛОЧНЫЙ                         | 50 | 19,370.00    |
| КРАН МОСТОВОЙ ОДНОБАЛОЧНЫЙ                         | 50 | 64,233.00    |
| КРАН МОСТОВОЙ ОДНОБАЛОЧНЫЙ                         | 50 | 15,470.00    |
| КРАН МОСТОВОЙ ЭЛ.                                  | 50 | 54,945.00    |
| КРАН МОСТОВОЙ ЭЛ.                                  | 50 | 53,099.00    |
| КРАН МОСТОВОЙ ЭЛ.                                  | 50 | 275,398.00   |
| КРАН БАЛКА                                         | 50 | 3,250.00     |
| КРАН ПОРТАЛЬНЫЙ {С КАП РЕМ}                        | 50 | 6,344.00     |
| КРАН ЭЛ. ПОДВЕСНОЙ                                 | 50 | 15,252.00    |
| КРАН-КОЗЛОВОЙ                                      | 50 | 89,395.00    |
| КРАН-МОСТОВОЙ ОДНОБАЛОЧНЫЙ                         | 50 | 10,803.00    |
| КРАН-БАЛКА                                         | 50 | 14,260.00    |
| КРАН-БАЛКА                                         | 50 | 13,000.00    |
| КРАН-БАЛКА 2Т                                      | 50 | 16,306.00    |
| КРАН-БАЛКА 4,5/6Т                                  | 50 | 18,290.00    |
| КРАН-БАЛКА 5,4/6Т                                  | 50 | 9,145.00     |
| КРАН-БАЛКА С ТЕЛЬФЕРОМ                             | 50 | 41,536.00    |
| КРАН-БАЛКА С ТЕЛЬФЕРОМ                             | 50 | 6,500.00     |
| КРАН-БАЛКА РУЧНАЯ                                  | 50 | 3,172.00     |
| КРАН-УКОСИНА                                       | 50 | 18,724.00    |

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| КРЕСЛО РУКОВОДИТЕЛЯ     | 50 | 1,149.00  |
| КРЕСЛО РУКОВОДИТЕЛЯ     | 50 | 1,149.00  |
| КРЕСЛО РУКОВОДИТЕЛЯ     | 50 | 1,149.00  |
| КРЕМОВЗБИВАЛЬНАЯ МАШИНА | 50 | 9,920.00  |
| КРЫТЫЙ ВАГОН 21001201   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21108154   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21182746   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21502828   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21534656   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21535737   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21537287   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21540554   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21544481   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21546627   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21552021   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21552781   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21556824   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21557178   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21557681   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21558788   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21562269   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21562863   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21562889   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21563374   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21567631   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21569942   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21569967   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21570726   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21570866   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21571955   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21572177   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21573308   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21574629   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21575980   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21576152   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21581285   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21582986   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21585377   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21585740   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21590385   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21590658   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21591060   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21591433   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21592712   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21592902   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21593058   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21595574   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21601133   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21603923   | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21612007   | 50 | 80,000.00 |

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| КРЫТЫЙ ВАГОН 21612866 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21615745 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21616214 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21616362 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21618343 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21618855 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21622014 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21622154 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21631767 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21632963 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 21774005 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22009674 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22097406 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22099618 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22145965 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22207401 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22495329 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22586218 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22678742 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22897805 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 22916407 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23023039 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23095482 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23241912 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23261530 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23294473 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23306459 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23319304 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23320302 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23346000 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23382328 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23400419 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23449010 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23490717 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23498140 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23515067 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23620107 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23622343 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23626880 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23646433 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23684012 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23829237 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23833833 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 23900251 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24048100 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24049728 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24065815 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24131625 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24210643 | 50 | 80,000.00 |
| КРЫТЫЙ ВАГОН 24211104 | 50 | 80,000.00 |

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| КРЫТЫЙ ВАГОН 24281859                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24288755                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24331076                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24384877                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24479370                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24552986                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24597254                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 24597403                              | 50 | 80,000.00    |
| КРЫТЫЙ ВАГОН 26238394                              | 50 | 80,000.00    |
| Каб линия СЦБ СБПБ СБПП СПП ТЗАВВ 14,468км Тираспо | 50 | 152,250.00   |
| Каб. линия связи годовских телефонных сетей        | 50 | 131,250.00   |
| Каб. линия связи каб марка ТГ30-2 300м             | 50 | 4,200.00     |
| Каб. линия связи каб.марка ТППЗ-2 900м Тирасполь   | 50 | 6,300.00     |
| Каб. линия связи марка ТГ50-20 705м                | 50 | 8,400.00     |
| Каб. магистраль Бендеры-Раздельная                 | 50 | 7,466,555.00 |
| Каб.линии связи мар ТЭБ7-4-1.2 прот.1200м Кучурган | 50 | 77,700.00    |
| Каб.линия связи ст.ЛАЗа до ср.школы N2             | 50 | 4,200.00     |
| Каб.линия связи 1812 Бендеры-Тирасполь             | 50 | 344,400.00   |
| Каб.телефонная линия связи в канализации           | 50 | 23,100.00    |
| Кабель марки ТГ100-2 прот.1км                      | 50 | 20,400.00    |
| Кабельная линия связи ст.Тирасполь                 | 50 | 80,850.00    |
| Кабельная магистраль Бендеры-Раздельная            | 50 | 10,200.00    |
| Кабельные линии связи каб марки СБПБ12-1           | 50 | 6,300.00     |
| Кабельные линии связи Новосавицкая                 | 50 | 18,900.00    |
| Кабельные линии связи Кучурган                     | 50 | 5,250.00     |
| Кабельные линии связи Бендеры                      | 50 | 27,300.00    |
| Кабельные линии связи марки разные 1590М           | 50 | 11,550.00    |
| Кабельный линии связи Кишинев 1020М                | 50 | 26,250.00    |
| КИНОАППАРАТ                                        | 50 | 1,300.00     |
| КИНОПРОЕКЦИОННОЕ УСТР-ВО                           | 50 | 1,615.00     |
| КЛАДОВАЯ БАГАЖНАЯ Б-1                              | 50 | 45,572.00    |
| Коммутатор "ДОНЕЦ"                                 | 50 | 6,200.00     |
| Коммутатор станционной связи Тирасполь             | 50 | 3,250.00     |
| Коммутационное устройство КУ-60/40 Тирасполь       | 50 | 3,060.00     |
| Комплекты БИП каб маг. Бендеры-Раздельная          | 50 | 46,790.00    |
| Кондиционер                                        | 50 | 4,340.00     |
| Кондиционер БК 1500                                | 50 | 2,480.00     |
| Кондиционер ЛАЗ Тирасполь                          | 50 | 2,600.00     |
| Кондиционер БК 1500                                | 50 | 2,480.00     |
| Кондиционер БК 1500                                | 50 | 3,250.00     |
| Кондиционер БК 1500                                | 50 | 3,250.00     |
| Кондиционер БК 1500                                | 50 | 2,480.00     |
| Кондиционер БК-1500                                | 50 | 2,480.00     |
| КУБОВАЯ КИПЯТИЛЬНИК                                | 50 | 73,062.00    |
| Lampa de iluminat ОУЖКС                            | 50 | 9,781.00     |
| LEA 0.4 kV st Ribnita                              | 50 | 94,815.00    |
| LEA 0.4 kV st. Ribnita km 121                      | 50 | 56,175.00    |
| LEA 10 kV pe piloni din lemn st Ribnita            | 50 | 29,400.00    |
| LEA 10kV longitudinala sec Ribnita- Slobadca       | 50 | 2,236,916.00 |
| LEA st. Colbasnaia                                 | 50 | 40,635.00    |

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| LEC 0.4 kV longitudinala Ribnita -Slobodca            | 50 | 49,026.00  |
| LEC 0.4 kv st. Voroncavo                              | 50 | 17,493.00  |
| LEC 10 kV care alimenteaza st Ribnita                 | 50 | 63,000.00  |
| LEC pentru iluminarea peronului Ribnita               | 50 | 55,261.00  |
| LEC st Ribnita                                        | 50 | 4,252.00   |
| LEC st Ribnita pasaj de nivel km 124                  | 50 | 5,943.00   |
| LEC st. Colbasnaia                                    | 50 | 13,597.00  |
| LEC st. Ribnita                                       | 50 | 47,250.00  |
| LINIA CONDUCTEI DE APA st.BENDER                      | 50 | 15,540.00  |
| LINIA CONDUCTEI DE APA st.BENDER - TIRASPOL           | 50 | 9,765.00   |
| LINIA CONDUCTEI DE APA st.NOVOHAVITCAIA               | 50 | 92,190.00  |
| LINIA CONDUCTEI DE DISTRIBUTIE SUB PRESIUNE st BENDER | 50 | 45,150.00  |
| LINIE DE APA SUB PRESIUNE st.COLBASNA                 | 50 | 155,085.00 |
| LINIE PRIN SCURGERE LIBERA st.VORONCAU                | 50 | 373,695.00 |
| LINIE SUB PRESIUNE №4 st.BENDER                       | 50 | 16,800.00  |
| LINIE SUB PRESIUNE st.VARNITA                         | 50 | 27,405.00  |
| Longitudinala LE 10kV Ribnita Slobadca                | 50 | 142,912.00 |
| МАСЛОХАКОС В СБ                                       | 50 | 48,896.00  |
| Magazie                                               | 50 | 23,909.00  |
| Magazie                                               | 50 | 21,096.00  |
| MAGAZIE                                               | 50 | 4,767.00   |
| Magazie134+660                                        | 50 | 4,688.00   |
| Magazin depozit                                       | 50 | 11,251.00  |
| MASA PENTRU SUDURA                                    | 50 | 2,700.00   |
| MASINA CU UN FERASTRU, FRONTALA, ARTICULATIE          | 50 | 3,250.00   |
| MASINA DE CURBAT TEVI                                 | 50 | 7,800.00   |
| MASINA DE CURBAT TEVI                                 | 50 | 3,250.00   |
| MASINA DE FREZAT                                      | 50 | 6,500.00   |
| MASINA DE GELUIT СФ-6                                 | 50 | 5,850.00   |
| MASINA DE INDREPTAT SINA                              | 50 | 7,800.00   |
| MASINA DE INDREPTAT SINE CP-3-4                       | 50 | 5,850.00   |
| MASINA DE PROFILAT TABLA УВ 2716                      | 50 | 24,800.00  |
| MASINA DE SLEFUIT 1256 EXAC                           | 50 | 2,466.00   |
| MASINA PENTRU PARDOSILI CRAITUIRE                     | 50 | 2,600.00   |
| MASINA UNIVERSALA                                     | 50 | 3,250.00   |
| MASINA UNIVERSALA УС-2                                | 50 | 2,600.00   |
| MASINA UNIVERSALA DE CURATENIE                        | 50 | 114,700.00 |
| МАШ ГАЗ-66 31-30 МВУ А028АТ                           | 50 | 50,848.00  |
| МАШИНА СТИР.                                          | 50 | 5,018.00   |
| МАШИНА СТИР.                                          | 50 | 4,771.00   |
| МАШИНА МОЕЧНАЯ                                        | 50 | 68,250.00  |
| МАШИНА МРТ 60                                         | 50 | 2,535.00   |
| МАШИНА ХИМЧИСТКИ                                      | 50 | 84,273.00  |
| МАШИНА БМС-361 [ТЯГАЧ БМС ]                           | 50 | 404,040.00 |
| МАШИНКА ДЛЯ СЧЕТА ДЕНЕГ                               | 50 | 1,445.00   |
| МАШИНКА ДЛЯ ФАСОВКИ ДЕНЕГ                             | 50 | 1,300.00   |
| МЕСТО ЗАМЕРА ЗАЗОРОВ                                  | 50 | 5,022.00   |
| MENGHINA (тиски)                                      | 50 | 2,571.00   |
| MENGHINA (тиски)                                      | 50 | 1,959.00   |
| МЕХ. МАСТЕРСКИЕ БЕТОН. ЦЕХ БЕНДЕРЫ                    | 50 | 112,703.00 |

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|------------------------------------------------------------|----|--------------|
| МНОГОЛЕТНИЕ НАСАЖДЕНИЯ                                     | 50 | 2,867.00     |
| МОСТ 1464-506 НАПРАВЛЕНИЯ НОВОСАВИЦКАЯ-ТИРАСПОЛЬ           | 50 | 72,530.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА -СЛОБОДКА 130+287 20,95М        | 50 | 56,256.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА -СЛОБОДКА 142+374 12,21М        | 50 | 131,264.00   |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА 141+171016,75М         | 50 | 145,328.00   |
| МОСТ МЕТАЛЛИЧЕСКИЙ БЕЛЫЦЫ-СЛОБОДКА153+891 8,86М            | 50 | 51,578.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБСЛОБОДКА РЫБ 124+399 71,20 М         | 50 | 262,528.00   |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА -СЛОБОДКА 145+366 12,5М         | 50 | 79,696.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА -СЛОБОДКА 147+34107,07М         | 50 | 79,696.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА -СЛОБОДКА 149+33406,73М         | 50 | 28,128.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА 137+331 47,25М         | 50 | 159,359.00   |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА 150+61509,45М          | 50 | 32,816.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА 153,069 5,83М          | 50 | 18,752.00    |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА131+39 0 16,68          | 50 | 56,256.00    |
| МОСТ Ж/Б РЫБНИЦА-СЛОБОДКА 131+990 12,53М                   | 50 | 65,632.00    |
| МОСТ Ж/Б 2-Х ПУТН. 2-Х ПРОЛЕТНЫЙ 1465 191 НОВОСАВИЦКАЯ-Т   | 50 | 69,557.00    |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН 1466 663 НОВОСАВИЦКАЯ       | 50 | 96,587.00    |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН. 1470 087 НОВОСАВИЦКАЯ-ТИ   | 50 | 98,660.00    |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН. 1473 140 НОВОСАВИЦКАЯ-ТИ   | 50 | 90,101.00    |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН. 1476 302 НОВОСАВИЦКАЯ-ТИ   | 50 | 48,474.00    |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН. 1478 795 НОВОСАВИЦКАЯ-ТИ   | 50 | 93,118.00    |
| МОСТ Ж/Б 2-Х ПУТН. ОДНОПРОЛЕТ. 0 715 ШЕЛКОВЫЙ К-Т          | 50 | 87,397.00    |
| МОСТ Ж/Б 2-Х ПУТН.2-Х ПРОЛЕТН.1468 438 НОВОСАВ-ТИРАСПОЛ    | 50 | 72,530.00    |
| МОСТ Ж/Б МЕТАЛЛИЧЕСКИЙ СМЕШАН КОНСТР.1491+800КМ {КАП       | 50 | 2,706,329.00 |
| МОСТ Ж/Б ОДНОПУТН. 3 042 БЕНДЕРЫ-ХАДЖИМУС                  | 50 | 87,127.00    |
| МОСТ Ж/Б ОДНОПУТН. 3 043 БЕНДЕРЫ-ХАДЖИМУС                  | 50 | 87,397.00    |
| МОСТ Ж/Б ОДНОПУТН. 3-Х ПРОЛЕТ. 0 267 МАСЛОЭКСТРАКЦИОНН     | 50 | 148,665.00   |
| МОСТ Ж/Б ОДНОПУТН. 3-Х ПРОЛЕТ. 5 332 КУЧУРГАН-КОРОТНОЕ     | 50 | 187,763.00   |
| МОСТ Ж/Б БЕЛЫЦЫ-СЛОБОДКА 133+566 9,35М                     | 50 | 154,704.00   |
| МОСТ Ж/Б ПЕШЕХОД. 5 ПРОЛЕТ ЧЕРЕЗ 15 ПУТЕЙ 1480 937 СТ ТИРА | 50 | 1,344,102.00 |
| МОСТ Ж/Б ПОД ДВА ПУТИ 1461 517 НОВОСАВИЦКАЯ ТИРАСПОЛЬ      | 50 | 69,377.00    |
| МОСТ Ж/Б ПОД ДВА ПУТИ 3-Х ПРОЛЕТНЫЙ 1459 456 КУЧУРГАН-Н    | 50 | 92,352.00    |
| МОСТ Ж/Б РЫБНИЦА -СЛОБОДКА 135+478 ДЛИНА 16,15М            | 50 | 42,619.00    |
| МОСТ Ж/Б РЫБНИЦА -СЛОБОДКА 148+628 17,68 М                 | 50 | 126,576.00   |
| МОСТ Ж/Б РЫБНИЦА -СЛОБОДКА121+334                          | 50 | 46,880.00    |
| МОСТ Ж/Б РЫБНИЦА -СЛОБОДКА124+958 ДЛИНА 8,59М              | 50 | 94,448.00    |
| МОСТ Ж/Б РЫБНИЦА СЛОБОДКА ЦЕМЕНТНЫЙ ЗАВОД ЧЕРЕЗ РУЧ        | 50 | 93,760.00    |
| МОСТ Ж/Б РЫБНИЦА-СЛОБОДКА ЦЕМЕНТНЫЙ ЗАВОД 17,65М           | 50 | 103,136.00   |
| МОСТ Ж/Б РЫБНИЦА-СЛОБОДКА122+818 13,38М                    | 50 | 117,200.00   |
| МОСТ МЕТАЛЛИЧЕСКИЙ РЫБНИЦА-СЛОБОДКА 125+512 км+16,40М      | 50 | 718,247.00   |
| МОСТ ПЕШЕХОД. СЕМИПРОЛЕТНЫЙ 1 532 НА БОРИСОВКУ СТ БЕ       | 50 | 748,440.00   |
| МОСТ ПЕШЕХОД. ЧЕРЕЗ 22 ПУТИ Ж/Б 2 228 БЕНДЕРЫ-ХОМУТЯНО     | 50 | 943,173.00   |
| МОЕЧНАЯ МАШИНА                                             | 50 | 9,703.00     |
| МОЕЧНАЯ МАШИНА                                             | 50 | 6,825.00     |
| МОЕЧНАЯ МАШИНА А-328                                       | 50 | 9,188.00     |
| МОТОРНАЯ ПЛАТФОРМА N223                                    | 50 | 315,900.00   |
| МОТОЛОДКА НЕПТУН                                           | 50 | 40,400.00    |
| МОТОЛОДКА НЕПТУН                                           | 50 | 20,200.00    |
| МОТОПОМПА А МП-1600                                        | 50 | 10,255.00    |
| МОТОПОМПА ПМ-1600                                          | 50 | 10,777.00    |

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| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОДЕЛЬ AZ ТЕРМИНАЛ БКА                                    | 50 | 4,425.00   |
| МОЛОТ МА                                                  | 50 | 41,100.00  |
| МОЛОТ ПНЕВМАТИЧ.                                          | 50 | 19,500.00  |
| МОЩЕНИЕ ДОРОГИ                                            | 50 | 43,731.00  |
| Магистральная каб. линия связи Бендеры-Хаджимус           | 50 | 429,019.00 |
| Междугородние коммутаторы ЛАЗ Бендеры                     | 50 | 15,600.00  |
| ОСВ. ПЕРЕЕЗД.БЕНДЕРЫ-РАЗДЕЛЬН.1455КМ.1462КМ.1468КМ.1486КМ | 50 | 51,100.00  |
| ОБОРУД. СИЛОВЫХ ОПОР АВТОБЛОКИРОВКИ ПАРКАНЫ РАЗДЕЛ        | 50 | 7,650.00   |
| ОБОРУД. ТРАНСФОРМ. ТП 259 ТИРАСПОЛЬ                       | 50 | 14,790.00  |
| ОБОРУД.СИЛОВЫХ ОПОР АВТОБЛОК.С ТРАНСФОРМАТОРОМ 10К        | 50 | 9,252.00   |
| ОБОРУДОВАНИЕ СИЛОВОЕ АВТОБЛОКИРОВКИ БЕНДЕРЫ ТП-177        | 50 | 112,200.00 |
| ОБОРУДОВАНИЕ СИЛОВЫХ ОПОР АВТОБЛОКИРОВКИ С ТРАНСФ         | 50 | 8,670.00   |
| ОБОРУДОВАНИЕ ТП-159 БЕНДЕРЫ                               | 50 | 15,810.00  |
| ОБОРУДОВАНИЕ ТП-167 БЕНДЕРЫ                               | 50 | 26,010.00  |
| ОБОРУДОВАНИЕ ТП-235 ТИРАСПОЛЬ                             | 50 | 25,500.00  |
| ОБОРУДОВАНИЕ ЛИНИИ АВТОБЛОКИРОВКИ ТП-20 ПАРКАНЫ РА        | 50 | 10,200.00  |
| Оборудование связи                                        | 50 | 33,660.00  |
| ОБЩ РАБ ПЧ 1494+380 КМ БЕНДЕРЫ                            | 50 | 55,871.00  |
| ОБЩЕЖИТИЕ                                                 | 50 | 446,948.00 |
| ОБЩЕПЛОЩАДочНЫЕ СЕТИ ВОДопРОВОДА                          | 50 | 13,230.00  |
| ОБЩЕПЛОЩАДочНЫЕ СЕТИ КАНАЛИЗАЦИИ                          | 50 | 41,160.00  |
| ОГРАЖДЕНИЕ                                                | 50 | 9,553.00   |
| ОГРАЖДЕНИЕ ДЕПО КОТЕЛЫЦ. ЗАБОР ТЧ БЕНДЕРЫ                 | 50 | 64,868.00  |
| ОДЕВАЮЩИЕ СТЕНКИ БУТОВЫЕ Е-200 М УЧ.БЕЛЫЦЫ-СЛОБОДК 1      | 50 | 4,688.00   |
| ОДЕВАЮЩИЕ СТЕНКИ БУТОВЫЕ Е-37 УЧ.БЕЛЫЦЫ-СЛОБОДКА 137      | 50 | 9,376.00   |
| ОДЕВАЮЩИЕ СТЕНКИ БУТОВЫЕ Е-70 М УЧ.БЕЛЫЦЫ-СЛОБОДКА1       | 50 | 9,376.00   |
| ОДЕВАЮЩИЕ СТЕНКИ БУТОВЫЕ Е-96 М БЕЛЫЦЫ-СЛОБОДКА 12        | 50 | 187,520.00 |
| ОЗЕЛЕНЕНИЕ                                                | 50 | 2,097.00   |
| ОЗЕЛЕНЕНИЕ                                                | 50 | 9,480.00   |
| ОЗЕЛЕНЕНИЕ                                                | 50 | 3,155.00   |
| Оконечная станция ОВ-3-3                                  | 50 | 16,740.00  |
| РАСПРЕДЕЛИТЕЛЬНЫЙ ЩИТ                                     | 50 | 4,651.00   |
| РАСПРЕДПУНКТЫ СИЛОВЫЕ                                     | 50 | 46,218.00  |
| PAIAN ELECTRIC CU CAPACITATEA DE RIDICARE 2 tone          | 50 | 5,200.00   |
| РАМКА ОБМЫВ.                                              | 50 | 28,012.00  |
| PAVILIONUL DE PE PLATFORMA st.PARCANI                     | 50 | 21,096.00  |
| PAVILIONUL FINTINEI ARTEZIENE №1 st. NOVOSAVITSCAIA       | 50 | 9,251.00   |
| PAVILIONUL FINTINII ARTEZIENE №1 st. BENDER               | 50 | 21,143.00  |
| PAVILIONUL FINTINII ARTEZIENE №2 st. BENDER               | 50 | 14,251.00  |
| PAVILIONUL FINTINII ARTEZIENE №2 st.TIRASPOL              | 50 | 8,579.00   |
| PAVILIONUL FINTINII ARTEZIENE №3 st. VARNITA              | 50 | 13,361.00  |
| РАДИОСТАНЦИИ ПОЕЗДНОЙ РАДИОСВЯЗИ - 4 шт.                  | 50 | 53,320.00  |
| РАДИОСТАНЦИЯ                                              | 50 | 6,200.00   |
| РАДИОСТАНЦИЯ                                              | 50 | 6,200.00   |
| РАДИОСТАНЦИЯ                                              | 50 | 3,432.00   |

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| РАДИОСТАНЦИЯ "ТРАНСПОРТ" РН-12Б                         | 50 | 3,432.00   |
| РАДИОСТАНЦИЯ НОСИМАЯ СТ. ВОРОНКОВО 2 шт                 | 50 | 13,640.00  |
| РАДИОСТАНЦИЯ НОСИМЫЕ РН-12 Б КОЛБАСНАЯ 2 шт.            | 50 | 14,880.00  |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РН-12Б                                     | 50 | 2,782.00   |
| РАДИОСТАНЦИЯ РТС-71                                     | 50 | 1,144.00   |
| РАДИОСТАНЦИЯ ТРАНСПОРТНАЯ                               | 50 | 6,045.00   |
| РАДИОСТАНЦИЯ ТРАНСПОРТНАЯ                               | 50 | 6,045.00   |
| РАДИОСТАНЦИЯ ТРАНСПОРТНАЯ                               | 50 | 6,045.00   |
| РАДИОСТАНЦИЯ ТРАНСПОРТНАЯ                               | 50 | 6,045.00   |
| PERFORATOR                                              | 50 | 3,367.00   |
| PERFORATOR                                              | 50 | 4,311.00   |
| PERFORATOR GBH 2HE                                      | 50 | 2,833.00   |
| PERFORATOR *МАКИТА*                                     | 50 | 11,351.00  |
| PERON st.COLBASNA                                       | 50 | 18,096.00  |
| PERON st.NOVOHAVITSCAIA                                 | 50 | 16,877.00  |
| PERON st.VARANCAU                                       | 50 | 28,316.00  |
| Peron Varnita                                           | 50 | 82,040.00  |
| РЕГУЛЯТОР                                               | 50 | 168,073.00 |
| РЕГУЛЯТОР 2ТЭ10Л                                        | 50 | 123,382.00 |
| РЕЗЕРВ ЦИЛИНДР                                          | 50 | 2,171.00   |
| РЕЗЕРВ ЦИЛИНДР                                          | 50 | 3,713.00   |
| РЕЗЕРВ ЦИЛИНДР                                          | 50 | 3,713.00   |
| РЕЗЕРВ ЦИЛИНДР                                          | 50 | 4,904.00   |
| РЕЗЕРВ ЦИЛИНДР ТНТС БЕНДЕРЫ                             | 50 | 3,713.00   |
| РЕЗЕРВ ЦИЛИНДР ДЛЯ КОМП МАСЛА ТНТС БЕНДЕРЫ              | 50 | 2,171.00   |
| РЕЗЕРВ ЦИЛИНДР ДЛЯ ДИЗМАСЛА ТНТС БЕНДЕРЫ                | 50 | 2,471.00   |
| РЕЗЕРВУАР                                               | 50 | 1,749.00   |
| РЕЗЕРВУАР ХРАНИЛИЩЕ НЕФТЕПРОВОД ТЧ БЕНДЕРЫ              | 50 | 128,201.00 |
| РЕЗЕРВУАР ДЛЯ ВОДЫ                                      | 50 | 68,661.00  |
| РЕЗЕРВУАР ДЛЯ ВОДЫ ТЧ БЕНДЕРЫ                           | 50 | 65,814.00  |
| РЕЗЕРВУАР ДЛЯ НЕФТИ                                     | 50 | 15,065.00  |
| РЕЗЕРВУАР ПАРК ДЛЯ ХРАН. ДИЗЕЛЬНОГО ТОПЛИВА ТНТС БЕНДЕР | 50 | 315,034.00 |
| РЕЗЕРВУАР ПРОТИВОПОЖАРНЫЙ                               | 50 | 46,116.00  |
| РЕЗЕРВУАР ЦИЛИНДР. ДЛЯ КОМПРЕСС.МАСЛА ТНТС БЕНДЕРЫ      | 50 | 2,471.00   |
| РЕЗЕРВУАР ЦИЛИНДР. ДЛЯ МАСЛА ТНТС БЕНДЕРЫ               | 50 | 2,471.00   |
| РЕЗЕРВУАР ЦИЛИНДР.ТНТС БЕНДЕРЫ                          | 50 | 4,904.00   |
| РЕЗЕРВУАР ЦИЛИНДР.ТНТС БЕНДЕРЫ                          | 50 | 4,904.00   |
| РЕЗЕРВУАР ЦИЛИНДР.ТНТС БЕНДЕРЫ                          | 50 | 4,904.00   |
| РЕЗЕРВУАР ЦИЛИНДР.ТНТС БЕНДЕРЫ                          | 50 | 4,904.00   |
| РЕЗЕРВУАР ЦИЛИНДР.ТНТС БЕНДЕРЫ                          | 50 | 4,904.00   |
| РЕЗЕРВУАРЫ ДЛЯ ВОДЫ                                     | 50 | 6,243.00   |
| РЕЛЬСОСВЕРЛИЛКА РСМ-1                                   | 50 | 1,450.00   |
| РЕЛЬСОСВЕРЛИЛЬНЫЙ СТАНОК РСМ-1                          | 50 | 6,432.00   |

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| РЕЛЬСОРЕЗНЫЙ СТАНОК Б/У                                    | 50 | 2,000.00     |
| РЕЛЬСОРЕЗНЫЙ СТАНОК Б/У                                    | 50 | 2,000.00     |
| РЕЛЬСОШЛИФОВ. 2152                                         | 50 | 1,450.00     |
| РЕШЕТКА РМУ-1                                              | 50 | 13,640.00    |
| PILON DE RIDICARE                                          | 50 | 7,440.00     |
| PISTOL DE VOPSIT                                           | 50 | 1,292.00     |
| PLATFORMA ACOPERITA №2 st.TIRASPOL                         | 50 | 42,661.00    |
| PLATFORMA DE CONTEINERE st.TIRASPOL                        | 50 | 94,698.00    |
| PLATFORMA ACOPERITA №1 st.TIRASPOL                         | 50 | 101,730.00   |
| PLATFORMA DE BETON DE PASTRAREA GHETEI st.TIRASPOL         | 50 | 204,397.00   |
| PLATFORMA DE CALATORI DESCHISA №2 st.RIBNITA               | 50 | 14,955.00    |
| PLATFORMA DE MARFURI st.TIRASPOL                           | 50 | 1,822,226.00 |
| PLATFORMA DE PASAGERI HALTA GHERSUNIA                      | 50 | 35,910.00    |
| PLATFORMA DESCHISA DE MARFURI st.TIRASPOL                  | 50 | 79,696.00    |
| PLATFORMA FRONTALA st.TIRASPOL                             | 50 | 17,814.00    |
| PLATFORMA INALT DESCOPERITA LATERALA №1 st.VARNITA         | 50 | 31,410.00    |
| PLATFORMA INALT DESCOPERITA LATERALA №2 st.VARNITA         | 50 | 31,410.00    |
| PLATFORMA INALT DESCOPERITA №1 st.TIRASPOL                 | 50 | 239,557.00   |
| PLATFORMA INALT DESCOPERITA st.TIRASPOL                    | 50 | 213,304.00   |
| PLATFORMA LATERAL DESCOPERITA №3 st.VARNITA                | 50 | 31,410.00    |
| PLATFORMA PENTRU INCARCATURI IN VRAC st.BENDER             | 50 | 46,411.00    |
| POMPA ЭЦБ 6-10-140                                         | 50 | 1,777.00     |
| POMPA ЭЦБ 6-10-140                                         | 50 | 1,777.00     |
| POMPA ЭЦБ 6-6.3-85                                         | 50 | 1,199.00     |
| POMPA ЭЦБ 6-6.3-85                                         | 50 | 1,199.00     |
| POMPA K160-20 2buc.                                        | 50 | 8,680.00     |
| POMPA ЭЦБ 6-10-140                                         | 50 | 1,777.00     |
| Porti din metal                                            | 50 | 1,058.00     |
| POSRUL DE ACARI №2 st.TIRASPOL                             | 50 | 2,813.00     |
| POST CENTRALIZAT A ENERGIEI ELECTRICE st. PERVOMAISCAIA- L | 50 | 327,761.00   |
| Post de transformatoare st Ribnita                         | 50 | 6,324.00     |
| Post de transformatoare st. Colbasna                       | 50 | 1,734.00     |
| POSTUL LIS.DEAL st.BENDER                                  | 50 | 63,906.00    |
| POSTUL MEH.DEAL st.BENDER                                  | 50 | 42,099.00    |
| POSTUL CENTRALIZAT A ENERGIEI ELECTRICE st.TIRASPOL        | 50 | 441,610.00   |
| POSTUL DE ACARI №1 st. RIBNITA                             | 50 | 4,594.00     |
| POSTUL DE ACARI №1 st. VARNITA                             | 50 | 7,032.00     |
| POSTUL DE ACARI №1 st.TIRASPOL                             | 50 | 3,750.00     |
| POSTUL DE ACARI №4 st.BENDER                               | 50 | 6,563.00     |
| POSTUL DE ACARI №7 st.BENDER                               | 50 | 15,874.00    |
| POSTUL DE ACARI № 1 VARANCAU                               | 50 | 6,985.00     |
| POSTUL DE ACARI № 2 st. RIBNITA                            | 50 | 6,751.00     |
| POSTUL DE ACARI № 2 VARANCAU                               | 50 | 3,516.00     |
| POSTUL DE ACARI № 3 st. RIBNITA                            | 50 | 3,100.00     |
| POSTUL DE ACARI № 5 st. RIBNITA                            | 50 | 3,328.00     |
| POSTUL DE ACARI st.BENDER                                  | 50 | 4,688.00     |
| POSTUL DE CENTRALIZARE A ENERGIEI ELECTRICE st.BENDER      | 50 | 247,279.00   |
| POSTUL DE CENTRALIZARE ELECTRIC st. PROMISLENAIA RIBNITA   | 50 | 70,500.00    |
| POSTUL MECANIZAT A DEALULUI st.TIRASPOL                    | 50 | 23,909.00    |
| POTOP ТУРБОКОМПРЕССОРА                                     | 50 | 167,703.00   |

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|------------------------------------------------------------------|----|--------------|
| PT 378 Ribnita                                                   | 50 | 3,442.00     |
| PULVERIZATOR DE VOPSEA                                           | 50 | 1,332.00     |
| PUNCT DE DESERVIRE TEHNICA                                       | 50 | 63,100.00    |
| PUNCT DE CONTROL st.BENDER                                       | 50 | 56,256.00    |
| Punctul de comutare a legaturii telefonice                       | 50 | 31,850.00    |
| PUT ARTEZIAN 1477 st.TIRASPOL                                    | 50 | 39,520.00    |
| PUT ARTEZIAN №1 st.TIRASPOL                                      | 50 | 19,830.00    |
| PUT ARTEZIAN №2 st.NOVOHAVITSCAIA                                | 50 | 37,035.00    |
| PUT ARTEZIAN №2 st.TIRASPOL                                      | 50 | 23,674.00    |
| PUT COLECTOR st.LIVADA                                           | 50 | 16,099.00    |
| PUT DE FORAJ №3 st.VARNITA                                       | 50 | 35,254.00    |
| PUT DE FORAJ №1 st.BENDER                                        | 50 | 30,613.00    |
| Радиостанция PA                                                  | 50 | 13,020.00    |
| Радиостанция ЖРУ-СС                                              | 50 | 7,800.00     |
| Радиостанция 43-РТС-А2-СМ                                        | 50 | 9,300.00     |
| Радиостанция 71РТС                                               | 50 | 5,580.00     |
| Радиостанция РН-12Б                                              | 50 | 11,780.00    |
| Радиостанция РН-12Б Транспорт                                    | 50 | 18,600.00    |
| РИХТОВОЧНАЯ МАШИНА Р-2000                                        | 50 | 1,161,497.00 |
| РИХТОВЩИК                                                        | 50 | 1,608.00     |
| РИХТОВЩИК                                                        | 50 | 1,608.00     |
| РИХТОВЩИК                                                        | 50 | 1,608.00     |
| РИХТОВЩИК                                                        | 50 | 1,608.00     |
| РИХТОВЩИК                                                        | 50 | 1,608.00     |
| РИХТОВЩИК РГУ-1                                                  | 50 | 1,450.00     |
| RADIOTELEFON                                                     | 50 | 5,857.00     |
| RADIOTELEFON                                                     | 50 | 5,656.00     |
| RAMPA DE CONTEINERE SI PRIDVOARE st.RIBNITA                      | 50 | 372,462.00   |
| RAMPA DESCHISA № 3 st.RIBNITA                                    | 50 | 177,066.00   |
| RAMPA DESCHISA №1 st.RIBNITA                                     | 50 | 110,121.00   |
| RAMPA DESCHISA st.COLBASNA                                       | 50 | 11,017.00    |
| RAMPA DESCHISA st.VARANCAU                                       | 50 | 123,060.00   |
| REMORCA GAP-3 DIZOLVARE N CAJ-391                                | 50 | 2,040.00     |
| RETEA DE ALIMENTARE CU APA 1484km st.BENDER - TIRASPOL           | 50 | 15,225.00    |
| RETEA DE ALIMENTARE CU APA st.BENDER                             | 50 | 62,895.00    |
| RETEA DE ALIMENTARE CU APA st.BENDER - TIRASPOL                  | 50 | 44,835.00    |
| RETEA DE ALIMENTARE CU APA st.NOVOHAVITCAIA                      | 50 | 10,500.00    |
| RETEA DE ALIMENTARE CU APA st.NOVOHAVITCAIA - TIRASPOL           | 50 | 8,820.00     |
| RETEA DE ALIMENTARE CU APA st.PROMISLENAIA RIBNITA               | 50 | 2,200.00     |
| RETEA DE ALIMENTARE CU APA st.TIRASPOL                           | 50 | 822,675.00   |
| RETEA DE ALIMENTARE CU APA st.VARNITA                            | 50 | 427,455.00   |
| RETEA DE ALIMENTARE CU APA SPRE CALEA CAZARMEI st.COLBASNA       | 50 | 33,810.00    |
| RETEA DE DISTRIBUTIE st.COLBASNA                                 | 50 | 82,320.00    |
| RETEA DE DISTRIBUTIE st.VARANCAU                                 | 50 | 97,545.00    |
| RETEA EXTERIOARA DE ALIMENTARE CU APA st.BENDER                  | 50 | 7,245.00     |
| RETEA EXTERIOARA DE ALIMENTARE CU APA st.BENDER                  | 50 | 35,175.00    |
| RETEA EXTERIOARA DE ALIMENTARE CU APA st.BENDER                  | 50 | 5,145.00     |
| RETEA EXTERIOARA DE ALIMENTARE CU APA st.VARNITA                 | 50 | 317,520.00   |
| RETEA TERMICA SPRE CLADIREA POSTULUI CENTRAL.ELECTRIC st.VARNITA | 50 | 5,250.00     |
| REZERVOR DE APA st.NOVOHAVITSCAIA                                | 50 | 4,782.00     |

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| REZERVOR DIN ALUMIN st.TIRASPOL                           | 50 | 6,100.00     |
| REZERVUARELE DE MUNTE CU PRIZA DE PAMINT st.VARANCAU      | 50 | 16,174.00    |
| REZERVUARELE DE MUNTE CU PRIZA DE PAMINT st.VARANCAU      | 50 | 4,407.00     |
| SECTIA DE MASINI ELECTRICE 010006                         | 50 | 1,012,285.00 |
| Sectia de reparatie cu redicare a locomotivelor MJ 010077 | 50 | 1,708,128.00 |
| SECTIA DE REPERATIE MICA CU ANEXE 010013                  | 50 | 2,218,057.00 |
| SECTIE DE AGREGATE DIESEL 010008                          | 50 | 1,050,839.00 |
| SECTIE DE REPARATIE A FRIGIDERELOR 010085                 | 50 | 117,224.00   |
| SERINGA PRES VERTICALA                                    | 50 | 7,130.00     |
| SOPRON HALTA GHERSUNIA                                    | 50 | 4,547.00     |
| SOPRON DE BAGAJE st.COLBASNA                              | 50 | 63,382.00    |
| SOPRON DE BAGAJE st.NOVOHAVITSKAIA                        | 50 | 18,283.00    |
| SOPRON PE RIUL NISTRU st.TIRASPOL                         | 50 | 6,329.00     |
| SOPRON PENTRU NISIP 010055                                | 50 | 57,751.00    |
| SOPRON PENTRU BAGAJE st.VARANCAU                          | 50 | 83,587.00    |
| SOPRON PENTRU POSTUL CENTRALIZAT A ENERGIEI ELECTRICE st  | 50 | 18,752.00    |
| SOPRON st.TIRASPOL                                        | 50 | 3,750.00     |
| SOPRONUL FINTINII ARTEZIENE st.TIRASPOL                   | 50 | 2,531.00     |
| SOPRONUL UNGHERULUI ROSU st.TIRASPOL                      | 50 | 7,501.00     |
| SOPTON CU 2 DESPARTI. LA POSTUL CENTRALIZAT A ENERGIEI EL | 50 | 7,032.00     |
| Stantia de compresoare                                    | 50 | 49,224.00    |
| STATIA DE BOGHIURI 010079                                 | 50 | 304,300.00   |
| Statia de compresoare automata 010093                     | 50 | 369,454.00   |
| STRESNA CASEI st.RIBNITA                                  | 50 | 19,424.00    |
| SUPRAFATA PENTRU DEPOZITAREA OSILOR MONTATE               | 50 | 9,376.00     |
| SURUBELNITA                                               | 50 | 1,469.00     |
| ТАБЛО ПРИБЫТИЯ И ОТПРАВЛЕНИЯ ПОЕЗДОВ                      | 50 | 1,214.00     |
| ТАЛЬ ИМПОРТНАЯ                                            | 50 | 15,073.00    |
| ТАЛЬ ЭЛ.                                                  | 50 | 2,852.00     |
| ТЕСТОМЕСИТЕЛЬНАЯ МАШИНА                                   | 50 | 4,570.00     |
| TELEFON TERMINAL                                          | 50 | 9,132.00     |
| ТЕРМИНАЛ БКА "ЭКСПРЕСС"                                   | 50 | 4,425.00     |
| ТЕРМИНАЛ БКА "ЭКСПРЕСС"                                   | 50 | 4,425.00     |
| ТЕРМИНАЛ БКА "ЭКСПРЕСС"                                   | 50 | 4,425.00     |
| TEREN ASFALTAT                                            | 50 | 7,454.00     |
| ТЕЛЕВИЗОР "АЛЬФА"                                         | 50 | 1,098.00     |
| ТЕЛЕВИЗОР "АЛЬФА"                                         | 50 | 1,724.00     |
| ТЕЛЕВИЗОР "ГОРИЗОНТ"                                      | 50 | 1,500.00     |
| ТЕЛЕВИЗОР "УФОН"                                          | 50 | 5,184.00     |
| ТЕЛЕГРАФН.АППАРАТЫ Ф-1100                                 | 50 | 99,820.00    |
| ТЕЛЕГРАФНАЯ КАНАЛООБРАЗУЮЩАЯ АППАРАТУРА                   | 50 | 7,872.00     |
| ТЕЛЕЖКА                                                   | 50 | 7,669.00     |
| ТЕЛЕЖКА А 355                                             | 50 | 5,469.00     |
| ТЕЛЕЖКА А-355                                             | 50 | 28,822.00    |
| ТЕЛЕЖКА В СБ. БЕЗ 433-432 ЗТЭ10М                          | 50 | 1,776,537.00 |
| ТЕЛЕЖКА САМОХОДНАЯ                                        | 50 | 5,896.00     |
| ТЕЛЕЖКА БАГАЖН.                                           | 50 | 4,743.00     |
| ТЕЛЕЖКИ ВСБ. 2ТЗ10Л                                       | 50 | 1,376,327.00 |
| ТЕЛЕФОННАЯ КАНАЛИЗАЦИЯ СТ.РЫБНИЦА                         | 50 | 46,920.00    |
| ТЕЛЬФЕР ЭЛ.                                               | 50 | 2,048.00     |

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| ТЕПЛОВОЗ 2ТЭ10 Л 2248 АБ                             | 50 | 2,727,095.00 |
| ТЕПЛОВОЗ СЕРИИ ЧМЭ-3 N 3871                          | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ 3ТЭ10 М 0026 В                              | 50 | 1,350,000.00 |
| ТЕПЛОВОЗ 3ТЭ10 М 0033 АББ                            | 50 | 6,126,319.00 |
| ТЕПЛОВОЗ 3ТЭ10 М 1232 АББ                            | 50 | 6,126,293.00 |
| ТЕПЛОВОЗ 3ТЭ10 М 1259 АБ                             | 50 | 2,727,120.00 |
| ТЕПЛОВОЗ ЧМЭ-3 2938                                  | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 4912                                  | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 6767                                  | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 6771                                  | 50 | 1,100,000.00 |
| ТЕПЛОВЫЕ СЕТИ                                        | 50 | 148,995.00   |
| ТЕПЛОСЕТИ                                            | 50 | 432,602.00   |
| ТЕПЛОСЕТИ                                            | 50 | 885,176.00   |
| ТЕПЛОСЕТИ                                            | 50 | 296,177.00   |
| ТЕПЛОСЕТИ                                            | 50 | 429,420.00   |
| TOALETA CU 10 GAURI DS RIBNITA                       | 50 | 39,707.00    |
| Toaletă cu 2 despartituri                            | 50 | 5,157.00     |
| TOALETA CU 2 GAURI st.PERVOMAISSCOE                  | 50 | 3,282.00     |
| TOALETA CU 2 GURI st.NOVO SAVITSKAIA                 | 50 | 3,750.00     |
| TOALETA CU 4 GAURI st.COLBASNA                       | 50 | 7,548.00     |
| TOALETA CU 4 GAURI st.VARANCAU                       | 50 | 11,861.00    |
| TOALETA CU 4 GAURI A MAGAZIEI DE MARFURI st.TIRASPOL | 50 | 10,782.00    |
| Toaletă cu anexă st Varnita 2                        | 50 | 35,002.00    |
| Toaletă gării st. Bender 1                           | 50 | 94,135.00    |
| TOALETA st.BENDER                                    | 50 | 4,688.00     |
| ТОКАРНО-ВИНТОРЕЗН-СТАНОК N101 1А 616                 | 50 | 9,100.00     |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 18,850.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 75,702.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 5,896.00     |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 39,247.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 62,465.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 13,325.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 13,325.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 15,295.00    |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 17,596.00    |
| ТОРЦОВАЯ ПЛАТФОРМА Д/ВЫГРУЗКИ ТЕХНИКИ                | 50 | 50,354.00    |
| ТОПЛЕВОПОДОГРЕВАТЕЛЬ                                 | 50 | 20,036.00    |
| ТОПЛИВОЗАПРАВЩИК МАЗ 66-33                           | 50 | 50,000.00    |
| ТРАВЕРСА П/АВТОМАТ.                                  | 50 | 13,000.00    |
| ТРАВЕРСА П/АВТОМАТ.                                  | 50 | 18,200.00    |
| ТРАНСФОРМАТОР                                        | 50 | 2,940.00     |
| ТРАНСФОРМАТОР                                        | 50 | 3,021.00     |
| ТРАНСФОРМАТОР                                        | 50 | 4,557.00     |
| ТРАНСФОРМАТОР                                        | 50 | 1,496.00     |
| ТРАНСФОРМАТОР 20 ПВА                                 | 50 | 4,916.00     |
| ТРАНСФОРМАТОР 3-Х ФАЗН.                              | 50 | 1,148.00     |
| ТРАНСФОРМАТОР 3-Х ФАЗН.                              | 50 | 1,148.00     |
| ТРАНСФОРМАТОР 3-Х ФАЗН.                              | 50 | 1,148.00     |
| ТРАНСФОРМАТОР ВД-401                                 | 50 | 4,185.00     |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ ТДМ-317У2                    | 50 | 1,028.00     |

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| ТРАНСФОРМАТОРНАЯ ПОДСТАНЦИЯ N235 ТИРАСПОЛЬ           | 50 | 21,648.00  |
| ТРАНСФОРМАТОРНАЯ ПОДСТАНЦИЯ ЛЕВАДА                   | 50 | 7,650.00   |
| ТРАНСФОРМАТОРНАЯ ПОДСТАНЦИЯ ПАРКАНЫ РАЗДЕЛЬНАЯ ТП    | 50 | 68,340.00  |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ ТДМ-40                       | 50 | 1,984.00   |
| ТРАКТОР МТЗ-80 12-73 ЛЧ                              | 50 | 30,800.00  |
| ТРАКТОР Т-150 СУВ-145                                | 50 | 43,800.00  |
| ТРАКТОР ЮМЗ-6 12-74 ЛЧ                               | 50 | 36,400.00  |
| ТРАКТОР ЮМЗ-6 СУВ-139                                | 50 | 34,000.00  |
| ТРАКТОР ЮМЗ-6 СУВ-144                                | 50 | 40,267.00  |
| ТРУБА СБОРНАЯ Ж/Б ОДНООЧ. 3 650 БЕНДЕРЫ-ХАДЖИМУС     | 50 | 57,240.00  |
| ТРУБА КАМЕН. ОДНООЧ. 1479 583 НОВОСАВИЦКАЯ-ТИРАСПОЛЬ | 50 | 57,240.00  |
| ТРУБА КАМЕН. ОДНООЧ. 1484 366 ТИРАСПОЛЬ-БЕНДЕРЫ      | 50 | 57,240.00  |
| ТРУБА КАМЕН. ОДНООЧ. 1494 260 ВАРНИЦА                | 50 | 57,240.00  |
| ТРУБА КАМЕННА-Я РЫБНИЦА СЛОБОДКА 123+500 29,42М      | 50 | 121,888.00 |
| ТРУБА КАМЕННАЯ УЧ РЫБНИЦА -СЛОБОДКА 127+568 37,13    | 50 | 75,008.00  |
| ТРУБА КАМЕННАЯ УЧ РЫБНИЦА-СЛОБОДКА 144+713 7,80М     | 50 | 4,688.00   |
| ТРУБА КАМЕННАЯ УЧ. РЫБНИЦА-СЛОБОДКА 136+751 29,95 М  | 50 | 145,328.00 |
| ТРУБА КАМЕННАЯ УЧ. РЫБНИЦА -СЛОБОДКА 136+408 27,05М  | 50 | 178,144.00 |
| ТРУБА КАМЕННАЯ УЧ. РЫБНИЦА-СЛОБОДКА 132+688 30,02М   | 50 | 196,896.00 |
| ТРУБА КАМЕННАЯ УЧ. РЫБНИЦА-СЛОБОДКА 136+751 29,95М   | 50 | 145,328.00 |
| ТРУБА КАМЕННАЯ УЧ. РЫБНИЦА-СЛОБОДКА 138+411 32,99М   | 50 | 295,344.00 |
| ТРУБА КАМЕННАЯ УЧ.РЫБНИЦА-СЛОБОДКА 139+463 35,81М    | 50 | 178,144.00 |
| ТРУБА КАМЕННАЯ УЧ.РЫБНИЦА-СЛОБОДКА 140+635 22,63М    | 50 | 243,776.00 |
| ТРУБА КАМЕННАЯ УЧРЫБНИЦА-СЛОБОДКА128+874 34,7М       | 50 | 290,656.00 |
| ТРУБА Ж/Б РЫБНИЦА -СЛОБОДКА 123+934 17,85М           | 50 | 56,256.00  |
| ТРУБА Ж/Б 18+105 НАПР.КУЧУРГАН-КОРОТКОЕ              | 50 | 57,240.00  |
| ТРУБА Ж/Б 2-Х ОЧК. 24 065 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧ. 1475 672 НОВОСАВИЦКАЯ-ТИРАСПОЛЬ    | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧ. 1481 995 ТИРАСПОЛЬ-БЕНДЕРЫ         | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧ. 1490 408 ТИРАСПОЛЬ-БЕНДЕРЫ         | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 10 97 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 11 230 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 11 643 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 12 697 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 13 417 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 14 492 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 15 449 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 17 011 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 18 938 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 20 371 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 26 268 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 27 324 КУЧУРГАН-КОРОТНОЕ          | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 4 431 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 5 103 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 5 218 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 5 497 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 5 681 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 5 931 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 6 590 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |
| ТРУБА Ж/Б ОДНООЧК. 7 036 КУЧУРГАН-КОРОТНОЕ           | 50 | 57,240.00  |

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| ТРУБА Ж/Б ОДНООЧК. 7 420 КУЧУРГАН-КОРОТНОЕ                        | 50 | 57,240.00    |
| ТРУБА Ж/Б ОДНООЧК. 7 565 КУЧУРГАН-КОРОТНОЕ                        | 50 | 57,240.00    |
| ТРУБА Ж/Б ОДНООЧК. 7 677 КУЧУРГАН-КОРОТНОЕ                        | 50 | 57,240.00    |
| ТРУБА Ж/Б ОДНООЧК. 8 336 КУЧУРГАН-КОРОТНОЕ                        | 50 | 57,240.00    |
| ТРУБА Ж/Б ОДНООЧК. 8 626 КУЧУРГАН-КОРОТНОЕ                        | 50 | 57,240.00    |
| ТРУБА Ж/Б УРЫБНИЦА-СЛОБОДКА 136+076 12,0 М                        | 50 | 9,376.00     |
| ТРУБА Ж/Б УЧ РЫБНИЦА-СЛОБОДКА 129+235 16,05 М                     | 50 | 14,064.00    |
| ТРУБА Ж/Б УЧ РЫБНИЦА-СЛОБОДКА 130+825 15,15М                      | 50 | 32,816.00    |
| ТРУБА Ж/Б УЧ. РЫБНИЦА-СЛОБОДКА 134+871 15,6 М                     | 50 | 46,880.00    |
| ТРУБА Ж/Б УЧ. РЫБНИЦА-СЛОБОДКА 135+324 6,15 М                     | 50 | 9,376.00     |
| ТРУБА Ж/Б УЧ. РЫБНИЦА-СЛОБОДКА 143+053 13,85 М                    | 50 | 70,320.00    |
| ТРУБА Ж/Б УЧ. РЫБНИЦА-СЛОБОДКА135+913 8,25М                       | 50 | 18,752.00    |
| ТРУБА Ж/Б УЧРЫБНИЦА -СЛОБОДКА 134+700 13,4 М                      | 50 | 18,752.00    |
| ТРУБОПРОВОДЫ ПОДЗЕМНЫЕ ТНТС БЕНДЕРЫ                               | 50 | 101,945.00   |
| TRANSFORMATOR                                                     | 50 | 7,300.00     |
| TRANSFORMATOR ELECTRIC DE SUDURA                                  | 50 | 5,220.00     |
| Transformator de putere st Ribnita                                | 50 | 4,325.00     |
| TRANSFORMATOR DE SUDURA                                           | 50 | 6,250.00     |
| Transnistria casa de locuit nr. 2 statia Varancau                 | 50 | 151,937.00   |
| Trasa de energie termica a punctului de montor                    | 50 | 11,466.00    |
| TRASEU DE INCALZIRE st.PROMISLENAIA - RIBNITA                     | 50 | 3,700.00     |
| Trasnistria apartament st.Tiraspol 1                              | 50 | 27,577.00    |
| Trasnistria bloc locativ nr. 1 statia Colbasna                    | 50 | 161,392.00   |
| Trasnistria bloc locativ or. Tighina str. Bender. Vostanie 56     | 50 | 144,452.00   |
| Trasnistria bloc locativ nr. 2 statia Colbasna                    | 50 | 147,407.00   |
| Trasnistria bloc locativ or Tighina str. Borodina 6               | 50 | 72,226.00    |
| Trasnistria bloc locativ or. Ribnita str. Zavadsco 1A             | 50 | 88,838.00    |
| Trasnistria bloc locativ or. Tighina str. . Borodina 8 ap. . 2    | 50 | 78,792.00    |
| Trasnistria bloc locativ or. Tighina str. Деповскаиа 3            | 50 | 315,168.00   |
| Trasnistria bloc locativ or. Tighina str. Belitcogo 36            | 50 | 105,056.00   |
| Trasnistria bloc locativ or. Tighina str. Bender. Vostanie 17     | 50 | 9,705,273.00 |
| Trasnistria bloc locativ or. Tighina str. Benderscogo Vostanie 54 | 50 | 151,018.00   |
| Trasnistria bloc locativ or. Tighina str. Benderscogo Vostanie 9  | 50 | 617,204.00   |
| Trasnistria bloc locativ or. Tighina str. Borodina 2              | 50 | 5,012,370.00 |
| Trasnistria bloc locativ or. Tighina str. Borodina 4              | 50 | 105,056.00   |
| Trasnistria bloc locativ or. Tighina str. Borodina 5              | 50 | 85,358.00    |
| Trasnistria bloc locativ or. Tighina str. Borodina 7              | 50 | 78,792.00    |
| Trasnistria bloc locativ or. Tighina str. Comunisticescaia 2      | 50 | 111,622.00   |
| Trasnistria bloc locativ or. Tighina str. Comunisticescaia 2 B    | 50 | 105,056.00   |
| Trasnistria bloc locativ or. Tighina str. Depovscaia 1            | 50 | 157,584.00   |
| Trasnistria bloc locativ or. Tighina str. Depovscaia 11           | 50 | 111,622.00   |
| Trasnistria bloc locativ or. Tighina str. Depovscaia 5            | 50 | 354,564.00   |
| Trasnistria bloc locativ or. Tighina str. Depovscaia 7            | 50 | 315,168.00   |
| Trasnistria bloc locativ or. Tighina str. Dzerjinscogo 27a        | 50 | 787,920.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova 24            | 50 | 308,602.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova 10            | 50 | 341,432.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova 14            | 50 | 118,188.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova 26            | 50 | 308,602.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova 28            | 50 | 321,734.00   |
| Trasnistria bloc locativ or. Tighina str. Fiodorova №18           | 50 | 370,030.00   |

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| Trasnistria bloc locativ or. Tighina str. Fiodorova №20          | 50 | 288,904.00   |
| Trasnistria bloc locativ or. Tighina str. Halturina 6            | 50 | 3,901,667.00 |
| Trasnistria bloc locativ or. Tighina str. Leningradscia 54 ap.24 | 50 | 78,861.00    |
| Trasnistria bloc locativ or. Tighina str. Reveneala 1a           | 50 | 45,962.00    |
| Trasnistria bloc locativ or. Tighina str. Reveneala 2            | 50 | 2,547,608.00 |
| Trasnistria bloc locativ or. Tighina str. Reveneala 2 A          | 50 | 2,922,487.00 |
| Trasnistria bloc locativ or. Tighina str. Reveneala 6            | 50 | 85,358.00    |
| Trasnistria bloc locativ or. Tighina str. Reveneala 8            | 50 | 85,358.00    |
| Trasnistria bloc locativ or. Tighina str. Starogo 2              | 50 | 111,622.00   |
| Trasnistria bloc locativ or. Tighina str. Starogo 2 B            | 50 | 98,490.00    |
| Trasnistria bloc locativ or. Tighina str. Starogo 28             | 50 | 91,924.00    |
| Trasnistria bloc locativ or. Tighina str. Titova 72              | 50 | 118,188.00   |
| Trasnistria bloc locativ or. Tighina str. Titova 74              | 50 | 45,962.00    |
| Trasnistria bloc locativ or. Tighina str. Tittova 62             | 50 | 164,150.00   |
| Trasnistria bloc locativ or. Tighina str. Vostania 17 A          | 50 | 2,403,420.00 |
| Trasnistria bloc locativ or. Tighina str. Feroviarilor 16        | 50 | 646,579.00   |
| Trasnistria bloc locativ satul Corotnoie 11                      | 50 | 302,036.00   |
| Trasnistria bloc locativ str. Novosavitcaia 1                    | 50 | 157,584.00   |
| Trasnistria bloc locativ str. Novosavitcaia 2                    | 50 | 32,830.00    |
| Trasnistria bloc locativ str. Novosavitcaia 3                    | 50 | 151,018.00   |
| Trasnistria casa de locuit nr.1 Varancau                         | 50 | 157,059.00   |
| Trasnistria casa de locuit or. Ribnita 1-1 p. Vorosilova. 11     | 50 | 70,650.00    |
| Trasnistria casa de locuit or. Ribnita str. Feroviarilor 10      | 50 | 323,572.00   |
| Turn de iluminat st. Colbasnaia 3 buc                            | 50 | 29,872.00    |
| Turn de iluminat st. Ribnita 4 buc                               | 50 | 23,065.00    |
| Телеграфные аппараты F-1100                                      | 50 | 23,560.00    |
| Телеграфные аппараты F-2000                                      | 50 | 40,300.00    |
| Телеграфные аппараты -1100                                       | 50 | 49,600.00    |
| Телетайп F-2000                                                  | 50 | 18,600.00    |
| Телетайп F-2000                                                  | 50 | 18,600.00    |
| Телетайп F-2000                                                  | 50 | 18,600.00    |
| Телетайп F-2000                                                  | 50 | 18,600.00    |
| Телефонная канализация Бендеры-Раздельная.                       | 50 | 221,340.00   |
| Телефонизация жилого дома Бендеры                                | 50 | 6,120.00     |
| Телефонная связь пост ЭЦ Новосавицкая                            | 50 | 24,050.00    |
| Телефонная парковая связь Новосавицкая                           | 50 | 26,650.00    |
| Телефонная парковая связь Тирасполь пост N1 N2                   | 50 | 29,900.00    |
| Телефонная связь Бендеры                                         | 50 | 659,400.00   |
| Телефонная связь пост ЭЦ Тирасполь                               | 50 | 26,650.00    |
| Телефонный кабель марки ТППБ30-2 1025м                           | 50 | 30,450.00    |
| ТИСКИ СЛЕСАРНЫЕ                                                  | 50 | 2,004.00     |
| ТП-166 БЕНДЕРЫ I                                                 | 50 | 69,870.00    |
| ТУРБОКОМПРЕССОР 2Т                                               | 50 | 171,559.00   |
| ТУРБОКОМПРЕССОР ЛЕВЫЙ М-62                                       | 50 | 105,848.00   |
| UMBRAR PENTRU MARFA FINISATA st.BENDER                           | 50 | 165,509.00   |
| UPS POWERCOM ULT 1000A ON-LINE                                   | 50 | 5,783.00     |
| UPS POWERCOM ULT 1000A ON-LINE                                   | 50 | 5,783.00     |
| UPS POWERCOM ULT 1000A ON-LINE                                   | 50 | 5,783.00     |
| UPS POWERCOM ULT 1000A-ON-LINE                                   | 50 | 5,783.00     |
| UPS POWERCOM ULT1000F ON-LINE                                    | 50 | 5,783.00     |

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| UPS ИСТОЧНИК ПИТАНИЯ                               | 50 | 4,212.00   |
| Utilaj PT-378 Ribnita                              | 50 | 30,636.00  |
| Utilaj de putere longitudinala LE Ribnita Slobodca | 50 | 57,977.00  |
| Utilaj PT -368 dezvoltarea caii st Ribnita         | 50 | 192,912.00 |
| Utilaj PT-378 st Ribnita                           | 50 | 16,397.00  |
| Vagon de serviciu № вагона 37409547                | 50 | 477,821.00 |
| WC                                                 | 50 | 1,979.00   |
| WC 010015                                          | 50 | 7,430.00   |
| WC 010114                                          | 50 | 4,333.00   |
| ХОЗФЕКАЛЬНАЯ КАНАЛИЗАЦИЯ                           | 50 | 26,704.00  |
| ХОЛОДИЛЬНИК "НОРД"                                 | 50 | 3,291.00   |
| ХОЛОДИЛЬНИК НОВД 2Х КАМЕРНЫЙ                       | 50 | 6,798.00   |
| ХОЛОДИЛЬНИК НОВД 2Х КАМЕРНЫЙ                       | 50 | 6,798.00   |
| ХОЛОДИЛЬНИК НОРД 240-3                             | 50 | 7,560.00   |
| ХОЛОДИЛЬНИК ШХ-1,2                                 | 50 | 3,120.00   |
| ХОЛОДИЛЬНЫЕ АГРЕГАТЫ                               | 50 | 8,905.00   |
| ХОЛОДИЛЬНЫЙ ПРИЛАВОК                               | 50 | 6,292.00   |
| ХОЛОДИЛЬНЫЙ ШКАФ                                   | 50 | 3,373.00   |
| ХОЛОДИЛЬНЫЙ ШКАФ                                   | 50 | 4,160.00   |
| ХОЛОДИЛЬНЫЙ ШКАФ ШХ-1-12                           | 50 | 3,373.00   |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93097665                        | 50 | 82,000.00  |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93119378                        | 50 | 82,000.00  |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93219160                        | 50 | 82,000.00  |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93590057                        | 50 | 82,000.00  |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93603504                        | 50 | 82,000.00  |
| ХОППЕР-ДЛЯ ЦЕМЕНТА 93630010                        | 50 | 82,000.00  |
| ХРАНИЛИЩЕ НЕФТЕПРОДУКТОВ В ТАРЕ                    | 50 | 11,316.00  |
| А.МАШ.ВАЗ 21213 СНТ213 ДС РЫБНИЦА                  | 50 | 59,083.00  |
| А.МАШ.КАМАЗ 5320 ССД 202 МП-1                      | 50 | 102,029.00 |
| АНАЛОГО-ШИФРОВОЙ РАДИОТЕЛЕФОН КТСН-258             | 50 | 4,779.00   |
| АУТОМОВІЛ *MІTUBІSІ САJ 206*                       | 50 | 29,000.00  |
| АБ Ревака 1523-1507км                              | 50 | 1,000.00   |
| АВТОМОБИЛЬ ГАЗ-3307 А534 АК                        | 50 | 43,800.00  |
| АВТО МАШИНА ВАЗ 2107 А 466 АМ                      | 50 | 12,950.00  |
| АВТО МАШИНА ГАЗ 53-12 АЦ А 487 АМ                  | 50 | 4,480.00   |
| АВТО МАШИНА ГАЗ-52 10-42 МВЗ А035АТ                | 50 | 45,000.00  |
| АВТО МАШИНА ГАЗ-52-04 ЛЕТУЧКА А 366 АМ             | 50 | 8,280.00   |
| АВТОБУС ИКАРУС 260                                 | 50 | 25,053.00  |
| АВТОГРЕЙДЕР ДЗ-143-6                               | 50 | 37,000.00  |
| АВТОДОРОГА                                         | 50 | 70,699.00  |
| АВТОКЛАВ ГК-100-3М                                 | 50 | 35,541.00  |
| АВТОМАШИНА *ГАЗ-24*                                | 50 | 2,381.00   |
| АВТОМАШИНА ГАЗ-52                                  | 50 | 40,700.00  |
| АВТОМАШИНА ЗИЛ -4502 А 490АМ                       | 50 | 8,760.00   |
| АВТОМАШИНА ЗИЛ 4502 А-361 АМ                       | 50 | 14,405.00  |
| АВТОМАШИНА ЗИЛ-4502 05-18 МПА                      | 50 | 5,060.00   |
| АВТОМАШИНА КАМАЗ -5410 ТЯГАЧ -А 572 АМ             | 50 | 15,972.00  |
| АВТОМАШИНА ГАЗ 52-04 ПУТЕРЕМОНТНАЯ ЛЕТУЧКА ПМР     | 50 | 80,800.00  |
| АВТОМОБИЛЬ А 016АМ                                 | 50 | 113,120.00 |
| АВТОМОБИЛЬ А 017АМ                                 | 50 | 113,646.00 |

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| АВТОМОБИЛЬ Г-3307 ГРУЗОВОЙ ГП 3.5                   | 50 | 27,500.00  |
| АВТОМОБИЛЬ ГАЗ СА3 3507 САМОСВАЛ                    | 50 | 2,055.00   |
| АВТОМОБИЛЬ РАФ 2203 CGP 983                         | 50 | 92,370.00  |
| АВТОМОБИЛЬ УАЗ-31512 А031АТ МВБ                     | 50 | 94,006.00  |
| АВТОМОБИЛЬ ШЗ-52-04 БОРТОВАЯ                        | 50 | 3,008.00   |
| АВТОПОГРУЗЧИК                                       | 50 | 13,852.00  |
| АВТОПОГРУЗЧИК 4014М 5Т                              | 50 | 21,100.00  |
| АВТОПОГРУЗЧИК 40912-01 1.5Т                         | 50 | 21,100.00  |
| АВТОСАМОСВАЛ ЗИЛ ММЗ-4502                           | 50 | 8,271.00   |
| АВТОСАМОСВАЛ КАМАЗ 5511                             | 50 | 21,343.00  |
| АВТОСТОЯНКА                                         | 50 | 843.00     |
| АВТОСТРОП ЦНИИ-ХИИТ                                 | 50 | 4,975.00   |
| АВТОСТРОП ЦНИИ-ХИИТ                                 | 50 | 5,428.00   |
| АГРЕГАТ АБ-2                                        | 50 | 9,840.00   |
| АГРЕГАТ АБ-4                                        | 50 | 11,653.00  |
| АГРЕГАТ АБ-4                                        | 50 | 11,653.00  |
| АГРЕГАТ АБ-4                                        | 50 | 11,653.00  |
| АГРЕГАТ АБ-4                                        | 50 | 11,653.00  |
| АГРЕГАТ АБ4                                         | 50 | 11,653.00  |
| АГРЕГАТ МНОГОАМПЕРНЫЙ                               | 50 | 12,482.00  |
| АГРЕГАТ СВАРОЧНЫЙ «БЕНЗИН» АСБ-300                  | 50 | 16,000.00  |
| АДМИНИСТРАТ БЫТОВОЙ КОРПУС С ТЕПЛОПУНКТОМ           | 50 | 578,835.00 |
| АДМИНИСТРАТИВНО-БЫТОВОЙ КОРПУС СТ БЕНДЕРЫ ПЕР ВОКЗА | 50 | 851,787.00 |
| АКВАЛАЙЗЕР ГРАФИТНЫЙ                                | 50 | 3,477.00   |
| АЛКОТЕСТЕР                                          | 50 | 4,961.00   |
| АППАРАТ "МУСТАНГ"                                   | 50 | 1,874.00   |
| АППАРАТ АЦЕТИЛЕНОВЫЙ                                | 50 | 2,250.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ДЛЯ ВОДЫ                                    | 50 | 2,391.00   |
| АППАРАТ ИВЛ                                         | 50 | 48,956.00  |
| АППАРАТ МНОГОФУНКЦИОНАЛЬНЫЙ                         | 50 | 2,534.00   |
| АППАРАТ СВАРОЧНЫЙ                                   | 50 | 7,083.00   |
| АППАРАТ УВЧ                                         | 50 | 1,070.00   |
| АППАРАТ УВЧ-66                                      | 50 | 1,541.00   |
| Аппаратура В-2                                      | 50 | 3,250.00   |
| Аппаратура К12+12                                   | 50 | 2,000.00   |
| Аппаратура К-12+12 /полукомплект/                   | 50 | 1,000.00   |
| Аппаратура П-327-2                                  | 50 | 10,850.00  |
| Аппаратура системы П-302                            | 50 | 18,850.00  |
| Аппаратура НУП В 3-3                                | 50 | 8,200.00   |
| Аппаратура К 12+12                                  | 50 | 1,000.00   |
| АППАРЕЛИ СЕКЦИИ МЕТАЛЛ. НОВОСАВИЦКАЯ                | 50 | 7,500.00   |
| АСФАЛЬТИРОВАННОЕ ПОКРЫТИЕ                           | 50 | 19,756.00  |
| АСФАЛЬТОВОЕ ПОКРЫТИЕ ГРУЗОВОГО ДВОРА                | 50 | 421,920.00 |
| АЦЕТЕЛЕНОВЫЙ СВАРОЧН АППАРАТ АС -10                 | 50 | 1,636.00   |
| АЦЕТЕЛЕНОВЫЙ АППАРАТ                                | 50 | 2,250.00   |

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| АЦЕТИЛЕНОВЫЙ ГЕНЕРАТОР АСП-10                             | 50 | 2,250.00   |
| БАНЯ ЛИНЕЙНО-ПУТЕВАЯ НА 3Ч 1477-042КМ НОВОСАВИЦКАЯ ТП     | 50 | 9,376.00   |
| БАНЯ ЛИНЕЙНО-ПУТЕВАЯ НА 5Ч 1460-539КМ НОВО-САВИЦКАЯ       | 50 | 14,064.00  |
| БАК ЦИЛИНДР. ЦИСТЕРНА ТНТС БЕНДЕРЫ                        | 50 | 1,683.00   |
| БАРАБАН                                                   | 50 | 4,724.00   |
| БАРАБАН СУШИЛЬНЫЙ                                         | 50 | 20,605.00  |
| БАРАБАН СУШИЛЬНЫЙ                                         | 50 | 7,040.00   |
| БЕНЗАКОЛОНКА 1КЭР50-0.25-1                                | 50 | 1,980.00   |
| БЕНЗОАГРЕГАТ АБ-2                                         | 50 | 4,960.00   |
| БЕНЗОАГРЕГАТ АБ-2                                         | 50 | 4,340.00   |
| БЕНЗОАГРЕГАТ АБ-2                                         | 50 | 4,340.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 5,400.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 4,550.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 4,960.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 4,340.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 3,936.00   |
| БЕНЗОАГРЕГАТ АБ-4                                         | 50 | 3,936.00   |
| БЕНЗОКОЛОНКА                                              | 50 | 1,406.00   |
| БЕНЗОКОЛОНКА                                              | 50 | 1,875.00   |
| БЕТОНОСМЕСИТЕЛЬ С-739Б                                    | 50 | 4,256.00   |
| БОЙЛЕРНАЯ ЗДАНИЙ Б-1                                      | 50 | 445,414.00 |
| БРЕЗЕНТ                                                   | 50 | 7,894.00   |
| БАЗОВЫЙ БЛОК SZE10                                        | 50 | 68,303.00  |
| БАК ВОДЯНОЙ                                               | 50 | 2,179.00   |
| БАЛОН КИСЛОРОДНЫЙ                                         | 50 | 1,850.00   |
| БАЛОН КИСЛОРОДНЫЙ                                         | 50 | 1,850.00   |
| БЕНЗОВОЗ МАЗ-5334 {АВТОТОПЛИВОЗАПРАВЩИК}                  | 50 | 11,623.00  |
| БЕНЗОПИЛА                                                 | 50 | 7,500.00   |
| БЕНЗОПИЛА                                                 | 50 | 2,917.00   |
| БЕНЗОПИЛА *ДРУЖБА-4М*                                     | 50 | 2,483.00   |
| БЕНД 2 ПОД РЕМ НА ПУТЯХ 3,5,7,11,12,15,24,27 ПРОБ 0,705КМ | 50 | 13,130.00  |
| БЕНД 2 ПОД РЕМ СП N29,107,121                             | 50 | 88,798.00  |
| БЕНД-1 СМ.СП НА Ж/Б БРУСЬЯХ СП N120,129,133,              | 50 | 320,269.00 |
| БЕНДЕРЫ 2 СМЕНА СП 115                                    | 50 | 207,977.00 |
| БЕНДЕРЫ-2 СР.РЕМ.14 ПУТИ /ПРОТЯЖ.0.825 КМ/                | 50 | 592,610.00 |
| БЕНЗОКОЛОНКА                                              | 50 | 57,115.00  |
| БЕНЗОКОЛОНКА                                              | 50 | 57,115.00  |
| БЕНЗОПИЛА                                                 | 50 | 4,800.00   |
| БЕНЗОПИЛА ДРУЖБА ПМР                                      | 50 | 6,200.00   |
| БЕТОНОМЕШАЛКА СБ-153                                      | 50 | 3,660.00   |
| БЕТОНОУКЛАДЧИК СМЖ-695                                    | 50 | 11,720.00  |
| БЕТОНОМЕШАЛКА                                             | 50 | 16,844.00  |
| БЕТОНОМЕШАЛКА                                             | 50 | 16,844.00  |
| БЕТОНОМЕШАЛКА                                             | 50 | 4,375.00   |
| БЕТОНОМЕШАЛКА                                             | 50 | 2,182.00   |
| БЕТОНОМЕШАЛКА                                             | 50 | 7,080.00   |
| БИБЛИОТЕКА                                                | 50 | 2,479.00   |
| БИЛЕТНО-КАССОВАЯ АППАРАТУРА "ЭКСПРЕСС-2А-Б"               | 50 | 9,217.00   |
| БИЛЕТНО-КАССОВЫЕ АППАРАТЫ                                 | 50 | 4,425.00   |
| БИЛЕТНО-КАССОВЫЕ АППАРАТЫ                                 | 50 | 4,425.00   |

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| БИЛЕТНО-ПЕЧАТАЮЩИЕ МАШИНЫ ОКА 400                   | 50 | 6,600.00      |
| БИЛЕТО-ПЕЧАТАЮЩАЯ МАШИНА ОКА-400                    | 50 | 1,115.00      |
| БИЛЕТО-ПЕЧАТАЮЩАЯ МАШИНА ОКА-400                    | 50 | 2,200.00      |
| БИЛЕТО-ПЕЧАТАЮЩАЯ МАШИНА ОКА-400                    | 50 | 2,200.00      |
| БИЛЕТО-ПЕЧАТАЮЩАЯ МАШИНА ОКА-400                    | 50 | 2,200.00      |
| БЛОКИ КОСОМОТОРНЫЕ                                  | 50 | 6,507,949.00  |
| БЛАГОУСТРОЙСТВА                                     | 50 | 18,304.00     |
| БЛОК БЕСПЕР.ПИТАНИЯ                                 | 50 | 1,878.00      |
| БЛОК ПИТАНИЯ                                        | 50 | 1,073.00      |
| БЛОК ПИТАНИЯ                                        | 50 | 2,022.00      |
| БЛОК ПИТАНИЯ РvТЕЛЕФ.                               | 50 | 2,007.00      |
| БЛОК ПИТАНИЯ                                        | 50 | 1,544.00      |
| БЛОК ПУНКТ АВТОЗАПРАВОЧНАЯ ТБ-170 00 000 ПС         | 50 | 46,083.00     |
| БЛОК СЛУЖЕБНЫХ ЗДАНИЙ                               | 50 | 12,199,231.00 |
| БЛОК-ПУНКТ АВТОЗАПРАВОЧНАЯ ТБ -170                  | 50 | 85,227.00     |
| БОЙЛЕР                                              | 50 | 1,633.00      |
| БОЙЛЕР                                              | 50 | 2,322.00      |
| БОЙЛЕР                                              | 50 | 2,322.00      |
| БОЙЛЕР 50Л.                                         | 50 | 1,843.00      |
| БОЙЛЕР 50Л.                                         | 50 | 1,843.00      |
| БОЙЛЕР 50Л.                                         | 50 | 2,223.00      |
| БОЙЛЕР 80Л.                                         | 50 | 1,911.00      |
| БОКСЫ ДЛЯ РЕМОНТА АВТОТРАНСПОРТА НА 8 СТОЯНОЧНЫХ.М  | 50 | 12,458.00     |
| БОЛЬШОЙ ОПЕРАЦИОННЫЙ НАБОР                          | 50 | 47,361.00     |
| БОЛЬШОЙ ОПЕРАЦИОННЫЙ СТОЛ                           | 50 | 13,376.00     |
| БОЧКА ДЛЯ ВОДЫ vПРИЦЕП v                            | 50 | 5,133.00      |
| БУНКЕР ПЕСКОРАЗДАТОЧНЫЙ                             | 50 | 9,243.00      |
| БУНКЕР РАЗДАТ СМЖ-2В                                | 50 | 16,060.00     |
| БУЛЬДОЗЕР ДТ-75 СУВ-140                             | 50 | 22,000.00     |
| БУЛЬДОЗЕР ДЗ-109                                    | 50 | 15,991.00     |
| БУЛЬДОЗЕР ДЗ-110В                                   | 50 | 26,300.00     |
| БУЛЬДОЗЕР МК-21 НА БАЗЕ Т-170                       | 50 | 31,901.00     |
| ВАГОН 4-Х ОСН.КЛАД.БРУНЬКО                          | 50 | 39,000.00     |
| ВАГОН 4-Х ОСН. Ц/М КЛАДОВЫЕ БРУН. 0410502           | 50 | 143,000.00    |
| ВАГОН ГРУЗ. 4-Х ОСН. КЛАДОВАЯ N 82                  | 50 | 39,000.00     |
| ВАГОН КРЫТЫЙ КУБОВАЯ 23294473                       | 50 | 146,900.00    |
| ВНУТРЕННИЙ ПРОЕЗД И ПЛОЩАДКА Г БЕНДЕРЫ ПЕР.ВОКЗАЛЬН | 50 | 248,362.00    |
| ВАГОН N10627                                        | 50 | 1,030,000.00  |
| ВАГОН ГРУЗОВОЙ 87737532                             | 50 | 335,920.00    |
| ВАГОН ГРУЗОВОЙ 87748471                             | 50 | 335,920.00    |
| ВАГОН ГРУЗОВОЙ 87748489                             | 50 | 335,920.00    |
| ВАГОН ГРУЗОВОЙ N 87748414                           | 50 | 335,920.00    |
| ВАГОН ДЛЯ ПЕРЕВОЗКИ СРЕДНЕТОН.КОНТЕЙНЕРОВ 32206427  | 50 | 80,000.00     |
| ВАГОН ПЕРЕДВИЖНОЙ ПО-274                            | 50 | 11,203.00     |
| ВАГОН ПОЖАРНОГО ПОЕЗДА N1488                        | 50 | 646,400.00    |
| ВАГОН СЛУЖЕБНЫЙ N37416492                           | 50 | 423,309.00    |
| ВАГОН-ЭЛ.СТАНЦИЯ № 37418118                         | 50 | 424,320.00    |
| ВАГОН N9701937 реп                                  | 50 | 424,320.00    |
| ВАГОН ЦМК 03980208                                  | 50 | 1,030,000.00  |
| ВАГОН ЦМК N 03980257                                | 50 | 1,030,000.00  |

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| ВАГОН ЦМК N 03980273                                  | 50 | 1,030,000.00 |
| ВАГОН ЦМК N 03980281                                  | 50 | 1,030,000.00 |
| ВАЗ-21                                                | 50 | 10,773.00    |
| ВАННА ДЛЯ БЕТОНА                                      | 50 | 1,394.00     |
| ВАННА ДЛЯ БЕТОНА                                      | 50 | 1,394.00     |
| ВЕНТИЛЯТОР ВЦ 4-75-315 15КВ                           | 50 | 2,839.00     |
| ВЕНТИЛЯТОР ВЦ 4-75-315 22КВТ                          | 50 | 2,839.00     |
| ВЕНТИЛЯТОР К 200М                                     | 50 | 3,850.00     |
| ВЕНТИЛЯТОР К 200М                                     | 50 | 3,850.00     |
| ВЕНТИЛЯТОР ПРОМЫШЛЕННЫЙ                               | 50 | 1,984.00     |
| ВЕЛОСТОЯНКА                                           | 50 | 8,753.00     |
| ВЕРСТАК СЛЕСАРНЫЙ                                     | 50 | 2,925.00     |
| ВЕРТИКАЛЬНО -СВЕРЛИЛЬНЫЙ СТАНОК Г БЕНДЕРЫ ПЕР ВОКЗАЛ  | 50 | 4,472.00     |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ НЕЧЕТН.ПУТЬ НАПРАВЛЕНИЯ БЕНД-Б  | 50 | 828,845.00   |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ НЕЧЕТНЫЙ ПУТЬ НАПР.КУЧУРГАН -Б  | 50 | 1,332,710.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ НЕЧЕТНЫЙ ПУТЬ НАПР.КУЧУРГАН-Б   | 50 | 7,552,070.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ НЕЧЕТНЫЙ ПУТЬ НАПР.ТИРАСПОЛЬ-Б  | 50 | 1,776,960.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ СТ БЕНДЕРЫ -I                   | 50 | 6,057,170.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ СТ БЕНДЕРЫ-II                   | 50 | 3,653,033.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ СТ ТИРАСПОЛЬ                    | 50 | 6,104,700.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ЧЕТНЫЙ ПУТЬ НАПР КУЧУРГАН -БЕНД | 50 | 8,801,520.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ЧЕТНЫЙ ПУТЬ НАПР КУЧУРГАН-БЕНД  | 50 | 1,035,475.00 |
| ВЕРХНЕЕ СТРОЕНИЕ ПУТИ ЧЕТНЫЙ ПУТЬ НАПР ТИРАСПОЛЬ-БЕН  | 50 | 1,553,210.00 |
| ВЕСЫ                                                  | 50 | 1,209.00     |
| ВЕСЫ НАПОЛЬНЫЕ                                        | 50 | 1,323.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ГЛУБИННЫЙ                                    | 50 | 1,850.00     |
| ВИБРАТОР ЭЛ МЕХ ГЛУБ ИВ 116                           | 50 | 1,503.00     |
| ВИБРАТОР ЭЛ МЕХ ГЛУБ ИВ 116А                          | 50 | 1,639.00     |
| ВИБРАТОР ЭЛ МЕХ ГЛУБ ИВ116 А                          | 50 | 2,404.00     |
| ВИБРАТОР ЭЛ МЕХ ГЛУБ ИВ-117                           | 50 | 1,412.00     |
| ВИБРОВЫБИВАЛКА                                        | 50 | 8,713.00     |
| ВИБРОВЫБИВАЛКА                                        | 50 | 8,713.00     |
| ВИБРОПЛОЩАДКА СМЖ-187                                 | 50 | 4,100.00     |
| ВИБРО-СТОЛ ДЛЯ ЗАЛИВКИ ФОРМ                           | 50 | 6,389.00     |
| ВИБРО-СТОЛ ДЛЯ ЗАЛИВКИ ФОРМ                           | 50 | 6,389.00     |
| ВИДЕОКАМЕРА                                           | 50 | 2,660.00     |
| ВИДЕОКАМЕРА                                           | 50 | 5,321.00     |
| ВИДЕОМОНИТОР                                          | 50 | 2,696.00     |
| ВИТРИНА ДЛЯ РАСПИСАНИЯ                                | 50 | 4,652.00     |
| ВОДОНАГРЕВАТЕЛЬ                                       | 50 | 4,299.00     |
| ВОДОНАГРЕВАТЕЛЬ                                       | 50 | 4,299.00     |
| ВОДОНАГРЕВАТЕЛЬ ПВВ 14                                | 50 | 2,583.00     |
| ВОДОМЕР ДИАМЕТР 40 КВБ ЗАВ N 00805                    | 50 | 1,767.00     |
| ВОДОПРОВОД СТ БЕНДЕРЫ ПЕР ВОКЗАЛЬНЫЙ 8                | 50 | 2,128.00     |
| ВОЗДУШНЫЙ КОМПРЕССОР РЫБНИЦА                          | 50 | 2,697.00     |
| ВОЗДУШНАЯ ЛЭП 10КВ АБИ ПЭС УЧ-К БЕНДЕРЫ КАУШАНЫ 8.2КМ | 50 | 994,837.00   |

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| ВОЗДУШНАЯ ЛЭП ВТОРОЙ ПУТЬ БЕНДЕРЫ КАЛФА 1.8КМ        | 50 | 437,724.00    |
| ВОРОТА ЖЕЛЕЗНЫЕ                                      | 50 | 6,053.00      |
| ВСП НЕЧЕТН.ПУТЬ НАПРАВЛЕНИЕ БЕНДЕРЫ-БЕССАРАБКА       | 50 | 8,979,125.00  |
| всп ст бендеры-1 (усиление)                          | 50 | 85,374.00     |
| всп ст тирасполь (усиление)                          | 50 | 10,246.00     |
| ВСП СТ.БЕНДЕРЫ-1                                     | 50 | 16,741,176.00 |
| ВЫПРЯМИТЕЛЬ                                          | 50 | 6,395.00      |
| ВЫПРЯМИТЕЛЬ ВД303                                    | 50 | 14,800.00     |
| ВЫПРЯМИТЕЛЬ ВД-306                                   | 50 | 14,800.00     |
| ВЫСОКОВОЛЬТНАЯ ЛИНИЯ                                 | 50 | 6,659.00      |
| Г-4-151                                              | 50 | 1,872.00      |
| ГАРАЖ ДЛЯ АВТОМАШИН 1480-582КМ ТИРАСПОЛЬ             | 50 | 14,064.00     |
| ГАЙКОВЕРТ ГБЗ-2                                      | 50 | 7,802.00      |
| ГАЙКОВЕРТ ГБЗ-2                                      | 50 | 7,802.00      |
| ГЕНЕРАТОР                                            | 50 | 4,421.00      |
| ГЕНЕРАТОР                                            | 50 | 24,122.00     |
| ГАЗИФИКАЦИЯ АБК БЕНДЕРСКОГО Р-ОНА ЭЛЕКТРОСЕТЕЙ       | 50 | 50,740.00     |
| ГАЗОНОКОСИЛКА                                        | 50 | 4,776.00      |
| ГАЗОНОКОСИЛКА                                        | 50 | 4,276.00      |
| ГАЗОНОКОСИЛКА                                        | 50 | 11,388.00     |
| ГАЗОВОЕ ОБОРУДОВАНИЕ -ПД10                           | 50 | 8,278.00      |
| ГАЗОВЫЙ ОТОПИТЕЛЬ ТИП *МОРА* 6111                    | 50 | 2,964.00      |
| ГАЗОВЫЙ СЧЕТЧИК G-10                                 | 50 | 3,773.00      |
| ГАЗОВЫЙ СЧЕТЧИК G-10                                 | 50 | 3,773.00      |
| ГАЗОНОКОСИЛКА                                        | 50 | 7,894.00      |
| ГАЗОПРОВОД                                           | 50 | 6,346.00      |
| ГАЗОПРОВОД [ПОСТ ЭЦ]                                 | 50 | 4,440.00      |
| ГАЗОПРОВОД НАДЗЕМНЫЙ ПОДЗЕМНЫЙ                       | 50 | 104,622.00    |
| ГАЗОПРОВОД НИЗКОГО ДАВЛЕНИЯ                          | 50 | 45,822.00     |
| ГАЗОПРОВОД НАРУЖНЫЙ 30М                              | 50 | 2,500.00      |
| ГАЗОПРОВОД НАРУЖНЫЙ 606М                             | 50 | 50,491.00     |
| ГАЗОПРОВОД ПЛАЗМ УСТАН.                              | 50 | 50,051.00     |
| Газификация Бендерского узла                         | 50 | 14,620.00     |
| ГАЗОФИКАЦИЯ СУШИЛКИ БАШМАЧНИКОВ                      | 50 | 8,639.00      |
| Газификация участка ЭЦ Ливада связевая               | 50 | 5,470.00      |
| ГАЙКОВЕРТ                                            | 50 | 4,847.00      |
| ГАЙКОВЕРТ                                            | 50 | 1,797.00      |
| ГАЙКОВЕРТ                                            | 50 | 5,828.00      |
| ГАЙКОВЕРТ                                            | 50 | 11,800.00     |
| ГАЙКОВЕРТ                                            | 50 | 17,484.00     |
| ГАЙКОВЕРТ                                            | 50 | 5,828.00      |
| ГАРАЖ ДЛЯ АВТОМАШИН БЕНДЕРЫ                          | 50 | 124,177.00    |
| ГАРАЖ ДЛЯ ТЕХНОЛОГИЧЕСКОГО А/ТРАНСПОРТА БЕНДЕРЫ ПЕР  | 50 | 7,662.00      |
| ГАРАЖ ПРИ ПЛОЩАДКЕ НА 2 ОТДЕЛЕНИЯ СТ БЕНДЕРЫ ПЕР ВОК | 50 | 75,730.00     |
| ГАРАЖ С ПРИСТРОЕННОЙ МАСТЕРСКОЙ                      | 50 | 77,274.00     |
| ГАРАЖ-СКЛАД (передвижной)                            | 50 | 6,000.00      |
| ГАРАЖ-СКЛАД (передвижной)                            | 50 | 6,000.00      |
| ГASTРодуонескоп                                      | 50 | 94,860.00     |
| ГASTРОСКОП                                           | 50 | 4,101.00      |
| ГASTРОСКОП                                           | 50 | 50,578.00     |

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|--------------------------------------------------|----|---------------|
| ГЕНЕРАТОР АЦЕТИЛЕНОВЫЙ АСП-10                    | 50 | 2,250.00      |
| ГЕНЕРАТОР АЦИТИЛЕНОВЫЙ АСП-10                    | 50 | 2,250.00      |
| ГЕНЕРАТОРНАЯ ТЕПЛА 10 ОКОЛОТОК                   | 50 | 6,808.00      |
| ГЕНЕРАТОРНАЯ ТЕПЛА И ОБОРУДОВАНИЕ                | 50 | 181,671.00    |
| ГЕНЕРАТОР АЦИТЕЛЕНОВЫЙ АСП-10                    | 50 | 2,250.00      |
| ГИДРОМЕХ.ПЕРЕДАЧА С 2-8-83076                    | 50 | 268,435.00    |
| ГИДРОПРИВОД                                      | 50 | 55,994.00     |
| ГИДРОПРИВОД М -62                                | 50 | 23,255.00     |
| ГИДРОРАЗГОНЩИК                                   | 50 | 9,980.00      |
| ГИДРОРАЗГОНЩИК                                   | 50 | 2,110.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,505.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,505.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,505.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 2,110.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,786.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 1,892.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 1,892.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГИДРОРИХТОВЩИК                                   | 50 | 4,546.00      |
| ГЛ.ПУТЬ В/С ПУТИ УЧ-КА ВОРОНКОВО-КОЛБАСНАЯ 11 КМ | 50 | 4,610,579.00  |
| ГЛ.ПУТЬ В/С ПУТИ УЧ-КА РЫБНИЦА ВОРОНКОВО23,7 КМ  | 50 | 13,876,462.00 |
| ГЛАВНЫЙ КОРПУС                                   | 50 | 286,573.00    |
| ГЛАДИЛЬНАЯ МАШИНА                                | 50 | 1,640.00      |
| ГРЕЙФЕР                                          | 50 | 2,200.00      |
| ГРЕЙФЕР МОТОРНЫЙ                                 | 50 | 6,800.00      |
| ГРОМКОГОВ.У-ВО                                   | 50 | 2,773.00      |
| ГРОМКОГОВОРИТЕЛЬНОЕ УСТРОЙСТВО                   | 50 | 2,782.00      |
| ГРОМКОГОВОРИТЕЛЬНОЕ УСТРОЙСТВО                   | 50 | 2,778.00      |
| Громкоговорящая связь ПТО Бендеры                | 50 | 14,950.00     |
| ГРУЗОВАЯ ДРЕЗИНА АГМУ N8183                      | 50 | 75,087.00     |
| ГРУЗОВОЙ ВАГОН РЕФ.СЕКЦИИ N 87748422             | 50 | 335,920.00    |
| ДВЕ КВАРТИРЫ                                     | 50 | 71,720.00     |
| ДЕРЕВООБРАБАТЫВАЮЩИЙ СТАНОК                      | 50 | 12,400.00     |
| ДЕФЕКТОСКОП "ПОИСК-2"                            | 50 | 3,020.00      |
| ДОМ ПУТ ОБХ 1480 КМ + 072 СТ ТИРАСПОЛЬ           | 50 | 65,660.00     |
| ДОМКРАТ ТЕПЛОВОЗНЫЙ                              | 50 | 46,397.00     |
| ДОМКРАТЫ 8Т.                                     | 50 | 1,900.00      |
| ДОМКРАТЫ 8Т.                                     | 50 | 1,900.00      |
| ДОМКРАТЫ 8Т.                                     | 50 | 1,900.00      |

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|----------------------------------------------------|----|--------------|
| ДОМКРАТЫ ТЭД                                       | 50 | 40,430.00    |
| ДОМИК НА КОНТЕЙНЕРНОЙ ПЛОЩАДКЕ ГРУЗОВОГО ДВОРА ТИР | 50 | 7,193.00     |
| ДОРОГА АСФАЛЬТ.ТЧ БЕНДЕРЫ                          | 50 | 187,637.00   |
| ДОРОГА ТЧ БЕНДЕРЫ                                  | 50 | 30,383.00    |
| ДОРОГА ТЧ БЕНДЕРЫ                                  | 50 | 33,672.00    |
| ДОРОГА ТЧ БЕНДЕРЫ                                  | 50 | 232,792.00   |
| ДОРОЖНЫЕ ПОКРЫТИЯ И ПРОЕЗД.                        | 50 | 40,196.00    |
| ДРЕЗИНА МПТ-4 N 245                                | 50 | 124,171.00   |
| ДРЕЛЬ ЭЛ.                                          | 50 | 2,133.00     |
| ДАТЧИК КОНВЕКСНЫЙ К АППАРАТУ УЗИ                   | 50 | 27,172.00    |
| ДВЕРИ МЕТАЛЛО-ПЛАСТИКОВЫЕ                          | 50 | 15,000.00    |
| ДВЕРИ-ВИТРАЖИ                                      | 50 | 20,747.00    |
| ДВИГАТЕЛЬ                                          | 50 | 10,207.00    |
| ДВИГАТЕЛЬ ДЛЯ Ж.Д.КРАНА                            | 50 | 70,866.00    |
| ДЕРЕВООБРАБ СТАН КСМ                               | 50 | 4,743.00     |
| ДЕТСКАЯ ПЛОЩАДКА                                   | 50 | 434.00       |
| ДЕФЕКТΟΣКОП УДС-2 РДМ-2                            | 50 | 57,000.00    |
| ДЕФЕКТΟΣКОП УДС-2-РДМ-2                            | 50 | 27,417.00    |
| ДИНАМОМЕТР                                         | 50 | 1,250.00     |
| ДИНАМОМЕТР 2Т                                      | 50 | 9,222.00     |
| ДИВАН МАЛЮТКА                                      | 50 | 1,343.00     |
| ДИВАН МАЛЮТКА                                      | 50 | 1,641.00     |
| ДИВАН МАЛЮТКА                                      | 50 | 1,492.00     |
| ДИВАН                                              | 50 | 8,957.00     |
| ДИЗЕЛЬ Д-12                                        | 50 | 23,460.00    |
| ДИЗЕЛЬ УД-12                                       | 50 | 27,060.00    |
| ДИЗЕЛЬ-ГЕНЕРАТОР                                   | 50 | 17,712.00    |
| ДИЗЕЛЬ-ГЕНЕРАТОР В СБ 2ТЭ10Л                       | 50 | 2,094,043.00 |
| ДИЗЕЛЬ-ГЕНЕРАТОР СТ. ВОРОНКОВО                     | 50 | 6,120.00     |
| ДИЗЕЛЬ-ГЕНЕРАТОР Б/У                               | 50 | 546,241.00   |
| Дизель-генератор ДГМА-25М-3                        | 50 | 27,060.00    |
| ДИСТИЛЛЯТОР                                        | 50 | 4,709.00     |
| ДИСТИЛЛЯТОР                                        | 50 | 4,709.00     |
| Дистиллятор                                        | 50 | 1,780.00     |
| ДИСТИЛЛЯТОР                                        | 50 | 7,940.00     |
| ДОБАВЛЯЕТСЯ СТОИМ.ЗАПЧАСТЕЙ К ИНВ.N058002          | 50 | 1,842.00     |
| ДОБАВЛЯЕТСЯ СТОИМОСТЬ ЗАП.ЧАСТЕЙ К ИНВ.N058004     | 50 | 1,013.00     |
| ДОКРАТ ГИДРАВЛИЧЕСКИЙ                              | 50 | 1,250.00     |
| ДОМКРАТ                                            | 50 | 1,136.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,133.00     |
| ДОМКРАТ                                            | 50 | 1,681.00     |
| ДОМКРАТ                                            | 50 | 1,681.00     |
| ДОМКРАТ                                            | 50 | 1,681.00     |
| ДОМКРАТ                                            | 50 | 1,681.00     |

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|--------------------------------------------------|----|------------|
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 1,224.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 1,224.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 1,224.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 1,224.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 2,178.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 1,089.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 3,268.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 2,178.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ                           | 50 | 2,178.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8Т                        | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8Т                        | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8ТН                       | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8ТН                       | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8ТН                       | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8ТН                       | 50 | 1,223.00   |
| ДОМКРАТ ГИДРАВЛИЧЕСКИЙ 8ТН                       | 50 | 1,223.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,167.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,167.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,167.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,167.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 2,274.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,137.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,137.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,137.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,137.00   |
| ДОМКРАТ ПУТЕВОЙ                                  | 50 | 1,137.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,167.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ГИДРАВЛИЧЕСКИЕ                          | 50 | 1,400.00   |
| ДОМКРАТЫ ПУТЕВЫЕ                                 | 50 | 1,400.00   |
| ДОМКРАТЫ ПУТЕВЫЕ                                 | 50 | 2,800.00   |
| ДОП.СТОИМОСТЬ ХОЗ.БЛОКА                          | 50 | 87,888.00  |
| ДОПОЛН.СТОИМОСТЬ ГАРАЖА                          | 50 | 793.00     |
| ДОПОЛН.СТОИМОСТЬ МОРГА                           | 50 | 765.00     |
| ДОПОЛН.СТОИМОСТЬ ПРОХОДНОЙ                       | 50 | 770.00     |
| ДОРОГА АВТОМОБИЛЬНАЯ                             | 50 | 88,460.00  |
| ДОРОЖКА КОВРОВАЯ                                 | 50 | 1,867.00   |
| ДОРОЖКА КОВРОВАЯ                                 | 50 | 2,107.00   |
| ДОРОЖКА КОВРОВАЯ                                 | 50 | 3,618.00   |
| ДРЕЗИНА                                          | 50 | 90,097.00  |
| ДРЕЗИНА АГМУ-12554                               | 50 | 117,160.00 |
| ДРЕЗИНА ТРАНСПОРТНАЯ ТД 5М0000ПС С 2МЯ ПРИЦЕПАМИ | 50 | 90,097.00  |
| ДРЕЛЬ В НАБОРЕ                                   | 50 | 2,290.00   |
| ДРЕЛЬ КР                                         | 50 | 1,684.00   |
| ДРЕЛЬ ЭЛЕКТРИЧЕСКАЯ                              | 50 | 1,431.00   |
| ДРЕНАЖ ВОДООТВОДНЫЙ /БЕТОН.ЖЕЛЕЗОБЕТ./           | 50 | 112,004.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002154          | 50 | 80,000.00  |

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|-----------------------------------------------------------|----|-----------|
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002170                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002188                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002212                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002238                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34002246                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003160                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003467                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003509                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003517                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003525                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003616                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003624                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34003632                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34009647                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34009654                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34009662                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34009688                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34013896                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015784                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015800                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015818                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015826                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015834                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015842                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015875                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34015883                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34017681                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34021899                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34029108                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34029116                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34029124                   | 50 | 80,000.00 |
| ДУМПКАР С ПЕРЕХОДНОЙ ПЛОЩАДКОЙ 34029173                   | 50 | 80,000.00 |
| ЕМКОСТЬ ДЛЯ ХРАНЕНИЯ ТОПЛИВА {РЕЗЕРВУАР }                 | 50 | 1,057.00  |
| ЕМКОСТЬ ДЛЯ ХРАНЕНИЯ ТОПЛИВА {РЕЗЕРВУАР}                  | 50 | 1,065.00  |
| ЕМКОСТЬ ДЛЯ ХРАНЕНИЯ ТОПЛИВА {РЕЗЕРВУАР}                  | 50 | 1,288.00  |
| Ж/Б ЗАБОР В МЕХ МАСТЕРСКИХ                                | 50 | 48,580.00 |
| Ж/Б ЗАБОР [200М] ПМР                                      | 50 | 64,395.00 |
| Ж/Д ПЕРЕЕЗД АВТОМ. 3КАТ. БЕНДЕРЫ-БЕС.(23ПУТЬ ЛЬДОПУН.) БИ | 50 | 39,861.00 |
| Ж/Д ПЕРЕЕЗД АВТОМАТ 1КАТ. КУЧУРГАНЫ-БЕНДЕРЫ 1485+030КМ    | 50 | 14,684.00 |
| Ж/Д ПЕРЕЕЗД АВТОМАТ. 1КАТ. НОВОСАВИЦКАЯ-БЕНДЕРЫ 1454+     | 50 | 15,136.00 |
| Ж/Д ПЕРЕЕЗД АВТОМАТ.1КАТ.НОВОСАВИЦКАЯ-БЕНДЕРЫ 1467+70     | 50 | 14,684.00 |
| Ж/Д ПЕРЕЕЗД АВТОМАТ.3КАТ. НОВОСАВИЦКАЯ-БЕНДЕРЫ 1461+      | 50 | 95,394.00 |
| Ж/Д ПЕРЕЕЗД НЕМЕХ. 3КАТ. ТИРАСПОЛЬ                        | 50 | 14,684.00 |
| Ж/Д ПЕРЕЕЗД НЕМЕХ. 3КАТЕГОРИИ КУЧУРГАНЫ-БЕНДЕРЫ 1487+4    | 50 | 14,684.00 |
| Ж/Д ПЕРЕЕЗД МЕХАН. 1КАТ. БЕНДЕРЫ-БЕССАРАБСКАЯ 6+269КМ     | 50 | 21,674.00 |
| Ж/Д ПЕРЕЕЗД МЕХАН. 1КАТ. БЕНДЕРЫ-БЕССАРАБСКАЯ 5+071       | 50 | 66,064.00 |
| ЖАРОВНЯ                                                   | 50 | 5,853.00  |
| ЖАРОВОЧНЫЙ ШКАФ                                           | 50 | 7,638.00  |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                       | 50 | 1,292.00  |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                       | 50 | 1,153.00  |

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|---------------------------------------------------------|----|--------------|
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,727.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,611.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,584.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,080.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,443.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,531.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,279.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,159.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,877.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,288.00     |
| ЖАЛЮЗИ ВЕРТИКАЛЬНЫЕ                                     | 50 | 1,287.00     |
| ЖЕЛ.ДОР.ПОДЪЕЗД.ПУТИ                                    | 50 | 50,137.00    |
| ЗАРЯДНАЯ СТАНЦИЯ 3-СМ                                   | 50 | 5,078.00     |
| ЗАРЯДНЫЙ АГРЕГАТ                                        | 50 | 1,943.00     |
| ЗАТОЧНЫЙ СТАНОК 36                                      | 50 | 1,625.00     |
| ЗАТОЧНЫЙ СТАНОК 36                                      | 50 | 1,625.00     |
| ЗАТОЧНЫЙ СТАНОК N36 СТОЛЯРКА                            | 50 | 3,900.00     |
| ЗАБОР ТЧ БЕНДЕРЫ                                        | 50 | 18,264.00    |
| ЗАБОР Ж/Б ПЛИТ ТЧ БЕНДЕРЫ                               | 50 | 16,385.00    |
| ЗАБОР ЖЕЛЕБЕТОН. БАЗА МПС-130                           | 50 | 56,256.00    |
| ЗАБОР-ОГРАЖДЕНИЯ ТЧ БЕНДЕРЫ                             | 50 | 4,788.00     |
| ЗАГРУЗОЧНОЕ УСТ-ВО                                      | 50 | 9,643.00     |
| ЗАГЛУБЛ. СКЛАД БЕНДЕРЫ                                  | 50 | 170,860.00   |
| ЗАПРАВочные КОЛОНКИ МАСЕЛ                               | 50 | 2,630.00     |
| ЗАПРАВочные КОЛОНКИ ТОПЛИВОМ С ОТПУСКНЫМ КРАНОМ         | 50 | 2,475.00     |
| ЗЕМЛ. ПОЛОТНО 8 ПУТЬ СТ БЕНДЕРЫ1.БЕНД2.НАПР-Е БЕНДЕРЫ-Б | 50 | 680,005.00   |
| ЗЕМЛ. ПОЛОТНО КУЧУРГАН-ЛИВАДА -ГРЭС                     | 50 | 2,126,270.00 |
| ЗЕМЛЯНОЕ ПОЛОТНО                                        | 50 | 28,473.00    |
| ЗЕМЛЯНОЕ ПОЛОТНО СТАНЦИОННЫХ ПУТЕЙ ЛИВАДА               | 50 | 456,750.00   |
| ЗЕМЛЯНОЕ ПОЛОТНО ТИРАСПОЛЬ                              | 50 | 152,924.00   |
| ЗЕМЛЯНОЕ ПОЛОТНО БЕНДЕРЫ-2                              | 50 | 292,563.00   |
| ЗЕМЛЯНОЕ ПОЛОТНО СТ НОВОСАВИЦКАЯ НАПР КУЧУРГАН-БЕНД     | 50 | 79,348.00    |
| ЗЕМЛЯНОЕ ПОЛОТНО СТ КОРОТНОЕ НАПР. КУЧУРГАН-КОРОТНО     | 50 | 59,796.00    |
| заборное ограждение территории мостоцеха 1491+800КМ     | 50 | 17,585.00    |
| ЗАБОР                                                   | 50 | 50,429.00    |
| забор ж/б Бендеры мастерские 1494-380 Дёповская 1'а'    | 50 | 23,440.00    |
| ЗАБОР ЖЕЛЕЗОБЕТОННЫЙ                                    | 50 | 48,896.00    |
| ЗАБОР ЗА ПЛАУЭНОМ                                       | 50 | 14,179.00    |
| ЗАБОР КОТЕЛЬЦОВЫЙ [НА ТЕРРИТОРИИ ТЧ]                    | 50 | 26,651.00    |
| ЗАБОР МЕТАЛЛИЧЕСКИЙ, ОГРАЖДЕНИЕ СТ.ТИРАСПОЛЬ            | 50 | 29,173.00    |
| ЗАБОР ОГРАЖДЕНИЕ МП-1                                   | 50 | 40,893.00    |
| ЗАБОР ПЧ-2 ИЗ ЖЕЛЕЗОБЕТОННЫХ ПЛИТ                       | 50 | 7,862.00     |
| ЗАБОРНОЕ ОГРАЖДЕНИЕ ПЧ-2 БЕНДЕРЫ                        | 50 | 6,070.00     |
| ЗАБОРНОЕ ОГРАЖДЕНИЕ ТЕРРИТОРИИ 10 ОКОЛОТКА СТ БЕНДЕР    | 50 | 15,359.00    |
| ЗАБОРНОЕ ОГРАЖДЕНИЕ ТЕРРИТОРИИ 3 ОКОЛОТКА СТ ПАРКАН     | 50 | 4,790.00     |
| ЗАГЛУБЛ.КОРПУС                                          | 50 | 17,461.00    |
| ЗАРЯДНОЕ УСТРОЙСТВО                                     | 50 | 2,533.00     |
| ЗАТОЧНЫЙ СТАНОК НАСТОЛЬНОГО ИСПОЛНЕНИЯ 220 V            | 50 | 2,250.00     |
| ЗАЩИТНЫЕ НАСАЖДЕНИЯ                                     | 50 | 190.00       |
| защитные лесонасаждения уч рыбацкая колбасная 85,5 га   | 50 | 66,638.00    |

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| ЗАЩИТНЫЕ НАСАЖДЕНИЯ ТПУ ПМР                         | 50 | 322,870.00    |
| ЗДАНИЕ АВТОВЕСОВ ТЭК                                | 50 | 112,142.00    |
| ЗДАНИЕ ВОКЗАЛА ТИРАСПОЛЬ                            | 50 | 711,896.00    |
| ЗДАНИЕ СТОЛОВОЙ ТЧ БЕНДЕРЫ                          | 50 | 1,292,901.00  |
| ЗДАНИЕ НАРУЖНОГО ТУАЛЕТА                            | 50 | 56,698.00     |
| ЗДАНИЕ КОНТОРЫ ТЭК                                  | 50 | 32,090.00     |
| ЗДАНИЕ МЕХ. МАСТЕРСКИХ БЕНДЕРЫ                      | 50 | 252,132.00    |
| ЗДАНИЕ МЕХ. МАСТЕРСКИХ ЭЛ.СВАР. ЦЕХ БЕНДЕРЫ         | 50 | 51,762.00     |
| ЗДАНИЕ БАГАЖНОГО САРАЯ                              | 50 | 47,888.00     |
| ЗДАНИЕ ГАРАЖА, КЛАДОВОЙ                             | 50 | 50,316.00     |
| ЗДАНИЕ БЛОК-ПОСТА N 3 СТ ТИРАСПОЛЬ                  | 50 | 65,163.00     |
| ЗДАНИЕ ГАРАЖЕЙ НА 6 АВТ.                            | 50 | 48,597.00     |
| ЗДАНИЕ ГЛАВ.ПРОИЗ.КОРПУСА С ПОМЕЩЕНИЕМ ГО           | 50 | 954,637.00    |
| ЗДАНИЕ КПП ПЧ-2 СТ БЕНДЕРЫ                          | 50 | 12,619.00     |
| ЗДАНИЕ КРАСНОГО УГОЛКА                              | 50 | 15,095.00     |
| ЗДАНИЕ МАСТЕРСКИХ Г БЕНДЕРЫ ПЕР ВОКЗАЛЬНЫЙ 8        | 50 | 30,000.00     |
| ЗДАНИЕ МОСТОЦЕХА 1491+800 КМ                        | 50 | 39,345.00     |
| ЗДАНИЕ ПИЛОРАМЫ СО СТОЛЯРНЫМ ЦЕХОМ СТ БЕНДЕРЫ ПЕР В | 50 | 260,783.00    |
| ЗДАНИЕ ПОГРУЗПУНКТА                                 | 50 | 135,952.00    |
| ЗДАНИЕ ПОДЗАРЯДНОЙ                                  | 50 | 14,064.00     |
| ЗДАНИЕ ПРОИЗВ 1467+690КМ НОВО-САВИЦ.-ТИРАСПОЛЬ      | 50 | 46,260.00     |
| ЗДАНИЕ ПРОИЗВ 1496+786 КМ СТ БЕНД {ПД-10}           | 50 | 140,378.00    |
| ЗДАНИЕ ПРОИЗВОД 1461+272 КМ Н САВ {ПД-2}            | 50 | 32,830.00     |
| ЗДАНИЕ РЕМ.МЕХ.МАСТЕРСКИХ                           | 50 | 91,321.00     |
| ЗДАНИЕ РЕМОНТНЫХ МАСТЕРСКИХ МЧУ                     | 50 | 32,816.00     |
| ЗДАНИЕ СКЛАДА СТ БЕДЕРЫ                             | 50 | 26,667.00     |
| ЗДАНИЕ ГАЗОВОЙ КОТЕЛЬНОЙ ПЧ-2                       | 50 | 25,662.00     |
| ЗДАНИЕ ЗЕМ.ПОЛОТНА пд-1,КЛАДОВАЯ СТР.ЦЕХА           | 50 | 193,859.00    |
| ЗДАНИЕ МАГАЗИНА N30                                 | 50 | 1,596,545.00  |
| ЗДАНИЕ МАГАЗИНА N64                                 | 50 | 6,589.00      |
| ЗДАНИЕ МАНЕВРОВОГО ПОСТА                            | 50 | 17,907.00     |
| ЗДАНИЕ ТРАНСФОРМАТОРНЫЙ ПОДСТАНЦИИ                  | 50 | 250,341.00    |
| ЗЕЛЕННЫЕ НАСАЖДЕНИЯ                                 | 50 | 1,750.00      |
| ЗЕМ ПОЛОТНО НАПР КУЧУРГАН-БЕНДЕРЫ                   | 50 | 13,563,200.00 |
| ЗЕМЛЯНОЕ ПОЛОТНО СТ БЕНДЕРЫ-1                       | 50 | 309,042.00    |
| ЗЕМЛЯНОЕ ПОЛОТНО СТ ГРЭС                            | 50 | 10,980.00     |
| ЗЕМЛЯНОЕ ПОЛОТНО СТ РЫБНИЦА                         | 50 | 1,961,731.00  |
| ЗЕМЛЯНОЕ ПОЛОТНО ГЛ.ПУТЬ УЧ-КА РЫБНИЦА-СЛОБОДКА     | 50 | 11,851,155.00 |
| ЗЕРНОВОЗ 95633012                                   | 50 | 90,200.00     |
| ЗИП ФКГ-1001 (ЗАП.ЧАСТИ И ПРИБОРЫ)                  | 50 | 23,560.00     |
| ЗЛ. ПОГРУЗЧИКИ                                      | 50 | 41,962.00     |
| ЭЛЕКТРОДВИГАТЕЛЬ ЧМЭЗ                               | 50 | 151,571.00    |
| ИСПЫТАТЕЛЬНАЯ УСТАНОВКА УИ-1М                       | 50 | 21,450.00     |
| ИНГАЛЯТОР УИ-2                                      | 50 | 1,250.00      |
| ИНГАЛЯТОР                                           | 50 | 4,143.00      |
| ИНГАЛЯТОР ВУЛКАН-1                                  | 50 | 1,399.00      |
| ИНГАЛЯТОР ВУЛКАН-1                                  | 50 | 1,400.00      |
| ИМПУЛЬСНАЯ УСТАНОВКА                                | 50 | 19,385.00     |
| ИОННО-ОБМЕН. УСТАНОВКА                              | 50 | 312,000.00    |
| ИЗДЕЛИЕ П-500 ЗВУКОЗАПИСЬ                           | 50 | 31,020.00     |

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| Измерительный комплект ЕТ-100                             | 50 | 132,600.00   |
| Икона на дереве Преображенский собор станция Бендер       | 50 | 1,258.00     |
| Инструмент.ящик                                           | 50 | 1,453.00     |
| Информационный.стенд                                      | 50 | 2,584.00     |
| Источник бесперебойного питания                           | 50 | 1,973.00     |
| Источник беспер.питания APC 500 P                         | 50 | 1,862.00     |
| Источники питания постоянного тока Б5-49                  | 50 | 4,340.00     |
| Компьютер CNICONII                                        | 50 | 7,837.00     |
| Канализ насос станц                                       | 50 | 85,793.00    |
| Канальный кондиционер                                     | 50 | 135,452.00   |
| Кабель                                                    | 50 | 5,445.00     |
| Кабель ТЗАБ 7+4+1.2 прот 7.1 Н.сав-Кучурган               | 50 | 1,000.00     |
| Кабельная магистральная линия связи воронково-гост        | 50 | 2,046,046.00 |
| Кабельная магестраль воронково-рыбница-матеуцы            | 50 | 1,668,824.00 |
| Кап рем пути уч-ка тир.-бендеры 1492км ПК 2-7 протяж 567. | 50 | 802,844.00   |
| Капит.к инв 030251 н/в линия ст новосавицкая уст.транс    | 50 | 8,167.00     |
| Капитализация к инв N 030267 эл.освещение ст ливада       | 50 | 23,704.00    |
| Картина                                                   | 50 | 5,485.00     |
| Кассовый аппарат ока                                      | 50 | 2,542.00     |
| Кассовый аппарат ока                                      | 50 | 2,542.00     |
| Кассовый аппарат ока                                      | 50 | 2,542.00     |
| Кассовый аппарат ока                                      | 50 | 2,542.00     |
| Катушка для упоковочной ленты                             | 50 | 1,600.00     |
| Киоск                                                     | 50 | 17,827.00    |
| Ключ бронз 24Х27                                          | 50 | 1,478.00     |
| Ключ бронзовый 30Х32                                      | 50 | 1,859.00     |
| Ключ бронзовый 36Х41                                      | 50 | 2,788.00     |
| Конвейер ленточный В-650                                  | 50 | 18,800.00    |
| Конденсатор                                               | 50 | 1,339.00     |
| Кондиционер                                               | 50 | 10,519.00    |
| Кондиционер                                               | 50 | 7,053.00     |
| Кондиционер                                               | 50 | 8,828.00     |
| Кондиционер                                               | 50 | 6,324.00     |
| Кондиционер                                               | 50 | 5,805.00     |
| Кондиционер                                               | 50 | 2,052.00     |
| Кондиционер                                               | 50 | 8,791.00     |
| Кондиционер *TOSHIBA RAS-10*                              | 50 | 18,704.00    |
| Кондиционер *TOSHIBA* RAS-18                              | 50 | 25,333.00    |
| Кондиционер *СAМСУНГ*                                     | 50 | 3,577.00     |
| Кондиционер SRC 20NB                                      | 50 | 15,260.00    |
| Кондиционер SRC 71NE                                      | 50 | 39,510.00    |
| Кондиционер SRK 20NB                                      | 50 | 12,000.00    |
| Кондиционер SRK 28ND                                      | 50 | 15,994.00    |
| Кондиционер SRK 40NB                                      | 50 | 14,429.00    |
| Кондиционер комнатный CWA 120AE оконного типа             | 50 | 9,727.00     |
| Кондиционер комнатный DWB 052 оконного типа               | 50 | 6,733.00     |
| Кондиционер комнатный DWB-091C оконного типа              | 50 | 6,733.00     |
| Кондиционер МИТСУБИСИ                                     | 50 | 13,394.00    |
| Кондиционер МИТСУБИСИ                                     | 50 | 29,900.00    |
| Кондиционер МИТСУБИСИ                                     | 50 | 22,021.00    |

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| КОНДИЦИОНЕР МИТСУБИСИ        | 50 | 13,394.00 |
| КОНДИЦИОНЕР ШИВАКИ           | 50 | 8,402.00  |
| КОНДИЦИОНЕР ШИВАКИ           | 50 | 8,402.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300013 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300034 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300184 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2300522 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300733 | 50 | 7,871.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300754 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300796 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2300878 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2300923 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2301030 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2301262 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2301278 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302000 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302269 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302309 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302340 | 50 | 7,871.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302422 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302438 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302485 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302510 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302567 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302757 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302802 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302823 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302886 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302905 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2302973 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303012 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303120 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303265 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303331 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303413 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303460 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303521 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2303917 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304220 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2304322 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304472 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304512 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304549 | 50 | 3,489.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304580 | 50 | 8,878.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304620 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2304770 | 50 | 6,421.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304786 | 50 | 5,111.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2304913 | 50 | 10,445.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2305165 | 50 | 2,136.00  |
| КОНТЕЙНЕР 20 Т. CFMU 2305186 | 50 | 3,489.00  |

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| КОНТЕЙНЕР 20 Т. CFMU 2305376 | 50 | 5,111.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2305463 | 50 | 6,421.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2305566 | 50 | 5,111.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2305798 | 50 | 2,136.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2306290 | 50 | 7,871.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2306480 | 50 | 3,489.00 |
| КОНТЕЙНЕР 20 Т. CFMU 2306496 | 50 | 7,871.00 |
| КОНТЕЙНЕР 3Т. 310286956      | 50 | 302.00   |
| КОНТЕЙНЕР 3Т. 310320162      | 50 | 457.00   |
| КОНТЕЙНЕР 3Т. 310606320      | 50 | 289.00   |
| КОНТЕЙНЕР 3Т. 310628311      | 50 | 289.00   |
| КОНТЕЙНЕР 3Т. 310959380      | 50 | 667.00   |
| КОНТЕЙНЕР 3Т. 310959437      | 50 | 667.00   |
| КОНТЕЙНЕР 3Т. 311621927      | 50 | 324.00   |
| КОНТЕЙНЕР 3Т. 311622045      | 50 | 324.00   |
| КОНТЕЙНЕР 3Т. 311623292      | 50 | 324.00   |
| КОНТЕЙНЕР 3Т. 311624050      | 50 | 324.00   |
| КОНТЕЙНЕР 3Т. 311674714      | 50 | 1,514.00 |
| КОНТЕЙНЕР 3Т. 311674737      | 50 | 1,514.00 |
| КОНТЕЙНЕР 3Т. 312013610      | 50 | 327.00   |
| КОНТЕЙНЕР 3Т. 312014003      | 50 | 327.00   |
| КОНТЕЙНЕР 3Т. 312014366      | 50 | 327.00   |
| КОНТЕЙНЕР 3Т. 312039014      | 50 | 734.00   |
| КОНТЕЙНЕР 3Т. 312039095      | 50 | 734.00   |
| КОНТЕЙНЕР 3Т. 312039400      | 50 | 734.00   |
| КОНТЕЙНЕР 3Т. 312321313      | 50 | 379.00   |
| КОНТЕЙНЕР 3Т. 312321359      | 50 | 379.00   |
| КОНТЕЙНЕР 3Т. 312321716      | 50 | 379.00   |
| КОНТЕЙНЕР 3Т. 312322329      | 50 | 379.00   |
| КОНТЕЙНЕР 3Т. 312323017      | 50 | 379.00   |
| КОНТЕЙНЕР 3Т. 313002839      | 50 | 300.00   |
| КОНТЕЙНЕР 3Т. 313003101      | 50 | 300.00   |
| КОНТЕЙНЕР 3Т. 313728073      | 50 | 885.00   |
| КОНТЕЙНЕР 3Т. 313728194      | 50 | 885.00   |
| КОНТЕЙНЕР 3Т. 313728499      | 50 | 885.00   |
| КОНТЕЙНЕР 3Т. 313730121      | 50 | 885.00   |
| КОНТЕЙНЕР 3Т. 313730600      | 50 | 885.00   |
| КОНТЕЙНЕР 3Т. 317797317      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 317797790      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 317798489      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 317798748      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 317799010      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 317799471      | 50 | 1,159.00 |
| КОНТЕЙНЕР 3Т. 320215675      | 50 | 1,345.00 |
| КОНТЕЙНЕР 3Т. 320221696      | 50 | 1,345.00 |
| КОНТЕЙНЕР 3Т. 320863638      | 50 | 1,822.00 |
| КОНТЕЙНЕР 3Т. 320871012      | 50 | 1,822.00 |
| КОНТЕЙНЕР 3Т. 321696742      | 50 | 327.00   |
| КОНТЕЙНЕР 3Т. 321696765      | 50 | 1,822.00 |
| КОНТЕЙНЕР 3Т. 321698210      | 50 | 289.00   |

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|------------------------------------------------------------|----|------------|
| КОНТЕЙНЕР 3Т. 321708966                                    | 50 | 1,345.00   |
| КОНТЕЙНЕР 3Т. 321708972                                    | 50 | 885.00     |
| КОНТЕЙНЕР 3Т. 321729296                                    | 50 | 1,345.00   |
| КОНТЕЙНЕР 3Т. 321729313                                    | 50 | 1,345.00   |
| КОНТЕЙНЕР 3Т. 321730685                                    | 50 | 379.00     |
| КОНТЕЙНЕР 3Т. 321732867                                    | 50 | 327.00     |
| КОНТЕЙНЕР 5Т. 514722788                                    | 50 | 1,312.00   |
| КОНТЕЙНЕР 5Т. 514724620                                    | 50 | 1,312.00   |
| КОНТЕЙНЕР 5Т. 515218065                                    | 50 | 1,840.00   |
| КОНТЕЙНЕР 5Т. 515261513                                    | 50 | 2,104.00   |
| КОНТЕЙНЕР 5Т. 515262881                                    | 50 | 2,104.00   |
| КОНТЕЙНЕР 5Т. 515621543                                    | 50 | 1,680.00   |
| КОНТЕЙНЕР 5Т. 515679307                                    | 50 | 1,840.00   |
| КОНТЕЙНЕР 5Т. 515680564                                    | 50 | 1,840.00   |
| КОНТЕЙНЕР 5Т. 515680731                                    | 50 | 1,840.00   |
| КОНТЕЙНЕР 5Т. 516600808                                    | 50 | 1,592.00   |
| КОНТЕЙНЕР 5Т. 519291488                                    | 50 | 2,275.00   |
| КОНТЕЙНЕР МЕТАЛ                                            | 50 | 1,224.00   |
| КОНТЕЙНЕРНАЯ ПЛОЩАДКА вЛЬДОПУНКТАv                         | 50 | 60,944.00  |
| КОНТРОЛЬНО-КАССОВАЯ МАШИНА *АСТРА-200 Ф *                  | 50 | 2,763.00   |
| КОНТРОЛЬНО-КАССОВАЯ МАШИНА *АСТРА-200 Ф *                  | 50 | 2,763.00   |
| КОНУС ПЕРЕХ.                                               | 50 | 1,420.00   |
| КОВЕР ВОРСОВЫЙ                                             | 50 | 1,080.00   |
| КОВШ ЭКСКАВАТОРНЫЙ                                         | 50 | 2,955.00   |
| КОЗЛОВОЙ КРАНН Г.П 6.3 ТН                                  | 50 | 209,096.00 |
| КОЛ.ПАРА ЧМЭ-3 Б/У                                         | 50 | 4,155.00   |
| КОЛ.ПАРА ЧМЭ-3 Б/У                                         | 50 | 3,372.00   |
| КОЛ.ПАРА ЧМЭ-3 Б/У                                         | 50 | 3,763.00   |
| КОЛЕСНАЯ ПАРА 197611 РУ-1                                  | 50 | 8,690.00   |
| КОЛЕСНАЯ ПАРА 00504090 РУ-1                                | 50 | 6,606.00   |
| КОЛЕСНАЯ ПАРА 00517916 РУ-1                                | 50 | 15,626.00  |
| КОЛЕСНАЯ ПАРА 00537285 РУ-1                                | 50 | 15,626.00  |
| КОЛЕСНАЯ ПАРА 00539451 РУ-1                                | 50 | 15,626.00  |
| КОЛЕСНАЯ ПАРА 11166 РУ-1                                   | 50 | 8,690.00   |
| КОЛЕСНАЯ ПАРА 14797 РУ-1                                   | 50 | 15,626.00  |
| КОЛЕСНАЯ ПАРА 17326 РУ-1                                   | 50 | 8,689.00   |
| КОЛЕСНАЯ ПАРА 29406180 РУ-1                                | 50 | 4,221.00   |
| КОЛЕСНАЯ ПАРА 316044 РУ-1                                  | 50 | 3,090.00   |
| КОЛЕСНАЯ ПАРА 3335 РУ-1                                    | 50 | 3,090.00   |
| КОЛЕСНАЯ ПАРА 42425 РУ-1                                   | 50 | 3,090.00   |
| КОЛЕСНАЯ ПАРА 46852 РУ-1                                   | 50 | 8,690.00   |
| КОЛЕСНЫЕ ПАРЫ 194047 РУ-1                                  | 50 | 14,793.00  |
| КОЛЕСНЫЕ ПАРЫ Б/У                                          | 50 | 6,499.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА                                                    | 50 | 3,851.00   |
| КОЛОНКА *ОКА*П 1 КЭР-50-4 01ТУ 112-015-84 РЯЗАНСК.РЕМОНТ.З | 50 | 1,125.00   |

|                                                    |    |            |
|----------------------------------------------------|----|------------|
| КОЛОНКА                                            | 50 | 3,851.00   |
| КОЛОРИМЕТР КФК 2МП                                 | 50 | 1,832.00   |
| КОМПЛЕКТ КУХОННОЙ МЕБЕЛИ                           | 50 | 14,365.00  |
| КОМПЛЕКТ МЕТАЛ ОСНАСТКИ ШПАЛ Ш1-М                  | 50 | 43,543.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ Ж/Б СТАКАНОВ ЗАБОРНЫХ ПЛИТ | 50 | 55,394.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ Ж/Б СТАКАНОВ ЗАБОРНЫХ ПЛИТ | 50 | 55,394.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ ШПАЛ Ш1-М                  | 50 | 43,543.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ ШПАЛ Ш1-М                  | 50 | 43,543.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ ШПАЛ Ш1-М                  | 50 | 43,543.00  |
| КОМПЛЕКТ МЕТАЛ.ОСНАСТКИ ШПАЛ Ш1-М                  | 50 | 43,543.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 41,300.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 41,300.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 41,300.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 41,300.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 48,727.00  |
| КОМПЛЕКТ МЕТАЛЛИЧЕСКОЙ ОСНАСТКИ ШПАЛ Ш1-М          | 50 | 41,300.00  |
| КОМПЛЕКТ ОБОРУДОВАНИЯ СТОМАТОЛОГА                  | 50 | 101,613.00 |
| КОМПЛЕКТУЮЩИЕ ДЕТАЛИ К ЭЛЕКТРОКАРДИОГРАФУ          | 50 | 13,900.00  |
| КОМПРЕССОРНАЯ                                      | 50 | 56,900.00  |
| Компрессор                                         | 50 | 1,762.00   |
| КОМПРЕССОР                                         | 50 | 10,056.00  |
| КОМПРЕССОР                                         | 50 | 3,048.00   |
| Компрессор DASI NISTALI                            | 50 | 6,448.00   |
| Компрессор DASI NISTALI                            | 50 | 4,695.00   |
| КОМПРЕССОР 2-Х КАНАЛЬНЫЙ                           | 50 | 7,188.00   |
| КОМПРЕССОР НВ-10                                   | 50 | 9,000.00   |
| КОМПРЕССОР БЕНДЕРЫ                                 | 50 | 5,655.00   |
| КОМПРЕССОР В СБ ЧМЭ-3                              | 50 | 124,598.00 |
| КОМПРЕССОР К2ЛОК Б/У                               | 50 | 4,006.00   |
| КОМПРЕССОР КТ-7                                    | 50 | 20,197.00  |
| КОМПРЕССОР ЛЕОНАРДО                                | 50 | 3,437.00   |
| КОМПРЕССОР ТУР 2Н-2                                | 50 | 5,533.00   |
| КОМПРЕССОР УНИВЕРСАЛЬНЫЙ                           | 50 | 6,458.00   |
| КОМПРЕССОРНАЯ УСТАНОВКА АКСУ -04-06 КОЛБАСНАЯ      | 50 | 36,396.00  |
| КОМПЬЮТЕР                                          | 50 | 7,989.00   |
| КОМПЬЮТЕР                                          | 50 | 16,030.00  |
| КОМПЬЮТЕР                                          | 50 | 4,500.00   |
| КОМПЬЮТЕР                                          | 50 | 14,160.00  |
| КОМПЬЮТЕР                                          | 50 | 17,950.00  |
| КОМПЬЮТЕР                                          | 50 | 8,876.00   |
| КОМПЬЮТЕР                                          | 50 | 6,002.00   |

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|----------------------------------------------|----|-----------|
| КОМПЬЮТЕР                                    | 50 | 7,477.00  |
| КОМПЬЮТЕР                                    | 50 | 13,412.00 |
| КОМПЬЮТЕР                                    | 50 | 13,380.00 |
| КОМПЬЮТЕР                                    | 50 | 7,073.00  |
| Компьютер *DURON*                            | 50 | 10,188.00 |
| КОМПЬЮТЕР *PENTIUM*                          | 50 | 11,608.00 |
| КОМПЬЮТЕР *САМСУНГ*                          | 50 | 12,208.00 |
| КОМПЬЮТЕР [САМСУНГ 750]                      | 50 | 11,906.00 |
| КОМПЬЮТЕР 38608-ПВМ                          | 50 | 2,331.00  |
| КОМПЬЮТЕР IBM PC ПОЛНОЙ КОНФИГУРАЦИИ         | 50 | 20,013.00 |
| КОМПЬЮТЕР P-IV В КОМПЛЕКТЕ С ИБП             | 50 | 9,864.00  |
| КОМПЬЮТЕР SAMTRON                            | 50 | 7,450.00  |
| КОМПЬЮТЕР В КОМПЛЕКТЕ                        | 50 | 10,195.00 |
| КОМПЬЮТЕР ПИ-2                               | 50 | 6,477.00  |
| Компьютер ПОИСК 2                            | 50 | 1,700.00  |
| КОМПЬЮТЕР ПЕНТИУМ БЕЗ ПРИНТЕРА               | 50 | 8,315.00  |
| КОМПЬЮТЕР ПЕНТИУМ-2 v233v                    | 50 | 16,930.00 |
| КОМПЬЮТЕР ПЕРСОНАЛЬНЫЙ                       | 50 | 3,000.00  |
| КОМПЬЮТЕР ПЕРСОНАЛЬНЫЙ                       | 50 | 3,000.00  |
| КОМПЬЮТЕР ПЕРСОНАЛЬНЫЙ                       | 50 | 3,000.00  |
| КОМПЬЮТЕР ПЕРСОНАЛЬНЫЙ                       | 50 | 3,000.00  |
| КОМПЬЮТЕР ПЭВМ *МОНИТОР P-111-566            | 50 | 16,930.00 |
| КОМПЬЮТЕР ПЭВМ АТХ { 815E}                   | 50 | 17,080.00 |
| КОМПЬЮТЕР ПЭВМ PENTIUM-2 СТ БЕНДЕРЫ          | 50 | 16,037.00 |
| КОМПЬЮТЕР ПЭВМ МОНИТОРИНГ P-111-566          | 50 | 16,930.00 |
| КОМПЬЮТЕР P11-400                            | 50 | 11,902.00 |
| КОМПЬЮТЕР PI-БМ                              | 50 | 12,292.00 |
| КОМПЬЮТЕР PC UBM ПОЛНОЙ КОНФИГУРАЦИИ         | 50 | 14,682.00 |
| КОМПЬЮТЕРНЫЙ СТОЛ                            | 50 | 1,342.00  |
| КОМПЮТЕР PШ-1000                             | 50 | 15,174.00 |
| КОМПЮТЕР ПЕНТИУМ-166 ПРИНТОР ЭПСОН СТЕЛС-400 | 50 | 7,700.00  |
| кондиционер бк-1700                          | 50 | 1,440.00  |
| Кондиционер                                  | 50 | 2,480.00  |
| КОНДИЦИОНЕР                                  | 50 | 39,648.00 |
| КОНДИЦИОНЕР                                  | 50 | 2,140.00  |
| КОНДИЦИОНЕР                                  | 50 | 2,467.00  |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 17,166.00 |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 8,583.00  |
| КОНДИЦИОНЕР                                  | 50 | 25,749.00 |
| КОНДИЦИОНЕР БК 2000                          | 50 | 1,200.00  |
| КОНДИЦИОНЕР БК 2300                          | 50 | 1,200.00  |
| КОНДИЦИОНЕР ОКОННОГО ТИПА 07LG SG1           | 50 | 3,570.00  |
| КОНДИЦИОНЕР ОКОННОГО ТИПА 07LG SG1           | 50 | 3,570.00  |
| КОНДИЦИОНЕР ОКОННОГО ТИПА 07LG SG1           | 50 | 3,570.00  |

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| КОНТЕЙНЕР - ГАРАЖ                                     | 50 | 5,274.00   |
| КОНТЕЙНЕР - ГАРАЖ                                     | 50 | 5,273.00   |
| Контейнер для мусора                                  | 50 | 1,089.00   |
| КОНТЕЙНЕР 20 Т. CFMU 2306217                          | 50 | 9,140.00   |
| КОНТЕЙНЕР 20 Т. CFMU 2306520                          | 50 | 2,224.00   |
| КОНТЕЙНЕР 20 Т. CFMU 2306937                          | 50 | 9,140.00   |
| КОНТЕЙНЕР 3Т. 321807077                               | 50 | 667.00     |
| КОНТЕЙНЕР 3Т. 310286288                               | 50 | 302.00     |
| КОНТЕЙНЕР 3Т. 310286789                               | 50 | 302.00     |
| КОНТЕЙНЕР 3Т. 311064130                               | 50 | 200.00     |
| КОНТЕЙНЕР 3Т. 311674750                               | 50 | 1,249.00   |
| КОНТЕЙНЕР 3Т. 313002413                               | 50 | 300.00     |
| КОНТЕЙНЕР 3Т. 313003470                               | 50 | 300.00     |
| КОНТЕЙНЕР 3Т. 313727955                               | 50 | 609.00     |
| КОНТЕЙНЕР 3Т. 313728326                               | 50 | 609.00     |
| КОНТЕЙНЕР 3Т. 317797755                               | 50 | 898.00     |
| КОНТЕЙНЕР 3Т. 320221212                               | 50 | 1,059.00   |
| КОНТЕЙНЕР 3Т. 321698803                               | 50 | 1,059.00   |
| КОНТЕЙНЕР МЕТАЛЛИЧЕСКИЙ Б/У                           | 50 | 1,087.00   |
| КОНТЕЙНЕР МЕТАЛЛИЧЕСКИЙ Б/У                           | 50 | 1,087.00   |
| КОНТЕЙНЕР МЕТАЛЛИЧЕСКИЙ Б/У                           | 50 | 1,087.00   |
| КОНТОРА ОДНОЭТАЖНАЯ С ТЕХ ЭТАЖОМ                      | 50 | 128,790.00 |
| КОПИРОВАЛЬНЫЙ АППАРАТ                                 | 50 | 4,732.00   |
| КОПИРОВАЛЬНЫЙ АППАРАТ                                 | 50 | 6,165.00   |
| КОПИРОВАЛЬНЫЙ АППАРАТ CANON PC-310.КА V-16 С ТРАНСФОР | 50 | 3,230.00   |
| КОПИРОВАЛЬНЫЙ АППАРАТ *CANON*                         | 50 | 19,549.00  |
| КОПИРОВАЛЬНЫЙ АППАРАТ КМА SHARP                       | 50 | 24,767.00  |
| КОСТЫЛЕЗАБИВЩИК                                       | 50 | 16,570.00  |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОСТЫЛЕЗАБИВЩИКИ ЭПКЗ                                 | 50 | 7,552.00   |
| КОТЕЛ *NOVELLA-55*RAI N 0215                          | 50 | 16,212.00  |
| КОТЕЛ *NOVELLA-55-RAI N 0214                          | 50 | 16,211.00  |
| КОТЕЛ *NOVELLA-55-RAI N 0216                          | 50 | 16,212.00  |
| КОТЕЛ *БЕРЕТТА*                                       | 50 | 26,876.00  |
| КОТЕЛ *КС*                                            | 50 | 2,474.00   |
| КОТЕЛ *МОРА *5102                                     | 50 | 9,710.00   |
| КОТЕЛ ГАЗОВЫЙ *NOVELA 31* N 21131222423               | 50 | 9,770.00   |
| КОТЕЛ ГАЗОВЫЙ *NOVELA 31*N 21131222421                | 50 | 9,770.00   |
| КОТЕЛ ГАЗОВЫЙ *МОРА W 50Е* N 800014723                | 50 | 10,323.00  |
| КОТЕЛ ГАЗОВЫЙ *МОРА W 50Е* N 800014724                | 50 | 10,323.00  |
| КОТЕЛ ГАЗОВЫЙ ДЛЯ ОТОПЛЕНИЯ ПОМЕЩЕНИЙ 2RC TZ          | 50 | 102,671.00 |
| КОТЕЛ ГАЗОВЫЙ ДЛЯ ОТОПЛЕНИЯ ПОМЕЩЕНИЯ 2 KRCTZ         | 50 | 67,314.00  |
| КОТЕЛ ДЕ-6.5-14                                       | 50 | 190,000.00 |
| КОТЕЛ ДЕ-6.5-14                                       | 50 | 250,000.00 |
| КОТЕЛ Е 1/9 ОБОРУДОВАНИЕМ                             | 50 | 16,250.00  |
| КОТЕЛ ОТОПИТЕЛЬ ПАРОВОЙ *МОРА-6101* /ГАЗИФИКАЦИЯ/     | 50 | 1,592.00   |

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|-----------------------------------------------------|----|------------|
| КОТЕЛ-ОТОПИТЕЛЬ ПАРОВОЙ *МОРА-6101*/ГАЗИФИКАЦИЯ/    | 50 | 4,776.00   |
| КОТЕЛ-ОТОПИТЕЛЬ ПАРОВОЙ *МОРА-6111* /ГАЗИФИКАЦИЯ/   | 50 | 1,450.00   |
| КОТЕЛ-ОТОПИТЕЛЬ ПАРОВОЙ *МОРА-6111*/ГАЗИФИКАЦИЯ /   | 50 | 1,450.00   |
| КОТЕЛ-ОТОПИТЕЛЬНЫЙ ПАРОВОЙ *МОРА-6101*/ГАЗИФИКАЦИЯ/ | 50 | 3,182.00   |
| КОТЕЛЬНАЯ АВТОНОМНАЯ                                | 50 | 409,142.00 |
| КОТЕЛЬНАЯ ПИЩЕБЛОКА                                 | 50 | 11,470.00  |
| КОТЕЛЬНАЯ ХОЗБЛОКА                                  | 50 | 13,172.00  |
| КОТЕЛЬНАЯ *NOVELLA*-55RAT N 0217                    | 50 | 16,212.00  |
| КОТЕЛЬНАЯ N 1                                       | 50 | 111,551.00 |
| КОТЕЛЬНАЯ N2 [ПРОИЗВОДСТВЕННЫЕ ЦЕХА]                | 50 | 57,306.00  |
| КОТЕЛЬНАЯ СМР                                       | 50 | 169,569.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ. ГР. № 918-15613                   | 50 | 332,845.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ.ГР. № 918-11141                    | 50 | 332,845.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ.ГР. № 918-35785                    | 50 | 332,845.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ.ГР. № 918-37245                    | 50 | 332,845.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ.ГР. № 918-47137                    | 50 | 332,845.00 |
| КР.ВАГ.ДЛЯ ПАКЕТ.ГР. № 918-52178                    | 50 | 332,845.00 |
| КРАН НА АВТО/ХОДУ КС-3571 84-61 МВХ                 | 50 | 33,302.00  |
| КРАН НА АВТО-ХОДУ КС-4561 А763АМ                    | 50 | 53,800.00  |
| КРАН НА АВТО-ХОДУ КС-4561А А362АМ                   | 50 | 42,700.00  |
| КРАН НА Ж/Д ХОДУ КДЭ-163                            | 50 | 188,589.00 |
| КРАН КЖДЭ -16                                       | 50 | 399,367.00 |
| КРАН КОЗЛОВОЙ Г/П 125ТИ                             | 50 | 47,100.00  |
| КРАН МОСТОВОЙ ЭЛЕКТР 10Т                            | 50 | 40,400.00  |
| КРАН МОСТОВОЙ ЭЛЕКТР Г/П 16 Т                       | 50 | 26,840.00  |
| КРАН МОСТОВОЙ ЭЛЕКТРИЧЕСКИЙ Г/П 5ТИ                 | 50 | 41,060.00  |
| КРАН МОСТОВОЙ                                       | 50 | 12,025.00  |
| КРАСКОПУЛЬТ                                         | 50 | 1,400.00   |
| КРАСКОПУЛЬТ                                         | 50 | 1,400.00   |
| КРАСКОПУЛЬТ                                         | 50 | 1,400.00   |
| КРЕСЛО *СЕНАТОР *                                   | 50 | 3,175.00   |
| КРЕСЛО КРУТЯЩЕЕСЯ                                   | 50 | 1,388.00   |
| КРЕСЛО СПЕЦ                                         | 50 | 1,485.00   |
| КРЕСЛО СПЕЦ                                         | 50 | 1,568.00   |
| КРЕСЛО СПЕЦИАЛИСТА                                  | 50 | 1,246.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВАТЬ ОДНОСПАЛЬНАЯ                                | 50 | 1,686.00   |
| КРОВЛЯ                                              | 50 | 778,295.00 |
| КСЕРОКС                                             | 50 | 2,250.00   |
| КСЕРОКС                                             | 50 | 4,763.00   |
| КСЕРОКС                                             | 50 | 1,567.00   |
| КСЕРОКС КАНОН                                       | 50 | 4,856.00   |
| К-Т ДИСТ.КОНТР.И УПР.                               | 50 | 4,688.00   |
| КУЗОВ ВАГОНА Б/У ПОД СКЛАД ДЛЯ ИНСТРУМЕНТА          | 50 | 7,000.00   |

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| КУЗОВ ВАГОНА Б/У ПОД СКЛАД ДЛЯ ИНСТРУМЕНТОВ             | 50 | 82,124.00  |
| КУЗОВ ВАГОНА ПОД СКЛАД                                  | 50 | 80,000.00  |
| КУШЕТКА                                                 | 50 | 1,691.00   |
| ЛЕТУЧКА ПУТЕРЕМОНТНАЯ ГАЗ-52 22-14 МВГ А032АТ           | 50 | 45,000.00  |
| ЛОТКИ ВОДООТВОД. ПРОДОЛЬН. ПОДЪЕЗД. ПУТЕЙ МЕЖРАЙБАЗЫ    | 50 | 182,832.00 |
| ЛОТКИ ВОДООТВОДНЫЕ ПРОДОЛЬНЫЕ КУЧУРГАН-КИШИНЕВ          | 50 | 239,088.00 |
| ЛОТОК КАМЕННЫЙ ПОД 4 ПУТИ УЧ.БЕЛЫЦЫ-СЛОБОДКА            | 50 | 28,128.00  |
| ЛОТОК КАМЕННЫЙ ПОД 4 ПУТИ УЧ.БЕЛЫЦЫ-СЛОБОДКА            | 50 | 28,128.00  |
| ЛОТОК КАМЕННЫЙ УЧ.БЕЛЫЦЫ-СЛОБОДКА                       | 50 | 9,376.00   |
| ЛОТОК БУТОБЕТОН. 2-Х ПУТНЫЙ 1492 315 ТИРАСПОЛЬ-БЕНДЕРЫ  | 50 | 57,240.00  |
| ЛАМИНАТОР                                               | 50 | 1,641.00   |
| ЛАМПА АПОЛО                                             | 50 | 4,084.00   |
| ЛАМПА БЕСТЕНЕВАЯ                                        | 50 | 2,208.00   |
| ЛЕСА СТРОИТЕЛЬНЫЕ ТРУБЧАТЫЕ                             | 50 | 12,163.00  |
| ЛЕСОРАМА Р-65 БЕНДЕРЫ                                   | 50 | 16,770.00  |
| ЛИТЬЕВАЯ МАШИНА                                         | 50 | 17,785.00  |
| Линейные устройства Бендеры-Тирасполь                   | 50 | 12,000.00  |
| ЛИФТ                                                    | 50 | 4,440.00   |
| ЛИФТ                                                    | 50 | 542.00     |
| ЛЭП 0.4КВ ВОЗД.БЕНДЕРЫ ОСВЕЩЕНИЕ ВЫТЯЖНОГО ПУТИ СТАН    | 50 | 15,750.00  |
| ЛЭП 0.4КВ ВОЗДУШ.СВЕТИЛЬНИКИ СКЗР 250 О.П. БЕНДЕРЫ-КАУЧ | 50 | 14,700.00  |
| ЛЭП КАБЕЛЬНАЯ 04КВ К СТОЛОВОЙ ТЧ БЕНДЕРЫ 0.440КМ        | 50 | 57,750.00  |
| ЛЭП КАБЕЛЬНАЯ 0,4КВ НОВОСАВИЦКАЯ 0.490КМ                | 50 | 26,250.00  |
| ЛЭП КАБЕЛЬНАЯ 0,4КВ ПОЖАРНЫЙ ПОЕЗД 0.60КМ СТ.БЕНДЕРЫ I  | 50 | 16,320.00  |
| ЛЮСТРА ИЗ 18-ТИ РОЖКОВ                                  | 50 | 1,363.00   |
| ЛЮМИНИСЦЕНТНОЕ ОСВ. МОСТА ПЕРРОНА БЕНДЕРЫ               | 50 | 64,050.00  |
| ЛЮСТРА "ORION"                                          | 50 | 74,811.00  |
| М/МЕБЕЛЬ *НОВИНКА*                                      | 50 | 2,333.00   |
| М/МЕБЕЛЬ *НОВИНКА*                                      | 50 | 2,333.00   |
| МНОГОЛЕТНИЕ НАСАЖДЕНИЯ                                  | 50 | 377.00     |
| МАГН.У-ВО ОТ НАКИПИ                                     | 50 | 3,005.00   |
| МАГАЗИН *ТАТЬЯНА*                                       | 50 | 241,691.00 |
| МАЛОГАБАРИТНЫЙ ДИЗЕЛЬНЫЙ ПОГРУЗЧИК ТСМ 1.5 ТН           | 50 | 58,900.00  |
| МАЛОГАБАРИТНЫЙ ДИЗЕЛЬНЫЙ ПОГРУЗЧИК ТСМ 1.5 ТН           | 50 | 34,720.00  |
| МАСТЕРСКАЯ ГАРАЖА                                       | 50 | 3,274.00   |
| МАТЕРИАЛЬНЫЙ СКЛАД                                      | 50 | 9,100.00   |
| МАТЕРИАЛЬНЫЙ СКЛАД Г БЕНДЕРЫ ПЕР ВОКЗАЛЬНЫЙ 8           | 50 | 50,000.00  |
| МАШИНА ДЛЯ ПОДСЧЕТА ДЕНЕГ                               | 50 | 1,519.00   |
| МАШИНА Р-100 РАЗР                                       | 50 | 4,800.00   |
| МЕГОМЕТР                                                | 50 | 3,382.00   |
| МЕМОРИАЛ                                                | 50 | 57,103.00  |
| МЕРНИК                                                  | 50 | 5,208.00   |
| МЕРНИК 20Л                                              | 50 | 4,200.00   |
| МЕТАТЕСТ                                                | 50 | 2,001.00   |
| МЕТРИШТОК                                               | 50 | 1,152.00   |
| МЕХАНИЗМ ИСПОЛНЕН МЭО                                   | 50 | 1,505.00   |
| МИНИ АТС PANASONIK KX TD-816                            | 50 | 13,953.00  |
| МИКРОВОЛНОВАЯ ПЕЧЬ                                      | 50 | 1,619.00   |
| МИКРОСКОП                                               | 50 | 9,991.00   |
| МИКРОФОН С КНОПКОЙ                                      | 50 | 2,535.00   |

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| МИНИ АТС                                                    | 50 | 11,131.00 |
| МОНИТОР                                                     | 50 | 3,195.00  |
| МОНИТОР                                                     | 50 | 2,929.00  |
| МОНИТОР                                                     | 50 | 2,200.00  |
| МОНИТОР                                                     | 50 | 2,200.00  |
| МОБИЛЬНЫЙ ТЕЛЕФОН HUMDAI HGC-110                            | 50 | 1,722.00  |
| МОБИЛЬНЫЙ ТЕЛЕФОН NOKIA 3310                                | 50 | 1,357.00  |
| МОДЕМ                                                       | 50 | 1,050.00  |
| МОДЕМ ТАМ-1200                                              | 50 | 362.00    |
| МОДЕМ-РАСШИРИТЕЛЬ T12E-4C                                   | 50 | 1,850.00  |
| Модернизация ПЭВМ                                           | 50 | 2,980.00  |
| МОДУЛЬ РАСШИРЕНИЯ "PANASONIC KX-TP 174X"                    | 50 | 4,012.00  |
| МОДУЛЬ РАСШИРЕНИЯ "PANASONIC KX-TP 180X"                    | 50 | 2,506.00  |
| МОЕЧНАЯ МАШИНА                                              | 50 | 21,531.00 |
| МОЙКА                                                       | 50 | 1,016.00  |
| МОЛОТ БЕНД                                                  | 50 | 29,140.00 |
| МОЛОТОК ВЗРЫВОБЕЗ.                                          | 50 | 1,360.00  |
| МОНИТОР ДИАГНОСТИЧЕСКИЙ                                     | 50 | 61,442.00 |
| МОНИТОР ДИАГНОСТИЧЕСКИЙ                                     | 50 | 84,680.00 |
| МОНТАЖНОЕ УСТ-ВО                                            | 50 | 2,154.00  |
| МОНТАЖНОЕ УСТ-ВО                                            | 50 | 2,154.00  |
| МОНТАЖНОЕ УСТ-ВО                                            | 50 | 2,154.00  |
| МОНТАЖНОЕ УСТ-ВО                                            | 50 | 5,152.00  |
| МОНТАЖНОЕ УСТ-ВО                                            | 50 | 2,154.00  |
| МОНТАЖНЫЙ КОМПЛЕКТ                                          | 50 | 1,980.00  |
| МОНТАЖНЫЙ К-Т                                               | 50 | 1,980.00  |
| МОНТАЖНЫЙ К-Т                                               | 50 | 1,980.00  |
| МОНТАЖНЫЙ К-Т                                               | 50 | 5,940.00  |
| МОРОЗИЛЬНИК "НОРД"                                          | 50 | 2,996.00  |
| МОРОЗИЛЬНИК "НОРД"                                          | 50 | 2,996.00  |
| МОСКВИЧ 2141                                                | 50 | 10,829.00 |
| МОСТ Ж/Б 2-Х ПУТН. 3-Х ПРОЛЕТН. 1471 983 НОВОСАВИЦКАЯ-ТИ    | 50 | 96,677.00 |
| МОСТ ЖБ 3-Х ПРОЛЕТНЫЙ 1457КМ=516 КУЧУРГАН-НОВОСАВИЦ         | 50 | 92,353.00 |
| МОСТ ЖЕЛ БЕТОН РЫБНИЦАСЛОБОДКА 126км+0,77м 13,09 М          | 50 | 98,448.00 |
| МОТОВОЗ                                                     | 50 | 11,172.00 |
| МОТОРОЛЛЕР                                                  | 50 | 887.00    |
| МЯСОРУБКА МИМ-300                                           | 50 | 7,350.00  |
| НАБОР КУХОН.МЕБЕЛИ                                          | 50 | 3,346.00  |
| НАБОР МЕБЕЛИ ДЛЯ КАБИНЕТА                                   | 50 | 3,131.00  |
| НАБОР МЕБЕЛИ ДЛЯ КАБИНЕТА                                   | 50 | 3,555.00  |
| НАБОР МЕБЕЛИ ДЛЯ КАБИНЕТА                                   | 50 | 3,168.00  |
| НАВЕС К КОМПРЕССОРНОЙ                                       | 50 | 1,300.00  |
| НАДЗЕМНЫЙ ГАЗОПРОВОД                                        | 50 | 72,607.00 |
| НАДЗЕМНЫЙ ГАЗОПРОВОД 538М                                   | 50 | 48,634.00 |
| НАДПИСЬ НА ФАСАДЕ ЗДАНИЯ ВОКЗАЛА СТАНЦИЯ РЫБНИЦА            | 50 | 6,853.00  |
| НАПР. ЛИВАДА ГРЭС ПОД РЕМ НА 17.18 КМ ПРОБ 1.2КМ            | 50 | 10,079.00 |
| НАПР. Н.САВ-КУЧУРГАН ПОД РЕМ ЧЕТН. ПУТИ 1455.1460.1461КМ    | 50 | 26,092.00 |
| НАПР. ТИРАС.-Н.САВИЦ. СР.РЕМ.ЧЕТН. ПУТИ 1479,1480КМ ПРОБ 0. | 50 | 72,685.00 |
| НАПР. ТИРАСП-Н.САВИЦ. СР. РЕМ.НЕЧ.ПУТИ 1471.1472КМ-1.3КМ    | 50 | 54,869.00 |
| НАПР.ТИРАСПОЛЬ-Н.САВИЦ-СР.РЕМ.ПУТИ 1463-1464КМ              | 50 | 39,189.00 |

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| НАРУЖНАЯ КАНАЛИЗАЦИЯ /ЧУГУННАЯ/                      | 50 | 164,760.00   |
| НАРУЖНЫЕ СЕТИ ТЕЛЕФОНИЗАЦИИ И РАДИОФИКАЦИИ           | 50 | 18,407.00    |
| НАРУЖНЫЙ ВОДОПРОВОД                                  | 50 | 90,680.00    |
| НАСАДКА К МОЕЧНОЙ МАШИНЕ                             | 50 | 4,000.00     |
| НАСОС *НОКХУ*                                        | 50 | 3,540.00     |
| НАСОС *НОКХУ*                                        | 50 | 3,540.00     |
| НАСОС *WILD-TOP*                                     | 50 | 10,053.00    |
| НАСОС РС                                             | 50 | 2,598.00     |
| НАСОС WILD-TOP*                                      | 50 | 10,053.00    |
| НАСОС РУЧНОЙ Ш91100А [КРАСКОПУЛЬТ]                   | 50 | 3,806.00     |
| НАСТОЛЬНЫЙ ЗАТОЧНЫЙ СТАНОК BG370SF                   | 50 | 2,250.00     |
| НЕЧЕТНЫЙ ПУТЬ НАПРАВЛЕНИЯ НОВОСАВИЦКАЯ-БЕНДЕРЫ       | 50 | 7,996,310.00 |
| НИВЕЛИР Н-3 ЗАВ 03701                                | 50 | 2,733.00     |
| НИЗКАЯ БОКОВАЯ /открытая/ПЛАТФОРМА ПЕРРОН            | 50 | 1,055,514.00 |
| Н-САВ.СМ СП N2 НА Ж/Б БРУСЬЯХ /1 К-Т/                | 50 | 420,968.00   |
| ОТОКООТБОРНЖЕ ТОЧКИ                                  | 50 | 49,690.00    |
| ОБОР. КОТЕЛ.НАСОСЫ СЕТЕВЫЕ                           | 50 | 35,549.00    |
| ОБОР.КОТЕЛ. ЗАДВИЖКА СФЕРИЧЕСКАЯ С ВЕНТИЛЯТОРОМ      | 50 | 9,972.00     |
| ОБОР.КОТЕЛ. ИЗМЕРИТЕЛИ ПОКАЗАТЕЛ.ПРИБОРЫ             | 50 | 5,997.00     |
| ОБОР.КОТЕЛ. НАСОС ТЕПЛООБМЕН.                        | 50 | 55,260.00    |
| ОБОР.КОТЕЛ. ПРЕДОХРАНИТЕЛЬНЫЙ КЛАПАН Д.150           | 50 | 6,474.00     |
| ОБОР.КОТЕЛ. ТЕПЛООБМЕН.ВОДА В КОМПЛЕК.               | 50 | 32,954.00    |
| ОБОР.КОТЕЛ. ТОПЛИВНЫЙ ФИЛЬТР                         | 50 | 4,624.00     |
| ОБОР.КОТЕЛ. ФИЛЬТР ГРЯЗЕВЫЙ Д.150                    | 50 | 8,786.00     |
| ОБОР.КОТЕЛ.РАСШИРИТЕЛЬНЫЙ МЕБРАНЫЙ БАК ОБЪЕМ-500     | 50 | 18,786.00    |
| ОБОР.КОТЕЛ.РЕГУЛЯТОР ПЕРЕТОКА                        | 50 | 5,564.00     |
| ОБОР.КОТЕЛ.ЩИТ УПРАВЛЕНИЯ                            | 50 | 4,913.00     |
| ОБОРУД.КОТЕЛЬ.КОТЕЛ СДВОЕН.В КОМПЛЕКТЕ *ДОУМАХНТ-500 | 50 | 272,668.00   |
| ОБОРУДОВ.КОТЕЛЬНОЙ                                   | 50 | 3,303,787.00 |
| ОБОРУДОВАНИЕ ГАЗОВОГО ОБСЛУЖИВАНИЯ                   | 50 | 403,799.00   |
| ОБОРУДОВАНИЕ ГАЗОВОЙ КОТЕЛЬНОЙ                       | 50 | 130,077.00   |
| ОБОРУДОВАНИЕ КОТЕЛЬНОЙ                               | 50 | 4,105.00     |
| ОБОРУДОВАНИЕ ТРАНСФОРМАТОРНОЙ ПОДСТАНЦИИ N166        | 50 | 1,380.00     |
| ОБОРУДОВАНИЕ ТРАНСФОРМАТОРНОЙ ПОДСТАНЦИИ ТП-167      | 50 | 12,290.00    |
| ОБОРУДОВАНИЕ ТРАНСФОРМАТОРНОЙ ПОДСТАНЦИИ ТП-167      | 50 | 12,000.00    |
| ОБЪЕКТ ЭНЕРГОХОЗЯЙСТВА-КАБЕЛЬНЫЕ ЛИНИИ               | 50 | 98,700.00    |
| ОВОЩЕХРАНИЛИЩЕ                                       | 50 | 40,427.00    |
| ОВОЩЕХРАНИЛИЩЕ N 1 СТ БЕНДЕРЫ                        | 50 | 25,621.00    |
| ОГРАДА                                               | 50 | 13,077.00    |
| ОГРАДА С ВОРОТАМИ                                    | 50 | 32,425.00    |
| ОГРАЖДЕНИЕ СТРОЙ ДВОРА Г БЕНДЕРЫ ПЕР.ВОКЗАЛЬНЫЙ 8    | 50 | 186,527.00   |
| ОГРАЖДЕНИЕ КОНТЕЙНЕРНОЙ ПЛОЩАДКИ                     | 50 | 136,261.00   |
| Однопутная АБ Бендеры Хаджимус 5.1 км                | 50 | 41,394.00    |
| ОЗЕЛЕНЕНИЕ                                           | 50 | 1,111.00     |
| ОПАЛУБКИ ЛОТОК-КОЛОДЕЦ                               | 50 | 38,724.00    |
| ОПС поста ЭЦ Бендеры                                 | 50 | 19,294.00    |
| ОСНАСТКА ПАНЕЛЕЙ ОГРАЖДЕНИЯ                          | 50 | 46,290.00    |
| ОСНАСТКА ПАНЕЛЕЙ ОГРАЖДЕНИЯ                          | 50 | 46,290.00    |
| ОСНАСТКА ПАНЕЛЕЙ ОГРАЖДЕНИЯ                          | 50 | 45,197.00    |
| ОСНАСТКА ПАНЕЛЕЙ ОГРАЖДЕНИЯ                          | 50 | 45,197.00    |

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| ОТБОЙНЫЙ МОЛОТОК МД-2                                 | 50 | 1,860.00   |
| ОТБОЙНЫЙ МОЛОТОК ОМ-2                                 | 50 | 1,500.00   |
| ОТБОЙНЫЙ МОЛОТОК ОМ-2                                 | 50 | 1,800.00   |
| ОТКРЫТЫЙ СКЛАД ГОТОВОЙ ПРОДУКЦИИ                      | 50 | 11,051.00  |
| ОТОПИТЕЛЬ *MORA-6101* N 301134                        | 50 | 3,409.00   |
| ОТОПИТЕЛЬ *MORA-6101* N 301628                        | 50 | 3,409.00   |
| ОТОПИТЕЛЬ *MORA-6101* N 302335                        | 50 | 3,409.00   |
| ОТОПИТЕЛЬ *MORA-6101* N 302340                        | 50 | 3,409.00   |
| ОТОПИТЕЛЬ *MORA-6101* N302313                         | 50 | 3,409.00   |
| ОТОПИТЕЛЬ *MORA-6101* N302325                         | 50 | 3,410.00   |
| ОТОПИТЕЛЬНАЯ УСТАНОВКА ОВ65 К ДГК                     | 50 | 3,137.00   |
| ОТОПИТЕЛЬНАЯ УСТАНОВКА ОВ65 К МПТ                     | 50 | 3,137.00   |
| ОТСАСЫВАТЕЛЬ ХИРУРГИЧЕСКИЙ                            | 50 | 12,538.00  |
| ОФИСНАЯ МЕБЕЛЬ ДЛЯ РУКОВОДИТЕЛЯ                       | 50 | 10,191.00  |
| ОЧИСТИТЕЛЬ ВОЗДУХА                                    | 50 | 11,315.00  |
| ПАССАЖИР.ПОСАДОЧНАЯ ПЛАТФОРМА УЧ.БЕЛЫЦЫ-СЛОБОДКА      | 50 | 18,752.00  |
| ПАССАЖИРСКАЯ ПЛАТФОРМА ОСТРОВНАЯ ТИРАСПОЛЬ            | 50 | 18,382.00  |
| ПАНЕЛИ                                                | 50 | 1,771.00   |
| ПАНЕЛЬ ПРП-ЭЦ-Э                                       | 50 | 93,840.00  |
| ПАРКОВАЯ РАДИОСВЯЗЬ СТ.РЫБНИЦА                        | 50 | 2,600.00   |
| ПЕРЕЕЗД ТНТС БЕНДЕРЫ                                  | 50 | 19,057.00  |
| ПЕРРОН ВОКЗАЛА ТИРАСПОЛЬ                              | 50 | 130,294.00 |
| ПЕШЕХОДНЫЙ МОСТ                                       | 50 | 981,695.00 |
| ПНЕВМОМОЛОТ КУЗНЕЧНЫЙ 741 КУЗНЯ                       | 50 | 18,200.00  |
| ПНЕВМОШЛИФ.МАШИНА                                     | 50 | 3,900.00   |
| ПНЕВМОШЛИФОВАЛЬНАЯ МАШИНА                             | 50 | 2,400.00   |
| ПНЕВМОШЛИФ.МАШИНА                                     | 50 | 2,400.00   |
| ПОВОРОТНЫЙ МЕХАНИЗМ                                   | 50 | 9,610.00   |
| ПОВОРОТНЫЙ МЕХАНИЗМ                                   | 50 | 4,904.00   |
| ПОВОРОТНЫЙ МЕХАНИЗМ                                   | 50 | 19,442.00  |
| ПОСАДОЧНО-ПАССАЖИРСКАЯ ПЛАТФОРМА ПАРКАНЫ НАПР ТИ      | 50 | 5,000.00   |
| ПОСТ ДЕЖУРНОГО ПО ПЕРЕЕЗДУ 1485-030КМ ТИРАСПОЛЬ-БЕНД  | 50 | 14,064.00  |
| ПОСТ ДЕЖУРНОГО ПО ПЕРЕЕЗДУ 5-071КМ БЕНДЕРЫ-ХАДЖИМУС   | 50 | 9,376.00   |
| ПОСТ ДЕЖУРНОГО ПО ПЕРЕЕЗДУ 6-269КМ БЕНДЕРЫ-ХАДЖИМУС   | 50 | 14,325.00  |
| ПОСТАНЦИОННАЯ СВЯЗЬ ШОЛДАНЕШТЫ-ТИМКОВО                | 50 | 21,976.00  |
| ПОСУДОМОЕЧНАЯ МАШИНА                                  | 50 | 2,400.00   |
| ПОНАБ 3                                               | 50 | 18,354.00  |
| ПОНЧИКОВЫЙ АППАРАТ                                    | 50 | 12,208.00  |
| ПОМЕЩЕН.ДЛЯ МОНТЕРОВ ПУТИ НА 30Ч 1480-573КМ ТИРАСПОЛЬ | 50 | 98,797.00  |
| ПОМЕЩЕНИЕ ДЛЯ МОНТЕРОВ ПУТИ БЕНДЕРЫ ПД-4              | 50 | 225,660.00 |
| ПОМЕЩЕНИЕ ДЛЯ МОНТЕРОВ ПУТИ НА 15Ч 9000КМ КУЧУРГАН Г  | 50 | 17,625.00  |
| ПОМЕЩЕНИЕ ДЛЯ МОНТЕРОВ ПУТИ НА 25Ч 4-70КМ КУЧУРГАН-К  | 50 | 14,064.00  |
| ПОМЕЩЕНИЕ ЛИНЕЙНОПУТ. НА 3Ч 1488-876КМ ТИРАСПОЛЬ БЕНД | 50 | 16,353.00  |
| ПОМЕЩЕНИЕ ПОД АВТОМАТИЧЕСКИЕ КАМЕРЫ ХРАНЕНИЯ          | 50 | 353,389.00 |
| ПОРТАЛЬНЫЕ КРАНЫ                                      | 50 | 5,428.00   |
| ПОРТАЛЬНЫЕ КРАНЫ                                      | 50 | 5,428.00   |
| ПОРТАЛЬНЫЕ КРАНЫ                                      | 50 | 1,833.00   |
| ПОРТАЛЬНЫЙ КРАН                                       | 50 | 1,833.00   |
| ПОРТАЛЬНЫЙ КРАН                                       | 50 | 7,280.00   |
| ПОРТАЛЬНЫЙ КРАН {С КАП РЕМ }                          | 50 | 6,113.00   |

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| ПОТОЧНАЯ ЛИНИЯ "ЭФЕКТ"                                | 50 | 32,370.00  |
| ПОГРУЗЧИК                                             | 50 | 28,800.00  |
| ПОГРУЗЧИК                                             | 50 | 28,800.00  |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ КОМПЛЕКТ 63/10 НОВОСАВ    | 50 | 6,630.00   |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ КОМПЛЕКТ КТП-148 БЕНД     | 50 | 7,140.00   |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ РП-17 БЕНДЕРЫ ВП-1 К-32-4 | 50 | 18,105.00  |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ ТП-165 БЕНДЕРЫ            | 50 | 7,650.00   |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ БЕНДЕРЫ ПМС-130           | 50 | 6,120.00   |
| ПОДОГРЕВАТЕЛЬ МАЗУТА                                  | 50 | 3,881.00   |
| ПОДЗЕМНАЯ КАНАЛИЗАЦИЯ ТНТС БЕНДЕРЫ                    | 50 | 194,765.00 |
| ПОДЪЕМНИК В СТОЛОВОЙ                                  | 50 | 6,682.00   |
| ПОДЪЕЗДНОЙ Ж.Д. ПУТЬ В/Ч 72431 ПРОТЯЖ 1,076           | 50 | 87,876.00  |
| ПОДЪЕЗДНОЙ Ж.Д. ПУТЬ РЫБНИЦКОГО НАСОСНОГО ЗАВОДАПР    | 50 | 66,065.00  |
| ПОДЪЕЗДНОЙ Ж.Д. ПУТЬ РЫБНИЦКОГО ЦЕМЕНТНОТЯЖЗАВОДА8    | 50 | 647,075.00 |
| ПОДЪЕЗДНОЙ Ж.Д. ПУТЬ РЫБНИЦКОЙ НЕФТЕБАЗЫ ПР 0,366     | 50 | 15,838.00  |
| ПОДЪЕЗДНОЙ Ж.Д. ПУТЬ РЫБНИЦКОЙ РЕАЛБАЗЫ ПРТЯЖ2,390    | 50 | 162,900.00 |
| ПОДЪЕЗДНОЙ ПУТЬ 36 СПЕЦНАЗН. БЕНДЕРЫ                  | 50 | 33,485.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ВИНОКОНЬЯЧНЫЙ 3-ДА ТИРАСПОЛЬ          | 50 | 104,618.00 |
| ПОДЪЕЗДНОЙ ПУТЬ СТЕКЛОТАРНЫЙ ЗАВОД ТИРАСПОЛЬ          | 50 | 181,000.00 |
| ПОДЪЕЗДНОЙ ПУТЬ НОВОЙ БАЗЫ ПМС-130                    | 50 | 112,922.00 |
| ПОДЪЕЗДНОЙ ПУТЬ КОНСЕРВН. 3-ДА ТИРАСПОЛЬ              | 50 | 179,099.00 |
| ПОДЪЕЗДНОЙ ПУТЬ КОМБИКОРМ. 3-Д ТИРАСПОЛЬ              | 50 | 10,860.00  |
| ПОДЪЕЗДНОЙ ПУТЬ КРАХМАЛОПАТОЧНЫЙ 3-ДА БЕНДЕРЫ         | 50 | 44,979.00  |
| ПОДЪЕЗДНОЙ ПУТЬ К-Т ХЛЕБОПРОДУКТОВ ВАРНИЦА            | 50 | 297,745.00 |
| ПОДЪЕЗДНОЙ ПУТЬ МЕБЕЛЬНОЙ Ф-КИ N4 ТИРАСПОЛЬ           | 50 | 35,747.00  |
| ПОДЪЕЗДНОЙ ПУТЬ МОЛДСЕЛЬХОЗТЕХТИКА БЕНДЕРЫ            | 50 | 514,402.00 |
| ПОДЪЕЗДНОЙ ПУТЬ МОЛДПЛОДООВОЩ КОРОТНОЕ                | 50 | 46,698.00  |
| ПОДЪЕЗДНОЙ ПУТЬ МЯСОКОМБИНАТ БЕНДЕРЫ                  | 50 | 212,935.00 |
| ПОДЪЕЗДНОЙ ПУТЬ ТИРАСПОЛЬ НЕФТЕБАЗА                   | 50 | 149,415.00 |
| ПОДЪЕЗДНОЙ ПУТЬ ХЛОПКОПРЯД. Ф-КИ БЕНДЕРЫ              | 50 | 51,223.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ГАЗОКОНТОРЫ БЕНДЕРЫ                   | 50 | 13,575.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ГОРТОРГА БЕНДЕРЫ                      | 50 | 46,607.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ДЕРЕВООБР. КОМБИНАТ ТИРАСПОЛЬ         | 50 | 106,338.00 |
| ПОДЪЕЗДНОЙ ПУТЬ ЗАВОД ИМ. КИРОВА ТИРАСПОЛЬ            | 50 | 232,028.00 |
| ПОДЪЕЗДНОЙ ПУТЬ 3-ДА МОЛДАВКАБЕЛЬ БЕНДЕРЫ             | 50 | 162,900.00 |
| ПОДЪЕЗДНОЙ ПУТЬ 3-ДА ОКТЯБРЬ ТИРАСПОЛЬ                | 50 | 25,250.00  |
| ПОДЪЕЗДНОЙ ПУТЬ 3-ДА Ж/Б КОНСТР N1 ТИРАСПОЛЬ          | 50 | 28,095.00  |
| ПОДЪЕЗДНОЙ ПУТЬ 3-ДА ИМ ТКАЧЕНКО ТИРАСПОЛЬ            | 50 | 62,173.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ПЛОДОКОМБИНАТ ТИРАСПОЛЬ               | 50 | 63,933.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ФАНЕРО-ДВЕРЕВООБР К-ТА                | 50 | 84,436.00  |
| ПОДЪЕЗДНЫЕ ПУТИ МЭЗА БЕНДЕРЫ                          | 50 | 142,513.00 |
| ПОЛУВАГОН 60496643                                    | 50 | 80,000.00  |
| ПОЛУВАГОН 60541729                                    | 50 | 80,000.00  |
| ПОЛУВАГОН 60543576                                    | 50 | 80,000.00  |
| ПОЛУВАГОН 62916069                                    | 50 | 80,000.00  |
| ПОЛУВАГОН 67684886                                    | 50 | 80,000.00  |
| ПОПЕРЕЧНО-СТРОГАЛЬНЫЙ СТАНОК                          | 50 | 12,279.00  |
| ПРЕСС                                                 | 50 | 2,483.00   |
| ПРЕСС ГИДРАВЛ.                                        | 50 | 3,881.00   |
| ПРЕСС ДЛЯ ВЫСАДКИ КОНУСОВ                             | 50 | 2,529.00   |

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| ПРЕСС ДЛЯ ЗАПРЕС И РАСПРЕС РУБАШЕК ГИЛЬЗ ЦИЛИНДРОВ   | 50 | 3,881.00     |
| ПРЕСС ДЛЯ ЗАПРЕС.И РАСПРЕС. ДЕТАЛЕЙ                  | 50 | 5,285.00     |
| ПРЕСС ПНЕВМАТИЧЕСКИЙ                                 | 50 | 4,505.00     |
| ПРЕСС-НОЖНИЦЫ ПВ                                     | 50 | 41,001.00    |
| ПРЕОБРАЗОВАТЕЛЬ ТОКА                                 | 50 | 3,116.00     |
| ПРОМЕЖУТОЧНАЯ СТОЙКА ПЕРЕКЛЮЧЕНИЙ 3 шт               | 50 | 9,750.00     |
| ПРОДОЛЬНАЯ ЛЭП 10КВ КУЧУРГАН КОРОТНОЕ 22.970КМ       | 50 | 1,928,980.00 |
| ПРОЖЕКТОРНЫЕ МАЧТЫ ОСВ. ЗВ. СБОРОЧНАЯ ПМС-130        | 50 | 56,256.00    |
| ПРОИЗВОДСТВЕННАЯ КАНАЛИЗАЦИЯ                         | 50 | 136,823.00   |
| ПРИВОД УМП-11                                        | 50 | 3,444.00     |
| ПРИБОР ДЛЯ РИХТОВКИ ПУТИ РГУ-1                       | 50 | 1,450.00     |
| ПРИЦЕП                                               | 50 | 1,476.00     |
| ПРИЦЕП 2ПТС-4М К ТРАКТОРУ                            | 50 | 8,779.00     |
| ПРИЦЕП АВТОМОБИЛЬНЫЙ                                 | 50 | 20,200.00    |
| ПРИЦЕП АВТОМОБИЛЬНЫЙ 1-Р-3 51-82                     | 50 | 10,100.00    |
| ПРИЦЕП АВТОМОБИЛЬНЫЙ ОДНООСНЫЙ                       | 50 | 20,200.00    |
| ПРИЦЕП ТРАКТОРН ПТС-9526 11-89 ЛЧ                    | 50 | 19,500.00    |
| ПРИЦЕП ТРАКТОРНЫЙ 24-49                              | 50 | 14,805.00    |
| ПРИЦЕП ТРАКТОРНЫЙ                                    | 50 | 8,800.00     |
| ПРИЦЕП УП-2 ГРЯЗИ-ОРЛОВСКОЙ                          | 50 | 80,800.00    |
| ПРИЦЕП УП-2 ДЛЯ АГМУ                                 | 50 | 82,820.00    |
| ПРИЦЕП ЧМЗАП-5523 ЗАВ N 2533                         | 50 | 18,900.00    |
| ПАНЕЛЬ ПРПП-65 СТ РЫБНИЦА                            | 50 | 5,000.00     |
| ПАНЕЛЬ РАСПРЕДЕЛЕНИЯ ПЕРЕМЕННОГО ТОКА ПРПТ-65 СТ КОЛ | 50 | 3,000.00     |
| ПАННО                                                | 50 | 2,359.00     |
| ПАРАФИНОНАГРЕВАТЕЛЬ                                  | 50 | 1,541.00     |
| Парковая связь для громкоговорящего повешания Тир    | 50 | 75,400.00    |
| Патрон токарный 250                                  | 50 | 7,035.00     |
| Патрон токарный 315                                  | 50 | 3,555.00     |
| ПАТАЛОГОАНАТОМИЧЕСКИЙ КОРПУС                         | 50 | 5,582.00     |
| ПАТРОН ТОКАРНЫЙ                                      | 50 | 1,622.00     |
| ПЕРЕГОВОРНОЕ УСТРОЙСТВО                              | 50 | 11,304.00    |
| ПЕРЕГОВОРНОЕ УСТРОЙСТВО                              | 50 | 11,304.00    |
| ПЕРЕГОВОРНОЕ УСТРОЙСТВО                              | 50 | 11,305.00    |
| ПЕРЕГОВОРНОЕ УСТРОЙСТВО                              | 50 | 11,305.00    |
| ПЕРЕГОВОРНОЕ УСТРОЙСТВО                              | 50 | 11,305.00    |
| ПЕРЕГОРОДКИ ИЗ АЛЛЮМИНИЯ                             | 50 | 39,213.00    |
| ПЕРЕД. ПАЛАТ.РЕНТ.                                   | 50 | 1,603.00     |
| ПЕРЕДВИЖНОЕ ОБЩЕЖИТИЕ ВАГОНОГО ТИПА                  | 50 | 14,216.00    |
| ПЕРЕДВИЖНОЕ ОБЩЕЖИТИЕ ПО-274 СТ БЕНДЕРЫ ПЕР ВОКЗАЛЬН | 50 | 5,145.00     |
| ПЕРЕДВИЖНОЕ ОБЩЕЖИТИЕ ПО-274 СТ БЕНДЕРЫ ПЕР ВОКЗАЛЬН | 50 | 5,145.00     |
| Переустройство АБ перегон Бендеры-Калфа              | 50 | 50,989.00    |
| ПЕРЕХОД ВОДОПРОВОДА                                  | 50 | 56,448.00    |
| Переходные устройства ПУ-4Д                          | 50 | 15,500.00    |
| ПИЛА ЭЛЕКТРИЧЕСКАЯ *БОЛГАРКА*                        | 50 | 1,684.00     |
| ПИТАЮЩИЙ КАБЕЛЬ 19 КВТ                               | 50 | 291,322.00   |
| ПИШУЩАЯ МАШ."ЭЛЕМА"                                  | 50 | 7,191.00     |
| ПИШУЩАЯ МАШИНКА "ЯТРАНЬ"                             | 50 | 1,450.00     |
| ПИШУЩАЯ МАШИНКА                                      | 50 | 2,794.00     |
| ПИШУЩАЯ МАШИНКА                                      | 50 | 1,123.00     |

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|------------------------------|----|--------------|
| ПИШУЩАЯ МАШИНКА *ОКА 400*    | 50 | 2,200.00     |
| ПИШУЩАЯ МАШИНКА *ОКА 400*    | 50 | 1,120.00     |
| ПИШУЩАЯ МАШИНКА *ОКА 400*    | 50 | 1,120.00     |
| ПИШУЩАЯ МАШИНКА *ОКА 400*    | 50 | 1,120.00     |
| ПИШУЩАЯ МАШИНКА *ОКА-400*    | 50 | 2,200.00     |
| ПИШУЩАЯ МАШИНА ЯТРАНЬ        | 50 | 2,349.00     |
| ПИШУЩАЯ МАШИНКА РЭНГ-КСЕРОКС | 50 | 1,100.00     |
| ПИШУЩАЯ МАШИНКА РЭНГ-КСЕРОКС | 50 | 1,100.00     |
| ПИЩЕБЛОК                     | 50 | 19,355.00    |
| ПЛАТФОРМА ПАС.ПЕРОН.         | 50 | 121,588.00   |
| ПЛОСКОШЛИФОВАЛЬНЫЙ СТАНОК    | 50 | 57,005.00    |
| ПЛОЩАДКА В Р-НЕ ПЕСКОСУШИЛКИ | 50 | 34,635.00    |
| ПЛОЩАДКА ОБМЫВОЧ. ТЧ БЕНДЕРЫ | 50 | 129,327.00   |
| ПЛОЩАДКА У СМОТРОВОЙ КАНАВЫ  | 50 | 14,097.00    |
| ПЛОЩАДКИ                     | 50 | 66,775.00    |
| ПЛАЗМЕННАЯ УСТАНОВКА         | 50 | 2,871,509.00 |
| ПЛАТФ ДЛЯ РЕМОНТА ДИЗ        | 50 | 15,134.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 40042384 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42288738 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42331116 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42332445 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42337113 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42340257 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42343533 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42345017 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42346908 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42347161 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42347930 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42348276 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42348672 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42348714 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42350520 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42350918 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42351213 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42351650 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42353375 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42353912 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42355941 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42362046 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42362830 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42362905 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42368118 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42368258 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42378612 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42381772 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42381889 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42448332 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42580852 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42640714 | 50 | 80,000.00    |
| ПЛАТФОРМА 4-Х ОСНАЯ 42645077 | 50 | 80,000.00    |

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| ПЛАТФОРМА 4-Х ОСНАЯ 42651562                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42670729                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42671644                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42748913                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42766816                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42767244                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42796870                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 42943431                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43155357                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43225531                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43277656                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43288810                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43366418                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 43477348                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44033066                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44034544                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44042117                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44110211                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44110245                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44110369                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44181501                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44181543                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44181568                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44314169                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44391076                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44393635                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44458602                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44645471                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44769008                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44771822                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44776664                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44958411                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44960649                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44971141                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44977254                                   | 50 | 80,000.00  |
| ПЛАТФОРМА 4-Х ОСНАЯ 44977270                                   | 50 | 103,222.00 |
| ПЛАТФОРМА Д/СРЕДНЕТОН. КОНТ. 92124841                          | 50 | 40,000.00  |
| ПЛИТА ГАЗОВАЯ ДРУЖКОВКА                                        | 50 | 1,291.00   |
| ПЛОЩАДКА ЛЬДОХРАНИЛИЩА СТ БЕНДЕРЫ ПЕР ВОКЗАЛЬНЫЙ 8             | 50 | 45,170.00  |
| ПЛОЩАДКА ПРОИЗВОД НА БАЗЕ                                      | 50 | 29,680.00  |
| ПЛОЩАДКА ТНТС [НА ТЕРРИТОРИИ ТЧ]                               | 50 | 54,625.00  |
| ПЛУГ ПН-3-35 ПМР                                               | 50 | 6,500.00   |
| ПЛУГ РЫХЛИТЕЛЬ ПМР                                             | 50 | 6,500.00   |
| ПНЕВМОШЛИФ.МАШИНА                                              | 50 | 1,200.00   |
| ПОГРУЗЧИК ФРОНТАЛЬНЫЙ ОДНОКОВШОВЫЙ ТО-18Б                      | 50 | 95,240.00  |
| ПОГРУЗЧИК ФРОНТАЛЬНЫЙ ОДНОКОВШОВЫЙ ТО-18Б                      | 50 | 126,780.00 |
| ПОД ПУТЬ В-Ч ТИРАСПОЛЬ vПИРОДСКЛАД v                           | 50 | 116,530.00 |
| ПОД ПУТЬ 3-Д ПЛОДООВОЩ ТИРАСПОЛЬ                               | 50 | 162,167.00 |
| ПОД ПУТЬ МЕБ Ф-КИ СТ БЕНДЕРЫ                                   | 50 | 40,745.00  |
| ПОД.РЕМ.32,46,70,73 ПУТЕЙ ПО ДЕПО И СП 222,238,258,260,СТ.БЕНД | 50 | 10,508.00  |

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| ПОД.РЕМ.ПУТ.НА Ж/Б ШП.И ЩЕБ.НА 47 СП N 264.266 ПО СТ.ТИРАС    | 50 | 10,265.00  |
| ПОД.РЕМ.ПУТИ N11.12 СТ БЕНД-1 И СП N 32.42.80.222НА ЩЕБ И Ж/Б | 50 | 13,171.00  |
| ПОД.РЕМ.ПУТИ N15.11.6.24ПУТЬ КПД НА ДЕР.И Ж/Б ШП И ЩЕБНЕ      | 50 | 10,120.00  |
| ПОД.РЕМ.ПУТИ НА 10 КМ ПК 7-9,11КМ ПК1-5,ПК 7-8                | 50 | 15,039.00  |
| ПОД.РЕМ.ПУТИ НА 4КМ НАПР.КУЧУРГАНЫ-ЛИВАДА /ПРОТ.0.7КМ         | 50 | 24,900.00  |
| ПОД.РЕМ.ПУТИ НА ДЕР И ЩЕБ.6 КМ ПЕРЕГ.БЕНД-ХАДЖ./0.1КМ/        | 50 | 9,357.00   |
| ПОДЗЕМНЫЙ ГАЗОПРОВОД 255М                                     | 50 | 41,648.00  |
| ПОДКРАНОВЫЕ ПУТИ                                              | 50 | 19,135.00  |
| Подменный фонд                                                | 50 | 5,400.00   |
| ПОДСТАНЦИЯ ТРАНСФ ТП-128                                      | 50 | 3,800.00   |
| ПОДСТАВКА МОП                                                 | 50 | 3,448.00   |
| ПОДСТАНЦИЯ ТРАНСФОРМАТОРНАЯ ТП 10/04                          | 50 | 32,202.00  |
| ПОДЪЕЗДНОЙ ПУТЬ БОЭРЗ                                         | 50 | 60,710.00  |
| ПОДЪЕМ РЕМ НЕЧЕТ.ПУТИ НОВОСОВ.-ТИРАСПОЛЬ НА 1480.1481К        | 50 | 11,379.00  |
| ПОДЪЕМ РЕМ ПУТИ БЕНДЕРЫ-I                                     | 50 | 17,304.00  |
| ПОДЪЕМ РЕМ ПУТИ НА 34.10.11.12КМ БЕНД.-ХАДЖИМУС /ПРОТ.0.      | 50 | 11,004.00  |
| ПОДЪЕМОЧН РЕМ НАПР КУЧУРГАНЫ-НОВ.САВИЦ-БЕНДЕРЫ 1457           | 50 | 32,450.00  |
| ПОДЪЕМОЧН РЕМ СТ БЕНД-I /7.10.42ПУТЬ/ СП N 10.24 /КАПИТАЛИ    | 50 | 26,416.00  |
| ПОДЪЕМОЧН.РЕМ .ПУТИ НА 17КМ .18КМ ПК1-2 НАПР ЛИВ-ГРЭС         | 50 | 17,995.00  |
| ПОДЪЕМОЧН.РЕМ.11 ПУТИ 12 ПУТИ.СП N 252 СТ.БЕНДЕРЫ-I           | 50 | 53,878.00  |
| ПОДЪЕМОЧНЫЙ РЕМОНТ 12 ПУТИ СТ БЕНДЕРЫ-I                       | 50 | 28,990.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ЗАВОДА *ЭЛЕКТРОФАРФОР*                        | 50 | 40,224.00  |
| ПОДЪЕЗДНОЙ ПУТЬ 3-ДА ЖБИ И КПД N 3                            | 50 | 31,245.00  |
| ПОДЪЕЗДНОЙ ПУТЬ ШЕЛКОВОГО КОМБИНАТА г.БЕНДЕРЫ                 | 50 | 576,485.00 |
| ПОДЪЕМНОЕ УСТ-ВО                                              | 50 | 6,868.00   |
| ПОДЪЕМОЧНЫЙ РЕМОНТ СТ НОВОСАВИЦКАЯ                            | 50 | 87,500.00  |
| ПОЖАРНО-ОХРАННЫЙ СИГНАЛ                                       | 50 | 26,148.00  |
| ПОЛИВОЧНОЕ УСТРОЙСТВО НА ЖЕЛ.ДОРОЖН.ХОДУ                      | 50 | 54,059.00  |
| ПОЛИКЛИНИЧНЫЙ НАБОР                                           | 50 | 12,877.00  |
| ПОЛКА -ВЕРТУШКА                                               | 50 | 1,546.00   |
| Полуавтоматика ПАБ ГТСС Новос-Кучурган 725км                  | 50 | 21,351.00  |
| Полукомплект В-3-3                                            | 50 | 8,060.00   |
| ПОМЕЩЕНИЕ ДЛЯ МОНТЕРОВ ПУТИ СТВАРНИЦА {ПД-13}                 | 50 | 60,944.00  |
| ПОМЕЩЕНИЕ ДЛЯ ХРАНЕНИЯ ГСМ МЧУ                                | 50 | 34,384.00  |
| ПОМОСТИ ПЕРЕДВИЖНЫЕ                                           | 50 | 16,590.00  |
| ПОНИЖАЮЩИЙ ТРАНСФОРМАТОР                                      | 50 | 31,551.00  |
| ПОРТАЛЬНЫЙ КРАН                                               | 50 | 6,113.00   |
| ПОРТАЛЬНЫЙ КРАН                                               | 50 | 7,280.00   |
| ПОРТАЛЬНЫЙ КРАН { С КАП РЕМОНТА }                             | 50 | 4,607.00   |
| ПОРТАЛЬНЫЙ КРАН { С КАП РЕМОНТА }                             | 50 | 4,676.00   |
| ПОРТАЛЬНЫЙ КРАН {С КАП РЕМ }                                  | 50 | 6,113.00   |
| ПОРТАЛЬНЫЙ КРАН {С КАП РЕМОНТА }                              | 50 | 4,677.00   |
| ПОРТАЛЬНЫЙ КРАН {С КАП РЕМОНТА }                              | 50 | 4,677.00   |
| ПОРТАЛЬНЫЙ КРАН {С КАП РЕМОНТА }                              | 50 | 4,676.00   |
| ПОРШ.ГРУППА ГАЗ-52                                            | 50 | 1,763.00   |
| ПОРШН.ГРУППА ГАЗ                                              | 50 | 1,805.00   |
| ПОСАДОЧНАЯ ПАС ПЛАТФОРМА v 7й КМ .ШЕЛК.К-Тv БЕНД-БЕСС         | 50 | 19,329.00  |
| ПОЩАДКА ДЛЯ СТОЯНКИ АВТОТРАНСПОРТА                            | 50 | 7,000.00   |
| ПОЯС МОНТАЖНЫЙ                                                | 50 | 5,800.00   |
| П-ПРИЦЕП ОДА3-9370 ААА 227                                    | 50 | 5,940.00   |

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|------------------------------------------|----|------------|
| ПРАЧЕЧНАЯ                                | 50 | 3,450.00   |
| Преобразователь ППВ-1                    | 50 | 3,570.00   |
| ПРЕСС ГИДРАВЛИЧЕСКИЙ ЛАБОР               | 50 | 4,180.00   |
| ПРИНТЕР                                  | 50 | 2,928.00   |
| ПРИНТЕР                                  | 50 | 3,968.00   |
| ПРИНТЕР                                  | 50 | 3,717.00   |
| ПРИНТЕР                                  | 50 | 3,717.00   |
| ПРИНТЕР *EPSON*                          | 50 | 2,843.00   |
| ПРИНТЕР *САМСУНГ*                        | 50 | 3,181.00   |
| ПРИНТЕР *ЭПСОН*                          | 50 | 2,550.00   |
| ПРИНТЕР *ЭПСОН*                          | 50 | 2,268.00   |
| ПРИНТЕР EPSON N LX-1050                  | 50 | 5,551.00   |
| ПРИНТЕР Н8 1100 А                        | 50 | 6,150.00   |
| ПРИНТЕР ЛАЗЕРНЫЙ                         | 50 | 5,509.00   |
| ПРИНТЕР ЛАЗЕРНЫЙ                         | 50 | 5,056.00   |
| ПРИНТЕР ЛАЗЕРНЫЙ НР                      | 50 | 9,129.00   |
| ПРИНТЕР ЛАЗЕРНЫЙ НР 1000                 | 50 | 5,007.00   |
| ПРИНТЕР МАТРИГ УЗК EPSON LX-300          | 50 | 2,339.00   |
| ПРИНТЕР МАТРИЧНЫЙ                        | 50 | 3,872.00   |
| ПРИНТЕР МАТРИЧНЫЙ *EPSON LK*             | 50 | 2,010.00   |
| ПРИНТЕР МАТРИЧНЫЙ *EPSON LK*             | 50 | 2,010.00   |
| ПРИНТЕР МАТРИЧНЫЙ EPSON LX-300           | 50 | 2,406.00   |
| ПРИНТЕР МАТРИЧНЫЙ EX1170                 | 50 | 3,600.00   |
| ПРИНТЕР МАТРИЧНЫЙ УЗК EPSON LX-300       | 50 | 2,217.00   |
| ПРИНТЕР МАТРИЧНЫЙ УЗК EPSON LX-300       | 50 | 2,217.00   |
| ПРИНТЕР СТР."EPSON"                      | 50 | 6,170.00   |
| ПРИНТЕР СТРУЙНЫЙ * EPSON *               | 50 | 2,883.00   |
| ПРИБОР КОНТРОЛЯ РОЛИКОВ СФЕР ПОДШИПНИКОВ | 50 | 52,713.00  |
| ПРИБОР Ф 34.2                            | 50 | 5,908.00   |
| ПРИВОД МОТОР ПВМ-600-400                 | 50 | 8,196.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ЗАКРЫТОГО ТИПА      | 50 | 2,257.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,693.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,692.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,692.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,693.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,693.00   |
| ПРИЛАВОК ХОЛОДИЛЬНЫЙ ОТКРЫТОГО ТИПА      | 50 | 1,693.00   |
| Принтер                                  | 50 | 1,862.00   |
| ПРИНТЕР                                  | 50 | 3,680.00   |
| ПРИНТЕР *САМСУНГ*                        | 50 | 3,101.00   |
| ПРИНТЕР *САМСУНГ*                        | 50 | 2,466.00   |
| ПРИНТЕР CANONI-810                       | 50 | 3,372.00   |
| ПРИНТЕР EPSON ST C82                     | 50 | 2,078.00   |
| ПРИНТЕР SAMSUNG                          | 50 | 4,593.00   |
| ПРИНТЕР SAMSUNG ML 1210                  | 50 | 2,999.00   |
| ПРИНТЕР МАТРИЧНЫЙ EPSON 300 PLUS         | 50 | 2,469.00   |
| ПРИНТЕР МАТРИЧНЫЙ EPSON LX-300           | 50 | 2,635.00   |
| ПРИСБ.СБОРКИ ПОВОДКА                     | 50 | 12,940.00  |
| ПРИСТРОЙКА АБК МЧУ                       | 50 | 75,008.00  |
| ПРИСТРОЙКА ВОКЗАЛА                       | 50 | 618,347.00 |

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|-------------------------------------------------------|----|------------|
| ПРИХОЖАЯ *БЕНДЕРОЧКА*                                 | 50 | 1,602.00   |
| ПРИЦЕП 2 ПТС -4 61-11 МП                              | 50 | 12,000.00  |
| ПРИЦЕП 2 ПТС 4М-887 24-48                             | 50 | 31,110.00  |
| ПРИЦЕП 2 ПТС 61-10 МП                                 | 50 | 12,000.00  |
| ПРИЦЕП ПТС-4                                          | 50 | 24,917.00  |
| ПРИЦЕП ПТС-М-9526                                     | 50 | 18,900.00  |
| ПРИЦЕП ТРАКТОРНЫЙ 2ПТС-Ч CU-RT 524                    | 50 | 6,992.00   |
| ПРИЦЕП-РОСПУСКА 1-Р-3 АВТОМОБИЛЬНЫЙ ОДНООСЬЕВОЙ РОС   | 50 | 750.00     |
| ПРОБООТБОРНИК                                         | 50 | 2,000.00   |
| ПРОМ ПУНКТ {ТАИВ-М1 АППАРАТ ЛИНЕЙНОЙ ПУТЕВОЙ СВЯЗИ    | 50 | 1,267.00   |
| ПРОМ ПУНКТ ТАИВ -М1                                   | 50 | 1,267.00   |
| ПРОМ ПУНКТ ТАИВ -М1 (АППАРАТ ЛИНЕЙНО-ПУТЕВОЙ СВЯЗИ)   | 50 | 1,267.00   |
| ПРОМПУНКТ ТАИВ -М1 /АППАРАТ ЛИН-ПУТЕВОЙ СВЯЗИ/        | 50 | 1,150.00   |
| ПРОМПУНКТ ТАИВ -М1 { АППАРАТ ЛИНЕЙНО-ПУТЕВОЙ СВЯЗИ}   | 50 | 1,267.00   |
| ПРОМПУНКТ ТАИВ-М1 /АППАРАТ ЛИН-ПУТЕВОЙ СВЯЗИ/         | 50 | 1,150.00   |
| ПРОМПУНКТ ТАИВ-М1 {АППАРАТ ЛИНЕЙНО-ПУТЕВОЙ СВЯЗИ }    | 50 | 1,267.00   |
| ПРОМПУНКТ ТАИВ-М1 {АППАРАТ ЛИНЕЙНО-ПУТЕВОЙ СВЯЗИ }    | 50 | 1,267.00   |
| Промпункт                                             | 50 | 3,776.00   |
| ПРОМПУНКТ *ТАИВ*                                      | 50 | 1,150.00   |
| ПРОМПУНКТ *ТАИВ*                                      | 50 | 1,150.00   |
| ПРОМПУНКТ ТАИВ-М1 /АППАРАТ ЛИНЕЙНО -ПУТЕВОЙ СВЯЗИ     | 50 | 1,150.00   |
| ПРОТИВОГАЗ                                            | 50 | 3,556.00   |
| ПРОФИЛАКТ.ДЛЯ РЕМОНТА АВТОТРАНС.С ОЧИСТ СООРУЖ ПЛ.2.  | 50 | 66,700.00  |
| ПРОХОДНАЯ                                             | 50 | 945.00     |
| ПРОХОДНАЯ СТРОЙ ДВОРА Г БЕНДЕРЫ ПЕР ВОКЗАЛЬНЫЙ 8      | 50 | 1,565.00   |
| ПРОХОДНАЯ МП-1                                        | 50 | 43,373.00  |
| ПРОЦЕССОР                                             | 50 | 3,072.00   |
| ПУНКТ ХРАНЕНИЯ ПУТЕВЫХ ИНСТРУМ. ЛИВАДА                | 50 | 42,192.00  |
| ПУТЕВЫЕ ЗНАКИ Ж/Б                                     | 50 | 600,813.00 |
| ПУЛЬТ УПРАВЛЕНИЯ С БЛОКОМ ДЛЯ СВЕТОФОРНОГО ОГРАЖДЕНИЯ | 50 | 26,000.00  |
| ПУСКОВОЕ УСТРОЙСТВО УП-220-24-300                     | 50 | 3,097.00   |
| ПЫЛЕСОС                                               | 50 | 2,708.00   |
| ПЫЛЕСОС                                               | 50 | 1,084.00   |
| ПЭВМ                                                  | 50 | 1,867.00   |
| ПЭВМ                                                  | 50 | 1,356.00   |
| ПЭВМ МАНИТОР ЦВЕТНОЙ                                  | 50 | 40,891.00  |
| ПЭВМ МАНИТОР ЧЕРНО-БЕЛЫЙ                              | 50 | 12,224.00  |
| ПЭВМ *CELERON-333* В ПРИБ ИСПОЛНЕНИИ                  | 50 | 7,529.00   |
| ПЭВМ CEI2000 /256/ 60/17"/ММКПТ                       | 50 | 12,699.00  |
| ПЭВМ АТ-386                                           | 50 | 10,188.00  |
| ПЭВМ Р4 1,6/384/40/                                   | 50 | 13,327.00  |
| ПЭВМ РС INTER 366-64 CELERAU                          | 50 | 9,535.00   |
| РvУДЛИНИТЕЛЬ-ТРУБКА СН-258 018 В 0012                 | 50 | 2,544.00   |
| РАНЕТ ДМВ 20-1                                        | 50 | 7,043.00   |
| РАДИОПРИЕМНИК                                         | 50 | 2,784.00   |
| РАДИОСВЯЗЬ                                            | 50 | 334.00     |
| РАДИОСТАНЦИЯ                                          | 50 | 2,928.00   |
| РАДИОСТАНЦИЯ                                          | 50 | 2,928.00   |
| РАДИОСТАНЦИЯ                                          | 50 | 2,928.00   |
| РАДИОСТАНЦИЯ                                          | 50 | 3,432.00   |

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|-------------------------------------------|----|-----------|
| РАДИОСТАНЦИЯ *ТРАНСПОРТ*                  | 50 | 2,782.00  |
| РАДИОСТАНЦИЯ *ТРАНСПОРТ*                  | 50 | 2,782.00  |
| РАДИОСТАНЦИЯ KENWOOD                      | 50 | 2,448.00  |
| РАДИОСТАНЦИЯ KENWOOD                      | 50 | 2,448.00  |
| РАДИОСТАНЦИЯ KENWOOD                      | 50 | 2,448.00  |
| РАДИОСТАНЦИЯ KENWOOD                      | 50 | 2,448.00  |
| РАДИОСТАНЦИЯ KENWOOD 2701                 | 50 | 2,520.00  |
| РАДИОСТАНЦИЯ KENWOOD N 20404651           | 50 | 2,448.00  |
| РАДИОСТАНЦИЯ*ТРАНСПОРТ*                   | 50 | 2,782.00  |
| РАДИОСТАНЦИЯ*ТРАНСПОРТ*                   | 50 | 2,782.00  |
| Радиостанции 71РТС                        | 50 | 6,500.00  |
| Радиостанции 71РТС                        | 50 | 9,750.00  |
| РАДИОСТАНЦИИ ICOM В ЧЕХЛЕ - 2 шт.         | 50 | 5,470.00  |
| РАДИОСТАНЦИЯ                              | 50 | 3,661.00  |
| РАДИОСТАНЦИЯ                              | 50 | 6,974.00  |
| Радиостанция 71 РТС 1                     | 50 | 11,160.00 |
| Радиостанция ICOM                         | 50 | 3,661.00  |
| Радиостанция 43                           | 50 | 1,066.00  |
| Радиостанция 71РТС                        | 50 | 22,940.00 |
| РАДИОСТАНЦИЯ ICOM ICF II/S                | 50 | 2,565.00  |
| РАДИОСТАНЦИЯ ICOM ICF II/S                | 50 | 2,565.00  |
| Радиостанция ICOM-F-11                    | 50 | 7,321.00  |
| Радиостанция РС-2,5                       | 50 | 33,600.00 |
| РАДИОСТАНЦИЯ ТС-Е-11                      | 50 | 2,565.00  |
| РАДИОТЕЛЕФОН                              | 50 | 4,822.00  |
| РАДИОТЕЛЕФОН                              | 50 | 4,822.00  |
| РАДИОТЕЛЕФОН                              | 50 | 8,276.00  |
| РАДИОТЕЛЕФОН                              | 50 | 4,957.00  |
| РАДИОТЕЛЕФОН                              | 50 | 8,276.00  |
| РАДИОТЕЛЕФОН NOKIA 5180 N 3389810         | 50 | 2,281.00  |
| РАДИОТЕЛЕФОН SN258                        | 50 | 5,517.00  |
| РАДИОТЕЛЕФОН СИ 358                       | 50 | 3,963.00  |
| РАДИОТЕЛЕФОН                              | 50 | 4,937.00  |
| РАДИОТЕЛЕФОН                              | 50 | 4,612.00  |
| РАДИОТЕЛЕФОН SENA O 258+                  | 50 | 7,556.00  |
| РАДИОУДЛ Тел СЕТИ РАДИУС ДЕЙСТ 15КМ       | 50 | 5,191.00  |
| РАДИОУДЛИНИТЕЛЬ С71-258 SN:00B007488F8    | 50 | 3,953.00  |
| Радиоудлинитель SENA O                    | 50 | 5,246.00  |
| РАДИОУДЛИНИТЕЛЬ РИДИУСНОГО ДЕЙСТВИЯ 15 КМ | 50 | 5,172.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 6,775.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 5,745.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 5,745.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 5,745.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 5,745.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03            | 50 | 5,745.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ                  | 50 | 9,980.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ                  | 50 | 9,980.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ                  | 50 | 9,980.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ                  | 50 | 9,980.00  |
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ                  | 50 | 9,980.00  |

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|----------------------------------|----|------------|
| РАЗГОНЩИК ГИДРАВЛИЧЕСКИЙ РН-03   | 50 | 6,775.00   |
| РАСПРЕДЕЛИТЕЛЬНОЕ УСТРОЙСТВО     | 50 | 14,027.00  |
| РАСТВОРО-БЕТОННЫЙ УЗЕЛ БЕНД      | 50 | 167,963.00 |
| РАФ 220-21                       | 50 | 19,844.00  |
| РЕНТГЕН.АППАРАТ РУМ              | 50 | 18,541.00  |
| РЕНТГЕН.АППАРАТ ФЛЮ.             | 50 | 3,815.00   |
| РЕГУЛЯТОР Р25.2                  | 50 | 8,664.00   |
| РЕДУКТОР 85-08-007               | 50 | 36,815.00  |
| РЕДУКТОР ЗАДН.МОСТА              | 50 | 3,310.00   |
| РЕЗАК КИСЛОРОДНЫЙ                | 50 | 1,042.00   |
| РЕЗЕРВУАР                        | 50 | 4,653.00   |
| РЕКТОСКОП СМОТРОВОЙ              | 50 | 34,986.00  |
| РЕЛЬСОРЕЗНЫЙ СТАНОК              | 50 | 13,570.00  |
| РЕЛЬСОРЕЗНЫЙ СТАНОК РМ 5ГМ       | 50 | 13,570.00  |
| РЕЛЬСОРЕЗНЫЙ СТАНОК РМ-4         | 50 | 3,828.00   |
| РЕЛЬСОСВЕРЛИЛКА                  | 50 | 4,661.00   |
| РЕЛЬСОСВЕРЛИЛКА 1024 В           | 50 | 5,467.00   |
| РЕЛЬСОСВЕРЛИЛКА 1024 В           | 50 | 5,467.00   |
| РЕЛЬСОСВЕРЛИЛКА 1024 В           | 50 | 4,661.00   |
| РЕЛЬСОСВЕРЛИЛЬНЫЙ СТАНОК         | 50 | 1,224.00   |
| РЕЛЬСОСМАЗЫВАТЕЛЬ                | 50 | 11,733.00  |
| РЕЛЬСОСМАЗЫВАТЕЛЬ                | 50 | 11,733.00  |
| РЕЛЬСОСМАЗЫВАТЕЛЬ                | 50 | 6,243.00   |
| РЕЛЬСОСМАЗЫВАТЕЛЬ /ЛУБРИКАТОР/   | 50 | 11,594.00  |
| РЕЛЬСОСМАЗЫВАТЕЛЬ /ЛУБРИКАТОР/   | 50 | 11,594.00  |
| РЕЛЬСОШЛИФОВАЛКА МРМЗ            | 50 | 2,891.00   |
| РЕЛЬСОШЛИФОВАЛКА МРШ-3           | 50 | 2,891.00   |
| РЕЛЬСОШЛИФОВАЛЬНАЯ МАШИНА        | 50 | 2,570.00   |
| РЕЛЬСОШЛИФОВАЛЬНЫЙ СТАНОК РТ-2М  | 50 | 7,346.00   |
| РЕМ.КОМПЛЕКТ                     | 50 | 1,541.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,457.00   |
| РИХТОВЩИК                        | 50 | 4,786.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 2,110.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 2,110.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 4,220.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 4,220.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 2,110.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 2,110.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ         | 50 | 6,330.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,483.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,484.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,484.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,484.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,483.00   |
| РИХТОВЩИК ГИДРАВЛИЧЕСКИЙ ГР-2065 | 50 | 4,483.00   |

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|-----------------------------------------------------------|----|------------|
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКАМЬЯ ДЛЯ ПАССАЖИРОВ                                     | 50 | 10,110.00  |
| СКЛАД ГОРЮЧЕСМАЗОЧНЫХ МАТЕРИАЛОВ                          | 50 | 4,293.00   |
| СКЛАД ДЛЯ УГЛЯ                                            | 50 | 2,651.00   |
| СКЛАД ЦЕМЕНТА                                             | 50 | 20,962.00  |
| СКЛАД ЦЕМЕНТА ПНЕВМ                                       | 50 | 14,340.00  |
| СКЛАДСКОЕ ПОМЕЩЕНИЕ ГСМ                                   | 50 | 5,390.00   |
| СКРЕПЕР Д-357 П                                           | 50 | 61,274.00  |
| СКРЕПЕР Д-357 П                                           | 50 | 29,155.00  |
| СКРЕПЕР Д-357 П                                           | 50 | 36,840.00  |
| СКРЕПЕР Д-357 П                                           | 50 | 17,729.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667607    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667631    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667680    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667573    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667581    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667615    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667623    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ТЕХ. 2-Х СЕКЦ. ВАГОН ДЛЯ ЖИВОЙ РЫБЫ 37667763    | 50 | 80,000.00  |
| СЛУЖЕБНЫЙ ВАГОН N37417995                                 | 50 | 424,320.00 |
| СМ СП N20,22,33,35,НА Ж/Б БРУС.СТ.ТИРАСПОЛЬ               | 50 | 55,483.00  |
| СМ.СП N 425 СТ.БЕНДЕРЫ -2                                 | 50 | 7,393.00   |
| СОЛЕХРАНИЛИЩЕ ПРИ ПЛОЩАД.ЛЬДОПУНКТА СТ БЕНДЕРЫ ПЕР        | 50 | 28,450.00  |
| СОТОВЫЙ ТЕРМИНАЛ                                          | 50 | 7,280.00   |
| СПИРОМЕТР ДИАГНОСТИЧЕСКИЙ                                 | 50 | 63,969.00  |
| СПЛИТСИСТЕМА ВК-070 /КОНДИЦИОНЕР/                         | 50 | 4,329.00   |
| СПУН                                                      | 50 | 1,000.00   |
| СПУА К60                                                  | 50 | 1,000.00   |
| СР.РЕМ.15 ПУТИ БЕНД-1 [ПРОТЯЖ.853,5 М.П]                  | 50 | 271,727.00 |
| СР.РЕМ.23 ПУТИ СТ.БЕНД-1 [ПРОТЯЖ.0.082]                   | 50 | 27,527.00  |
| СР.РЕМ.ПУТИ НА Ж/Б ШП.И ЩЕБНЕ ПО СТ.БЕНД-1 /0.845КМ/      | 50 | 1,009.00   |
| СР.РЕМ.ПУТИ НА ДЕР.И ЩЕБ.1502 КМ ПЕР.БЕНД-РАЗЪ.1507КМ ПРО | 50 | 5,750.00   |
| СР.РЕМ.ПУТИ НА Ж/Б ШП.И ЩЕБ.НА 14 ПУТИ ПО СТ БЕНДЕРЫ-1    | 50 | 18,309.00  |
| СР.РЕМ.ЧЕТ.ПУТИ НА 1479.1481КМ НАПР.ТИРАСПОЛЬ-Н.САВИЦК/   | 50 | 78,661.00  |
| СРЕДНИЙ РЕМОНТ 13 ПУТИ НА Ж/Б ШПАЛАХ СТ БЕНДЕРЫ           | 50 | 267,554.00 |
| СРЕДНИЙ РЕМОНТ НА Ж/Б И ЩЕБНЕ 7.9 КМ ПЕРЕГОНА БЕНДЕРЫ     | 50 | 67,353.00  |
| СТ НОВОСАВИЦКАЯ-КАПИТ-РЕМ.СП N 3.5.6./КАПИТ/              | 50 | 613,378.00 |
| СТ НОВОСОВИЦКАЯ СМЕНА СП N 1 И ПЕРЕВОДНЫХ БРУСЬЕВ /КА     | 50 | 214,872.00 |
| СТ БЕНДЕРЫ II-КАПИТ.РЕМ.СП N 117 /КАПИТ /                 | 50 | 197,035.00 |
| СТ БЕНДЕРЫ-1 {КАП РЕМ 30 ПУТЬ.ПОД РЕМ 73 ПУТИ-ДЕПО}       | 50 | 14,840.00  |
| СТ БЕНДЕРЫ-1 {КАП-РЕМ 2 ПУТИ.СР РЕМ.8 ПУТИ.ПОД РЕМ 3 ПУТИ | 50 | 113,045.00 |
| СТ БЕНДЕРЫ-I КАПИТ.РЕМОНТ СП N 203 /КАПИТАЛИЗАЦИЯ /       | 50 | 218,326.00 |

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|------------------------------------------------------------------|----|--------------|
| СТ БЕНДЕРЫ-II /СРЕДНИЙ РЕМОНТ 2 ПУТИ ПОСЛЕ ДЕМ СП N280 /         | 50 | 40,944.00    |
| СТ БЕНДЕРЫ-II КАПИТ.РЕМОНТ СП N 101.103 /КАПИТАЛИЗАЦИЯ /         | 50 | 478,159.00   |
| СТ БЕНД.-1 СМ.СП N 7 P-50 НА P-65.СМЕНА ПЕРЕВОДН.БРУСЬЕВ НА      | 50 | 7,714.00     |
| СТ БЕНД.-1 ПОДЪЕМ РЕМ 32 ПУТ.СМ.СП N 32.28.228.250.252.234 /0.02 | 50 | 24,780.00    |
| СТ ТИРАСПОЛЬ -СПЛОШН.СМЕНА P43-НА P50 С/Г                        | 50 | 52,114.00    |
| СТ.БЕНДЕРЫ-СМЕНА НА Ж/Б БРУСЬЯХ СП N 119.202.204 /651/11/        | 50 | 650,023.00   |
| СТ.БЕНД.-2 СМ БРУСЬЕВ НА СП N106.124.140.133.105.15.39.СМ СПN1   | 50 | 43,493.00    |
| СТ.БЕНДЕР-1 СР.РЕМ.74 ПУТИ НА ДЕРЕВ.И ЩЕБНЕ/ПРОТ.0.050КМ/Г       | 50 | 66,321.00    |
| СТ.БЕНДЕРЫ 1 ПОД РЕМ. 11,12,62 ПУТЕЙ,СТАН.2,3,5,7 И СП55,66,59,  | 50 | 106,085.00   |
| СТ.БЕНДЕРЫ-1 СМ.СП N7 P-50 НА P65. СМЕНА ПЕРЕВОД.БРУСЬЕВ         | 50 | 2,876.00     |
| СТ.Н.САВИЦ. СМЕНА СП N3.5.6 НА Ж/Б БРУСЬЯХ                       | 50 | 12,307.00    |
| СТ.ТИРАСПОЛЬ СМЕНА СП N32,58,73,74,80                            | 50 | 24,584.00    |
| СТ.ТИРАСПОЛЬ; СМ СП N 20.22.33.35                                | 50 | 833,813.00   |
| СТ.ТИРАСПОЛЬ-СМЕНА СП N62.СП N16 НА Ж/Б БРУСЬЯХ                  | 50 | 437,128.00   |
| СТ.ТИРАС-СПЛОШ.СМЕН.Р-45 НА P-65 25ПУТИ.СМ ПЕР.БРУС.НА С         | 50 | 1,804.00     |
| СТ.ТИРАС-СПЛОШ.СМЕН.Р-45 НА P-65 25ПУТИ.СМ.ПЕР.БРУС.НА С         | 50 | 10,065.00    |
| СТАНОК ВЕРТИКАЛЬНО-СВЕРЛИЛЬНЫЙ                                   | 50 | 12,400.00    |
| СТАНОК ДЛЯ ЗАТОЧКИ РЕЖУЩИХ ИНСТРУМЕНТОВ                          | 50 | 2,600.00     |
| СТАНОК ДЛЯ РЕЗКИ АРМАТУРЫ БЕНДЕРЫ                                | 50 | 5,265.00     |
| СТАНОК ДЛЯ РЕЗКИ И ПРАВКИ АРМСТАЛИ ГД-162                        | 50 | 18,340.00    |
| СТАНОК ДЛЯ ШЛИФОВАНИЯ КОЛЕНЧАТЫХ ВАЛОВ ЗА-423                    | 50 | 9,431.00     |
| СТАНОК КОМБИНИРОВАННЫЙ БЕНД                                      | 50 | 4,550.00     |
| СТАНОК КС ТРЕХОПЕРАЦИОННЫЙ ДЕРЕВООБРАБАТ СТАНОК                  | 50 | 1,743.00     |
| СТАНОК ОТДЕЛОЧНО-РАСТОЧНЫЙ 2 78П N4754                           | 50 | 5,091.00     |
| СТАНОК РЕЙСМУСНЫЙ БЕНДЕРЫ                                        | 50 | 10,010.00    |
| СТАНОК РЕЙСМУСОВЫЙ ОДНОСТОРОННИЙ                                 | 50 | 6,502.00     |
| СТАНОК РЕЛЬСОРЕЗНЫЙ                                              | 50 | 13,570.00    |
| СТАНОК РЕЛЬСОРЕЗНЫЙ РМ-5                                         | 50 | 13,275.00    |
| СТАНОК РЕЛЬСОРЕЗНЫЙ РМ-5                                         | 50 | 13,275.00    |
| СТАНОК РЕЛЬСОСВЕРЛИЛЬНЫЙ                                         | 50 | 2,138.00     |
| СТАНОК РЕЛЬСОСВЕРЛИЛЬНЫЙ                                         | 50 | 4,475.00     |
| СТАНОК РЕЛЬСОСВЕРЛИЛЬНЫЙ                                         | 50 | 4,475.00     |
| СТАНОК РЕЛЬСОШЛИФОВАЛЬНЫЙ 2152                                   | 50 | 1,400.00     |
| СТАНОК РЕЛЬСОШЛИФОВАЛЬНЫЙ 2152                                   | 50 | 1,400.00     |
| СТАНОК РЕЛЬСОШЛИФОВАЛЬНЫЙ МРШ-3                                  | 50 | 2,891.00     |
| СТАНОК СВЕРЛИЛЬНЫЙ                                               | 50 | 2,592.00     |
| СТАНОК СВЕРЛИЛЬНЫЙ                                               | 50 | 1,229.00     |
| СТАНОК СМЖ-175А                                                  | 50 | 2,200.00     |
| СТАНОК СМЖ-214А                                                  | 50 | 1,200.00     |
| СТАНОК ТОКАРНЫЙ УНИВЕРС                                          | 50 | 5,800.00     |
| СТАНОК ФУГОВАЛЬНЫЙ БЕНДЕРЫ                                       | 50 | 7,150.00     |
| СТАНОК ХОНИНГОВАЛЬНЫЙ 3 Г -833                                   | 50 | 3,246.00     |
| СТАНЦИОН.ПУТИ В-СТРОЕНИЕ РЫБНИЦА                                 | 50 | 8,558,803.00 |
| СТАНЦИЯ 3Х КАНАЛЬНАЯ ПВ-3-3-Р КОЛБАСНАЯ                          | 50 | 12,350.00    |
| СТАНЦИЯ ЗАПРАВКИ                                                 | 50 | 2,876.00     |
| СТАНЦИЯ ЗАПРАВКИ                                                 | 50 | 2,833.00     |
| СТАНЦИЯ ТРАНСФ КТП РУ-04                                         | 50 | 2,060.00     |
| СТАБИЛИЗАТОР                                                     | 50 | 2,219.00     |
| СТАНОК СВЕРЛИЛЬНЫЙ НА СТ РЫБНИЦА                                 | 50 | 1,950.00     |
| СТЕНКА ЮНИОР                                                     | 50 | 3,008.00     |

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| СТЕЛАЖ ОУ-5                                           | 50 | 1,125.00  |
| СТЕЛЛАЖ                                               | 50 | 1,028.00  |
| СТЕЛЛАЖ                                               | 50 | 5,912.00  |
| СТЕНД                                                 | 50 | 4,070.00  |
| СТЕНД ДЛЯ РАСПИСАНИЯ                                  | 50 | 6,067.00  |
| СТЕНД ДЛЯ СТЕНГАЗЕТЫ                                  | 50 | 2,768.00  |
| СТЕНКА *АСТЕРИКЕ*                                     | 50 | 2,728.00  |
| СТЕНКА КАБИНЕТНАЯ                                     | 50 | 2,119.00  |
| СТЕНКА КАБИНЕТНАЯ                                     | 50 | 2,536.00  |
| СТЕНКА МЕБЕЛЬНАЯ                                      | 50 | 4,385.00  |
| СТЕНКА*ДНЕСТРЯНКА*                                    | 50 | 1,345.00  |
| СТЕРЕЛИЗАТОР ВОЗД.                                    | 50 | 1,798.00  |
| СТЕРИЛИЗАТОР АОБ-75                                   | 50 | 1,863.00  |
| СТЕРИЛИЗАТОР С/Ж ГП-40                                | 50 | 4,700.00  |
| СТИРАЛЬНАЯ МАШИНА                                     | 50 | 5,468.00  |
| СТИРАЛЬНАЯ МАШИНА                                     | 50 | 60,652.00 |
| СТИРАЛЬНАЯ МАШИНА                                     | 50 | 60,652.00 |
| Стойка                                                | 50 | 12,350.00 |
| СТОЙКА ВЫПРЯМИТЕЛЯ СВСП-24v30 СВСВ-24v30 СТ КОЛБАСНАЯ | 50 | 3,500.00  |
| СТОЙКА СВСП 24v3 СТ РЫБНИЦА                           | 50 | 5,700.00  |
| СТОЛ                                                  | 50 | 2,929.00  |
| СТОЛ                                                  | 50 | 1,077.00  |
| СТОЛ 2 X ТУМБОВЫЙ                                     | 50 | 1,187.00  |
| СТОЛ ДЕРЕВЯННЫЙ 2X ТУМБ.                              | 50 | 1,675.00  |
| СТОЛ ДЛЯ ЗАСЕДАНИЙ                                    | 50 | 1,048.00  |
| СТОЛ ДЛЯ ЗАСЕДАНИЙ                                    | 50 | 2,502.00  |
| СТОЛ ДЛЯ ЗАСЕДАНИЙ L 2500                             | 50 | 3,120.00  |
| СТОЛ ДЛЯ КОМПЬЮТЕРА                                   | 50 | 1,944.00  |
| СТОЛ ДЛЯ КОМПЬЮТЕРА                                   | 50 | 1,389.00  |
| СТОЛ ЗАСЕДАНИЙ                                        | 50 | 3,597.00  |
| СТОЛ ЗАСЕДАНИЙ                                        | 50 | 1,836.00  |
| СТОЛ КАНЦЕЛЯРСКИЙ                                     | 50 | 3,466.00  |
| СТОЛ КОМПЬЮТ                                          | 50 | 1,475.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,030.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,106.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 2,204.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,071.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 3,993.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,123.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ ЭТАЖЕРКА                            | 50 | 1,114.00  |
| СТОЛ КОМПЬЮТЕРА                                       | 50 | 1,235.00  |
| СТОЛ КОМПЬЮТЕРА                                       | 50 | 1,235.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,237.00  |
| СТОЛ КОМПЬЮТЕРНЫЙ                                     | 50 | 1,267.00  |
| СТОЛ ОБЕДЕННЫЙ                                        | 50 | 4,985.00  |
| СТОЛ ОБЕДЕННЫЙ                                        | 50 | 1,616.00  |
| СТОЛ ОФИСНЫЙ                                          | 50 | 3,439.00  |
| СТОЛ ОФИСНЫЙ                                          | 50 | 14,289.00 |
| СТОЛ ОФИСНЫЙ                                          | 50 | 2,679.00  |
| СТОЛ ПИСЬМЕННЫЙ                                       | 50 | 2,687.00  |

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| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,705.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,020.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 5,406.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,626.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,705.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 3,010.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 3,277.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 3,277.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,720.00   |
| СТОЛ ПИСЬМЕННЫЙ                          | 50 | 2,720.00   |
| СТОЛ ПРЕДСЕДАТЕЛЯ                        | 50 | 1,700.00   |
| СТОЛ ПРИСТАВКА                           | 50 | 1,102.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 3,205.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 3,443.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,847.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,323.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,323.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,323.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,847.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,064.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,577.00   |
| СТОЛ РАБОЧИЙ                             | 50 | 4,299.00   |
| СТОЛ РУКОВОДИТЕЛЯ                        | 50 | 1,272.00   |
| СТОЛ РУКОВОДИТЕЛЯ                        | 50 | 1,890.00   |
| СТОЛ РУКОВОДИТЕЛЯ С ТУМБОЧКОЙ            | 50 | 1,655.00   |
| СТОЛ СЕКРЕТАРЯ                           | 50 | 2,000.00   |
| СТОЛ УГДОВОЙ ПОД ПК                      | 50 | 2,996.00   |
| СТОЛ УГЛОВОЙ                             | 50 | 6,621.00   |
| СТОЛ УГЛОВОЙ                             | 50 | 3,112.00   |
| СТОЛ УГЛОВОЙ                             | 50 | 3,112.00   |
| СТОЛ-ПРИСТАВКА                           | 50 | 1,147.00   |
| СТОЛ-ПУЛЬТ МАНЕВРОВОГО ДИСПЕТЧЕРА        | 50 | 3,014.00   |
| СТОМАТОЛОГИЧЕСКАЯ УСТАНОВКА САМБА COMBI  | 50 | 104,615.00 |
| СТУЛ                                     | 50 | 2,019.00   |
| СТУЛ                                     | 50 | 2,018.00   |
| СТУЛ                                     | 50 | 2,018.00   |
| СТУЛ                                     | 50 | 2,018.00   |
| СТУЛ КРУТ.                               | 50 | 1,106.00   |
| СТУЛ КРУТ.                               | 50 | 1,106.00   |
| СТУЛ ОФИСНЫЙ                             | 50 | 1,397.00   |
| СТУЛ ОФИСНЫЙ                             | 50 | 1,397.00   |
| СТУЛ СПЕЦ                                | 50 | 1,110.00   |
| СУХОЖАРОЧНЫЙ ШКАФ ГП40                   | 50 | 11,129.00  |
| СХЕМА ПРОХОДОВ                           | 50 | 2,768.00   |
| СЧЕТЧИК ТЕПЛОЭНЕРГЕТИЧЕСКИЙ              | 50 | 12,948.00  |
| СЪЕЗДЫ НАПРАВЛЕНИЯ НОВОСАВИЦКАЯ-БЕНДЕРЫ  | 50 | 184,660.00 |
| ТЕПЛОТРАССА ЗВ ПМС-130 БЕНДЕРЫ           | 50 | 105,000.00 |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ ВД-301УЭ         | 50 | 2,460.00   |
| ТРОТУАРЫ АСФАЛЬТОВЫЕ БАЗА ПМС-130 БЕДЕРЫ | 50 | 56,256.00  |
| ТАБЛО ИНФОРМАЦИОННОЕ                     | 50 | 8,076.00   |

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| ТАБЛО ИНФОРМАЦИОННОЕ                           | 50 | 8,076.00     |
| ТАБЛО РАСПИСАНИЯ                               | 50 | 21,483.00    |
| ТАБЛО РАСПИСАНИЯ                               | 50 | 21,482.00    |
| ТАЛЬ ЭЛЕКТРИЧЕСКАЯ 13-5.82Г/П 5ТН Н-12.5       | 50 | 30,417.00    |
| ТАЛЬ ЭЛЕКТРИЧЕСКАЯ Г/П 5 ТС                    | 50 | 1,440.00     |
| ТЕЛЕВИЗОР                                      | 50 | 3,366.00     |
| ТЕЛЕВИЗОР                                      | 50 | 3,708.00     |
| ТЕЛЕВИЗОР                                      | 50 | 2,950.00     |
| ТЕЛЕВИЗОР "САМСУНГ"                            | 50 | 3,698.00     |
| ТЕЛЕВИЗОР "ФИЛИПС"                             | 50 | 2,461.00     |
| ТЕЛЕВИЗОР *ГОРИЗОНТ *61 ТЦ-460                 | 50 | 1,456.00     |
| ТЕЛЕВИЗОР *САМСУНГ*                            | 50 | 3,224.00     |
| ТЕЛЕВИЗОР *УФОН*                               | 50 | 5,183.00     |
| ТЕЛЕВИЗОР PANASONIK TX-21S4TR                  | 50 | 3,852.00     |
| ТЕЛЕВИЗОР ДАО                                  | 50 | 2,370.00     |
| Телеграфный электронный аппарат F-1100         | 50 | 178,560.00   |
| ТЕЛЕЖ.САМОХ СМЖ-151                            | 50 | 10,372.00    |
| ТЕЛЕЖКА ГРУЗОВАЯ                               | 50 | 1,741.00     |
| ТЕЛЕЖКА ЭД-550                                 | 50 | 1,000.00     |
| ТЕЛЕФОН *ПАНАСОНИК-130*                        | 50 | 3,100.00     |
| ТЕЛЕФОН БК-258                                 | 50 | 6,709.00     |
| ТЕЛЕФОН МОБ. ТЕРМИНАЛ LG RD5130                | 50 | 2,175.00     |
| ТЕЛЕФОН ПРОМЕЖУТОЧНОЙ СВЯЗИ «СЕЛЕКТОР»         | 50 | 1,266.00     |
| ТЕЛЕФОН РАДИОУДЛИНИТЕЛЬ SN258                  | 50 | 7,602.00     |
| ТЕЛЕФОН СОТОВЫЙ                                | 50 | 2,067.00     |
| ТЕЛЕФОН СОТОВЫЙ                                | 50 | 2,067.00     |
| ТЕЛЕФОННАЯ КАНАЛИЗАЦИЯ СТ РЫБНИЦА              | 50 | 157,827.00   |
| ТЕЛЕФОННАЯ СВЯЗЬ                               | 50 | 6,359.00     |
| ТЕЛЕФОННЫЙ АППАРАТ                             | 50 | 1,267.00     |
| ТЕЛЕФОН *PANASONIK* [2-Х ЛИНЕЙНЫЙ]             | 50 | 2,403.00     |
| ТЕЛЕФОН *SNAO 258 PLUC*                        | 50 | 5,367.00     |
| Телефонный аппарат SENA0                       | 50 | 7,000.00     |
| ТЕЛЕФОННЫЙ АППАРАТ *PANASONIK*                 | 50 | 2,500.00     |
| Телефонный аппарат Радио                       | 50 | 1,300.00     |
| ТЕЛЬФЕР ЭЛЕКТРИЧЕСКИЙ                          | 50 | 2,295.00     |
| ТЕПЛОВОЗ 2ТЭ10 Л 2145 АБ                       | 50 | 2,739,120.00 |
| ТЕПЛОВОЗ СЕРИИ ЧМЭ-3 N 2454                    | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 N 375                           | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 N 815                           | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 4702                            | 50 | 1,100,000.00 |
| ТЕПЛОВОЗ ЧМЭ-3 5335                            | 50 | 1,100,000.00 |
| ТЕПЛОВЫЕ СЕТИ                                  | 50 | 32,997.00    |
| ТЕПЛОПУНКТ                                     | 50 | 20,837.00    |
| ТЕПЛОТРАССА                                    | 50 | 23,254.00    |
| ТЕРИТОРИЯ ПЧ-2 {АСФАЛЬТИРОВАНИЕ}-КАПИТАЛИЗАЦИЯ | 50 | 77,885.00    |
| ТЕРМИНАЛ SKY                                   | 50 | 7,851.00     |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                     | 50 | 4,425.00     |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                     | 50 | 4,425.00     |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                     | 50 | 4,425.00     |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                     | 50 | 4,425.00     |

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| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ БКА ЭКСПРЕСС 2А-Z                            | 50 | 4,425.00  |
| ТЕРМИНАЛ -ТЕЛЕФОН *NOKIA 7210 VOXTEL*                 | 50 | 3,953.00  |
| ТЕРМИНАЛ -ТЕЛЕФОН CDMA                                | 50 | 3,506.00  |
| ТЕРМИНАЛ-ТЕЛЕФОН                                      | 50 | 3,413.00  |
| ТЕРМОС 36Л                                            | 50 | 1,610.00  |
| ТЕРМОС 36Л                                            | 50 | 1,610.00  |
| ТЕРМОС 36Л                                            | 50 | 1,610.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 36Л                             | 50 | 1,600.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 24Л                             | 50 | 1,100.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 24Л                             | 50 | 1,100.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 24Л                             | 50 | 1,100.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 24Л                             | 50 | 1,100.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 36Л                             | 50 | 1,600.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 36Л                             | 50 | 1,600.00  |
| ТЕРМОС АЛЮМИНЕВЫЙ ЕМК 36Л                             | 50 | 1,600.00  |
| ТЕРМОС АЮМИНЕВЫЙ ЕМК 24Л                              | 50 | 1,100.00  |
| ТЕРМОСТАТ С ПРОЗР. С                                  | 50 | 4,154.00  |
| ТЕХНОЛОГИЧЕСКИЙ ПРОЕЗД БЕНДЕРЫ .55 ПУТЬ НХЧ           | 50 | 14,684.00 |
| ТЕХНОЛОГИЧЕСКИЙ ПРОЕЗД БЕНДЕРЫ.36 ПУТЬ                | 50 | 14,684.00 |
| ТЕХНОЛОГИЧЕСКИЙ ПРОЕЗД БЕНДЕРЫ.38 ПУТЬ .ВО ДВОРЕ ПЧ-2 | 50 | 14,684.00 |
| ТЕХНОЛОГИЧЕСКИЙ ПРОЕЗД БЕНДЕРЫ.ТЧ-2                   | 50 | 20,969.00 |
| ТИСКИ                                                 | 50 | 5,025.00  |
| ТИСКИ                                                 | 50 | 3,310.00  |
| ТИСКИ                                                 | 50 | 3,310.00  |
| ТИСКИ 100ММ                                           | 50 | 4,824.00  |
| ТИСКИ 160ММ                                           | 50 | 7,772.00  |
| ТИСКИ 200ММ                                           | 50 | 11,426.00 |
| ТИСКИ 250ММ                                           | 50 | 12,248.00 |
| ТИСКИ 320ММ                                           | 50 | 14,284.00 |
| ТИСКИ СЛЕСАР                                          | 50 | 1,200.00  |
| ТИСКИ СЛЕСАР                                          | 50 | 4,800.00  |
| ТИСКИ СЛЕСАРНЫЕ                                       | 50 | 1,200.00  |
| ТИСКИ СЛЕСАРНЫЕ                                       | 50 | 2,004.00  |
| ТИСКИ СТАНОЧНЫЕ                                       | 50 | 5,502.00  |
| ТКМБА                                                 | 50 | 3,643.00  |
| ТОКАРНО -ВИНТОРЕЗНЫЙ СТАНОК                           | 50 | 79,554.00 |
| ТОКАРНО-ВИНТОРЕЗНЫЙ СТАНОК                            | 50 | 6,500.00  |
| ТОКООТБОРНЫЕ ТОЧКИ 1492КМ СТ.БЕНДЕРЫ /КАПИТАЛИЗАЦ/    | 50 | 1,831.00  |
| ТОКООТБОРНЫЕ ТОЧКИ СТ ЛИВАДА                          | 50 | 16,716.00 |
| ТОКООТБОРНЫЕ ТОЧКИ                                    | 50 | 66,265.00 |
| ТОКООТБОРНЫЕ ТОЧКИ                                    | 50 | 27,659.00 |
| ТОПЛИВНАЯ КОЛОНКА                                     | 50 | 1,404.00  |

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|----------------------------------------------|----|-----------|
| ТОПЛИВО-РАЗДАТ КОЛОНКА 1 КАР-58              | 50 | 3,200.00  |
| ТРАНСФОРМАТОР                                | 50 | 4,924.00  |
| ТРАНСФОРМАТОР                                | 50 | 2,134.00  |
| ТРАНСФОРМАТОР                                | 50 | 10,000.00 |
| ТРАНСФОРМАТОР                                | 50 | 1,576.00  |
| ТРАНСФОРМАТОР                                | 50 | 1,889.00  |
| ТРАНСФОРМАТОР 380/220                        | 50 | 2,500.00  |
| ТРАНСФОРМАТОР ПОНИЖАЮЩИЙ ТСЗИ 380Х36         | 50 | 1,634.00  |
| ТРАНСФОРМАТОР СВАР ТС-500                    | 50 | 2,682.00  |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ                      | 50 | 2,570.00  |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ BDU-50B U3           | 50 | 13,000.00 |
| ТРАНСФОРМАТОР СИЛОВОЙ                        | 50 | 8,240.00  |
| ТРАНСФОРМАТОР ТД1-302М                       | 50 | 7,300.00  |
| ТРАНСФОРМАТОР ТС 22013610                    | 50 | 1,576.00  |
| ТРАНСФОРМАТОР ТС 380v220                     | 50 | 1,576.00  |
| ТРАНСФОРМАТОР ТС 380v220 25ВТ                | 50 | 12,174.00 |
| ТРАНСФОРМАТОР ТС 380v220 25ВТ                | 50 | 13,809.00 |
| ТРАНСФОРМАТОР ТС 380v220.25ВТ                | 50 | 12,500.00 |
| ТРАНСФОРМАТОР ТС-34                          | 50 | 1,891.00  |
| ТРАНСФОРМАТОР ТСЗИ 380Х36                    | 50 | 1,891.00  |
| ТРАВКОСИЛКА                                  | 50 | 4,660.00  |
| ТРАКТОР МТЗ-80 ПМР                           | 50 | 24,600.00 |
| ТРАКТОР МТЗ-82 СУВ-143                       | 50 | 40,160.00 |
| ТРАНСФОРМАТОР                                | 50 | 2,134.00  |
| ТРАНСФОРМАТОР                                | 50 | 2,167.00  |
| ТРАНСФОРМАТОР                                | 50 | 2,167.00  |
| ТРАНСФОРМАТОР                                | 50 | 2,474.00  |
| ТРАНСФОРМАТОР                                | 50 | 5,454.00  |
| ТРАНСФОРМАТОР                                | 50 | 2,942.00  |
| ТРАНСФОРМАТОР ГС 380/220                     | 50 | 5,455.00  |
| ТРАНСФОРМАТОР ПОНИЖАЮЩИЙ ГСЗИ-2.5 КВА 380/36 | 50 | 2,333.00  |
| ТРАНСФОРМАТОР СВАРОЧНЫЙ ГД-500I-2 380/220    | 50 | 5,758.00  |
| ТРАНСФОРМАТОР ТСЗИ-2.5 КВТ 380/36            | 50 | 2,375.00  |
| ТРАНСФОРМАТОР ТСЗИ-2.5КВТ 380/36             | 50 | 2,375.00  |
| ТРАНСФОРМАТОР ТЧ 160/10                      | 50 | 22,036.00 |
| ТРАП                                         | 50 | 1,311.00  |
| ТРУБА ДЫМОВАЯ                                | 50 | 6,546.00  |
| ТРУБА Ж/Б УЧ.БЕЛЫЦЫ-СЛОБОДКА                 | 50 | 42,192.00 |
| ТРУБА Ж/Б 1486+166 ТИРАСПОЛЬ-БЕНДЕРЫ         | 50 | 57,240.00 |
| ТРУБКА *КОМТЕЛ*                              | 50 | 2,555.00  |
| ТРУБОЧНЫЙ КОМПЛЕКТ *SENAO 258*               | 50 | 2,858.00  |
| ТРУБОЧНЫЙ КОМПЛЕКТ SENAO 258                 | 50 | 3,137.00  |
| ТУМБА                                        | 50 | 3,838.00  |
| ТУМБА                                        | 50 | 3,642.00  |
| ТУМБА                                        | 50 | 3,642.00  |
| ТУМБА                                        | 50 | 3,643.00  |
| ТУМБА                                        | 50 | 3,643.00  |
| ТУМБА МОБИЛЬНАЯ                              | 50 | 3,906.00  |
| ТУМБА МОБИЛЬНАЯ                              | 50 | 3,906.00  |
| ТУМБА МОБИЛЬНАЯ                              | 50 | 3,906.00  |

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|----------------------------------------------------------|----|------------|
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,905.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТУМБА МОБИЛЬНАЯ                                          | 50 | 3,454.00   |
| ТЭД ЭД 118А б/у                                          | 50 | 108,750.00 |
| ТЯГ.ДВИГ.ЭД 118 А Б/У                                    | 50 | 130,348.00 |
| УСТАНОВКА КОНДЕНСАТОРА                                   | 50 | 7,283.00   |
| УСТАНОВКА ДЛЯ МОЙКИ ПАРТЕРОВ                             | 50 | 4,836.00   |
| УСТАНОВКА ДЛЯ ОЧИСТКИ ГИЛЬЗ ЦИЛИН.                       | 50 | 44,101.00  |
| УСТАНОВКА ДЛЯ ОЧИСТКИ ДИЗТОПЛИВА                         | 50 | 6,888.00   |
| УСТАНОВКА ДЛЯ РАЗРАБОТКИ ТЯГ.ДВИГАТЕЛЕЙ                  | 50 | 11,210.00  |
| УСТАНОВКА ДЛЯ ПРОМЫВКИ ДЕТАЛЕЙ                           | 50 | 7,694.00   |
| УСТАНОВКА ПЕРЕДВИЖНАЯ А-1570                             | 50 | 2,251.00   |
| УСТАНОВКА ПРОМ. МАСЛ. СИСТЕМ                             | 50 | 17,385.00  |
| УСТАНОВКА У-100 2 ТЕЛЕФОНА                               | 50 | 1,064.00   |
| УСТ-ВО ТКСМ                                              | 50 | 1,386.00   |
| УСТ-ВО ДИАГНОСТИРОВАНИЯ ДИЗЕЛЕЙ                          | 50 | 1,368.00   |
| УСТРОЙСТВО ПОДГОТОВКИ ДАННЫХ НА МАГНИТНОЙ ЛЕНТЕ ЕС       | 50 | 2,006.00   |
| УСТРОЙСТВО ПОДГОТОВКИ ДАННЫХ НА МАГНИТНОЙ ЛЕНТЕ ЕС       | 50 | 1,998.00   |
| УСТРОЙСТВО ПОДГОТОВКИ ДАННЫХ НА МАГНИТНОЙ ЛЕНТЕ ЕС       | 50 | 1,998.00   |
| УСТРОЙСТВО ПОДГОТОВКИ ДАННЫХ НА МАГНИТНОЙ ЛЕНТЕ ЕС       | 50 | 1,998.00   |
| УНИВЕР. ФРЕЗЕРНЫЙ СТАНОК                                 | 50 | 17,056.00  |
| УНИВЕРС СТАНОК ПО ДЕРЕВУ N100                            | 50 | 2,600.00   |
| УНИВЕРС ГОРИЗОНТ ФРЕЗ 6М8П                               | 50 | 13,650.00  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,113.34  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,526.68  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,113.33  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,113.33  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,526.66  |
| УНИФИЦИРОВАННОЕ СЪЕМНОЕ ОБОРУДОВАНИЕ                     | 50 | 22,526.66  |
| УКЛАДОЧНЫЙ КРАН 168                                      | 50 | 661,050.00 |
| УАЗ 31-52                                                | 50 | 11,651.00  |
| УАЗ 33-03                                                | 50 | 14,912.00  |
| УАЗ 39-62                                                | 50 | 14,175.00  |
| УБОРНАЯ ДЛЯ МК-15                                        | 50 | 1,817.00   |
| УБОРНАЯ НА 2 ОЧКА                                        | 50 | 36,884.00  |
| УБП АРС-ВАСК-VPS                                         | 50 | 1,198.00   |
| УГОЛОК ОТДЫХА МЯГКАЯ МЕБЕЛЬ                              | 50 | 5,250.00   |
| УЗЕЛ УЧЕТА                                               | 50 | 23,232.00  |
| УКЛАДКА ПУТИ N 15 НА ЗВЕНОСБОРОЧН.БАЗЕ ПМС-130 [ПРОТ.0,3 | 50 | 78,676.00  |
| УКЛАДКА ПУТИ N14А НА ЗВЕНОСБОР .БАЗЕ ПМС-130 [ПРОТЯЖ.0,4 | 50 | 97,748.00  |
| УКРЕПЛЕНИЕ КЮВЕТОВ КУЧУРГАН-БЕНДЕРЫ                      | 50 | 9,011.00   |
| УПАКОВОЧНАЯ МАШИНА                                       | 50 | 2,323.00   |
| УПАКОВОЧНАЯ МАШИНА                                       | 50 | 2,323.00   |
| УСИЛИТЕЛЬ                                                | 50 | 9,307.00   |
| УСИЛИТЕЛЬ                                                | 50 | 4,723.00   |
| УСИЛИТЕЛЬ                                                | 50 | 1,409.00   |

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|----------------------------------------------------|----|------------|
| УСИЛИТЕЛЬ 1х350ВТ,100В                             | 50 | 17,490.00  |
| УСИЛИТЕЛЬ 70В,100В С ЗАЩИТОЙ                       | 50 | 1,894.00   |
| УСИЛИТЕЛЬ 70В,100В                                 | 50 | 12,323.00  |
| Усилитель CFM                                      | 50 | 5,410.00   |
| Усилитель ТУ-100                                   | 50 | 7,440.00   |
| УСТАНОВКА ЛАЗЕР УСК                                | 50 | 7,453.00   |
| УСТАНОВКА РЕКУПЕРАТИВНАЯ                           | 50 | 563,331.00 |
| УСТАНОВКА ЯВЬ-1                                    | 50 | 4,148.00   |
| УСТАНОВКА ЛУБРИКАТОРА                              | 50 | 11,996.00  |
| УСТАНОВКА СВУ-М                                    | 50 | 11,612.00  |
| УСТ-КА ОБРАТН.ОСМОСА                               | 50 | 183,091.00 |
| УСТР.БЫТОВОЕ ДЕРЕВООБРАБАТЫВАЮЩЕЕ НАСТОЛЬНОЕ v УБД | 50 | 1,348.00   |
| Устройства связи каб магистраль Бендеры-Раздельная | 50 | 32,240.00  |
| УСТРОЙСТВО ВАСК PRO-420                            | 50 | 2,104.00   |
| УСТРОЙСТВО БЕСПЕР.ПИТАНИЯ ВАС PRO-420              | 50 | 2,104.00   |
| УСТРОЙСТВО БЕСПЕРЕБ. ПИТАНИЯ                       | 50 | 1,492.00   |
| УСТРОЙСТВО БЕСПЕРЕБ. ПИТАНИЯ                       | 50 | 1,492.00   |
| УСТРОЙСТВО БЕСПЕРЕБОЙНОГО ПИТАНИЯ ДЛЯ ПВМ ВОСК PRO | 50 | 2,104.00   |
| УСТРОЙСТВО ВЕСПЕР.ПИТАНИЯ ВАС PRO-420              | 50 | 2,104.00   |
| Устройство выпрямительное кремневое Бендеры        | 50 | 3,060.00   |
| Устройство выпрямительное кремневое ЛАЗ Бендеры    | 50 | 3,060.00   |
| Устройство выпрямительное кремневое ЛАЗ Бендеры    | 50 | 4,080.00   |
| Устройство для централизованного ограждения        | 50 | 1,306.00   |
| УСТРОЙСТВО ПИТАНИЯ СВАРОЧНОЙ ДУГИ И 120 УЗ         | 50 | 8,061.00   |
| Устройство ПУ-4Д                                   | 50 | 11,160.00  |
| ФАКС МОДЕМНАЯ ПЛАТА ZINEL                          | 50 | 2,310.00   |
| ФАКС-7210                                          | 50 | 8,473.00   |
| ФАКС-7210                                          | 50 | 8,473.00   |
| ФАКС-7210                                          | 50 | 8,473.00   |
| ФАКС "ПАНАСОНИК"                                   | 50 | 2,562.00   |
| ФАКС 130 ПАНАСОНИК                                 | 50 | 2,820.00   |
| ФАКС-МОДЕМ ВНЕШН.                                  | 50 | 2,782.00   |
| ФАКС-МОДЕМ ВНЕШН.                                  | 50 | 2,782.00   |
| ФИЛЬТРЫ                                            | 50 | 2,002.00   |
| ФИТИНГОВЫЕ ПЛАТФОРМЫ 94559978                      | 50 | 104,000.00 |
| ФИТИНГОВЫЕ ПЛАТФОРМЫ 94642048                      | 50 | 104,000.00 |
| ФОРМ БАЛКИ НИЗКОЙ ПАССАЖИРСКОЙ ПЛАТФОРМЫ           | 50 | 77,838.00  |
| ФОРМ БАЛКИ НИЗКОЙ ПАССАЖИРСКОЙ ПЛАТФОРМЫ           | 50 | 77,838.00  |
| ФОРМ ПАНЕЛЕЙ ОГРАЖДЕНИЯ [ЗАБОРНАЯ ПЛИТА]           | 50 | 51,711.00  |
| ФОРМ ПАНЕЛЕЙ ОГРАЖДЕНИЯ [ЗАБОРНАЯ ПЛИТА]           | 50 | 51,712.00  |
| ФОРМА КОЛЕЦ ВОДООТ ТРУБ N 86                       | 50 | 1,080.00   |
| ФОРМА КОЛЕЦ ВОДООТ ТРУБ N89                        | 50 | 1,236.00   |
| ФОТОКАЛОРИМЕТР КФК                                 | 50 | 1,753.00   |
| ХОЗЯЙСТВЕННЫЙ КОРПУС                               | 50 | 11,178.00  |
| ХОЛОДИЛЬНИК                                        | 50 | 2,992.00   |
| ХОЛОДИЛЬНИК "НОРД"                                 | 50 | 1,271.00   |
| ХОЛОДИЛЬНИК "НОРД"                                 | 50 | 2,099.00   |
| ХОЛОДИЛЬНИК "СТИНОЛ"                               | 50 | 3,638.00   |
| ХОЛОДИЛЬНИК "СТИНОЛ"                               | 50 | 4,070.00   |
| ХОЛОДИЛЬНИК "СТИНОЛ"                               | 50 | 4,006.00   |

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| ХОЛОДИЛЬНИК "СТИНОЛ"                                | 50 | 3,638.00  |
| ХОЛОДИЛЬНИК *НОРД*                                  | 50 | 2,958.00  |
| ХОЛОДИЛЬНИК *АРДО*                                  | 50 | 2,863.00  |
| ХОЛОДИЛЬНИК *АРДО*                                  | 50 | 2,863.00  |
| ХОЛОДИЛЬНИК *АРДО*                                  | 50 | 3,173.00  |
| ХОЛОДИЛЬНИК *АРДО* МР-185-1                         | 50 | 3,241.00  |
| ХОЛОДИЛЬНИК *МИНСК*                                 | 50 | 2,500.00  |
| ХОЛОДИЛЬНИК *МИНСК* КОМПРЕСИОННЫЙ 2Х КАМЕРНЫЙ ЗАВ N | 50 | 3,119.00  |
| ХОЛОДИЛЬНИК *САРАТОВ*БЫТОВОЙ { ЗАВ N 78535 }        | 50 | 1,513.00  |
| ХОЛОДИЛЬНИК НОРД-431                                | 50 | 6,798.00  |
| ХОЛОДИЛЬНИК АРДО                                    | 50 | 3,443.00  |
| ХОЛОДИЛЬНИК АРДО                                    | 50 | 3,231.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ * ДНЕПР -442 *                  | 50 | 2,518.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ *LG-151 SF* ЗАВ N 203 КР00280   | 50 | 3,137.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ *NORD-428* ЗАВ N 687247         | 50 | 2,219.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ *ДНЕПР -442 *ЗАВ N 922156       | 50 | 2,518.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ *ДНЕПР-442* ЗАВ N 922154        | 50 | 2,518.00  |
| ХОЛОДИЛЬНИК БЫТОВОЙ *ДНЕПР-442* ЗАВ N 922157        | 50 | 2,518.00  |
| ХОЛОДИЛЬНИК ДНЕПР                                   | 50 | 2,628.00  |
| ХОЛОДИЛЬНИК ДНЕПР                                   | 50 | 2,871.00  |
| ХОЛОДИЛЬНИК ДНЕПР                                   | 50 | 2,871.00  |
| ХОЛОДИЛЬНИК КС-200                                  | 50 | 1,418.00  |
| ХОЛОДИЛЬНИК -МОРОЗИЛЬНИК *STINOL-242Q*              | 50 | 3,477.00  |
| ХОЛОДИЛЬНИК СТИНОЛ                                  | 50 | 2,853.00  |
| ХОЛОДИЛЬНИК-МОРОЗИЛЬНИК *STINOL-242 Q*              | 50 | 3,477.00  |
| ХОЛОДИЛЬНИК                                         | 50 | 3,692.00  |
| ХОЛОДИЛЬНИК                                         | 50 | 4,978.00  |
| ХОЛОДИЛЬНИК                                         | 50 | 1,328.00  |
| ХОЛОДИЛЬНИК *АРИСТОН *                              | 50 | 7,111.00  |
| ХОЛОДИЛЬНИК *НОРД-240-3*                            | 50 | 8,707.00  |
| ХОЛОДИЛЬНИК *СТИНОЛ* 242                            | 50 | 4,395.00  |
| ХОЛОДИЛЬНИК НОРД 431                                | 50 | 1,408.00  |
| ХОППЕР-ЦЕМЕНТОВОЗ 97160279                          | 50 | 82,000.00 |
| ЦЕНТРИФУГА                                          | 50 | 2,620.00  |
| ЦЕНТРИФУГА                                          | 50 | 5,105.00  |
| ЦЕНТРИФУГА                                          | 50 | 35,045.00 |
| ЦЕНТРИФУГА                                          | 50 | 10,226.00 |
| ЦИСТЕРНА ОТ ОДЕССЫ МАЛАЯ ТНТС                       | 50 | 5,813.00  |
| ЦИСТЕРНА 70110739                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 70111257                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 70155429                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 70163332                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 70583174                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 72311764                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 72316375                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 73139131                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 73151474                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 73152373                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 73178345                                   | 50 | 82,000.00 |
| ЦИСТЕРНА 74186941                                   | 50 | 82,000.00 |

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| ЦИСТЕРНА ДЛЯ ПЕРЕВ. КАЛЬЦИНИРОВАННОЙ СОДЫ 97000152   | 50 | 82,000.00    |
| ЦИСТЕРНА ДЛЯ ПЕРЕВОЗ. КАЛЫЦИНИРОВАННОЙ СОДЫ 97001937 | 50 | 82,000.00    |
| ЦИСТЕРНА ДЛЯ ПЕРЕВОЗКИ ВИНМАТЕРИАЛОВ 77344349        | 50 | 85,000.00    |
| ЦИСТЕРНА -РЕЗЕРВУАР                                  | 50 | 22,740.00    |
| ЦИСТЕРНА МЕТАЛЛИЧЕСКАЯ 28м3                          | 50 | 1,375.00     |
| ЦИФРОВАЯ ЛИНИЯ АТС "PANASONIC-КХТР 1232"             | 50 | 25,045.00    |
| ЦИФРОВОЙ ФОТОАППАРАТ *AGFA *                         | 50 | 6,828.00     |
| ЧАСФ "GIGANTE"                                       | 50 | 5,927.00     |
| ЧАСЫ НАСТЕННЫЕ                                       | 50 | 1,797.00     |
| ЧЕТНЫЙ ПУТЬ НАПРАВЛЕНИЯ НОВОСАВИЦКАЯ-БЕНДЕРЫ         | 50 | 9,319,260.00 |
| ШКАФ                                                 | 50 | 5,525.00     |
| ШКАФ ВЫТЯЖНОЙ                                        | 50 | 1,176.00     |
| ШКАФ ВЫТЯЖНОЙ                                        | 50 | 3,250.00     |
| ШКАФ ХОЛОДИЛЬНЫЙ ШХ-08                               | 50 | 2,604.00     |
| ШКАФ ШХ-080М                                         | 50 | 2,860.00     |
| ШКАФ ШХ-1,3                                          | 50 | 14,300.00    |
| ШКАФЫ КТПП-250                                       | 50 | 10,765.00    |
| ШАБЛОН МАСТЕР                                        | 50 | 3,226.00     |
| ШАБЛОН ПУТЕВОЙ ЦУП -1                                | 50 | 3,293.00     |
| ШАБЛОН ПУТЕВОЙ ЦУП-3                                 | 50 | 2,483.00     |
| ШАБЛОН ПУТЕВОЙ ЦУП-3                                 | 50 | 2,483.00     |
| ШАБЛОН ПУТЕВОЙ ЦУП-3                                 | 50 | 2,483.00     |
| ШАБЛОН ПУТЕВОЙ ЦУП-3                                 | 50 | 2,483.00     |
| ШАБЛОН ПУТЕИЗМ ЦУП-3                                 | 50 | 2,980.00     |
| ШАБЛОН ПУТВОЙ                                        | 50 | 2,754.00     |
| ШКАФ                                                 | 50 | 1,071.00     |
| ШКАФ                                                 | 50 | 1,382.00     |
| ШКАФ                                                 | 50 | 1,382.00     |
| ШКАФ                                                 | 50 | 6,129.00     |
| ШКАФ                                                 | 50 | 6,129.00     |
| ШКАФ                                                 | 50 | 6,129.00     |
| ШКАФ                                                 | 50 | 6,129.00     |
| ШКАФ                                                 | 50 | 6,130.00     |
| ШКАФ                                                 | 50 | 6,130.00     |
| ШКАФ                                                 | 50 | 1,184.00     |
| ШКАФ                                                 | 50 | 1,089.00     |
| ШКАФ                                                 | 50 | 1,220.00     |
| ШКАФ 2-Х ДВ.С АНТРЕСОЛЮ                              | 50 | 1,478.00     |
| ШКАФ 2Х ДВЕРНЫЙ С АНТРЕСОЛЮ                          | 50 | 1,507.00     |
| ШКАФ КНИЖНЫЙ                                         | 50 | 1,051.00     |
| ШКАФ КНИЖНЫЙ                                         | 50 | 2,826.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 2,078.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 2,078.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 2,078.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 3,494.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 2,395.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 3,744.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 3,264.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 4,474.00     |
| ШКАФ КОМБИНИРОВАННЫЙ                                 | 50 | 1,616.00     |

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| ШКАФ КОМБИНИРОВАННЫЙ                              | 50 | 3,204.00   |
| ШКАФ КОМБИНИРОВАННЫЙ                              | 50 | 6,449.00   |
| ШКАФ КОМБИНИРОВАННЫЙ                              | 50 | 5,348.00   |
| ШКАФ КОМБИНИРОВАННЫЙ                              | 50 | 2,078.00   |
| ШКАФ КОМБИНИРОВАННЫЙ                              | 50 | 4,178.00   |
| ШКАФ КУПЕ                                         | 50 | 10,579.00  |
| ШКАФ МЕТАЛЛИЧЕСКИЙ                                | 50 | 49,651.00  |
| ШКАФ ОФИСНЫЙ                                      | 50 | 2,529.00   |
| ШКАФ ПЛАТЕНОЙ                                     | 50 | 1,280.00   |
| ШКАФ СУХОЖАР.HS-200                               | 50 | 21,397.00  |
| ШКАФ ШГТП РДНХ-400                                | 50 | 30,874.00  |
| Шкаф ШРШ- 4 переезд 1455КМ                        | 50 | 18,166.00  |
| ШКАФНАЯ УСТАНОВКА {ГАЗОВАЯ} БЕНДЕРЫ УЛ КИШИНЕВСКА | 50 | 25,776.00  |
| ШКАФ-ТУМБА ПОД МОДЕМ                              | 50 | 2,219.00   |
| ШКАФЫ-ШТ2                                         | 50 | 2,152.00   |
| ШЛИФ.МАШИНА /УГЛ/                                 | 50 | 2,581.00   |
| ШЛИФОВАЛЬНАЯ МАШИНА                               | 50 | 1,244.00   |
| ШЛИФОВАЛЬНАЯ МАШИНА МРШ-3                         | 50 | 2,756.00   |
| ШЛИФОВАЛЬНЫЕ МАШИНКИ                              | 50 | 3,811.00   |
| ШЛИФОВАЛЬНЫЕ МАШИНКИ                              | 50 | 3,811.00   |
| ШЛФ МАШИНА                                        | 50 | 4,800.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА                                     | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА ЗИЛ 9М                              | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА ЗИЛ 9М                              | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА ЗИЛ 9М                              | 50 | 2,773.00   |
| ШПАЛОПОДБОЙКА ЗИЛ-9М                              | 50 | 2,773.00   |
| ШУРУПОВЕРТ                                        | 50 | 13,721.00  |
| ШУРУПОВЕРТ                                        | 50 | 6,483.00   |
| ШУРУПОВЕРТ                                        | 50 | 13,721.00  |
| ШУРУПОВЕРТ                                        | 50 | 13,721.00  |
| ШУРУПОВЕРТ                                        | 50 | 13,721.00  |
| ШУРУПОВЕРТ ШВ2М                                   | 50 | 12,768.00  |
| ЩЕТКИ КАПРОНОВЫЕ С РАМОЙ И ПРИВОДОМ               | 50 | 21,206.00  |
| ЩИТ РАСПРЕДЕЛИТЕЛЬНЫЙ И ПУЛЬТ УПРАВЛЕНИЯ          | 50 | 42,922.00  |
| ЩИТ УПРАВЛЕНИЯ                                    | 50 | 16,713.00  |
| ЩИТЫ УПРАВЛ.                                      | 50 | 3,454.00   |
| ЩИТ                                               | 50 | 2,009.00   |
| Щит переменного тока автомат. ЛАЗ Бендеры         | 50 | 2,550.00   |
| ЩИТ-СТЕЛЛАЖ                                       | 50 | 2,986.00   |
| ЭСТАКАДА                                          | 50 | 51,446.00  |
| ЭКСКАВАТОР ЭО 2621 СУВ-142                        | 50 | 36,155.00  |
| ЭКСПЛУАТАЦИОННАЯ БАЗА ПЧ-2 БЕНДЕРЫ {МЕХ.МАСТЕР}   | 50 | 593,050.00 |
| ЭКИПИРОВОЧНОЕ УСТ-ВО ТНТС БЕНДЕРЫ                 | 50 | 328,338.00 |

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| ЭКГ ESAOTS-P80                                            | 50 | 9,266.00   |
| ЭКРАН Д/КОМПЮТЕРА                                         | 50 | 2,300.00   |
| ЭКСКАВАТОР НА ПНЕВ/ХОДУ                                   | 50 | 30,500.00  |
| ЭЛ СВАРОЧНЫЙ АГРЕГАТ АДД-3112                             | 50 | 9,840.00   |
| ЭЛ ЩИТОВАЯ                                                | 50 | 2,920.00   |
| ЭЛ. СЕТЬ КАБЕЛЬНАЯ 6КВ ТИРАСПОЛЬ 2.060КМ                  | 50 | 23,100.00  |
| ЭЛ. СЕТЬ КАБЕЛЬНАЯ 0,4КВ ОСВ. МОСТА ДНЕСТР СТ БЕНДЕРЫ 0.4 | 50 | 14,700.00  |
| ЭЛ. СЕТЬ КАБЕЛЬНАЯ 0,4КВ ПЕРРОНА СТ.ТИРАСПОЛЬ 0.400КМ     | 50 | 157,500.00 |
| ЭЛ. СЕТЬ КАБЕЛЬНАЯ В/ВОЛЬТНАЯ 6КВ БЕНДЕРЫ 11.078КМ        | 50 | 150,150.00 |
| ЭЛ. СЕТЬ КАБЕЛЬНАЯ НИЗКОВОЛЬТНАЯ БЕНДЕРЫ 6.765            | 50 | 313,950.00 |
| ЭЛ. СНАБЖЕНИЕ                                             | 50 | 676,733.00 |
| ЭЛ. СКОВОРОДА                                             | 50 | 2,685.00   |
| ЭЛ. СТАНЦИЯ ПЕРЕНОСНАЯ АБ 8Т/230                          | 50 | 5,766.00   |
| ЭЛ. КАРА                                                  | 50 | 27,510.00  |
| ЭЛ. КАРА ЭК.-2                                            | 50 | 27,528.00  |
| ЭЛ. КРАН МОСТОВОЙ                                         | 50 | 48,393.00  |
| ЭЛ. КРАН МОСТОВОЙ                                         | 50 | 52,923.00  |
| ЭЛ. КРАН МОСТОВОЙ                                         | 50 | 11,570.00  |
| ЭЛ. КРАН МОСТОВОЙ                                         | 50 | 60,509.00  |
| ЭЛ. ОСВЕЩЕНИЕ ЛЕВАДА ЛЭП 0.4КВ 1.260КМ                    | 50 | 140,760.00 |
| ЭЛ. ТЕЛЬФЕР                                               | 50 | 6,467.00   |
| ЭЛ. ТЕЛЬФЕР                                               | 50 | 6,500.00   |
| ЭЛ. ГРУЗОПОД. 2Т                                          | 50 | 4,737.00   |
| ЭЛ. ДВИГАТЕЛЬ                                             | 50 | 1,968.00   |
| ЭЛ. ДВИГАТЕЛЬ                                             | 50 | 1,968.00   |
| ЭЛ. ДВИГАТЕЛЬ С ГЕНЕРАТОРОМ                               | 50 | 4,787.00   |
| ЭЛ. ДВИГАТЕЛЬ МТР-01-261                                  | 50 | 1,816.00   |
| ЭЛ. ЛИНИЯ КАБЕЛЬНАЯ В/ВОЛЬТНАЯ 6КВ БЕНДЕРЫ-II 0.270КМ     | 50 | 17,850.00  |
| ЭЛ. ПОГРУЗЧИК ЭП-1633                                     | 50 | 27,497.00  |
| ЭЛ.ТЕЛЬФЕР                                                | 50 | 2,048.00   |
| ЭЛ.ДВИГ 118 Б                                             | 50 | 474,498.00 |
| ЭЛ.КАРА                                                   | 50 | 27,528.00  |
| ЭЛ.КАРДИОГРАФ                                             | 50 | 28,332.00  |
| ЭЛ.ПОГРУЗЧИК                                              | 50 | 1,860.00   |
| ЭЛ.ПОГРУЗЧИК ЭП-806                                       | 50 | 30,875.00  |
| ЭЛ.СВЕРЛ МАШИНА                                           | 50 | 1,815.00   |
| ЭЛ.СТАНЦИЯ АБ-4                                           | 50 | 4,080.00   |
| ЭЛ.ШКАФ                                                   | 50 | 1,316.00   |
| ЭЛЕКТРОСЕТЬ 0,4КВ 1477КМ 12КВАРТ.ДОМ ТИРАСПОЛЬ НОВОСА     | 50 | 16,320.00  |
| ЭЛЕКТРОСКАТОПОДЪЕМНИК                                     | 50 | 20,962.00  |
| ЭЛЕКТРОКАРА                                               | 50 | 27,000.00  |
| ЭЛЕКТРОКАРА ЭК-2                                          | 50 | 11,000.00  |
| ЭЛЕКТРОКАРА ЭК-2                                          | 50 | 11,000.00  |
| ЭЛЕКТРОКОСТЫЛЕЗАБИВЩИК ЭПК-3                              | 50 | 1,500.00   |
| ЭЛЕКТРОКОСТЫЛЕЗАБИВЩИК ЭПК-3                              | 50 | 1,500.00   |
| ЭЛЕКТРОКОСТЫЛЕЗАБИВЩИК ЭПК-3                              | 50 | 1,500.00   |
| ЭЛЕКТРОГАЕЧНЫЙ КЛЮЧ ПГК-1                                 | 50 | 2,000.00   |
| ЭЛЕКТРОГАЕЧНЫЙ КЛЮЧ ПГК-1                                 | 50 | 2,000.00   |
| ЭЛЕКТРОГАЕЧНЫЙ КЛЮЧ ПГК-1                                 | 50 | 2,000.00   |
| ЭЛЕКТРОГАЕЧНЫЙ КЛЮЧ ЭК-1                                  | 50 | 2,000.00   |

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| ЭЛЕКТРОГАЕЧНЫЙ КЛЮЧ ЭК-1                           | 50 | 2,000.00     |
| ЭЛЕКТРОПРИВОД К ВАЛОПОВОРОТНОМУ МЕХАНИЗМУ          | 50 | 10,050.00    |
| ЭЛЕКТРИЧЕСКАЯ ПИЩУЩАЯ МАШИНКА 6012                 | 50 | 5,063.00     |
| ЭЛЕКТРИЧЕСКАЯ ЦЕНТРОЛИЗАЦИЯ СТ. КОЛБАСНАЯ          | 50 | 2,696.00     |
| ЭЛЕК РАСПРЕД ЩИТ ПР-2                              | 50 | 1,240.00     |
| ЭЛЕКТОПОДЪЕМНИК                                    | 50 | 1,000.00     |
| ЭЛЕКТРОЛИНИЯ КАБ.10КВ БЕНДЕРЫ ТП 177 ЦЕНТР 0.790КМ | 50 | 306,000.00   |
| ЭЛЕКТРИЧЕСКАЯ ЦЕНТРАЛИЗАЦИЯ СТ РЫБНИЦА             | 50 | 8,783,276.00 |
| ЭЛЕКТРИЧЕСКИЙ ДОМКРАТ ТЭД-30                       | 50 | 3,250.00     |
| ЭЛЕКТРИЧЕСКИЙ ДОМКРАТ ТЭД-30                       | 50 | 3,250.00     |
| ЭЛЕКТРИЧЕСКИЙ ДОМКРАТ ТЭД-30                       | 50 | 3,250.00     |
| ЭЛЕКТРИЧЕСКИЙ ДОМКРАТ ТЭД-30                       | 50 | 3,250.00     |
| ЭЛЕКТРИЧЕСКИЙ ДОМКРАТ ТЭД-30                       | 50 | 3,250.00     |
| ЭЛЕКТРО НАСОС К-45-30                              | 50 | 4,333.00     |
| ЭЛЕКТРО -ПОЛОМОЕЧНАЯ МАШИНА                        | 50 | 9,145.00     |
| ЭЛЕКТРО.ЩИТ                                        | 50 | 6,094.00     |
| ЭЛЕКТРОННОЕ ТАБЛО                                  | 50 | 325,600.00   |
| ЭЛЕКТРОННОЕ ТАБЛО                                  | 50 | 355,090.00   |
| ЭЛЕКТРОНАГРЕВАТЕЛЬ "ARISTON"                       | 50 | 1,916.00     |
| ЭЛЕКТРОНАГРЕВАТЕЛЬ "ARISTON"                       | 50 | 1,403.00     |
| ЭЛЕКТРОНАГРЕВАТЕЛЬ "ARISTON"                       | 50 | 1,500.00     |
| ЭЛЕКТРОАГРЕГАТ БЕН.АБ-4                            | 50 | 11,656.00    |
| ЭЛЕКТРОГАЗОНОКОСИЛКА                               | 50 | 1,058.00     |
| ЭЛЕКТРОДВИГАТЕЛЬ 22КВТ                             | 50 | 1,695.00     |
| ЭЛЕКТРОДРЕЛЬ                                       | 50 | 1,431.00     |
| ЭЛЕКТРОКАРА                                        | 50 | 27,510.00    |
| ЭЛЕКТРОКАРА                                        | 50 | 27,528.00    |
| ЭЛЕКТРОКАРДИОГРАФ ЭК-1 К01                         | 50 | 2,439.00     |
| ЭЛЕКТРОКАРДИОГРАФ ЭК-1Т-03                         | 50 | 3,689.00     |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН Г/П 5 Т                       | 50 | 39,000.00    |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КДКК-10 СТАНЦИИ ТИРАСПОЛЬ     | 50 | 134,896.00   |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КК ЗАВ N 1576                 | 50 | 187,178.00   |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КК-20                         | 50 | 209,950.00   |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КК-6                          | 50 | 157,300.00   |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КК-6                          | 50 | 147,300.00   |
| ЭЛЕКТРОКОЗЛОВЫЙ КРАН КПБ-10                        | 50 | 102,787.00   |
| ЭЛЕКТРО-КОЗЛОВЫЙ КРАН ЭКК-12.5                     | 50 | 137,000.00   |
| ЭЛЕКТРООБОГРЕВАТЕЛЬ ВОДЫ                           | 50 | 6,389.00     |
| ЭЛЕКТРОПОГРУЗЧИК                                   | 50 | 50,139.00    |
| ЭЛЕКТРОПОГРУЗЧИК В СБОРЕ                           | 50 | 91,971.00    |
| ЭЛЕКТРОПОГРУЗЧИК ЭП-103К                           | 50 | 48,820.00    |
| ЭЛЕКТРО-СТОЛ МАСТ                                  | 50 | 10,470.00    |
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**CFM Restructuring Support**  
**Divestment of Non-core Activities**  
***Draft version***  
**London 21<sup>st</sup> April, 2023**

## TABLE OF CONTENTS

|                                                                       |           |
|-----------------------------------------------------------------------|-----------|
| <b>EXECUTIVE SUMMARY</b>                                              | <b>4</b>  |
| <b>1. INTRODUCTION</b>                                                | <b>5</b>  |
| 1.1 Purpose of the Report                                             | 5         |
| 1.2 Structure of the report                                           | 5         |
| <b>2. OVERVIEW OF OPERATION SEPARATION PLAN</b>                       | <b>6</b>  |
| 2.1 Summary of Operation Separation Plan                              | 6         |
| 2.2 List of activities and assets considered for divestment           | 6         |
| <b>3. DIVESTMENT APPROACH</b>                                         | <b>8</b>  |
| 3.1 Divestment Objectives                                             | 8         |
| 3.2 Divestment Principles                                             | 9         |
| 3.3 Summary of Divestment Approach                                    | 10        |
| 3.4 Supporting Decision Making Framework                              | 11        |
| <b>4. DIVESTMENT ROADMAP</b>                                          | <b>12</b> |
| 4.1 Divestment of Non-Railway Activities and Assets                   | 12        |
| 4.2 Divestment of Non-Core Railway Activities and Assets              | 13        |
| 4.3 Divestment of Core Railway Assets                                 | 14        |
| 4.4 Divestment of Currently Unallocated Assets                        | 15        |
| <b>5. IMPLEMENTATION PLAN</b>                                         | <b>16</b> |
| <b>APPENDIX</b>                                                       |           |
| <b>A: CLASSIFICATION AND ALLOCATION OF CFM ASSETS</b>                 | <b>18</b> |
| <b>B: ROADMAP FOR PRIVATE SECTOR PARTICIPATION IN THE RAIL SECTOR</b> | <b>23</b> |
| <b>C: PRIVATE SECTOR PARTICIPATION (PSP) CONCEPTS TARGETED BY CFM</b> | <b>33</b> |

## GLOSSARY OF TERMS

|              |                                                      |
|--------------|------------------------------------------------------|
| <b>APP</b>   | Agenția Proprietăți Publice (Public Property Agency) |
| <b>CFM</b>   | Calea Ferată din Moldova                             |
| <b>EBRD</b>  | European Bank for Reconstruction and Development     |
| <b>EU</b>    | European Union                                       |
| <b>GOM</b>   | Government of Moldova                                |
| <b>MAIC</b>  | Multi-Annual Infrastructure Contract                 |
| <b>MEI</b>   | Ministry of Economy and Infrastructure               |
| <b>MF</b>    | Ministry of Finance                                  |
| <b>MIRD</b>  | Ministry of Infrastructure and Regional Development  |
| <b>PPE</b>   | Personal Protective Equipment                        |
| <b>PSO</b>   | Public Service Obligation                            |
| <b>PSP</b>   | Private Sector Participation                         |
| <b>RA</b>    | Railway Authority (Safety Regulator)                 |
| <b>MRB</b>   | Market Regulation Body (Economic Regulator)          |
| <b>TEN-T</b> | Trans-European Transport Network                     |
| <b>TOR</b>   | Terms of Reference                                   |

Where needed the exchange rate is used at EUR 1 = MDL 20.1

## EXECUTIVE SUMMARY

This report is the third deliverable on the assignment and is developed to help CFM and the Ministry of Infrastructure and Regional Development (MIRD) prepare and execute the process of divestment of the following activities and assets:

- Non-railway: these include the Railway Culture Palace (Chisinau), Spitalul (Bender), and any non-operational assets associated with running of the two activities.
- Non-core railway: these activities cover the Railway Technical School (Besarabasca), the conserved sleeper factory (Balti), and any supporting non-operational assets.
- Core railway: the assets considered here are those assessed by CFM Working Group either as non-operational or not required for the core activities by CFM.

There are three specific divestment objectives that CFM is aiming to meet:

- generate revenue for the new railway companies.
- enable the new railway companies to focus on core railway services from their start.
- support the railway reform process by introducing opportunities for the private sector to deploy its resources for the benefit of CFM and the MIRD.

An analytical framework was deployed to establish a divestment argument and roadmap for each group of activities and assets was identified. The roadmap assumes the following transfers:

- all non-operational<sup>1</sup> are transferred to the CFM Fourth Company for divestment by auctions.
- all non-railway and non-core activities and the related assets<sup>2</sup> are transferred to the GoM so that APP can deploy a unified approach to their divestment.

Table A – Proposed Divestment Plan

| Element                                                 | Transfer to             | Argument in support                                                                                | Approach                              |
|---------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Railway Culture Palace (PCF)</b>                     | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Spitalul Bender</b>                                  | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Railway Technical School (STF)</b>                   | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Conserved Sleeper Factory (Balti)</b>                | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Non-operational, not required and surplus assets</b> | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Unallocated core and non-core assets</b>             | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Assets in Group 50 (Transnistrian region)</b>        | • Government of Moldova | • Resolution of asset ownership approach at GoM level                                              | • To be determined in due course      |

Although roadmaps of steps differ for the activities and assets suggested for transfer to the GoM and the Fourth Company in CFM, the overall durations of the preparatory stage for divestment are estimated to be the same - 6 months. It is suggested that the transfer of activities and assets to the Fourth Company and/or GoM is completed before the separation balance sheets of the new railway companies are assembled. The report includes an updated timeline of the reform wherein the timing of divestment work is highlighted.

CFM, through its senior team and its Working Group supported work on the report through data provision, clarifications, and ongoing review of the various analytical submissions. The Consultant wishes to formally recognise the assistance extended to its team.

<sup>1</sup> Include the Conserved Sleeper Factory, non-operational, not required (surplus) assets, and unallocated core and non-core assets

<sup>2</sup> Include the Railway Culture Palace, Spitalul Bender, Technical School, and Assets in Group 50

## CHAPTER 1 INTRODUCTION

### 1.1 PURPOSE OF THE REPORT

The process of railway reform in Moldova is significantly guided and facilitated with the passing of the new Railway Code in February 2022. The code stipulates that **three new companies will be established with the following goals:**

- CFM Passenger will be established as the national railway passenger services company. The company will assume responsibility for operation of passenger services and maintenance of its fleet and fixed assets.
- CFM Freight will be established as the national railway freight services company. The company will assume responsibility for operation of freight services including the maintenance of its fleet of locomotives and wagons and fixed assets.
- CFM Infrastructure will be established as the national railway infrastructure manager. The company will assume responsibility for railway infrastructure asset management.

**Comment [A1]:** Doar două companii conform Codului

**Comment [A2]:** O singură companie

Separation of the railway businesses in CFM required allocation of CFM's labour force, fixed assets, rolling stock, and other items to the new businesses. Avistum Ltd was retained<sup>3</sup> to provide support with operational separation of CFM's business units.

This report, being the third deliverable on the assignment, is developed to help CFM and the Ministry of Infrastructure and Regional Development (MIRD) prepare and execute the process of divestment of various non railway and non-core activities and the related assets.

### 1.2 STRUCTURE OF THE REPORT

The report is structured along four additional chapters as follows:

- **Chapter 2: Overview of operational separation plan:** The chapter summarizes on the adopted operational separation plan in CFM and identifies the activities and assets for divestment.
- **Chapter 3: Divestment principles:** The chapter discusses the objectives and principles of divestment and the decision-making framework deployed in the analysis.
- **Chapter 4: Divestment roadmap:** The report identifies the specific steps for each group of assets for which divestment is considered.
- **Chapter 5: Implementation Plan:** The report summarizes the proposed implementation aspects.

While appendix A provides a reference to the adopted allocation of assets, Appendix B details on options and roadmap for the introduction of private sector on the railway<sup>4</sup>. Appendix C addresses the specific types of PSP targeted by CFM and provides case studies and details of supporting analytical and contractual frameworks.

<sup>3</sup> The European Bank for Reconstruction and Development ('EBRD') is providing support to the Government of Moldova ('GoM') in the form of a loan designed to finance the purchase of 12 new diesel multifunctional locomotives and the reconstruction of the railway infrastructure of the Bender-Basarabeasca-Etulia-Giurgiulesti section to help the national railway company Calea Ferată din Moldova ('CFM') provide better and more competitive transportation services. The loan is also designed to support the railway restructuring process and the separation of CFM into three independent businesses.

<sup>4</sup> Following the consultation with senior management of CFM, the report is augmented to include a detailed roadmap for introduction of PSP in the railway sector. This is presented in Appendix B. Although the topic is beyond the scope of the ToR, the text should be of practical help to CFM and MIRD both (1) in relation to the divestment of the assets discussed in this report and (2) later on, in considerations around introducing PSP in non-core and core railway services

## CHAPTER 2 OVERVIEW OF OPERATION SEPARATION PLAN

### 2.1 SUMMARY OF OPERATION SEPARATION PLAN

There are three key drivers behind the separation of CFM assets and staff – introduction of the new Railway Code (Code), limited resourcing requirements available to the new companies, and the practicalities of executing the separation exercise.

The Code is adopted on 03/02/2022 and provides the legislative framework to guide the reform of the national railway sector. The Code assumes separation of infrastructure management and railway operations and establishment of three independent companies for infrastructure management, railway freight and railway passenger and services.

Mapping and allocation of CFM assets is undertaken using the list of 40 asset categories. Firstly, CFM assets were mapped across the standard asset categories. Allocation of assets per railway company is then undertaken in line with the EU Directive and agreed with the CFM experts. Specifically, in completing the exercise of asset allocation, the following “destinations” for assets have been deployed, over and above the three core railway companies – infrastructure management, railway passenger and freight services:

- Assets currently allocated to the Fourth Company include non-railway assets, non-core assets, and non-operational assets that could be divested.
- ATM: The specific allocation of the procurement assets needs to be completed in detail by the CFM Working Group as this requires precise decisions on an asset-by-asset basis.
- IS Calea Ferata din Moldova: This organisational location covers a spectrum of different assets. The CFM Working Group needs to specifically identify assets that to be transferred to the four companies.
- Unallocated assets: This group involves various assets that based on the register could not be singularly allocated to one or more of the new railway companies. The assets in question include as example, assets from groups 23 (non-core fixed assets), 30 (other rolling stock related assets) 32 (rolling stock maintenance equipment), and others.
- Group 50 assets: These are assets that are listed in the CFM asset registers but CFM exercises no control over them, as it is the case with the assets in the Transnistrian region.

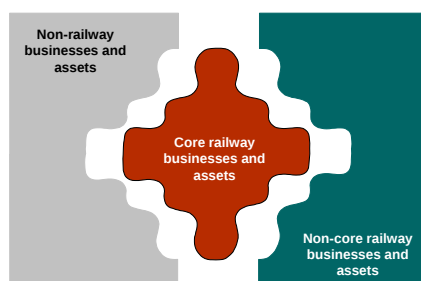
### 2.2 ACTIVITIES AND ASSETS CONSIDERED FOR DIVESTMENT

#### 2.2.1 Classification of components of the railway business and international experience

As part of day-to-day focus on sustainable financial and operational performance, every railway company should be looking how to increase its own efficiency and improve financial performance by reducing the cost of inputs through competitive supply, and generating resources for investments through divestment of activities and/or assets.

The standard approach to railway restructuring involves classifying all components of the railway business into (1) non-railway activities such as hotels, hospitals, non-transport retail facilities, (2) non-core railway activities such as manufacturing of transport equipment and other inputs, railway owned schools, and (3) core railway activities.

Figure 1: Classification of activities and assets on the railway



### 2.2.2 CFM activities and assets considered for divestment

CFM have already reduced the number of non-core activities the railway is involved with. As part of detailed work on the Operation Separation Plan, together with the CFM Working Group, the Consultant gained good understanding of activities and assets divestiture could help. As such these activities and assets are the focus of this report and include the following:

- Non-railway: these include the Railway Culture Palace (Chisinau), Spitalul (Bender), and any non-operational assets associated with running of the two activities.
- Non-core railway: these activities cover the Railway Technical School (Besarabasca), the conserved sleeper factory (Balti), and any non-operational assets associated with running of the two activities.
- Core railway: seeing that the core railway activities remain with the CFM companies, the assets considered here are those assessed by CFM Working Group either as non-operational or not required for the core activities by CFM.

## CHAPTER 3 DIVESTMENT PRINCIPLES

### 3.1 DIVESTMENT OBJECTIVES

There are three specific divestment objectives that CFM is aiming to meet:

- generate revenue for the new railway companies from activities and/or assets currently unused or not required.
- enable the newly established railway companies to solely focus on core railway services from the start of their incorporation.
- Support the railway reform process by introducing opportunities for the private sector to deploy its resources<sup>5</sup> for the benefit of CFM and the MIRD.

#### 3.1.1 Maximise revenue generation for the railway sector

CFM's divestment of various activities and assets needs to be seen with an objective of increasing their efficiency and improving financial performance by reducing the cost of inputs through competitive supply.

Most importantly, surplus and non-operational assets can be an important source of one-off funding for CFM capital investment secured through Divestment of public assets.

#### 3.1.2 Focus on core railway activity

Maintaining the momentum of the reform and achieving the “quick wins” require the new railway companies to be fully focused on their respective core businesses, as soon as it is practical. In doing so, the process of divestment of activities and assets can be assessed to dilute the management focus from running the core business to the one-off task of divestment. As a result, divestment of activities and assets needs to be undertaken in parallel with running the core railway businesses.

The most efficient way of achieving this is for divestment to be completed by parties other than the three core railway businesses.

#### 3.1.3 Private sector participation in the railway sector

##### General considerations

Increased participation of the private sector on the railway is an important pillar of every railway reform. As part of the national rail reform, MIRD and CFN will be looking to increase private sector participation (PSP) in the railway sector with a view to introduce competition, accelerate sectoral growth by bringing investment in infrastructure and rolling stock at a time when the GoM has limited additional funds available for investment, and bring “hands-on” private sector's expertise and capabilities to the railway sector.

International experience shows that opportunities for PSP on the railway may be classified into core, supporting, and ancillary services.

Table 1: Spectrum of PSP Opportunities in the Railway Sector

| Area                         | Opportunity for Private Sector Participation                                                                                                                                                                                                                                                                                                                                                                                |
|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Core railway services</b> | <ul style="list-style-type: none"> <li>• Passenger services under a Public Service Obligation (PSO) arrangement</li> <li>• Freight services</li> <li>• “Last mile” infrastructure development and/or supporting railway freight services</li> <li>• Financing and development of railway infrastructure and stations</li> <li>• Disposal of surplus core and non-core assets</li> <li>• Sale of ownership rights</li> </ul> |
| <b>Supporting services</b>   | <ul style="list-style-type: none"> <li>• Rolling stock leasing</li> <li>• Commercial management of railway stations</li> <li>• Provision of logistics and intermodal services</li> </ul>                                                                                                                                                                                                                                    |
| <b>Ancillary services</b>    | <ul style="list-style-type: none"> <li>• Right-of-way</li> <li>• Advertising on/inside the trains and in stations</li> </ul>                                                                                                                                                                                                                                                                                                |

<sup>5</sup> The private sector's resources that are important for CFM and MIRD and include financial, HR, and organisational “know-how”.

Discussions with CFM established that the railway is interested in pursuing further opportunities to engage with the private sector in the areas of (1) railway “last mile” connectivity, (2) commercial management of passenger stations and (3) private sector’s management of freight stations. As a follow-on to the PPP concepts and alternatives discussed in Appendix B, Appendix C provides an overview of concepts and frameworks that could be deployed for the three private sector participation areas of CFM’s particular interest.

#### Ongoing CFM initiatives with the private sector – Railway “Last Mile Connectivity”

Given the lack of MIRD’s affordability, CFM was proactive and already engaged with the private sector interested in growing their railway freight volumes by improving the railway connectivity to their own freight nodes. The recent examples of such railway “last-mile-connectivity” implemented to grow the railway traffic with minimized financial implication for CFM, include the following:

- Repair of railway access for Vero-Nadina SRL at the Dondușeni station. The company and CFM jointly financed the railway infrastructure works – the company financed the cost of materials for the refurbishment works while CFM carried out the necessary works.
- Construction of a mixed-gauge railway line at the Berești station to connect the grain terminal of the Trans-Oil SRL with the railway network. The private sector financed the works.
- Repair of railway access and its extension at Bucovăț station for the construction of a grain terminal. The agreed plans were for the private sector, Diaz-Chim SRL, to finance the cost of all materials and for CFM to carry out the necessary construction works.
- CFM and Lukoil SRL are discussing the proposal for financing the refurbishment of railway access to the oil depot in the vicinity of the Balti-Slobozia station.

#### Ongoing CFM initiatives with the private sector – Sale of non-operational assets

In an attempt to generate revenue from its non-operational assets, CFM has already convened an auction for 17<sup>th</sup> May 2023 to sell its 99 non-operational Russian-produced locomotives<sup>6</sup>.

Table 2 – Breakdown of locomotives to be auctioned

| Model        | Production year*                                                                  | Besarabasca | Balti    | Untesti   | Subtotal  |
|--------------|-----------------------------------------------------------------------------------|-------------|----------|-----------|-----------|
| 3ТЭ10М       | 1980 (36), 1981 (11), 1982 (7), 1983 (8), 1984 (8), 1985 (2), 1986 (14), 1987 (6) | 19          |          | 73        | 72        |
| 2ТЭ10Л       | 1973 (2)<br>1975 (1)                                                              | 3           |          |           | 3         |
| ЧМЭ 3        | 1977 (1)<br>1980 (1)<br>1983 (1)                                                  |             | 2        | 1         | 3         |
| М62          | 1977 (1)                                                                          |             |          | 1         | 1         |
| <b>Total</b> |                                                                                   | <b>22</b>   | <b>2</b> | <b>75</b> | <b>99</b> |

## 3.2 DIVESTMENT PRINCIPLES

### 3.2.1 Non-railway activities and assets

Non-railway activities are generally uncontroversial choices for disposal and are allocated to the parties outside of the three core railway businesses<sup>7</sup> for divestment. The non-railway activities could be disposed of to release funds for investment in the railway or, as a minimum, pass on to stakeholders outside CFM so that CFN cost base is reduced. This may be crucial at the time when the capability of CFM and the Moldovan Government to take up additional loans is constrained. As a matter of principle, operational non-railway assets should be passed on to parties outside of CFM and non-operational assets should be passed on to the Fourth Company for divestment.

<sup>6</sup> The locomotives are non-operational due to the combination of asset age, asset condition, and problems with spare parts. Age-wise 78% of locomotives are 40+ years old and 22% of the locomotives are between 36 and 38 years old.

<sup>7</sup> CFM Infrastructure, CFM Calatori, and CFM Marfa

### 3.2.2 Non-core railway activities and assets

Achieving benefits for the railway from divesting suppliers, such as for example, workshops, engineering, technical and research services, and support services such as human resources and finance, will depend on the development of competitive markets in these services.

Disposal of the non-core railway activities depends much more on the other actual and potential stakeholders in the sector, some of which may not yet be separated from their own national railway companies. The choices in this regard also depend on the nature of inter-trading arrangements being set up between the infrastructure manager and operating companies.

Experience has shown that many of the non-core railway activities can be undertaken more efficiently by non-railway enterprises in the private sector. This approach allows the railway to benefit from competitive supply of non-core railway services. With the railway's aspiration to move towards commercial management of its operations, the range of activities undertaken in-house needs to be rethought with a view to the following:

- can external private sector deliver the required services more cheaply and efficiently?
- what are the strategic benefits of the railway's involvement in these activities?

Upon identifying candidates for disposal, a strategy for each activity and/or asset would need to be identified, to manage the market for ex-railway activities effectively, and to minimise transaction costs. As a matter of principle, operational non-railway assets should be passed on to parties outside of CFM and non-operational assets should be passed on to the Fourth Company for divestment.

Surplus land and non-core railway property assets, can be an important source of funding for future capital investment in the railway. CFM should identify land and property, which are not required for railway operational purposes and separately manage these assets. In case of surplus land, CFM should inform Agenția Proprietăți Publice (APP), as the owner of land, that (1) the land is no longer required for railway purposes and (2) can be disposed of. The Fourth Company should be given the remit of commercial exploitation of surplus property and the related earnings should be returned to the core railway businesses.

### 3.2.3 Core railway activities and assets

While parts of the core railway activities may also be candidates for divestment to private sector, the current status of reform and MIRD aspirations suggest a practical approach whereby all core railway activities and the supporting operational assets remain with the CFM companies.

The single group of core railway assets considered for divestment are those assessed by CFM Working Group<sup>8</sup> as non-operational or not required for the core railway activities. As such, these assets should be passed on to the Fourth Company for divestment.

## 3.3 SUMMARY OF DIVESTMENT APPROACH

Table below provides a summary of the divestment approach recommended for the CFM assets.

Table 3 – Divestment approach for CFM assets

| Activity and related assets |                 | Transfer to  |           |                    |                    |                         |
|-----------------------------|-----------------|--------------|-----------|--------------------|--------------------|-------------------------|
| Activity                    | Asset status    | CFM Calatori | CFM Marfa | CFM Infrastructure | CFM Fourth Company | Stakeholder Outside CFM |
| Core railway                | Operational     | YES          | YES       | YES                |                    |                         |
|                             | Non-operational |              |           |                    | YES                |                         |
| Non-core railway            | Operational     |              |           |                    |                    | YES                     |
|                             | Non-operational |              |           |                    | YES                | YES                     |
| Non-railway                 | Operational     |              |           |                    |                    | YES                     |
|                             | Non-operational |              |           |                    | YES                |                         |

<sup>8</sup> CFM Working Group was established for the purpose of the operational separation plan and included a variety of senior functional experts from CFM. CFM Working Group also assumed the role of a day-to-day client for the operational separation work.

### 3.4 SUPPORTING DECISION MAKING FRAMEWORK

The decision framework in respect of each activity and/or asset needs to address three fundamental aspects:

1. Internal considerations:
  - Strategic importance of the activity
  - Ability to properly and sufficiently define the activity
2. Market considerations:
  - Availability of quality suppliers that can meet acceptable standards of service.
  - Competitiveness of the market for these services
3. Economic considerations:
  - Ability of supplier to provide the service at a lower cost than it can be achieved in-house.

Where all three dimensions are acceptable, CFM should consider approving the outsourcing decision and transfer the specific activity outside of its own organisation. Application of the above framework on the CFM activities and assets considered for divestment is presented below.

Table 4 – Decision making framework applied to CFM assets

| Type             | Activity                  | Consideration | Assessment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|------------------|---------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-railway      | Railway Culture Palace    | Internal      | The Culture Palace is not a strategic activity for CFM and currently acts a cost center. The palace occupies a prime real-estate location in Chisinau but needs considerable maintenance in order to be able to command increased rental charges. In order to secure this, the activity needs to be transferred to the Fourth Company or the Ministry of Culture and get PSP involved. The palace is an example of how CFM can extract value from its assets for the benefit of core railway business |
|                  |                           | Market        | Managing a real-estate asset and developing efficient facility management is a capability that is in considerable supply in Moldova by the construction companies and/or facility operators.                                                                                                                                                                                                                                                                                                          |
|                  |                           | Economic      | The fundamental premise is that commercial pressures to deliver high quality service that the real estate asset can provide in return for increased rental charges, will drive private sector's cost base at a lower level than CFM's.                                                                                                                                                                                                                                                                |
|                  | Spitalul Bender           | Internal      | The hospital is not a strategic activity for CFM. CFM only benefits when its staff use the hospital. In order to benefit from medical services provided on time, CFM does not need to own a hospital.                                                                                                                                                                                                                                                                                                 |
|                  |                           | Market        | Managing a hospital asset and developing efficient patient services is a capability that is in considerable supply in Moldova by the private medical operators.                                                                                                                                                                                                                                                                                                                                       |
|                  |                           | Economic      | Commercial pressures on the private sector will drive provision of competitive services to the general public and CFM, if outsourced to the private sector.                                                                                                                                                                                                                                                                                                                                           |
| Non-core railway | Railway Technical School  | Internal      | The school is not a strategic activity for CFM and currently acts a cost center.                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                  |                           | Market        | Managing an education asset and developing services to customers (students, adults) is a capability that is in considerable supply in Moldova by the private operators.                                                                                                                                                                                                                                                                                                                               |
|                  |                           | Economic      | Commercial pressures on the private sector will drive provision of competitive services to the general public and CFM, if outsourced to the private sector.                                                                                                                                                                                                                                                                                                                                           |
|                  | Conserved sleeper factory | Internal      | Production of sleepers is a source of input for CFM and not a strategic activity for CFM. At present, the asset is conserved and CFM does not benefit from it.                                                                                                                                                                                                                                                                                                                                        |
|                  |                           | Market        | Managing a construction-factory and delivering cost efficient products is a capability that is in considerable supply in Moldova by the construction companies. The sleeper factory is a standalone facility, has its own railway access and is relatively close to Ukraine, where in the future, a massive railway infrastructure effort is envisaged.                                                                                                                                               |
|                  |                           | Economic      | The fundamental premise is that commercial pressures to deliver high quality products that the factory can provide in return for increased prices, will drive private sector's cost base at a lower level than CFM's. In addition, the private construction companies can also enjoy the greater benefit of economy of scale and lower unit cost of inputs for the production of sleepers.                                                                                                            |

## CHAPTER 4 DIVESTMENT ROADMAP

### 4.1 DIVESTMENT OF NON-RAILWAY ACTIVITIES AND ASSETS

Divestment of activities and/or assets is presented and assessed with a view to maximize the value-for-money from each activity and/or asset based on selection of the least complex implementation approach.

#### 4.1.1 Railway Culture Palace (Chisinau)

##### Activity details

The Railway Culture Palace (PCF) is situated in central Chisinau. CFM's data show that the operation involves 37 staff. The specific current value of the related assets will be identified by the CFM working group as part of developing the opening balance sheets for the new railway companies.

##### Recommendation and argument

It is recommended that, in co-operation with the APP, the activity is considered for transfer to (a) the Government of Moldova (GoM), either to the APP or the Ministry of Culture, or to (b) the Fourth Company.

- Transferring the activity to the GoM, whichever the proper institutional path is, would remove the related assets from the CFM balance sheet and would allow CFM to reduce its overall cost base. The option assumes GoM's responsibility over the activity and an opportunity to deploy a systematic approach by the GoM to the divestment of its publicly owned resources. This is particularly important in case of more complex transactions – operating concession over a period of time or privatisation.
- Transferring the activity to the Fourth Company, would result in CFM commercializing the asset using its own resources. This option is likely to be constrained with the availability of economic, financial, technical and other sector specific resources that may not be readily available within CFM.

**Activity transfer to the GoM is recommended based on availability of resources, ability to deploy a nationally uniform commercialization approach<sup>9</sup>, and overall practicality of implementation.**

##### Next steps

The next steps involve the following:

- CFM approval of the proposal for the PCF.
- Discussion with the APP and preparation of the proposal for activity transfer to the GoM.
- APP's, with CFM's operational support, preparation of the enabling act for the transfer.
- GoM's approval of the said PCF enabling act.
- Transfer of assets to the balance sheet of the GoM.
- Implementation of a GoM-driven tender procedure for the PCF.

#### 4.1.2 Spitalul (Bender)

##### Activity details

The asset, Spitalul, is situated in Bender. CFM's data show that there is no staff in Bender. If possible, given the situation of assets in the Transnistrian region, the current value of the related assets will be identified by the CFM working group as part of developing the opening balance sheets for the new railway companies.

##### Recommendation and argument

It is recommended that, in co-operation with the APP, the activity is considered for transfer to (a) the Government of Moldova (GoM), either to the APP or the Ministry of Health, or to (b) the Fourth Company.

- Transferring the activity to the GoM, whichever the proper institutional path is, would remove the related assets from the CFM balance sheet and would allow CFM to reduce its overall cost base. The option assumes GoM's responsibility over the activity and an opportunity to deploy a systematic approach by the GoM to the divestment of its publicly owned resources. This is particularly important because outsourcing of the medical facility to the private sector will undoubtedly require a complex transaction – operating concession over a period of time or privatisation.

<sup>9</sup> Two generic options exist for commercialisation - auction or tender.

- Transferring the activity to the Fourth Company, would result in CFM commercializing the asset using its own resources. Implementation of this option is likely to be severely constrained, if not impossible, with the availability of economic, financial, technical and other sector specific resources that may not be readily available within CFM.

**Activity transfer to the GoM is strongly recommended based on availability of resources, uniform commercialization approach, and overall practicality of implementation.**

#### Next steps

The next steps involve the following:

- CFM approval of the proposal for Spitalul Bender.
- Discussion with the APP and preparation of the proposal for activity transfer to the Fourth Company.
- APP's, with CFM's operational support, preparation of the enabling act for the transfer, including any changes and/or amendments to the scope of responsibility of the Fourth Company.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the GoM.
- Implementation of a GoM-driven tender procedure for the hospital.
- Alternatively, if the future analysis supports the approach, the GoM may decide to keep the hospital and resume its operations without CFM's ownership.

## **4.2 DIVESTMENT OF NON-CORE RAILWAY ACTIVITIES AND ASSETS**

### **4.2.1 Railway Technical School (Besarabasca)**

#### Activity details

The Railway Technical School in Besarabasca, based on CFM data show that its operation involves 18 staff. The specific current value of the related assets will be identified by the CFM working group as part of developing the opening balance sheets for the new railway companies.

#### Recommendation and argument

It is recommended that, in co-operation with the APP, the activity is considered for transfer to (a) the Government of Moldova (GoM), either to the APP or the Ministry of Education and Research, or to (b) the Fourth Company.

- Transferring the activity to the GoM, whichever the proper institutional path is, would remove the related assets from the CFM balance sheet and would allow CFM to reduce its overall cost base. The option assumes GoM's responsibility over the activity and an opportunity to deploy a systematic approach by the GoM to the divestment of its publicly owned resources. This is particularly important in case of more complex transactions – operating concession over a period of time or privatisation.
- Transferring the activity to the Fourth Company, would result in CFM commercializing the asset using its own resources. This option is likely to be constrained with the availability of economic, financial, technical and any sector specific resources that may not be readily available within CFM.

**Activity transfer to the GoM is strongly recommended based on availability of resources, uniform commercialization approach, and overall practicality of implementation.**

#### Next steps

The next steps involve the following:

- CFM approval of the proposal for the Technical School.
- Discussion with the APP and preparation of the proposal for activity transfer to the GoM.
- APP's, with CFM's operational support, preparation of the enabling act for the transfer.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the GoM.
- Implementation of a GoM-driven tender procedure the Technical School.
- Alternatively, if the future analysis supports the approach, the GoM may decide to introduce changes to the school's education scope prior to normal resumption of its education activities as a public sector entity.

#### 4.2.2 Conserved Sleeper Factory (Balti)

##### Activity details

The Conserved Sleeper Factory is located in Bati. Given its conserved status, by implication, its operation currently does not involve any staff. CFM reported the current value for all the infrastructure in Balti node with no specific data reported for the value of the sleeper factory's assets as such. This will be identified by the CFM working group as part of developing the opening balance sheets for the new railway companies.

##### Recommendation and argument

It is recommended that, in co-operation with the APP, the activity is considered for transfer to (a) the Government of Moldova (GoM), either to the APP or the MIRD, or to (b) the Fourth Company.

- Similar to all prior cases, transferring the activity to the GoM, whichever the proper institutional path is, would remove the related assets from the CFM balance sheet and would allow CFM to reduce its overall cost base. The option assumes GoM's responsibility over the activity and an opportunity to deploy a systematic approach by the GoM to the divestment of its publicly owned resources. This is particularly important in case of more complex transactions – operating concession over a period of time or privatisation.
- Transferring the activity to the Fourth Company, would result in CFM commercializing the asset using its own resources. This option could be constrained with the availability of economic, financial, technical and other resources within CFM. However, familiarity of CFM with the production process in the sleeper factory is a good risk mitigation factor.

**Activity transfer to the GoM is recommended based on availability of resources, common approach, and overall practicality of implementation. On the other hand, CFM's familiarity with the sleeper production process and the end user market, offer significant benefits and provide an opportunity for CFM to extract higher value from the factory. If acceptable to APP, the latter approach may help reduce the drain on GoM' limited resources and offer CFM an opportunity to divest its own asset.**

##### Next steps

The next steps involve the following:

- CFM approval of the proposal for the Sleeper Factory.
- Discussion with the APP and preparation of the proposal for activity transfer to the GoM.
- APP's, with CFM's operational support, preparation of the enabling act for the transfer.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the GoM.
- Implementation of a GoM-driven tender procedure the identified assets.

#### 4.3 DIVESTMENT OF CORE RAILWAY ASSETS

##### Asset details

The core railway activities and the supporting operational assets will remain with the three CFM companies.

The single group of assets, considered for divestment within core railway assets are those assessed by CFM Working Group as non-operational or not required for the core railway activities. As such, these assets should be passed on to the Fourth Company for divestment.

##### Recommendation and argument

**CFM's familiarity with its own core railway assets and with the railway industry and the end user market, offers significant benefits and provide an opportunity for CFM to extract reasonable value from divesting such non-operational (scrap) and/or non-required assets.**

**If acceptable to APP, the latter approach may reduce the drain on GoM' limited resources and offer CFM an opportunity to transfer the assets to the Fourth Company, which would result in CFM commercializing the assets using its own resources.**

##### Next steps

The next steps involve the following:

- CFM approval of the proposal for the non-operational core railway assets.
- Discussion with the APP and preparation of the proposal for activity transfer to the Fourth Company.

- APP's approval of the proposal.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the Fourth Company and implementation of an auction for different lots of identified assets.

#### 4.4 DIVESTMENT OF CURRENTLY UNALLOCATED ASSETS

##### 4.4.1 Core and non-core railway assets

###### **Asset identification and recommendation**

As a result of an ongoing detailed identification and allocation of the currently unallocated assets by the CFM Working Group, the list of assets that could be divested by CFM, is in development by the working group. Once the list is completed, the non-operational and/or surplus assets will be transferred to the Fourth Company for divestment.

###### **Next Steps**

The next steps involve the following:

- CFM approval of the proposal for the unallocated non-operational core and non-core railway assets.
- Discussion with the APP and preparation of the proposal for activity transfer to the Fourth Company.
- APP's approval of the proposal.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the Fourth Company and implementation of an auction for different lots of identified assets.

##### 4.4.2 Assets in Group 50

###### **Asset identification and recommendation**

Work on the Operational Separation Plan established that, at present, CFM have no control of nor have information updates on its assets located in the Transnistrian region. These assets are therefore classified as Group 50 in the Operational Separation Plan. CFM's asset register shows a total of 3,931 assets across all asset groups<sup>10</sup>. All of the identified assets should be transferred to the GoM for a systematic and unified approach for addressing the ownership of the assets located in the Transnistrian region.

The next steps involve the following:

- CFM approval of the proposal for the transfer of assets in Group 50 to the GoM/APP, being the party with the highest level of negotiating power in the circumstances. This also enables the GoM to adopt a centralized approach for all its assets in the Transnistrian region.
- Discussion with the APP and preparation of the proposal for transfer of assets to the GoM.
- APP's, with CFM's operational support, preparation of the enabling act for the transfer.
- GoM's approval of the said enabling act.
- Transfer of assets to the balance sheet of the GoM.
- Resolution of the asset ownership approach at the GoM level.

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<sup>10</sup> CFM assets classified in group 50 include track, administrative, residential and technical buildings, facilities, rolling stock, equipment, tools, utilities, IT etc.

## CHAPTER 5 IMPLEMENTATION

The proposed divestment plan and the implementation roadmap are shown below.

Table 5 – Proposed divestment plan for the CFM assets

| Element                                                 | Transfer to             | Argument in support                                                                                | Approach                              |
|---------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Railway Culture Palace (PCF)</b>                     | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Spitalul Bender</b>                                  | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Railway Technical School (STF)</b>                   | • Government of Moldova | • Availability of resources and deployment of common commercialization approach for all GoM assets | • Tender process, where PSP is sought |
| <b>Conserved Sleeper Factory (Balti)</b>                | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Non-operational, not required and surplus assets</b> | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Unallocated core and non-core assets</b>             | • CFM Fourth Company    | • Familiarity of CFM with the asset, industry, and end user                                        | • Auction (different lots)            |
| <b>Assets in Group 50 (Transnistrian region)</b>        | • Government of Moldova | • Resolution of asset ownership approach at GoM level                                              | • To be determined in due course      |

While roadmaps of steps differ for the assets suggested for transfer to the GoM and the Fourth Company in CFM, the overall durations of the preparatory stage for divestment are estimated to be the same - 6 months.

Figure 2 – Transfer of assets to the GoM and divestment process for the Railway Culture Palace, Spitalul Bender, Technical School, and Assets in Group 50

| Activity                                      | M1 | M2 | M3 | M4 | M5 | M6 |
|-----------------------------------------------|----|----|----|----|----|----|
| CFM approval of the proposal asset divestment |    |    |    |    |    |    |
| Prepare proposal for transfer to GoM          |    |    |    |    |    |    |
| Prepare enabling and other acts               |    |    |    |    |    |    |
| GoM's approval of the enabling act            |    |    |    |    |    |    |
| Transfer of assets to the GoM balance sheet   |    |    |    |    |    |    |
| Commence auction/tender by GoM                |    |    |    |    |    |    |

Figure 3 – Transfer of assets to CFM Fourth Co and divestment process for the Conserved Sleeper Factory, non-operational, not required or surplus assets, and unallocated core and non-core assets

| Activity                                       | M1 | M2 | M3 | M4 | M5 | M6 |
|------------------------------------------------|----|----|----|----|----|----|
| CFM approval of the proposal asset divestment  |    |    |    |    |    |    |
| Prepare proposal for transfer to CFM Fourth Co |    |    |    |    |    |    |
| Prepare enabling and other acts                |    |    |    |    |    |    |
| GoM's approval of the enabling act             |    |    |    |    |    |    |
| Transfer of assets to CFM Fourth Co            |    |    |    |    |    |    |
| Commence auction/tender by CFM Fourth Co       |    |    |    |    |    |    |

Figure 4 – Transfer of assets and divestment (highlighted task) in the wider context of railway reform in Moldova (time measured from February 2022 when the GoM passed the Code)

| Task                                                      | Owner                    | Status                    | Year 1   |          | Year 2   |          | Year 3   |          | Year 4   |          | Year 5   |          |
|-----------------------------------------------------------|--------------------------|---------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                                           |                          |                           | H1       | H2       | H3       | H4       | H5       | H6       | H7       | H8       | H8       | H9       |
| Pass New Railway Code                                     | MIRD                     | Complete                  | ◆        |          |          |          |          |          |          |          |          |          |
| Establish MIRD-led Reform Steering Committee              | MIRD                     | TBC                       |          |          |          |          |          |          |          |          |          |          |
| CFM-Internal Working Group for Reform (WGR)               | CFM                      | Complete                  | ◆        |          |          |          |          |          |          |          |          |          |
| Develop company statutes                                  | CFM                      | Yet to start              |          |          |          |          |          |          |          |          |          |          |
| Confirm asset and staff separation proposals              | CFM                      | Complete                  |          |          |          |          |          |          |          |          |          |          |
| <b>Transfer assets and divest (Figures 2 and 3 above)</b> | <b>CFM 4th Co / AIPP</b> | <b>Prep work complete</b> |          |          |          |          |          |          |          |          |          |          |
| Develop detailed separation balance sheets                | CFM                      | CFM                       |          |          |          |          |          |          |          |          |          |          |
| Develop detailed separation staff registers               | CFM                      | CFM                       |          |          |          |          |          |          |          |          |          |          |
| Draft "umbrella" contracts                                | CFM                      | CFM                       |          |          |          |          |          |          |          |          |          |          |
| Establish Safety Regulator                                | MIRD                     | MIRD                      |          |          |          |          | ◆        |          |          |          |          |          |
| Establish Accident Investigation Body                     | MIRD                     | MIRD                      |          |          |          |          | ◆        |          |          |          |          |          |
| Incorporate Infrastructure Manager                        | CFM                      | Early prep work           |          |          |          |          | ◆        |          |          |          |          |          |
| Incorporate Railway Undertakings                          | CFM                      | Early prep work           |          |          |          |          | ◆        |          |          |          |          |          |
| Transfer and unbundling of contracts                      | CFM 4th Co               | Yet to start              |          |          |          |          |          |          |          |          |          |          |
| Maximize revenue generation                               | CFM 4th Co               | Yet to start              |          |          |          |          |          |          |          |          |          |          |
| Assist with labour restructuring                          | CFM 4th Co               | Yet to start              |          |          |          |          |          |          |          |          |          |          |
| Assist with sectoral institutional development            | CFM 4th Co               | Yet to start              |          |          |          |          |          |          |          |          |          |          |
| Wind-down Fourth Company                                  | CFM 4th Co               | Yet to start              |          |          |          |          |          |          |          |          | ◆        |          |
| <b>Number of rail companies in the sector</b>             |                          |                           | <b>1</b> | <b>1</b> | <b>1</b> | <b>1</b> | <b>4</b> | <b>4</b> | <b>4</b> | <b>4</b> | <b>3</b> | <b>3</b> |
| CFM                                                       |                          |                           |          |          |          |          |          |          |          |          |          |          |
| CFM-Infrastructure                                        |                          |                           |          |          |          |          |          |          |          |          |          |          |
| CFM-Calatori                                              |                          |                           |          |          |          |          |          |          |          |          |          |          |
| CFM-Marfa                                                 |                          |                           |          |          |          |          |          |          |          |          |          |          |

## APPENDIX A: CLASSIFICATION AND ALLOCATION OF CFM ASSETS

## A.1 GUIDANCE TABLE

| LAND                |                                                | TEREN                                                    |
|---------------------|------------------------------------------------|----------------------------------------------------------|
| 1                   | Land                                           | Teren                                                    |
| FIXED ASSETS        |                                                | MIJLOACE FIXE                                            |
| 2                   | Water utilities/ Gas utilities                 | Utilitati de apa / Utilitati de gaz                      |
| 3                   | Power network transmission & distribution      | Rețeaua de transport și distribuție a energiei electrice |
| 4                   | Road structures                                | Structuri rutiere                                        |
| 5                   | Engineering structures                         | Structuri de inginerie                                   |
| 6                   | Track, crossings, platforms, switches          | Până, treceri, platforme, comutatoare                    |
| 7                   | Overhead power supply & other HV supply        | Sursă de alimentare de deasupra capului și alte surse HV |
| 8                   | Signalling                                     | Semnalizarea                                             |
| 9                   | Communications                                 | Comunicații                                              |
| 10                  | Station buildings                              | Clădiri de gară                                          |
| 11                  | Admin buildings                                | Clădiri admin                                            |
| 12                  | Warehouses                                     | Depozite                                                 |
| 13                  | Depots, workshops etc                          | Depouri, ateliere etc                                    |
| 14                  | Garages                                        | Garaje                                                   |
| 15                  | Security cabins and related                    | Cabine de securitate și conexe                           |
| 16                  | Other buildings                                | Alte clădiri                                             |
| 17                  | Hotels, restaurants, commercial property       | Hoteluri, restaurante, proprietate comercială            |
| 18                  | Property (residential)                         | Proprietate (rezidențială)                               |
| 19                  | Railway ambulance and medical facilities       | Ambulanță feroviară și unități medicale                  |
| 20                  | Leisure and cultural facilities                | Facilități de agrement și culturale                      |
| 21                  | Industrial, mining and other track             | Căi industriale, miniere și altele                       |
| 22                  | Other railway related fixed assets             | Alte active fixe legate de calea ferată                  |
| 23                  | Non-core assets                                | Active non-core                                          |
| ROLLING STOCK       |                                                | MATERIAL RULANT                                          |
| 24                  | Locomotives                                    | Locomotive                                               |
| 25                  | Locomotives for track maintenance              | Locomotive pentru intretinerea liniei                    |
| 26                  | EMUs and DMUs                                  | EMU-uri și DMU-uri                                       |
| 27                  | Non operational tractive vehicles              | Vehicule de tracțiune nefuncționale                      |
| 28                  | Passenger coaches                              | Autocare de pasageri                                     |
| 29                  | Wagons                                         | Vagoane                                                  |
| 30                  | Other rolling stock related assets             | Alte active legate de materialul rulant                  |
| PLANT AND EQUIPMENT |                                                | INSTALAȚII ȘI ECHIPAMENTE                                |
| 31                  | Track maintenance plant and equipment          | Instalații și echipamente de întreținere a pistei        |
| 32                  | Rolling stock maintenance equipment            | Echipamente de intretinere a materialului rulant         |
| 33                  | Signalling - power supply and other equipment  | Semnalizare - alimentare și alte echipamente             |
| 34                  | Telecom plant and equipment                    | Instalații și echipamente de telecomunicații             |
| 35                  | Transf. stations, other power plant, equipment | Transf. stații, alte centrale electrice, echipamente     |
| 36                  | IT                                             | ACEASTA                                                  |
| 37                  | Tools - universal and specific                 | Instrumente - universale și specifice                    |
| 38                  | Road vehicles                                  | Vehicule rutiere                                         |
| 39                  | Other plant and equipment                      | Alte instalații și echipamente                           |
| 40                  | Other assets                                   | Alte bunuri                                              |

## A.2 CORRELATION WITH THE NATIONAL ASSET CLASSIFICATION

|              |                                             |                                                                                                                 |                                                          |                                        |
|--------------|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------|
| 1            | Land                                        | Examples                                                                                                        | Teren                                                    |                                        |
|              | LAND - SUBTOTAL                             |                                                                                                                 | TEREN - SUBTOTAL                                         |                                        |
|              |                                             |                                                                                                                 |                                                          |                                        |
| FIXED ASSETS |                                             |                                                                                                                 | MIJLOACE FIXE                                            | Catalogului mijloacelor fixe categorii |
| 2            | Utilities (water)                           | Seweragege, wastewater structures, pumping stations                                                             | Utilitati de apa / Utilitati de gaz                      | 3                                      |
| 3            | Power network transmission and distribution | Gas utilities, heating, thermal power plant, air conditioning                                                   | Rețeaua de transport și distribuție a energiei electrice | 3, 4                                   |
| 4            | Road and structures                         | Pedestrian paths                                                                                                | Structuri rutiere                                        | 2                                      |
| 5            | Engineering structures                      | Retaining walls                                                                                                 | Structuri de inginerie                                   | 2                                      |
| 6            | Track, crossings, platforms, switches       | Ramps, fencing, iron gate                                                                                       | Până, treceri, platforme, comutatoare                    | 2, 6                                   |
| 7            | Overhead power supply & other HV supply     | -                                                                                                               | Sursă de alimentare de deasupra capului și alte surse HV | 3                                      |
| 8            | Signalling                                  | -                                                                                                               | Semnalizarea                                             | 4                                      |
| 9            | Communications                              | Telecommunication                                                                                               | Comunicații                                              | 3                                      |
| 10           | Station buildings                           | Passenger buildings                                                                                             | Clădiri de gară                                          | 1                                      |
| 11           | Admin buildings                             | Social buildings, canteen                                                                                       | Clădiri admin                                            | 1                                      |
| 12           | Warehouses                                  | Sand storage, all kind of storage                                                                               | Depozite                                                 | 1                                      |
| 13           | Depots, workshops etc                       | Sheds, technical service, hangars, overhaul and experimental sections, impregnation room, compressor buildings, | Depouri, ateliere etc                                    | 1                                      |
| 14           | Garages                                     | All type of garages                                                                                             | Garaje                                                   | 1                                      |
| 15           | Security cabins and related                 | Guirdian cabins, civil defense, fire tanks, fire train                                                          | Cabine de securitate și conexe                           | 5, 4                                   |
| 16           | Other buildings                             | Technical office, luggage, post and manoeuvring sheds                                                           | Alte clădiri                                             | 1                                      |
| 17           | Hotels, restaurants, commercial property    |                                                                                                                 | Hoteluri, restaurante, proprietate comercială            | 1                                      |
| 18           | Property (residential)                      |                                                                                                                 | Proprietate (rezidențială)                               | 1                                      |
| 19           | Railway ambulance and medical facilities    |                                                                                                                 | Ambulanță feroviară și unități medicale                  | 5, 6                                   |
| 20           | Leisure and cultural facilities             |                                                                                                                 | Facilități de agrement și culturale                      | 1, 2                                   |
| 21           | Industrial, mining and other track          |                                                                                                                 | Căi industriale, miniere și altele                       | 2                                      |
| 22           | Other railway related fixed assets          | Passenger benches, schedule board, info tables,                                                                 | Alte active fixe legate de calea ferată                  | 4,6                                    |
| 23           | Non-core assets                             | Landfield, monuments, drainage, fields                                                                          | Active non-core                                          | 2, 4, 7, 8, 9, 16                      |
|              |                                             |                                                                                                                 |                                                          |                                        |

| ROLLING STOCK |                                    |                                            | MATERIAL RULANT                         |      |
|---------------|------------------------------------|--------------------------------------------|-----------------------------------------|------|
| 24            | Locomotives                        |                                            | Locomotive                              | 5    |
| 25            | Locomotives for track maintenance  |                                            | Locomotive pentru intretinerea liniei   | 5    |
| 26            | EMUs and DMUs                      |                                            | EMU-uri și DMU-uri                      | 5    |
| 27            | Non operational tractive vehicles  | Maneuvr machines                           | Vehicule de tracțiune nefuncționale     | 5    |
| 28            | Passenger coaches                  |                                            | Autocare de pasageri                    | 5    |
| 29            | Wagons                             |                                            | Vagoane                                 | 5    |
| 30            | Other rolling stock related assets | Wheels, batteries, engines, boogies, pumps | Alte active legate de materialul rulant | 4, 5 |

| PLANT AND EQUIPMENT |                                                |                                                                        | INSTALĂRI ȘI ECHIPAMENTE                             |               |
|---------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------|---------------|
| 31                  | Track maintenance plant and equipment          | Scales                                                                 | Instalații și echipamente de întreținere a pistei    | 4             |
| 32                  | Rolling stock maintenance equipment            | Welding machines, cranes, wheel lathes                                 | Echipamente de intretinere a materialului rulant     | 4, 5          |
| 33                  | Signalling - power supply and other equipment  |                                                                        | Semnalizare - alimentare și alte echipamente         | 3, 4          |
| 34                  | Telecom plant and equipment                    |                                                                        | Instalatii si echipamente de telecomunicatii         | 4             |
| 35                  | Transf. stations, other power plant, equipment | Diesel agregat                                                         | Transf. statii, alte centrale electrice, echipamente | 4             |
| 36                  | IT and office furnishing                       | Computer, phone, cash registers, video systems, printers, office desks | ACEASTA                                              | 4, 6          |
| 37                  | Tools - universal and specific                 |                                                                        | Instrumente - universale și specifice                | 6             |
| 38                  | Road vehicles                                  | Tractors                                                               | Vehicule rutiere                                     | 4, 5          |
| 39                  | Other plant and equipment                      |                                                                        | Alte instalații și echipamente                       | 6,            |
| 40                  | Other assets                                   | Mud fields, furniture, refrigerators, washing machines                 | Alte bunuri                                          | 4, 6, 7, 8, 9 |

## A.3 CLASSIFICATION OF CFM ASSETS

| Group    | DS     | Track     | Electro | SST     | TCP1    | Loco   | Wagons    | CSE   | GFLVOK | SACI   | SACU   | SMC234 | ATM    | PCF   | STF   | SB     | 60 IS CFM | Subtotal  | %      |
|----------|--------|-----------|---------|---------|---------|--------|-----------|-------|--------|--------|--------|--------|--------|-------|-------|--------|-----------|-----------|--------|
| 1        | 0      | 222       | 26,742  | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 26,963    | 0.44   |
| 2        | 0      | 14,621    | 3,548   | 13,112  | 0       | 0      | 3,198     | 0     | 0      | 0      | 0      | 0      | 145    | 0     | 0     | 51     | 15,030    | 49,703    | 0.81   |
| 3        | 353    | 78,147    | 46,795  | 8,514   | 5,771   | 2,792  | 12,806    | 0     | 0      | 305    | 2,231  | 276    | 6,300  | 0     | 0     | 307    | 17,293    | 182,289   | 2.98   |
| 4        | 0      | 10,652    | 4,164   | 1,722   | 1,499   | 0      | 1,841     | 0     | 0      | 0      | 1,167  | 0      | 476    | 0     | 0     | 0      | 2,511     | 24,032    | 0.39   |
| 5        | 0      | 64,304    | 7,469   | 17,814  | 37      | 0      | 229,554   | 0     | 0      | 19     | 0      | 0      | 21,540 | 0     | 0     | 0      | 62,950    | 402,886   | 6.59   |
| 6        | 0      | 432,706   | 327,666 | 96,451  | 163,888 | 837    | 19,707    | 0     | 0      | 22     | 11     | 0      | 229    | 0     | 0     | 0      | 63,278    | 1,104,794 | 18.08  |
| 7        | 0      | 0         | 0       | 21      | 0       | 0      | 1,010     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,031     | 0.02   |
| 8        | 0      | 7,283     | 1,157   | 690     | 112     | 9,311  | 1,497     | 0     | 0      | 1,753  | 5,342  | 0      | 0      | 999   | 0     | 0      | 1,285     | 29,430    | 0.48   |
| 9        | 0      | 50,777    | 547     | 890     | 102     | 10     | 24,855    | 0     | 0      | 175    | 48     | 88     | 23     | 0     | 0     | 0      | 15,078    | 100,773   | 1.65   |
| 10       | 0      | 29,715    | 2,010   | 4,699   | 986     | 0      | 1,569     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 681       | 39,760    | 0.65   |
| 11       | 0      | 76,860    | 381     | 5,611   | 0       | 0      | 1,087     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 85        | 84,054    | 1.38   |
| 12       | 0      | 35,284    | 1,702   | 1,405   | 1       | 0      | 910       | 0     | 0      | 248    | 0      | 156    | 15     | 0     | 0     | 0      | 1,992     | 41,773    | 0.68   |
| 13       | 0      | 62,737    | 5,415   | 13,542  | 0       | 26     | 1,633     | 0     | 0      | 38     | 0      | 0      | 80     | 0     | 0     | 0      | 20,507    | 104,066   | 1.70   |
| 14       | 0      | 16,015    | 758     | 0       | 877     | 0      | 2,666     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 20,317    | 0.33   |
| 15       | 0      | 3,038     | 1,386   | 4,256   | 0       | 51     | 2,172     | 0     | 0      | 273    | 0      | 0      | 121    | 0     | 0     | 0      | 1,068     | 12,365    | 0.20   |
| 16       | 0      | 50,951    | 1,216   | 10,860  | 5       | 0      | 4,941     | 0     | 0      | 0      | 0      | 0      | 2      | 0     | 0     | 16     | 4,701     | 72,097    | 1.18   |
| 17       | 0      | 902       | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 5         | 908       | 0.01   |
| 18       | 0      | 19,987    | 69      | 0       | 0       | 0      | 78,623    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 7         | 98,686    | 1.62   |
| 19       | 0      | 230       | 0       | 422     | 0       | 0      | 288       | 0     | 0      | 0      | 17     | 0      | 0      | 0     | 0     | 13     | 44        | 1,014     | 0.02   |
| 20       | 0      | 9,945     | 0       | 194     | 0       | 0      | 21        | 0     | 0      | 0      | 18     | 0      | 0      | 0     | 0     | 0      | 0         | 10,177    | 0.17   |
| 21       | 0      | 1,185     | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,185     | 0.02   |
| 22       | 0      | 434       | 0       | 37      | 0       | 0      | 642       | 0     | 0      | 91     | 0      | 0      | 0      | 0     | 0     | 0      | 394       | 1,399     | 0.02   |
| 23       | 0      | 10,517    | 906     | 389     | 39      | 0      | 2,504     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,696     | 16,051    | 0.26   |
| 24       | 0      | 2,981     | 143,730 | 0       | 0       | 0      | 940,939   | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 1,087,650 | 17.80  |
| 25       | 0      | 12,921    | 0       | 106     | 590     | 0      | 5,695     | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 29,451    | 48,764    | 0.80   |
| 26       | 0      | 255,606   | 0       | 0       | 0       | 0      | 0         | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 1,405     | 257,011   | 4.23   |
| 27       | 0      | 0         | 12,327  | 0       | 0       | 0      | 11,395    | 0     | 0      | 0      | 0      | 0      | 0      | 0     | 0     | 0      | 0         | 23,722    | 0.39   |
| 28       | 0      | 62,667    | 19,870  | 72      | 0       | 0      | 2,125     | 0     | 0      | 0      | 2,113  | 0      | 0      | 0     | 0     | 0      | 353,552   | 440,398   | 7.23   |
| 29       | 0      | 67,905    | 35,571  | 3,883   | 0       | 0      | 136,727   | 5,130 | 0      | 45,650 | 0      | 0      | 2,690  | 0     | 0     | 0      | 355,731   | 653,288   | 10.69  |
| 30       | 14,757 | 9,338     | 8,895   | 1,018   | 2,560   | 22,415 | 162,076   | 0     | 0      | 5,614  | 32     | 3,499  | 146    | 0     | 34    | 778    | 10,013    | 242,677   | 3.97   |
| 31       | 925    | 11,476    | 756     | 526     | 3,440   | 1,669  | 17,120    | 0     | 1,881  | 2,662  | 524    | 0      | 0      | 772   | 43    | 0      | 11,956    | 53,759    | 0.88   |
| 32       | 0      | 19,961    | 16,347  | 9,115   | 1,299   | 1,764  | 30,203    | 0     | 0      | 142    | 529    | 172    | 130    | 91    | 0     | 7      | 11,062    | 131,023   | 2.14   |
| 33       | 0      | 1,272     | 9       | 0       | 0       | 0      | 792       | 0     | 0      | 17     | 20     | 0      | 0      | 0     | 0     | 0      | 1,213     | 3,324     | 0.05   |
| 34       | 210    | 25,171    | 4,248   | 4,611   | 228     | 0      | 6,036     | 0     | 0      | 4,790  | 274    | 181    | 841    | 0     | 0     | 0      | 7,380     | 53,970    | 0.88   |
| 35       | 0      | 9,769     | 12      | 497     | 131     | 1,118  | 1,424     | 0     | 0      | 31     | 59     | 14     | 261    | 20    | 21    | 0      | 7,431     | 20,490    | 0.34   |
| 36       | 100    | 3,735     | 743     | 2,220   | 0       | 23     | 651       | 0     | 0      | 378    | 84     | 1,297  | 0      | 0     | 0     | 7      | 5,475     | 14,713    | 0.24   |
| 37       | 9      | 1,566     | 395     | 100     | 1,388   | 20     | 5,791     | 0     | 1,070  | 997    | 121    | 7      | 0      | 0     | 0     | 0      | 1,765     | 17,679    | 0.29   |
| 38       | 0      | 15,289    | 12,078  | 18,260  | 0       | 210    | 6,522     | 0     | 0      | 0      | 2,105  | 0      | 1,234  | 0     | 46    | 0      | 4,342     | 60,086    | 0.98   |
| 39       | 111    | 8,138     | 1,242   | 1,824   | 158     | 1,116  | 6,504     | 62    | 0      | 1,446  | 0      | 1,130  | 97     | 6     | 0     | 950    | 8,566     | 14,992    | 0.24   |
| 40       | 60     | 93        | 770     | 713     | 192     | 52     | 13,227    | 0     | 0      | 1,201  | 86     | 39     | 24     | 0     | 0     | 15,321 | 4,967     | 36,344    | 0.59   |
| 50       | 1,501  | 155,210   | 101,202 | 18,718  | 77,865  | 11,586 | 89,175    | 82    | 0      | 11,052 | 3,627  | 1,210  | 41,712 | 84    | 974   | 179    | 48,001    | 511,654   | 8.38   |
| Subtotal | 18,046 | 1,667,710 | 790,124 | 244,210 | 210,669 | 53,142 | 1,827,526 | 5,274 | 2,901  | 77,105 | 18,405 | 8,470  | 76,067 | 1,972 | 1,119 | 17,089 | 1,089,316 | 6,109,247 | 100.00 |
| %        | 0.30   | 27.30     | 12.93   | 4.00    | 3.45    | 0.87   | 29.91     | 0.09  | 0.05   | 1.26   | 0.30   | 0.14   | 1.25   | 0.03  | 0.02  | 0.28   | 17.83     | 100.00    |        |

shown in MDL '00s

## A.4 ALLOCATION OF CFM ASSETS

| Group    | CFM-Infrastructure | CFM-Calatori | CFM-Marfa | CFM 4th Company | ATM    | IS CFM  | Unallocated | Group 50 | Subtotal  |        |
|----------|--------------------|--------------|-----------|-----------------|--------|---------|-------------|----------|-----------|--------|
| 1        | 26,963             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 26,963    | 0.44   |
| 2        | 31,280             | 724          | 2,473     | 51              | 145    | 15,030  | 0           | 0        | 49,703    | 0.81   |
| 3        | 142,791            | 3,508        | 12,090    | 307             | 6,300  | 17,293  | 0           | 0        | 182,289   | 2.98   |
| 4        | 19,204             | 353          | 1,487     | 0               | 476    | 2,511   | 0           | 0        | 24,032    | 0.39   |
| 5        | 85,697             | 14,098       | 215,456   | 0               | 25,485 | 62,150  | 0           | 0        | 402,886   | 6.59   |
| 6        | 1,020,744          | 9,153        | 11,391    | 0               | 229    | 63,278  | 0           | 0        | 1,104,794 | 18.07  |
| 7        | 21                 | 1,010        | 0         | 0               | 0      | 0       | 0           | 0        | 1,031     | 0.02   |
| 8        | 16,337             | 1,270        | 9,538     | 999             | 0      | 1,285   | 0           | 0        | 29,430    | 0.48   |
| 9        | 60,737             | 654          | 24,230    | 0               | 23     | 15,078  | 0           | 0        | 100,723   | 1.65   |
| 10       | 39,760             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 39,760    | 0.65   |
| 11       | 87,887             | 0            | 1,087     | 0               | 0      | 85      | 0           | 0        | 84,054    | 1.37   |
| 12       | 38,856             | 721          | 190       | 0               | 15     | 1,992   | 0           | 0        | 41,773    | 0.68   |
| 13       | 81,731             | 0            | 393       | 0               | 80     | 21,862  | 0           | 0        | 104,066   | 1.70   |
| 14       | 17,651             | 2,542        | 123       | 0               | 0      | 0       | 0           | 0        | 20,317    | 0.33   |
| 15       | 9,004              | 1,954        | 217       | 0               | 121    | 1,068   | 0           | 0        | 12,365    | 0.20   |
| 16       | 62,434             | 2,082        | 2,861     | 16              | 2      | 4,701   | 0           | 0        | 72,097    | 1.18   |
| 17       | 0                  | 0            | 0         | 902             | 0      | 5       | 0           | 0        | 908       | 0.01   |
| 18       | 20,056             | 0            | 78,623    | 0               | 0      | 7       | 0           | 0        | 98,686    | 1.61   |
| 19       | 669                | 254          | 34        | 13              | 0      | 44      | 0           | 0        | 1,014     | 0.02   |
| 20       | 0                  | 0            | 0         | 10,177          | 0      | 0       | 0           | 0        | 10,177    | 0.17   |
| 21       | 1,185              | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 1,185     | 0.02   |
| 22       | 562                | 402          | 240       | 0               | 0      | 194     | 0           | 0        | 1,399     | 0.02   |
| 23       | 0                  | 0            | 0         | 16,051          | 0      | 0       | 0           | 0        | 16,051    | 0.26   |
| 24       | 0                  | 0            | 1,087,650 | 0               | 0      | 0       | 0           | 0        | 1,087,650 | 17.79  |
| 25       | 48,764             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 48,764    | 0.80   |
| 26       | 0                  | 255,606      | 0         | 0               | 0      | 1,405   | 0           | 0        | 257,011   | 4.20   |
| 27       | 0                  | 0            | 0         | 23,722          | 0      | 0       | 0           | 0        | 23,722    | 0.39   |
| 28       | 0                  | 440,398      | 0         | 0               | 0      | 0       | 0           | 0        | 440,398   | 7.20   |
| 29       | 0                  | 0            | 653,288   | 0               | 0      | 0       | 0           | 0        | 653,288   | 10.69  |
| 30       | 0                  | 0            | 0         | 0               | 0      | 0       | 242,677     | 0        | 242,677   | 3.97   |
| 31       | 53,759             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 53,759    | 0.88   |
| 32       | 0                  | 0            | 0         | 0               | 0      | 0       | 131,023     | 0        | 131,023   | 2.14   |
| 33       | 3,324              | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 3,324     | 0.05   |
| 34       | 53,970             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 53,970    | 0.88   |
| 35       | 20,490             | 0            | 0         | 0               | 0      | 0       | 0           | 0        | 20,490    | 0.34   |
| 36       | 0                  | 0            | 0         | 0               | 0      | 0       | 14,713      | 0        | 14,713    | 0.24   |
| 37       | 0                  | 0            | 0         | 0               | 0      | 0       | 12,679      | 0        | 12,679    | 0.21   |
| 38       | 47,732             | 5,399        | 1,333     | 46              | 1,234  | 4,342   | 0           | 0        | 60,086    | 0.98   |
| 39       | 14,533             | 4,707        | 3,133     | 956             | 97     | 8,566   | 0           | 0        | 31,992    | 0.52   |
| 40       | 7,127              | 8,614        | 4,666     | 15,321          | 24     | 4,567   | 0           | 0        | 40,320    | 0.66   |
| 50       | 0                  | 0            | 0         | 0               | 0      | 0       | 0           | 511,656  | 511,656   | 8.37   |
| Subtotal | 2,008,263          | 753,450      | 2,110,504 | 68,563          | 34,232 | 225,463 | 401,091     | 511,656  | 6,113,223 | 100.00 |
| %        | 32.85              | 12.32        | 34.52     | 1.12            | 0.56   | 3.69    | 6.56        | 8.37     | 100.00    |        |

shown in MDL '000s

## APPENDIX B: PRIVATE SECTOR PARTICIPATION IN THE RAILWAY SECTOR

The appendix provides a background on PPPs, discusses risk transfer, establishes option selection criteria, and outlines a detailed roadmap required to develop a commercial proposition for the PPP.

### B.1 BACKGROUND ON PPP

Private Partnerships (PPPs) are a tool, which brings private sector finance and expertise to the development and management of public assets. The definition reflects the principal motivation for the introduction of private sector into infrastructure – “to get things done where public sector was unable to do so” because of various binding constraints.

Figure B.1 – Overview of benefits of private sector involvement<sup>11</sup>

| Government challenges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Benefits of private sector involvement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ol style="list-style-type: none"> <li>1. “Infrastructure gap” developed because governments have limited financial resources to devote to capital expenditure.</li> <li>2. Where funding limitation is not an issue, cost overruns, delays and “gold-plated” specifications occurred as a result of public sector’s failure to deliver large scale investment projects</li> <li>3. Poor customer service.</li> <li>4. Poor performance in the provision, management and operation of infrastructure.</li> <li>5. Governments often motivated by political considerations not to levy or increase fees and charges for the use of infrastructure.</li> </ol> | <ol style="list-style-type: none"> <li>1. Engaging private sector firms make it easier to access finance because capital markets are more willing to lend to a party with a credible commercial management approach.</li> <li>2. Private firms can provide management teams that have proven successful in commercial environments and can introduce a more business-like approach to cost control.</li> <li>3. Engaging private firms can create a focus on service delivery and performance.</li> <li>4. Private firms tend to make better investment decisions and are more likely to invest in the right amount of quality in order to reduce future maintenance and will, in general, avoid building ‘white elephants’ and ‘gold-plated’ facilities.</li> <li>5. Cost-based user fees are easier to justify politically when infrastructure providers are private and the need to establish clear and stable rules for setting prices and subsidies can help governments commit themselves not to reverse reforms under subsequent political pressure.</li> </ol> |

Although the approach behind private sector involvement is the same – addressing the shift in public procurement from buying an asset to buying an ‘end-to-end’ service, PPP practices vary between countries for cultural and legal reasons, which raises a number of complex issues and choices:

- Legal impediments and uncertainties regarding PPPs affect both the public and private sector;
- Accounting issues and balance sheet treatment provide;
- Procurement and State Aid, affordability, and speed and costs of a PPP procurement; and
- Focus on payment for service delivery and transfer of performance risk to the private sector.

Figure B.2 - Advantages and challenges of PPP projects

| Advantages of PPPs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Challenges of PPPs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>▶ CAPEX reductions demonstrably achieved in PPPs.</li> <li>▶ PPPs make projects affordable</li> <li>▶ PPPs maximise the use of private sector skills</li> <li>▶ Under PPPs, the private sector takes life cycle cost risk</li> <li>▶ With PPPs, risks are allocated to the party best able to manage or absorb each particular risk</li> <li>▶ PPPs deliver budgetary certainty</li> <li>▶ PPPs force the public sector to focus on outputs and benefits from the start</li> <li>▶ With PPPs, the quality of service has to be maintained for the life of the PPP</li> <li>▶ The public sector only pays when services are delivered</li> <li>▶ PPPs encourage the development of specialist skills, such as life cycle costing</li> <li>▶ PPPs allow the injection of private sector capital</li> <li>▶ PPP transactions can be off balance sheet</li> </ul> | <ul style="list-style-type: none"> <li>▶ Demonstrating ViM effects of PPPs in OPEX still TBC.</li> <li>▶ Does the public sector have sufficient capacity and skills to adopt the PPP approach?</li> <li>▶ It is not always possible to transfer life cycle cost risk</li> <li>▶ PPPs do not achieve absolute risk transfer</li> <li>▶ PPPs imply a loss of management control by the public sector</li> <li>▶ PPP procurement can be lengthy and costly</li> <li>▶ PPPs are long-term relatively inflexible structures</li> <li>▶ Takes longer to structure than equivalent size corporate finance.</li> <li>▶ Higher transaction costs due to creation of an independent entity.</li> <li>▶ Project debt is substantially more expensive due to its non-recourse nature.</li> <li>▶ Greater disclosure of proprietary information and strategic deals is required.</li> </ul> |

The key elements of a PPP project usually involve some or all of the following:

- Increased number of stakeholders involved in the project.

<sup>11</sup> Amended from Booz Allen (2006)

- Promise to deliver Value-for-Money (“VfM”) through reduced cost by efficiently allocating risks. It needs to be stressed that risks are not eliminated in PPP projects – but moved along the supply chain to those who are perceived as best able to mitigate them.
- Focus on payment for service delivery with the transfer of performance risk to the service provider (private sector).
- New source of capital for public sector authorities, who previously provided finance for projects on the basis of raised taxes (which immediately burdens the taxpayer) or issued tax-exempt bonds (which restricts the amount of debt to fund projects to a conservative level).
- Provision of known cash flows at a future date, without the initial capital cost as the construction of the facility funded through a mixture of debt and equity.
- Contractual structure based on a combination of the Design, Build, Finance and Operate/Maintain responsibilities.
- Payment based on performance against contractually committed service levels and facility conditions with incentive regimes to penalise underperformance.
- Refinancing of projects may lead to “refinancing gains” as project risk decreases (e.g. following a successful completion of construction and demonstration of successful operations).

## **B.2 IDENTIFICATION OF OPTIONS FOR PRIVATE SECTOR PARTICIPATION**

### **B.2.1 Engagement options for the private sector**

The options for the private and public sectors to engage in infrastructure sectors include public private partnerships (PPP), transnational projects and bilateral lending support, joint venture PPPs, dedicated funds, regulatory asset base, and divestiture of non-core activities.

#### **B.2.1.1 Public Private Partnerships (PPP)**

PPP projects represent a shift in public procurement from buying an ‘asset’ to buying a complete end to end ‘service’. As such, they involve a change in the role of the public sector from being an owner (of assets) and provider (of a service) to being an enabler and procurer of a service in the interest of the ‘public good’. In this new allocation of responsibilities, the role of the public sector is now to specify output requirements (service or facility standard) for the service while the private sector’s role is to determine the best way to deliver the service and to provide, maintain and operate the assets for the delivery of the service.

The key elements of a PPP project usually involve the following:

- Promise to deliver value-for-money through reduced cost by efficiently allocating risks. It needs to be stressed that risks are not eliminated in PPP projects – they are merely moved along the supply chain to those who are perceived as best able to mitigate them;
- Focus on payment for service delivery with the transfer of performance risk to the service provider (private sector).
- New source of capital for state and local governments, who previously provided finance for projects on the basis of raised taxes (which immediately burdens the taxpayer) or issued tax-exempt bonds (which restricts the amount of debt to fund projects to a conservative level).
- Despite higher finance costs, the use of private finance and partnering mechanisms can create value but this needs to be demonstrated as part of value-for-money assessment.
- Provision of known cash flows at a future date, without the initial capital cost as the construction of the facility funded through a mixture of debt and equity

In selecting the most appropriate PSP option, focus is given to identification of aspects of the project where private sector involvement is possible. The main factors to consider include:

- Ability to transfer risk to the private sector;
- Flexibility for the Private Sector to provide appropriate innovation;
- Potential benefits to the Public Sector;
- Financial viability of the project as a stand-alone entity;
- Market and industry interest / appetite;
- Project whole-of-life costing; and
- Value for money outcome.

In general, the cost of the project to the public sector would be minimised with full public involvement, but the public sector’s risk exposure to a project would be maximised, and vice versa. The methodology that

will ultimately be used to determine an optimal mixture of cost to the public sector and risk between the various options, will vary based on the precise circumstances.

Although PPP is an alternative way to procure/deliver a public service and should only be selected if it can deliver Value-for-Money (VfM), risks tend to be poorly handled in comparator models. In the EU, formal methodologies have been developed to demonstrate whether a PPP delivers value for money. However, the public sector comparator models are often impacted by a number of technical and political challenges, such as (1) lack of hard evidence, (2) being treated as “political footballs” among public stakeholders as PPPs deal with public services; and (3) “facts” being distorted by the project sponsors, stakeholders, financiers, etc.

Over time, there has been an increase in the pool of data on actual life-cycle costs (LCC) delivered by the PPP projects. While it is claimed that LCC savings, as the key benefits of underlying the VfM approach promoted by the PPPs, will be captured as compared to traditional procurement, data obtained is insufficiently conclusive on the subject. “On a declarative level, there is a widespread embrace of life-cycle cost optimization principles in PPPs in the UK, but there are practical obstacles to its execution”. The critical success factors include<sup>12</sup>:

- Contractual obligation and client-driven optimization;
- Good awareness and understanding of LCC;
- Encouragement of LCC through competitive bidding;
- Integration of all stakeholders in the Whole Life Cost (WLC);
- Early involvement of construction and facility management teams in the design process;
- Well-established procedures and methodologies;
- Reliability and accuracy of data;
- Regular monitoring the implementation of LCC.

The essential decision is, ultimately, between private or public sector funding – in whole or in part. The choice of alternative funding structures is firstly a policy decision, then a function of project economics and risk allocation. Taking into account all the factors, a multitude of possible permutations of responsibility allocation between the public and private sectors is available.

Figure B.3 - Overview of the spectrum of roles and responsibilities for private and public sector to engage on an infrastructure PPP project (adapted from Booz Allen 2006)

| Private Sector Role | Asset Revenues / Benefits  |                   |                   |                   |                   | Retain Revenue    | Retain Revenue    | Retain Revenue    |                   |
|---------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                     |                            |                   |                   |                   |                   | Collect Revenue   | Collect Revenue   | Collect Revenue   |                   |
|                     | Asset Operate and Maintain |                   |                   |                   |                   | Own               |                   | Own               | Own               |
|                     |                            |                   |                   |                   |                   |                   | Finance           | Finance           | Finance           |
|                     |                            |                   |                   | Operate           | Operate           |                   | Operate           | Operate           | Operate           |
|                     |                            |                   | Maintain          | Maintain          |                   | Maintain          | Maintain          | Maintain          |                   |
| Asset Delivery      |                            | Finance           |                   |                   | Finance           | Finance           | Finance           | Finance           | Finance           |
|                     | Build                      | Build             |                   |                   | Build             | Build             | Build             | Build             | Build             |
|                     | Design                     | Design            |                   |                   | Design            | Design            | Design            | Design            | Design            |
| PSP model           |                            | D&B               | Turnkey           | O&M               | BTO               | BLT               | DBFO              | BOOT              | BOO               |
| Public Sector Role  | Cost                       | Financial support | Financial Support | Financial Support | Financial Support | Financial Support | Financial Support | Financial Support | Financial Support |
|                     |                            | Costs funded      | Costs funded      | Costs funded      | Costs funded      | Costs funded      |                   |                   |                   |
|                     | Benefits                   | Own               | Own               | Owned             | Own               | Revert to Public  | Own               | Revert to Public  |                   |
|                     |                            | Charging rights   | Charging rights   | Charging rights   | Charging rights   | Charging rights   |                   |                   |                   |

<sup>12</sup> X. Meng and F. Harshaw: “The Application of Whole Life Costing in PFI/PPP projects”, 2013. Lack of data and contractual incentives are often cited as drivers of LCC failure.

### B.2.1.2 Transnational Projects and Bilateral Lending Support

Bilateral or transnational dimension adds additional complexity to project preparation. At an operating level, the project may be between two States or between two SoE, each from another country. This implies that there may be two or more sets of administrative and budgetary hurdles to clear for successful launch of the project. These may include difference in appraisal methodologies, strategic objectives, legislative and regulatory frameworks, decision-making rules and procedures, technical, safety, environmental, social and other operating standards.

The initiative currently pursued by the Government of PR China, “Belt and Road Initiative”, is an example whereby finance for the construction of infrastructure assets is provided to the public sector that is unable to finance such investments on its own. As a condition of tied funding, Chinese construction companies assume the role of a prime contractor, with the local supply chain working under the subcontracting arrangements. In the example of southeast Europe, similar arrangements also apply on the bilateral loans<sup>13</sup> provided to countries in the region by Russia, Turkey and Azerbaijan.

Despite the complexity involved with such projects, the Government's own responsibility towards its taxpayers, mandates that due diligence and project appraisal of these projects are executed in the same, detailed and methodical manner, as when required by the lenders on a PPP project.

### B.2.1.3 Joint Venture PPPs<sup>14</sup>

These are also known as institutional PPPs as they involve a Special Purpose Company (SPC) jointly owned by public and private sector parties. Whilst such vehicles successfully avoid the issues associated with refinancing and renegotiation of contracts as a consequence of windfall profits often seen in privately owned SPCs, there are some major aspects that often need to be resolved on a case-by-case basis:

- How is procurement executed, for the contract or for selecting the private partner?
- Role of the public partner in procurement?
- Contract negotiations and the potential issue of conflict of interest of the public partner?
- Project rescue in case of difficulties and the public sector role in such situation?

As a result of considerable maturity of legal and regulatory setup required and the complexity of decisions to be made, this option, while theoretically possible, will not be considered for practical applications in the economies in transition.

### B.2.1.4 Dedicated Funds

Dedicated funds may also be used to channel private sector investments into infrastructure. Two examples of such funds include Thailand Future Fund and public trusts.

Thailand is an example of an innovative way of engaging private sector financing. In 2018, the government launched Thailand Future Fund<sup>15</sup> with an expectation to accelerate execution of the governmental infrastructure investment portfolio and enable private sector investment in infrastructure. The fund is traded at the Thailand Stock Exchange.

Public trusts<sup>16</sup> belong to ‘not-for-profit’ structures as they prevent highest returns to equity investors, which are often contentious and politically unacceptable. Under this structure, the project company is owned by a trust, an entity, which is independent of the procuring agency, not under the ownership or control of the private sector partner, and is not-for-profit organisation. In case of cash-flow surplus, instead of it being acquired by the project company's shareholders as profit it can be used to service debt, or spend on other related public services.

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<sup>13</sup> A quick review of publicly available data identified that China, Russia, Turkey and Azerbaijan provided a total of EUR 6.6bn to five countries in southeast Europe (Bosnia and Herzegovina, Montenegro, Serbia, Northern Macedonia, and Albania) with transport accounting for 75% of investment. The majority of finance is sourced from PR China (58% of total) and Russian Federation (22%).

<sup>14</sup> E.R. Yescombe, Public Private Partnerships – Principles of Policy and Finance, BH 2007

<sup>15</sup> Information on the fund, mostly in the local language, is available at <http://www.tffif.com/en/home>. Additional information is available at <https://www.reuters.com/article/thailand-infrastructure-ipo/thailand-taps-equity-market-for-14-billion-infrastructure-fund-idUSL4N1WE2MD>

<sup>16</sup> E.R. Yescombe, Public Private Partnerships – Principles of Policy and Finance, BH 2007

### B.2.1.5 Regulatory Asset Base

The approach known as the Regulatory Asset Base (RAB) approach is used in network industries where the infrastructure operator is not exposed to sufficient competition and is difficult to manage demand. The approach was developed in the UK to provide assurance to investors in privatised network utilities whereby the existing assets are valued as part of the privatisation process in the UK rather than part of stand-alone major investments. The approach does not preclude any particular form of ownership for the infrastructure company – its assets can in principle be privatised or remain in public ownership. The RAB simply assesses the value of the assets used in the performance of a regulated function. In practice, it is an accounting number that reflects the value of past investments into network infrastructure<sup>17</sup>.

### B.2.1.6 Divestiture of Non-core Activities

Divestiture of non-core activities is another vehicle to attract private sector investments. As such, divestiture is often a result of focusing the management's attention on the core business. In the railway sector, pursuing self-sufficiency as an objective and undertaking a considerable range of services in-house is not uncommon. Many Eastern European railways have historically adopted the same approach: railways have provided housing and health care for workers, their workshops have manufactured parts requirements and undertaken the full range of maintenance and construction activities, etc. In many geographies, poor financial and operational performance of the railways required that the non-railway activities are disposed of very early in the reform process

## B.3 RISK TRANSFER

The concepts of risk transfer have become better understood in circumstances where failure simply results in the burdens being assumed by the State. This follows from the failure of structures, which impose too great a risk burden on the supplier, and one, which he cannot afford. Under certain conditions, considerable efficiency/quality gains can be obtained by allocating more responsibilities to the private sector. Implementing advanced risk sharing structures between public and private partners is not a goal in itself but a way to achieve efficiency and quality. The efficiency argument is generally predominant in making the case for PPPs, but delivering efficiency requires the management of a number of risks.

Optimal risk allocation is the critical path to achieving value for money (VfM), but the difficulties in achieving this have been recognised:

"If too much risk transfer is sought in a contract the result is simple: either the price goes up at the start or during the course of negotiations...or the contractor finds, at some point during the life of the contract, that he cannot deliver the service provided (at the contracted price and still make a profit), and eventually there will be a problem which, to at least some extent, will land back in the public sector."

*["Implementing public private partnerships to deliver new public infrastructure" (p2) in 'Privatisation & Public Private Partnership Review 2003/2004', Euromoney]*

As a consequence of poor risk management, a range of risks can impact the provision of assets or services, and this can make it difficult to accurately estimate or price this asset or service provision over the full term of the proposed contract. Furthermore, exposure to the risks that impact service provision can be magnified for the operator if elements of the operating or maintenance services are reliant on third parties and external inputs.

In a contractual context, the exposure to these risks is set out through a range of clauses in project documentation. Nevertheless, determining actual or perceived risk to the private sector supply chain remains quite complex because (1) construction risks in practice may dwarf operational risks, and (2) performance regimes are often complex and opaque – especially where the use of new technology is mandated.

## B.4 INDUSTRY CONSULTATION

The industry consultation step is a structured activity designed to "gauge the pulse of the market" in relation to the project throughout its development. The step is likely to obtain input from the private sector on the policy regulatory framework and any innovative ideas for the realisation of the project. Importantly,

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<sup>17</sup> Dejan Makovšek Daniel Veryard: The Regulatory Asset Base and Project Finance Models, ITF 2016

through industry consultation, the public sector project sponsors will be able understand degree to which the private sector would support and/or favour the proposed commercial proposition.

Discussion with the market should be approached as opportunities to generate interest in the project to stimulate private sector involvement, maximise competition for quality and cost effectiveness when the project is launched and obtain buy-in from the industry that the proposed procurement structure is likely to attract serious attention. The effort requires a structured and co-ordinated programme for communication with the market in the light of the developing procurement models. A consultation paper is then issued and followed up with direct meetings with selected private sector interests. The responses are analysed and incorporated into the development of the final commercial proposal.

## B.5 ESTABLISH PSP OPTION SELECTION CRITERIA

The objective of this step is to define a set of criteria that will be used to evaluate options for PSP on the project. This is critical given the assumed strategic objective to attract PSP in infrastructure. Each PSP option needs to be assessed in terms of the extent it meets the requirements of the individual criteria. The potential criteria that should be considered are described below.

Table B.1 – Potential PSP selection criteria

| <b>Selection Criteria</b>                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Political Focus and Public Accountability</i> | The project often represents a significant transport investment decision for the public sector. In the wake of general difficulties with major transport undertakings worldwide, the public sector would need to ensure that its investment decision is based upon sound and robust advice.                                                                                                                                                                                                                                                                                                              |
| <i>Funding Sources</i>                           | As part of a wide reach, various means of funding will ultimately need to be considered, including PPPs. Prospective funders need to be assured that the project proposals are realistic, the risks are understood and the cost and revenue forecasts are reliable.                                                                                                                                                                                                                                                                                                                                      |
| <i>Stakeholder Interests</i>                     | The project may offer a step change in the transportation system and its benefits will be measured in commercial, economic and social terms. Its scale is such that it has a huge multitude of stakeholder interests, all of whom will have differing expectations from the project as part of project development.                                                                                                                                                                                                                                                                                      |
| <i>Technology/ Technical Complexity</i>          | Large infrastructure projects are generally technically complex project with new build components interfacing with existing infrastructure and systems. Historically, there has been a tendency to underestimate the potential significance of the risks associated with major projects and their potential impact on cost and programme.                                                                                                                                                                                                                                                                |
| <i>Operational Interfaces</i>                    | Construction and operation of the project will involve interfaces with other transport networks, ongoing investment projects, and other transportation modes. These operational interfaces represent one of the major challenges for the Project, which will need to be understood and reflected in the forecasts and projections produced as part of the business case.                                                                                                                                                                                                                                 |
| <i>Technology/ Technical Complexity</i>          | Large infrastructure projects are generally technically complex project with new build components interfacing with existing infrastructure and systems. Historically, there has been a tendency to underestimate the potential significance of the risks associated with major projects and their potential impact on cost and programme.                                                                                                                                                                                                                                                                |
| <i>Optioneering</i>                              | The development process for a large scheme will involve the evaluation of multi-options for many of the elements of the scheme. With these options being developed by different groups of stakeholders there is a risk of both inconsistency and of preferred options being developed, which are subsequently challenged.                                                                                                                                                                                                                                                                                |
| <i>Scope Growth</i>                              | One of the key concerns in a major infrastructure schemes is the potential for scope growth following the decision to proceed. Scope growth can lead to escalating costs and programme delays as changes are introduced as a result of emerging requirements and needs.                                                                                                                                                                                                                                                                                                                                  |
| <i>CAPEX</i>                                     | Historically, cost estimates and delivery programmes for major projects have failed to reflect the constraints and complexities involved in the implementation process. Issues such as third party approvals, access restrictions, testing and commissioning are often not sufficiently understood at the early stage of projects for realistic allowances to be made. In the situation of restricted funds, the ranking decision may be reduced to a question of "what is affordable?". However, an understanding of the cost items plays a significant role in determining other key ranking criteria. |

Table B.1 – Potential PSP selection criteria (continued)

| <b>Selection Criteria</b>                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>OPEX</i>                                             | Ability to design and run efficient operations will be amongst the key requirement for a successful project. Each option would need to be assessed in terms of the efficiency incentives it creates for the private sector.                                                                                                                                                                                                                                                                                                                                   |
| <i>Multi-annual budget commitments</i>                  | Public sector's ability to budget for multi-annual commitments has a direct impact on the choice of the private sector participation option.                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <i>Financial Capacity</i>                               | The capability of the financial market to carry risk and provide cash is finite. Putting subscriptions to the market of an excessive nature may result in increased cost to the project. In some cases, provision of mezzanine debt or secondary instruments could be required to ensure sufficient capital is available up front. Staging of projects allows risk premiums on borrowings to be adjusted to reflect implemented segments (construction risk being greater than operational risk), thereby opening up more potential for construction funding. |
| <i>Economic/ Financial Assumptions</i>                  | Many major projects suffer reportedly high cost overruns that can be traced back to inadequate or inappropriate economic or financial assumptions having been made in setting the original cost plan.                                                                                                                                                                                                                                                                                                                                                         |
| <i>Supporting delivery capability</i>                   | Success of the project is contingent on the ability of the public sector to support the project with proactive and timely leadership. Each option is assessed against the requirements imposed on the public side to efficiently support the private sector.                                                                                                                                                                                                                                                                                                  |
| <i>Capacity of the Project market</i>                   | Engineering capacity is a potential restriction in cases where major projects are undertaken in parallel with others as this may require significant input from industry that the level of competition will be detrimentally affected resulting in more expensive contract.                                                                                                                                                                                                                                                                                   |
| <i>Rolling stock procurement</i>                        | Rolling stock (if applicable) would need to be procured with a view of the overall system operation. This will be reflected in the overall cost of the project. The effect is considered as a marginal as, if required, rolling stock would need to be procured under each project option.                                                                                                                                                                                                                                                                    |
| <i>Feeder systems</i>                                   | The usage of the finished system is a key driver in its profitability and consequently the risk premiums attracted by the private sector. Development of the potential feeder projects will have a direct effect on the overall success of the project.                                                                                                                                                                                                                                                                                                       |
| <i>Ancillary Opportunities</i>                          | The development of activities that provide additional revenue for the private sector provider can be taken into account in the project cash flow projections and consequently as factors in the staging. The financial feasibility of the project can be enhanced through the implementation of ancillary businesses around transport hubs (parking, advertising, naming rights, catering, etc).                                                                                                                                                              |
| <i>Co-ordination with other Infrastructure Projects</i> | Development of infrastructure 'bundles' offers a significant opportunity for cost reduction based on 'economies of scale'. Situations where roads and rail share the same corridor open up opportunities to combine work programmes. Also, staging of project works, if carefully planned in consideration with other projects may result in significant cost savings.                                                                                                                                                                                        |
| <i>Urban development</i>                                | The introduction of the new infrastructure brings with it added value to the areas it services. Regional and local planning considerations could have a significant effect on the ranking of the segments in the staging. Enhancing the ability of people to live further away from the main city areas and still enjoy a feasible commute is a key driver in the economic equation. Each option should be assessed for any non-compliance with the current urban development plans.                                                                          |
| <i>Risk mitigation</i>                                  | The presence of high delivery risk can be mitigated through careful staging of the construction programme. Starting with a low risk section adds to the pool of experience able to address the high-risk segments later on.                                                                                                                                                                                                                                                                                                                                   |
| <i>Area development potential</i>                       | Significant revenues may be captured through the commercial development of areas adjacent to any hubs created or served by the new project. The ability to have office, hotel and commercial property development, in the vicinity of a major transport hub and high quality transport link is a significant value driver. This is why supply-chain feedback is sought so as to maximize the project benefits.                                                                                                                                                |

Table B.1 – Potential PSP selection criteria (continued)

| Selection Criteria      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Environment</i>      | The presence of endangered species or contaminated land along the route, or potential to create unacceptable levels of pollution (air, noise, water) and the time required to address the situation adds risk to project completion. Mitigation of the delay risk could be achieved by early involvement of key environmental stakeholders. In the case of Belgrade, there is evidence that early preparatory works in respect of the environment are on schedule. |
| <i>Land acquisition</i> | Areas of land required for the project (both in long term, and in short term) should be identified and secured at the earliest opportunities. Potential delays associated with acquisition of such land, or redesign of the system to avoid such land should be taken into account when reviewing the ranking of the segments in the staging.                                                                                                                      |
| <i>Specific issues</i>  | The requirements for special groups or communities with interest in the project could influence the ranking decision in the staging process. Consideration may need to be given to the local representation demonstrating benefits from the segment. The benefits are attributed to the ranking argument for the segment as part of the social economic benefit to be gained by implementing the project                                                           |

## B.6 DEVELOPMENT OF COMMERCIAL PROPOSITION

It is likely that the project considered for PPP will be a major investment, and as such, would be expected to create a step change in the operational performance of the transport system. This requires that the project is defined at three levels:

- *Business Definition*: The business objectives of the investment project need to be reflected in the cost/benefit analysis relating to the investment decision.
- *System Definition*: System development in terms of operational changes through different stages, operational performance changes, and life-cycle changes.
- *Asset Definition*: Identification of key assets that make up the project.

The roadmap to project definition and developing a commercial proposition for the project requires an understanding of the assets that will need to be developed and a good understanding of the system. This is often achieved in 5 steps:

- Confirm the functionality required and the assets necessary to deliver the required services;
- Confirm appropriate PSP option;
- Develop a business case for the project, including demand forecast, recommendations for the level of service type and the related level of charges to be applied;
- Undertake formal risk and sensitivity analysis of the project; and
- Consider and recommend the optimal scheduling of the project.

### B.6.1 Review functionality of the Project

Project functionality review will focus on the following:

- Key capabilities required, understanding of the capacity provided by the conceptual design solution, projected utilisation of the assets and facilities developed by the project;
- Performance aspects, e.g. availability, reliability, safety and quality;
- Operations – the principles and levels of efficiency assumed, understanding of safety regimes;
- Policy goals behind the project – accessibility, sustainable development, environmental and others.

### B.6.2 Confirmation of the options for PSP

The focus of this activity will be to develop a detailed understanding of the proposed options (i.e. procurement model) for the project. This will involve identification of areas of the project where private sector involvement is possible and develop variants for each option. Factors to consider include:

- Ability to transfer risk to the private sector;
- Flexibility for the Private Sector to provide appropriate innovation;
- Potential benefits to the Public Sector;
- Financial viability of the project as a stand-alone entity;
- Market and industry interest / appetite;
- Project whole-of-life costing; and
- Value for money outcome (on the assumption that a PPP approach is used).

The selected procurement option will need to be designed to satisfy the following requirements:

- Demonstrate the approach offers the most economical and risk-efficient approach to the Public Sector based on (1) competition between suppliers, (2) suppliers' familiarity with the procurement route and committed engagement during development phase, (3) mobilisation of international and local resources, as appropriate, and (4) cost effective risk management in support of the desired risk transfer.
- Promise to deliver "value-for-money" for the public sector through reduced whole-life cost by generating sufficient market and industry interest and efficient allocation of Project risks.
- Deliver additional benefits such as (1) innovative design, construction and/or maintenance over the life of the asset (or operating contract), (2) greater efficiencies and synergies between design and operation by taking into account bus operator's needs during the design stage, (3) invest in the quality of the asset to reduce long term maintenance and operating costs, and (4) improved risk management through appropriately structured risk profile allocated between the Public and Private sector.

### B.6.3 Development of detailed Business Case

This step will aim to bring together the technical, economic and financial information and analyses undertaken into a succinct package of quantitative and qualitative justifications and recommendations for investment, as well as procurement decisions making. This task also aims to feed two interrelated decisions on investment and procurement and a key issue is that the adopted methodology and the resulting outputs are "fit for purpose". This will require a methodology that is (a) compatible with the national practice and (b) able to satisfy international funders' and private sector expectations. The adopted methodology should be able to assess different technical options (e.g., different construction and/or staging sequences and and/or different service frequencies) and different procurement options (e.g. conventional procurement and other PSP alternatives involving various combinations of private sector provision and financing of infrastructure and other facilities).

Development of the business case will require the following as inputs:

- Robust project baseline (i.e., CAPEX, risk and schedule estimates) including the structural and operational design of infrastructure assets and facilities, and the method of construction suitable for the location's geotechnical conditions, are confirmed at this stage.
- Detailed traffic and revenue forecasts.
- Detailed understanding of operations and maintenance cost for the project estimated in consideration of projected traffic demand and quality of service requirements.
- Description of the procurement vehicle - the selected PSP option – and mechanisms for revenue capture and risk sharing that in combination promote focus on two possibly contrasting metrics - quality of service and efficiency.
- Description of the funding model selected.

As part of development of inputs for the business case, strong consideration should be given to the opportunity to enable the private sector's freedom to develop lateral scope that provides efficiencies and benefits to the public sector. The focus here should be on the performance criteria, specifications and expectations.

An economic and financial appraisal model will need to be in place to enable assessment of project economic and financial indicators (e.g IRR, NPV, BCR and WACC)<sup>18</sup>, as well as a projection of annual financial statements for the project delivery vehicle<sup>19</sup>. For consistency of investment preparation with other major projects, the appraisal of the economic performance should take into account the national guidance on the evaluation of any public sector financial contribution to the private sector.

### B.6.4 Completion of formal risk analysis

The formal risk analysis should be complementary to the business case and explicitly reflecting the following:

- The public sector's philosophy should be to gain the best outcome for the community as a whole, i.e. to achieve the "best value for money";
- The public sector will need to recognise that there is a link between the risks assumed and expected returns for project participants;

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<sup>18</sup> IRR = Internal Rate of Return, NPV=Net Present Value, BCR=Benefit Cost Ratio, WACC = Weighted Average Cost of Capital

<sup>19</sup> The assumption is that a Special Purpose Company ('SPC') will be established as a result of a PPP approach

- All risks need to be allocated appropriately. In doing so, risk allocation should follow the principles of risks being allocated 'to those parties which are best positioned to assess and manage them. For example, where a PPP-type of project is considered, the generally accepted principle is that the risks associated with the design, construction, maintenance and operation of an asset should be borne by the private sector whenever possible;
- Risk assessment and allocation should be based on the "whole of life" cost of the project;

The output of the risk work, specifically the risk transfer plan, will inform on the capabilities (expertise, governance and control arrangements) required to successfully deliver the project.

#### **B.6.5 Optimisation of project delivery arrangements**

International evidence strongly points to the importance of the delivery schedule of major infrastructure works and the importance of schedule risks on the life of a major project. It is therefore necessary to devote a specific task to determine the impact of all project activities and their interrelationships on the delivery schedule for the recommended PSP option. In particular, it is expected that the focus of the task will be on the following:

- Sound commercial arrangements to provide for 'breaking up' the constituent elements of the project into work packages;
- Options for ranking the procurement of each work package in order of procurement;
- Proposals for the duration of procurement of each work package;
- Provisional dates for the overall planning of the work packages;
- Schedule of major connecting/adjoining infrastructure projects with key dates;
- Options for adjustments to programme or scope of connecting/adjoining infrastructure projects to provide overall cost effectiveness and coordination improvement;
- Acceleration review and options for future extensions;
- Specific options for retail area development;

Options to shorten the procurement cycle for the overall project through (1) early and continuous dialogue with the private sector to manage their risk perceptions, (2) use of standardised documents, (3) institutional strengthening of the relevant department within the public sector to ensure development of standardised forms and progressive approvals.

## APPENDIX C: PRIVATE SECTOR PARTICIPATION (PSP) CONCEPTS TARGETED BY CFM

### C.1 PSP ANALYTICAL FRAMEWORK AND

#### C.1.1 Analytical framework

Identification of the specific opportunities where private sector involvement on the rail is possible requires breaking down the rail value chain into its constituent assets and functions - infrastructure, stations, operations, and rolling stock and identifying options for each asset or function. Sections C.2 – C.4 of the Appendix present the CFM-targeted concepts of PSP in the railway sector and show the scope of activity mapped against the main assets and functions.

Figure C.1: Railway Value Chain – Framework for assessing opportunities for Private and Public Sector Involvement

|               |                           | ASSETS/FUNCTIONS OPTIONS |  |          |  |                  |  |               |  |
|---------------|---------------------------|--------------------------|--|----------|--|------------------|--|---------------|--|
|               |                           | INFRASTRUCTURE           |  | STATIONS |  | TRAIN OPERATIONS |  | ROLLING STOCK |  |
| SCOPE OPTIONS | OWNERSHIP                 |                          |  |          |  |                  |  |               |  |
|               | CONSTRUCTION / PRODUCTION |                          |  |          |  |                  |  |               |  |
|               | FINANCE                   |                          |  |          |  |                  |  |               |  |
|               | OPERATION                 |                          |  |          |  |                  |  |               |  |
|               | MAINTENANCE               |                          |  |          |  |                  |  |               |  |
|               | SUPPORTING CORE SERVICES  |                          |  |          |  |                  |  |               |  |
|               | ANCILLARY SERVICES        |                          |  |          |  |                  |  |               |  |
|               |                           | Public                   |  | Private  |  |                  |  |               |  |

#### C.1.2 Implications from PSP on European railways for CFM

Analysis of the genesis of the relatively developed railway markets in Europe revealed several points of relevance for CFM on the subject of PSP:

- Apart from the UK, the incumbent rail operators, traditionally the national railway companies, dominate the passenger services segment.
- Incumbent operators also dominate in the freight sector, albeit a little less than in the passenger segment.
- “Open access” arrangements, through presence of other operators, create a degree of contestability in the market.
- Successful private railway freight operators tend to specialize and focus on specific routes, type of traffic, and/or are linked to a production center.
- There is a direct correlation between the complexity of contract under which the private sector engaged with the public client and the length of the contract – complexity increases with the length of the contract and the associated level of investment.
- Where infrastructure investment is required, the private sector typically seeks return on investment well above 15%.

The consolidated overview of the international examples of PSP in rail shows that there are many different options through which private sector resources can be successfully deployed in core, supporting, and ancillary services. The specific options to be implemented and the timing of their implementation are moderated by many factors, the most important of which are traffic on the network, maturity of institutional development, and the GoM's affordability to implement the project. The last factor, is particularly important as the GoM needs to be mindful of the obligations it may need to assume, in support of creating a sufficiently attractive project for PSP<sup>20</sup>.

<sup>20</sup> The long list enabling steps that the GoM could consider for a PSP project include a combination of policy and/or legal changes, direct financial support, contingent financial support, and other forms of support to the private sector.

## C.2 RAILWAY LAST MILE CONNECTIVITY (LMC)

### C.2.1 Short Line Tax Credits – “Last Mile Connectivity” in the US

Short Lines in the US are an example of privately owned vertically integrated railway companies. The short lines faced massive maintenance backlog and were required to invest 25-33% of annual revenue in maintenance, and improvement in structures along the route, to support the rural economies. The Short Line 45G Tax Credit was passed in 2019 to support the industry. It allowed for a credit of US\$ 0.5 for each dollar that small railroads invest in maintenance and renewals. The legislation was in place until January 01, 2023 and was expected to secure US\$ 200 million.

Figure C.2.1: Short Line Tax Credits - Private and Public Sector Involvement

|               |                           | ASSETS/FUNCTIONS OPTIONS |              |          |  |                  |  |               |  |
|---------------|---------------------------|--------------------------|--------------|----------|--|------------------|--|---------------|--|
|               |                           | INFRASTRUCTURE           |              | STATIONS |  | TRAIN OPERATIONS |  | ROLLING STOCK |  |
| SCOPE OPTIONS | OWNERSHIP                 |                          | Period lease |          |  |                  |  |               |  |
|               | CONSTRUCTION / PRODUCTION |                          |              |          |  |                  |  |               |  |
|               | FINANCE                   |                          |              |          |  |                  |  |               |  |
|               | OPERATION                 |                          |              |          |  |                  |  |               |  |
|               | MAINTENANCE               |                          |              |          |  |                  |  |               |  |
|               | SUPPORTING CORE SERVICES  |                          |              |          |  |                  |  |               |  |
|               | ANCILLARY SERVICES        |                          |              |          |  |                  |  |               |  |
|               |                           | Public                   | Private      |          |  |                  |  |               |  |

### C.2.2 European experience of last mile connectivity (LMC)

There are numerous positives examples of last mile connectivity in the EU:

- **Beneficiaries:** The beneficiaries include railway freight operators, railway infrastructure managers who benefit from increased volume of traffic on their networks.
- **Method of calculating financial assistance:** Performance-based financial assistance applies in Germany and Switzerland. In Austria, subsidy is determined based on the eligible costs and the financing quotas.
- **Success rate:** the ratio of submitted vs approved applications was estimated to be close to 100%.
- **Shift of freight volumes from road to rail:** Germany benefited from a sustainable shift of freight volumes from road to rail. The program also supported growth of conventional rail transport.
- **Benefits for the country:** The German program succeeded avoiding 450 millions of truck trips<sup>21</sup> during the period 2004-2010. Available research<sup>22</sup> suggests that a funding volume of EUR 48 million enabled investments of EUR 130 million. This resulted in modal shift achieved, CO2 savings and employment effects that total benefits for the economy of EUR 25.5 per EUR of funding.
- **Dedicated vs non-dedicated programs:** The source study suggests that dedicated programs appear to be more suitable in achieving last-mile development both in terms of effectiveness

<sup>21</sup> Equivalent to 10 million tonnes of greenhouse gas emissions per annum

<sup>22</sup> <https://transport.ec.europa.eu/system/files/2017-02/2015-07-swl-final-report.pdf>

### C.2.3 LMC assessment methodology

The assessment methodology involves four separate steps: (1) analytical considerations, (2) economic analysis, (3) financial analysis, and (4) strategic alignment and checks. The methodology also needs a suitable enabling contractual framework.

- **Analytical considerations:** Assessment of net financial contribution of a last-mile connectivity, or siding, siding project requires an analysis of cost and revenues while distinguishing between the operations along the sidings and the Main Line. In case of a logistic centre there is an additional consideration of pick-up and delivery costs at both ends.

Figure C.2.2 – Assessment of net financial contribution of a siding project

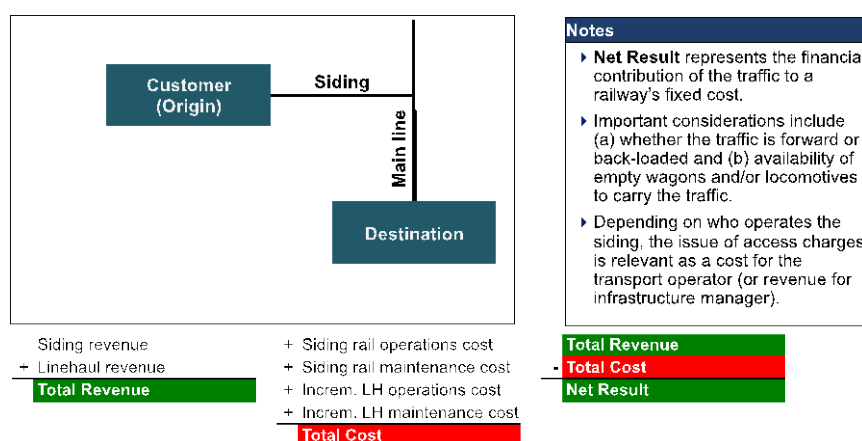
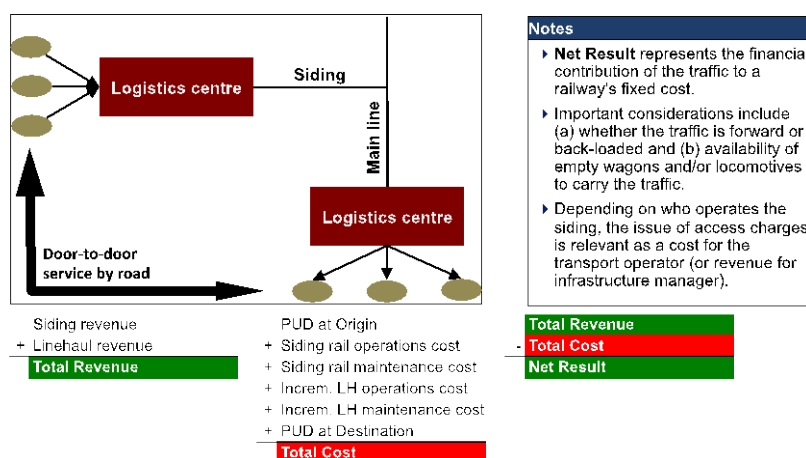


Figure C.2.3. – Assessment of net financial contribution of a logistics centre project



- **Economic analysis:** The economic analysis needs to be undertaken to assess the economic viability of the project. The analysis compares the benefits and costs of with- and without-project situations to estimate the economic internal rate of return (EIRR) and the net present value (NPV). The costs to be incurred for the project comprise of the cost of construction and operation and maintenance costs. The early-stage analysis requires that physical contingencies are included as part of an all-inclusive capital cost. The project is likely to result in benefits to the existing traffic such as (i) savings in road vehicle operating costs, (ii) time savings for shippers, (iii) savings in road accidents, and (iv) savings in greenhouse gas emissions. Without the project, it is a possible outcome, the railway would not be able to meet the increased freight demand, forcing the use of alternate road routes that would substantially increase the cost of transportation.

- **Financial analysis:** The financial component of the analysis is undertaken to assess the financial viability of the project. The analysis is carried out on an incremental basis using the discounted cash flow method, and calculating the internal rate of return of the project. Capital costs should also cover civil works for access, infrastructure and any facilities, any goods or systems acquired including signalling and telecom components, land acquisition, third party services and taxes, but will exclude price contingencies and financing charges during implementation. Operating costs for the analysis should include maintenance and infrastructure of the siding and linehaul. The rolling stock costs is taken into account via maintenance expenditure.
- **Strategic alignment:** The assessment should also confirm full alignment of the specific LMC initiatives with the ongoing GoM development, industrial and/or transport policies and plans as well as other strategic national priorities<sup>23</sup> or any investment-specific<sup>24</sup> priorities.

#### C.2.4 Enabling contractual framework

##### Background on risk

Implementation of risk sharing structures between the railway and the private sector party is not a goal in itself but a way to achieve efficiency and quality, which requires management of a number of risks at a cost. Under certain conditions, considerable efficiency/quality gains can be obtained by allocating more responsibilities to the private sector. Implementing advanced risk sharing structures between public and private partners is not a goal in itself but a way to achieve efficiency and quality. The efficiency argument is generally predominant in making the case for selecting a contract and procurement method, but delivering efficiency requires the management of a number of risks.

As a consequence of poor risk management, a range of risks can impact the provision of railway assets or services, and this can make it difficult to accurately estimate or price the asset or service provision over the full term of the proposed contract. Furthermore, exposure to the risks that impact service provision can be magnified for the operator if elements of the operating or maintenance services are reliant on third parties and external inputs as is the case in the LMC project (e.g., market risk).

##### Risk profile of a LMC project

Project risk profile has major implications on the unit costs and is heavily influenced by the role assumed by the private sector. The working assumptions for a LMC project often start with the following:

- Infrastructure Manager constructs the siding (via third party construction company);
- Infrastructure Manager operates and maintains the sidings and the main line;
- Freight Service Operator provides freight service to the Private Sector;
- Private sector assumes the market risk.

Under this arrangement, the allocation of risk reflects the traditional allocation of roles:

- Land availability: Infrastructure Manager
- Permits and Approvals: Infrastructure Manager
- Utility relocation: Infrastructure Manager
- Design: Private Sector (Construction company)
- Construction: Private Sector (Construction company)
- Integration of siding: Infrastructure Manager
- Siding asset ownership: Infrastructure Manager
- Life cycle siding cost: Infrastructure Manager
- Operation and maintenance performance of infrastructure: Infrastructure Manager
- Freight service operational performance: Freight Service Operator
- Availability and quality of railway infrastructure: Infrastructure Manager
- Market: Private Sector (Shipper)
- Service revenue (tariff related) risk: Freight Service Operator.

##### Enabling contractual framework

Any commercial arrangement with the private sector needs to secure benefits for CFM Infrastructure and CFM Marfa. In assessing and developing the LMC investment opportunity, CFM should also establish whether the proposed siding creates benefit for the society, and if so, the extent to which the Moldovan State would wish to support the operation beyond its planned annual support to the national railway sector.

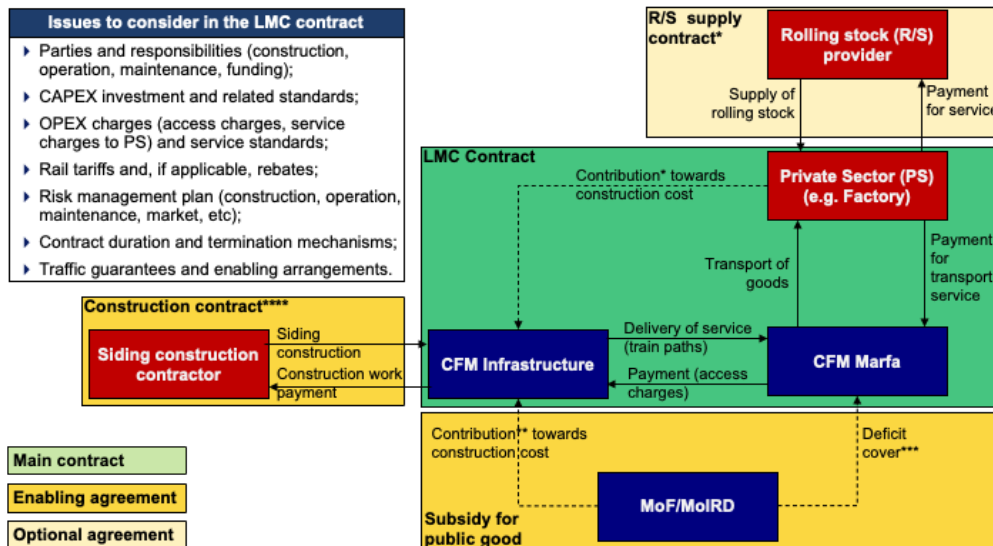
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<sup>23</sup> Examples could include international connectivity through facilitation of international links, deployment of particular contract vehicle to engage with private sector, etc.

<sup>24</sup> Examples include maximum financial contribution to fixed cost, least cost allocation of resources, shortest payback time, etc.

CFM Infrastructure and CFM Marfa would need to develop each such commercial opportunity by working in a collaborative fashion to develop a robust arrangement. The enabling contract framework - includes the main contract and the enabling agreements. These need to cover all parties, relationships, interfaces, and risks that could arise at every stage of the LMC project.

Figure C.2.4 – Supporting contractual framework



**Legend:**

\* Optional role for the Private Sector

\*\* Part of annual investment plan for CFM Infrastructure

\*\*\* Required funding in cases where the LMC investment brings benefit to the consumer (society) but not to CFM Marfa

\*\*\*\* This contract is referred to in the LMC contract

In developing the contractual framework, CFM should ensure that each of the interfaces with an associated financial flow and/or liabilities between the various parties is adequately covered, including:

- Transport of goods and related payments, and if appropriate, rebates on tariffs on the account of contribution towards construction cost.
- Freight service specifications and standard of delivery.
- Contribution towards construction cost and specification required in the construction contract
- Access charging contract.
- Back-to-back arrangements between the three contracts (1) freight service contract (as the umbrella contract), (2) construction contract, and (3) access charging contract.

### C.3 DEVELOPMENT AND COMMERCIAL MANAGEMENT OF PASSENGER STATIONS

#### C.3.1 Stations on Crossrail Project (UK)

Crossrail project, with a budget estimated at £17.8 billion, was jointly sponsored by the UK Department for Transport and Transport for London. The new underground railway across London involves improvements to the existing tracks on the western and eastern branches, building 9 new stations, improving 29 existing stations, and buying a fleet of new trains and a maintenance depot. Private sector contributions on the project were secured from (1) Canary Wharf Group (£150 million) for the Canary Wharf station and (2) Berkeley Homes Group (354 million) for the Woolwich station.

Figure C.3.1: Canary Wharf and Woolwich Stations - Private and Public Sector Involvement

|               |                           | ASSETS/FUNCTIONS OPTIONS |  |          |  |                  |  |               |  |
|---------------|---------------------------|--------------------------|--|----------|--|------------------|--|---------------|--|
|               |                           | INFRASTRUCTURE           |  | STATIONS |  | TRAIN OPERATIONS |  | ROLLING STOCK |  |
| SCOPE OPTIONS | OWNERSHIP                 |                          |  |          |  |                  |  |               |  |
|               | CONSTRUCTION / PRODUCTION |                          |  |          |  |                  |  |               |  |
|               | FINANCE                   |                          |  |          |  |                  |  |               |  |
|               | OPERATION                 |                          |  |          |  |                  |  |               |  |
|               | MAINTENANCE               |                          |  |          |  |                  |  |               |  |
|               | SUPPORTING CORE SERVICES  |                          |  |          |  |                  |  |               |  |
|               | ANCILLARY SERVICES        |                          |  |          |  |                  |  |               |  |
|               |                           | Public                   |  | Private  |  |                  |  |               |  |

#### Prague Central Station PPP (Czech Republic)

The project is a 40-year concession signed between Grandi Stazioni (Italian Stations operator) and CD, Czech Republic's railway, for refurbishment and commercial management of Prague Central's station facilities. CAPEX works on the project are estimated at EUR 50 million. The concessionaire's responsibility is to refurbish the station, manage the real estate asset and earn commercial revenue from the real estate asset at this key location for 40 years. The station serves over 80,000 passengers per day.

Figure C.3.2: Prague Central Station PPP - Private and Public Sector Involvement

|               |                           | ASSETS/FUNCTIONS OPTIONS |  |          |          |                  |  |               |  |
|---------------|---------------------------|--------------------------|--|----------|----------|------------------|--|---------------|--|
|               |                           | INFRASTRUCTURE           |  | STATIONS |          | TRAIN OPERATIONS |  | ROLLING STOCK |  |
| SCOPE OPTIONS | OWNERSHIP                 |                          |  |          | 40-years |                  |  |               |  |
|               | CONSTRUCTION / PRODUCTION |                          |  |          |          |                  |  |               |  |
|               | FINANCE                   |                          |  |          |          |                  |  |               |  |
|               | OPERATION                 |                          |  |          |          |                  |  |               |  |
|               | MAINTENANCE               |                          |  |          |          |                  |  |               |  |
|               | SUPPORTING CORE SERVICES  |                          |  |          |          |                  |  |               |  |
|               | ANCILLARY SERVICES        |                          |  |          |          |                  |  |               |  |
|               |                           | Public                   |  | Private  |          |                  |  |               |  |

## C.4 PRIVATE SECTOR OPERATION OF FREIGHT TERMINALS (CASE STUDY, TURKEY)

### Original logistics strategy

Turkish national railway, TCDD, developed a strategy to grow its freight business by developing 21 Logistic Centres ('LC') with access to the rail network, which it would concession to the private sector. By design, TCDD did not own equipment (cranes, stackers, forklifts, etc) for handling of pallets or containers. The exception was Halkali terminal, where TCDD owned 3 mobile cranes. As a general rule, TCDD let annual operating concessions to the private sector.

Figure C.4.1: TCDD Logistics - Private and Public Sector Involvement – Original Strategy

|               |                           | ASSETS/FUNCTIONS OPTIONS |         |          |  |                  |  |               |  |
|---------------|---------------------------|--------------------------|---------|----------|--|------------------|--|---------------|--|
|               |                           | INFRASTRUCTURE           |         | STATIONS |  | TRAIN OPERATIONS |  | ROLLING STOCK |  |
| SCOPE OPTIONS | OWNERSHIP                 |                          |         |          |  |                  |  |               |  |
|               | CONSTRUCTION / PRODUCTION |                          |         |          |  |                  |  |               |  |
|               | FINANCE                   |                          |         |          |  |                  |  |               |  |
|               | OPERATION                 |                          |         |          |  |                  |  |               |  |
|               | MAINTENANCE               |                          |         |          |  |                  |  |               |  |
|               | SUPPORTING CORE SERVICES  |                          |         |          |  |                  |  |               |  |
|               | ANCILLARY SERVICES        |                          |         |          |  |                  |  |               |  |
|               |                           | Public                   | Private |          |  |                  |  |               |  |

### Intermodal terminal in the context of a freight system

The same analytical framework is also used to examine TCDD's logistics operation and present the role of an intermodal terminal within two different freight systems - "open" and "in-house".

- Open freight system:** In an open freight system, the logistics service provider (LSP) assumes responsibility for planning of services to ensure that the Shipper's cargo gets transported from its origin to its destination using different transport modes. Although the LSP assumes ultimate responsibility for delivery, provision of mode-specific and terminal services is the responsibility of different operators in the intermodal value chain. Example of an open system is Kewdale in Australia. Open systems are traditionally easier to implement and promote short-term commitments where the pricing of services reflects the current needs.

Figure C.4.2 – Intermodal terminal within an open freight system

| Logistic Service Provider    | Asset |      |            |           |        |          |       |        |
|------------------------------|-------|------|------------|-----------|--------|----------|-------|--------|
|                              | Cargo | Land | Facilities | Equipment | Trucks | Rail N/W | Locos | Wagons |
| Responsibility               | S     | TOW  | TOW        | TOW       | TC     | IA       | ROP   | ROP    |
| Ownership                    | S     | TOW  | TOW        | TOW       | TC     | IA       | ROP   | ROP    |
| Construction                 |       |      | TOW        |           |        |          |       |        |
| Finance                      |       | TOW  | TOW        | TOW       |        |          |       |        |
| Planning of services         | LSP   |      |            |           | LSP    | LSP      | LSP   | LSP    |
| "First / Last Mile" delivery |       |      |            |           | TC     |          |       |        |
| Operation (terminal)         |       | TOP  | TOP        | TOP       |        |          |       |        |
| Operation (rail network)     |       |      |            |           |        | IA       | ROP   | ROP    |
| Maintenance                  |       | TOP  | TOP        | TOP       | TC     | IA       | ROP   | ROP    |
| Supporting terminal services |       | TOP  | TOP        | TOP       |        |          |       |        |

|                            |     |                          |     |
|----------------------------|-----|--------------------------|-----|
| Shipper                    | S   | Trucking Company         | TC  |
| Terminal Owner             | TOW | Infrastructure Authority | IA  |
| Terminal Operator          | TOP | Railway Operator         | ROP |
| Logistics Service Provider | LSP |                          |     |

- In-house freight system:** In an in-house freight system, the Terminal Owner assumes responsibility for the planning of services to ensure that its own cargo gets transported from its origin to its destination using different transport modes. Although the Terminal Owner assumes ultimate responsibility for delivery, provision of mode-specific and terminal services is the responsibility of different operators in the intermodal value chain. Example of an in-house system is Volvo's own freight supply chain in Sweden. In-house systems are traditionally geared towards long term commitments, and enable better tailoring and control of the risks involved with the delivery of intermodal transport service with the needs of the owner.

Figure C.4.3 – Intermodal terminal within an in-house freight system

| In-house Operation           | Asset |      |            |           |        |          |       |        |
|------------------------------|-------|------|------------|-----------|--------|----------|-------|--------|
|                              | Cargo | Land | Facilities | Equipment | Trucks | Rail N/W | Locos | Wagons |
| Responsibility               | TOW   | TOW  | TOW        | TOW       | TC     | IA       | ROP   | ROP    |
| Ownership                    | TOW   | TOW  | TOW        | TOW       | TC     | IA       | ROP   | ROP    |
| Construction                 |       |      | TOW        |           |        |          |       |        |
| Finance                      |       | TOW  | TOW        | TOW       |        |          |       |        |
| Planning of services         | TOP   |      |            |           | TOP    | TOP      | TOP   | TOP    |
| "First / Last Mile" delivery |       |      |            |           | TC     |          |       |        |
| Operation (terminal)         |       | TOP  | TOP        | TOP       |        |          |       |        |
| Operation (rail network)     |       |      |            |           |        | IA       | ROP   | ROP    |
| Maintenance                  |       | TOP  | TOP        | TOP       | TC     | IA       | ROP   | ROP    |
| Supporting terminal services |       | TOP  | TOP        | TOP       |        |          |       |        |

|                            |     |                          |     |
|----------------------------|-----|--------------------------|-----|
| Shipper                    | S   | Trucking Company         | TC  |
| Terminal Owner             | TOW | Infrastructure Authority | IA  |
| Terminal Operator          | TOP | Railway Operator         | ROP |
| Logistics Service Provider | LSP |                          |     |

#### Original logistics strategy

By design, TCDD set out to not own the equipment (cranes, stackers, forklifts, etc) for handling of pallets and/or containers. Under the original arrangements, freight forwarders assumed the role of both the Terminal Operator and the Logistic Service Provider. Review of the assumptions underpinning the strategy showed that initial implementation led to very small increase because of the following:

- The 12-month annual operating cycle did not incentivize the private sector to invest in assets and seek long-term efficiency increases.
- The key area in the diagram, denoting the scope of intermodal terminal operations<sup>25</sup> was assessed as almost "blank". This confirmed little involvement of TCDD with the Shipper's cargo at its LCs further reinforced the view that management and operation of TCDD LC was distanced from and not oriented to meeting customer demands.

Figure C.4.4 – TCDD Logistics Centres strategy in context

| TCDD Logistics Centers       | Asset |      |            |           |        |          |       |        |
|------------------------------|-------|------|------------|-----------|--------|----------|-------|--------|
|                              | Cargo | Land | Facilities | Equipment | Trucks | Rail N/W | Locos | Wagons |
| Responsibility               | S     | TCDD | TCDD       | TCDD      | TC     | TCDD     | TCDD  | TCDD   |
| Ownership                    | S     | TCDD | TCDD       | TCDD      | TC     | TCDD     | TCDD  | TCDD   |
| Construction                 |       |      | TCDD       |           |        |          |       |        |
| Finance                      |       | TCDD |            |           |        |          |       |        |
| Planning of services         | FF    |      |            |           | FF     | FF       | FF    | FF     |
| "First / Last Mile" delivery |       |      |            |           | TC     |          |       |        |
| Operation (terminal)         |       |      | FF         |           |        |          |       |        |
| Operation (rail network)     |       |      |            |           |        | TCDD     | TCDD  | TCDD   |
| Maintenance                  |       | TCDD |            |           | TC     | TCDD     | TCDD  | TCDD   |
| Supporting terminal services |       |      |            |           |        |          |       |        |

|                             |      |                   |      |
|-----------------------------|------|-------------------|------|
| Shipper                     | S    | Freight Forwarder | FF   |
| Terminal Owner and Operator | TCDD | Rail Operator     | TCDD |
| Infrastructure Authority    | TCDD | Trucking Company  | TC   |

<sup>25</sup> bordered in red in figure 4.4.

Feedback from the private sector

A tailored exercise of interviewing 15 freight forwarders' operating in Turkey<sup>26</sup> established a unanimous feedback which suggested that freight volumes would grow if TCDD were to make it easier for shippers and provide handling services at its LCs.

Evidence from other asset-intensive sectors supported the argument that adjustment to market conditions is required for evolution and survival. In the shipping industry for example, shipping owners also became terminal owners in order to secure cargo for their vessels because traditional terminal owners failed to rapidly adjust to clients' needs. Applied to the railway sector, appropriate allocation of the responsibility to handle freight at terminals almost becomes the mandatory vehicle to grow railway freight volumes.

Response from the railway

TCDD had several examples of sustainable public-private cooperation to build upon and further develop its own logistics strategy:

- In Denizli, private sector ownership of assets at TCDD station is complementary to TCDD railway transport service. As a result, 20 privately owned feeder trucks, terminal gantry crane and stackers, provide the handling and "last mile" delivery services.
- At Manisa Industrial Zone, a total of 220 private companies, coordinated by MOS Logistics, successfully cooperate with TCDD.

In response, TCDD reviewed its strategy with a view to identify opportunities to improve utilisation of its assets and introduce opportunities for private sector to get involved with operation of the 21 LCs. The railway categorised its LCs into (1) candidates for privatisation (2) candidates for short-term operating contracts, (3) candidates for long-term management contracts, and engaged with the private sector for each group of LCs.

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<sup>26</sup> IFI project in 2019